



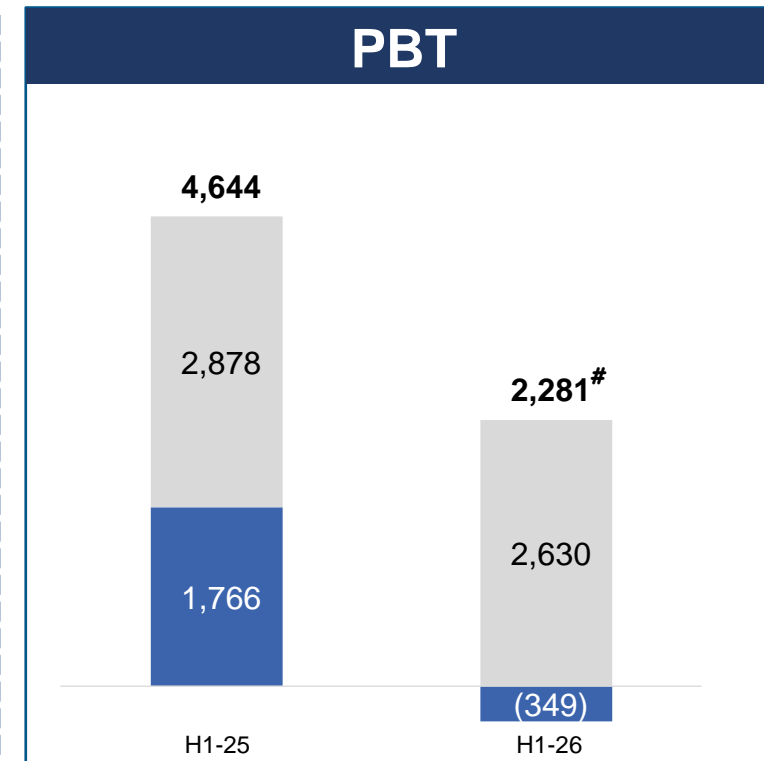
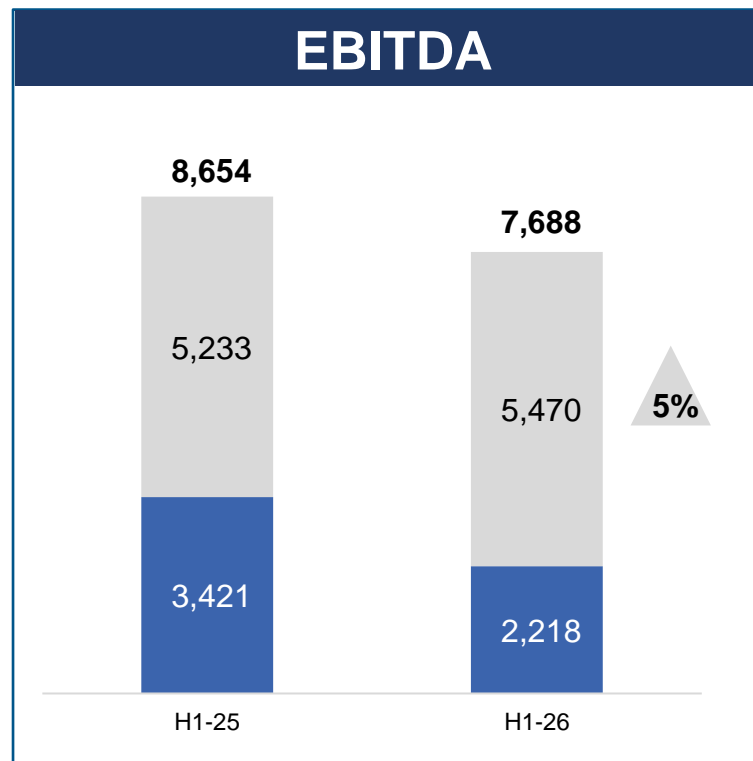
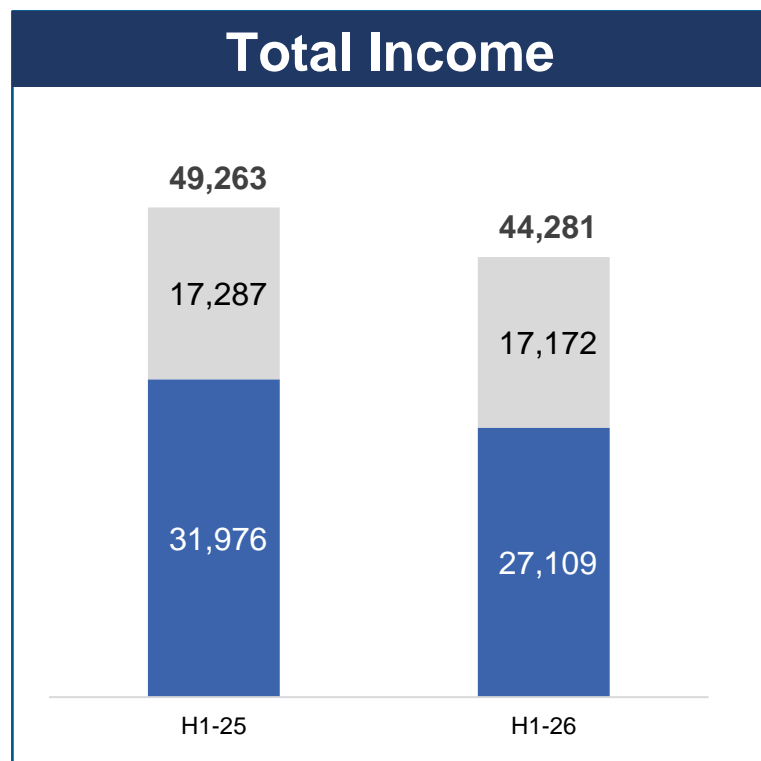
Adani Enterprises Limited

Earnings Presentation Q2 FY26

adani

Growth
With
Goodness

Results at glance






■ Established Businesses ■ Incubating Businesses (core infra)

Excluding exceptional pre-tax gain of Rs. 3,583 cr

- **EBITDA impacted** primarily on account of **decrease in trade volume and price volatility in IRM and Commercial Mining**
- **Incubating businesses EBITDA continues growth momentum** led by Airports
- **Large Infra assets** comprising Navi Mumbai Airport, Copper Plant and Ganga Expressway **to unlock EBITDA from Q4 FY26**

Incubating Businesses at glance

<div>Total Income</div> <div>EBITDA</div>		<div> ANIL Green H2 Ecosystem</div> <table><tr><th>FY25</th><th>H1-26 (YoY change)</th></tr><tr><td>14,236</td><td>7,233 (5%) ▼</td></tr><tr><td>4,776</td><td>2,384 (14%) ▼</td></tr></table>	FY25	H1-26 (YoY change)	14,236	7,233 (5%) ▼	4,776	2,384 (14%) ▼	<div> AAHL Airports</div> <table><tr><th>FY25</th><th>H1-26 (YoY change)</th></tr><tr><td>10,224</td><td>5,882 32% ▲</td></tr><tr><td>3,480</td><td>2,157 51% ▲</td></tr></table>	FY25	H1-26 (YoY change)	10,224	5,882 32% ▲	3,480	2,157 51% ▲	<div> ARTL Roads</div> <table><tr><th>FY25</th><th>H1-26 (YoY change)</th></tr><tr><td>10,086</td><td>4,056 (22%) ▼</td></tr><tr><td>1,769</td><td>930 (11%) ▼</td></tr></table>	FY25	H1-26 (YoY change)	10,086	4,056 (22%) ▼	1,769	930 (11%) ▼
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✎ AAHL Airports H1-26 EBITDA increased by 51% to Rs. 2,157 cr at quarterly run-rate of Rs. 1,000+ crore from seven operational airports

Large Infra assets comprising Navi Mumbai Airport, Copper Plant and Ganga Expressway to unlock EBITDA from Q4 FY26

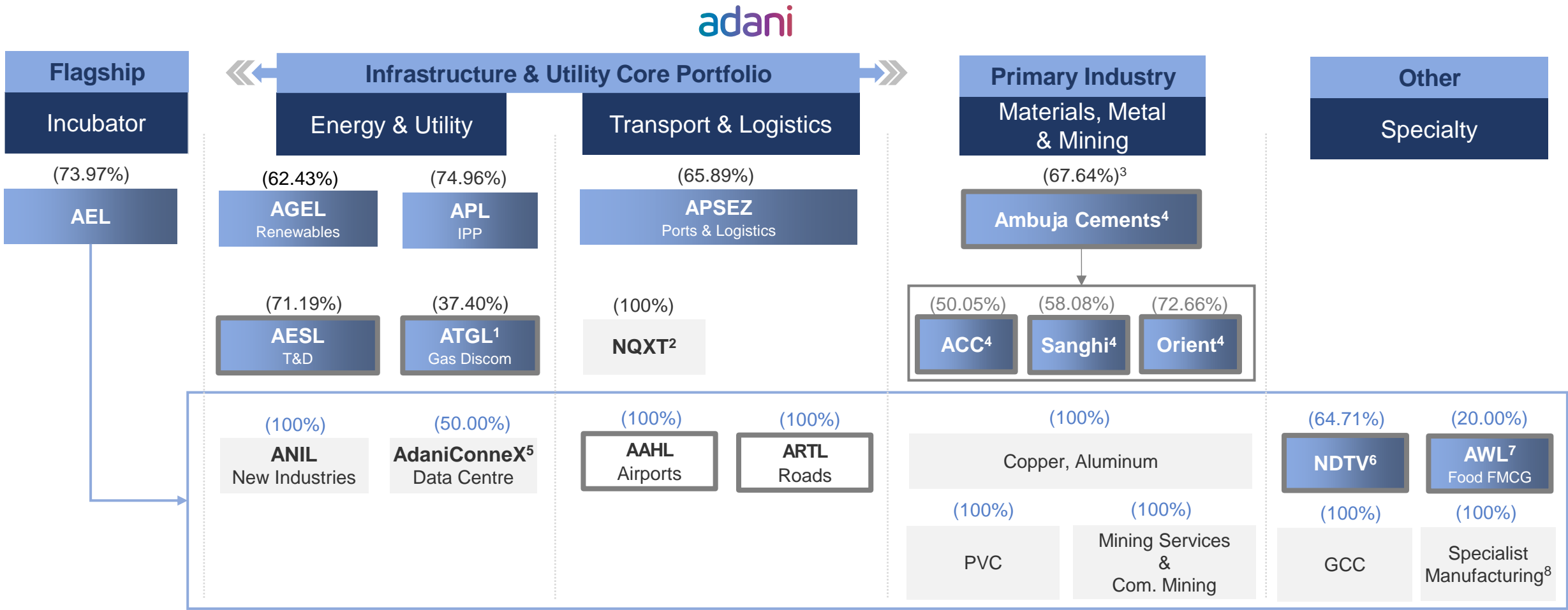
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03	Business & Operational Highlights
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01

Adani Portfolio Overview

Adani Portfolio: A World Class Infrastructure & Utility Portfolio



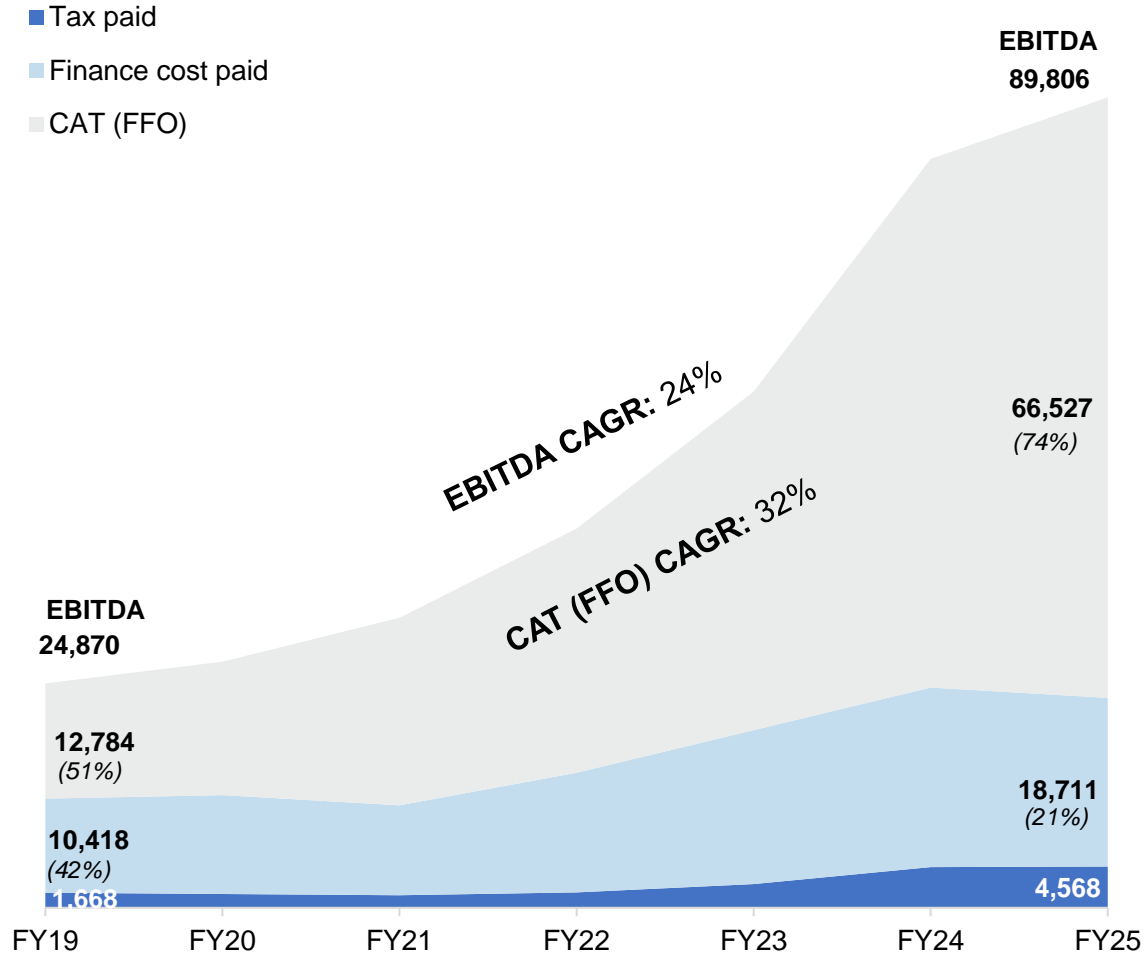
(%): Adani Family equity stake in Adani Portfolio companies (%) AEL equity stake in its subsidiaries (%) Ambuja equity stake in its subsidiaries **Listed cos** **Direct Consumer**

A multi-decade story of high growth centered around infrastructure & utility core

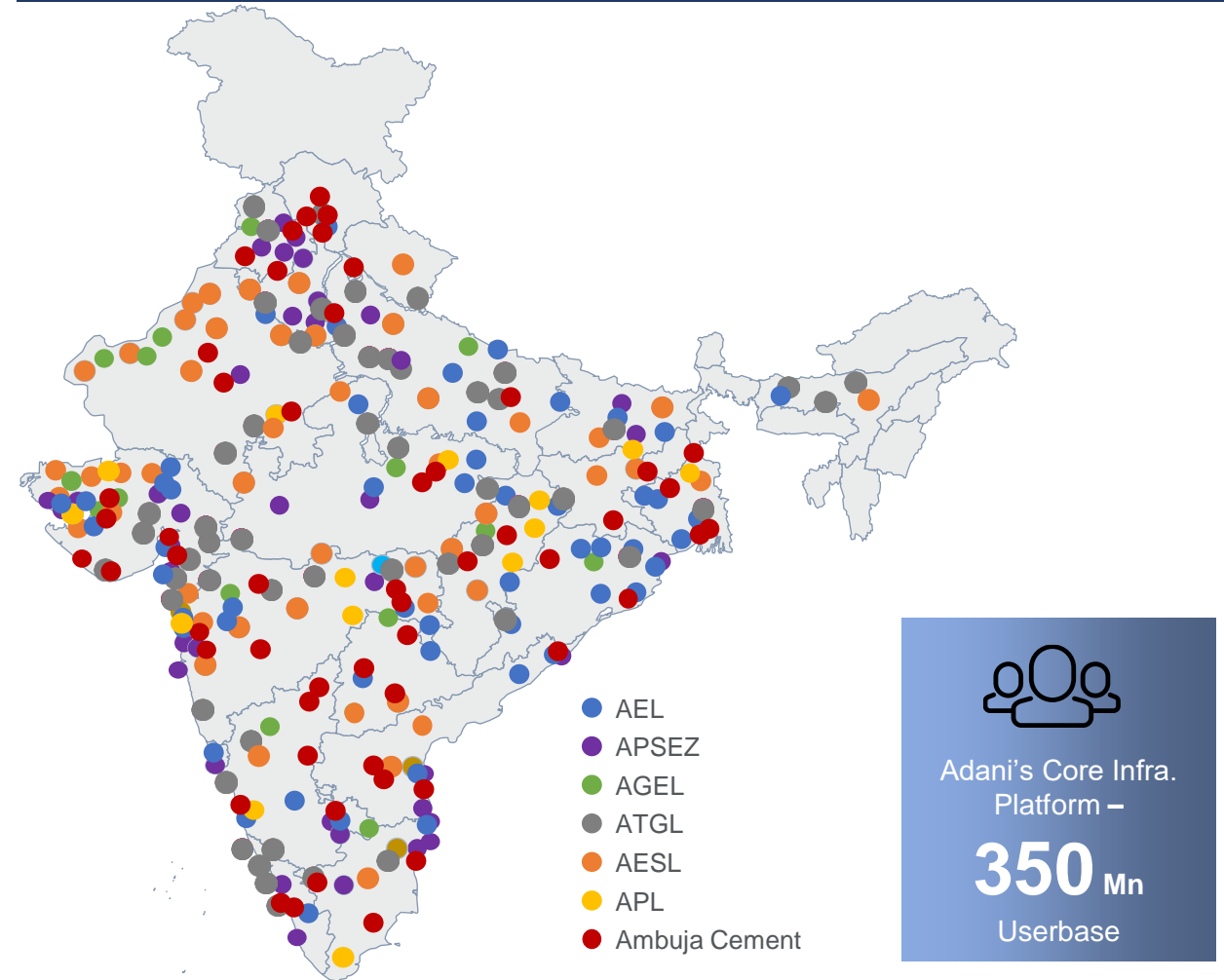
1. ATGL: Adani Total Gas Ltd, JV with Total Energies | 2. NQXT: North Queensland Export Terminal. On 17th Apr'25, Board of Directors have approved the acquisition of NQXT by APSEZ, transaction will be concluded post pending regulatory approval. | 3. Ambuja Cement's shareholding does not include Global Depository Receipt of 0.04% but includes AEL shareholding of 0.35% received as part of the consideration against transfer of Adani Cementation Limited as per NCLT order dated 18th July'25 | 4. Cement includes 67.64% (67.68% on Voting Rights basis) stake in Ambuja Cements Ltd. as on 30th Sep'25 which in turn owns 50.05% in ACC Limited. Adani directly owns 6.64% stake in ACC Limited. | 5. Data center, JV with EdgeConnex | 6. Promoter holding in NDTV has increased to 69.02% post completion of right issue in the month of Oct'25 | 7. AWL Agri Business Ltd. : AEL to exit Wilmar JV, agreement signed for residual 20% stake dilution. | 8. Includes the manufacturing of Defense and Aerospace Equipment | AEL: Adani Enterprises Limited | APSEZ: Adani Ports and Special Economic Zone Limited | AESL: Adani Energy Solutions Limited | T&D: Transmission & Distribution | APL: Adani Power Limited | AGEL: Adani Green Energy Limited | AAHL: Adani Airport Holdings Limited | ARTL: Adani Roads Transport Limited | ANIL: Adani New Industries Limited | IPP: Independent Power Producer | NDTV: New Delhi Television Ltd | PVC: Polyvinyl Chloride | GCC: Global Capability Centre | Promoter's holdings are as on 30th September, 2025.

Adani Portfolio: Best-in class growth with national footprint

Predictable, high and rising free cash flow





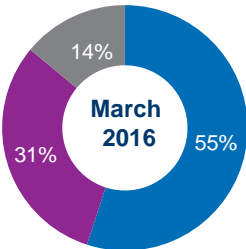
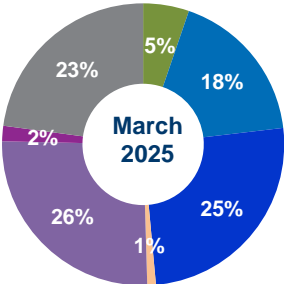


National footprint with deep coverage





Adani Portfolio: Repeatable, robust & proven transformative model of investment



	DEVELOPMENT ¹			OPERATIONS	CONSUMERS
	Adani Infra (India) Limited Cemindia Projects Ltd. PSP Projects Ltd.			Operations (AIMSL) ²	New C.E.O. Consumer Employees Other Stakeholders
ACTIVITY	Origination <ul style="list-style-type: none">Analysis & market intelligenceViability analysis	Site Development <ul style="list-style-type: none">Site acquisitionConcessions & regulatory agreements	Construction <ul style="list-style-type: none">Engineering & designSourcing & qualityProject Management Consultancy (PMC)	Operation <ul style="list-style-type: none">Life cycle O&M planningAsset Management plan	Inspired Purpose & Value Creation <ul style="list-style-type: none">Delivering exceptional products & services for elevated engagementDifferentiated and many P&Ls
PERFORMANCE	 India's Largest Commercial Port (at Mundra)	 Longest Private HVDC Line in Asia (Mundra - Mohindergarh)	 World's largest Renewable Cluster (at Khavda)	 Energy Network Operation Center (ENOC)	<div>Adani's Core Infra. Platform –  350 Mn Userbase</div>
CAPITAL MANAGEMENT	Strategic value Mapping Policy, Strategy & Risk Framework	Investment Case Development Duration Risk Matching Risk Management – Rate & Currency Governance & Assurance Diversified Source of Capital	Growth Capital – Platform Infrastructure Financing Framework		<div>Long Term Debt <ul style="list-style-type: none">PSU BanksPvt. BanksUSD BondsNBFCs & FIsDIIGlobal Int. BanksCapex LC</div>
ENABLER	Continued Focus & Investment	Human Capital Development <ul style="list-style-type: none">Leadership Development InitiativesInvestment in Human Capital	AI enabled Digital Transformation <ul style="list-style-type: none">Power Utility Business - ENOCCity Gas Distribution - SOULTransportation Business - AOCC		

Note : 1. Cemindia Projects Ltd. (formerly known as ITD Cementation India Ltd.): the total shareholding stands at 67.47%. PSP Projects Ltd.: the total shareholding stands at 34.41%. | 2. Adani Environmental Resource Management Services Ltd. (additional company is being proposed) | O&M: Operations & Maintenance | HVDC: High voltage direct current | PSU: Public Sector Undertaking (Public Banks in India) | GMTN: Global Medium-Term Notes | SLB: Sustainability Linked Bonds | AEML: Adani Electricity Mumbai Ltd. | AIMSL : Adani Infra Mgt Services Pvt Ltd | IG: Investment Grade | LC: Letter of Credit | DII: Domestic Institutional Investors | COP26: 2021 United Nations Climate Change Conference | AGEL: Adani Green Energy Ltd. | NBFC: Non-Banking Financial Company | AIIL: Adani Infra (India) Ltd. | AOCC : Airport Operations Control Center

8

02

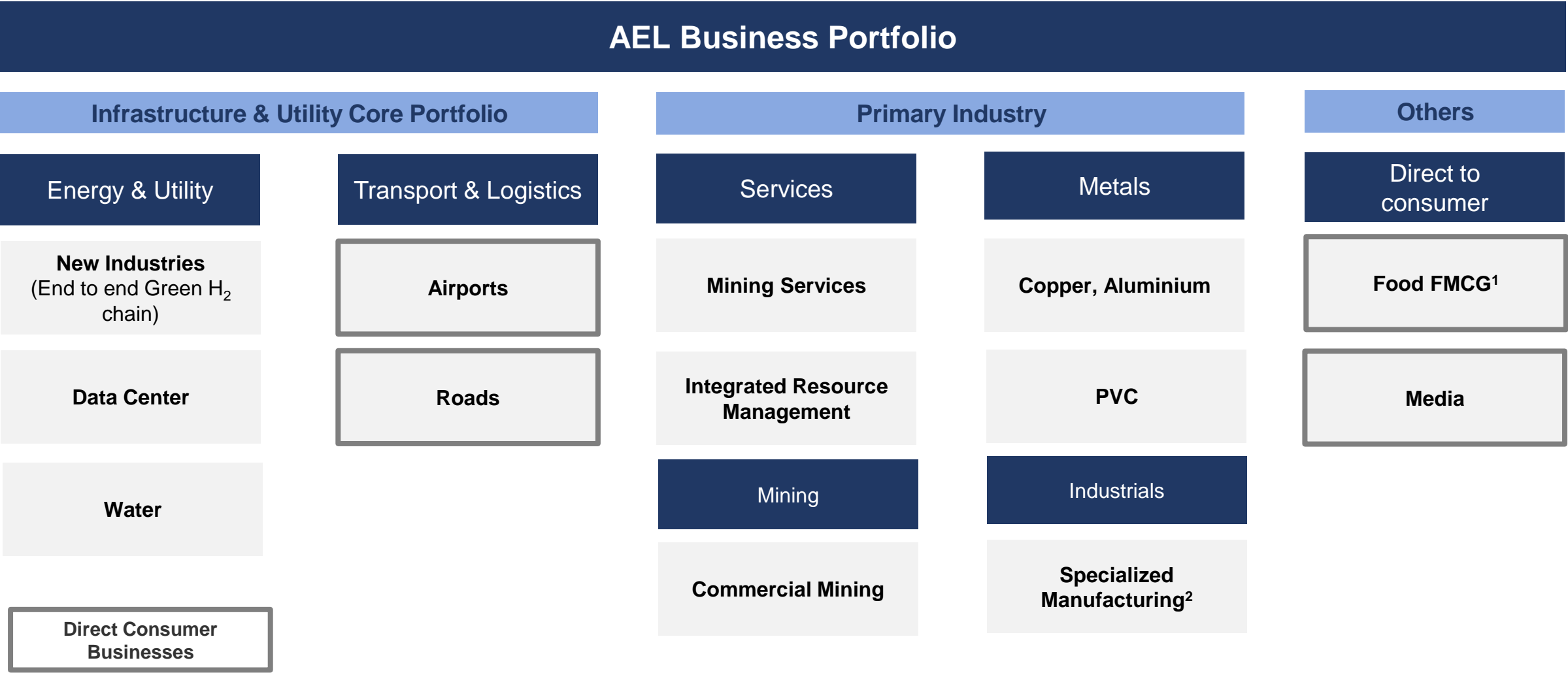
AEL – Largest Listed Incubator

AEL : Incubation Model

Development	Attractive Incubation Record <p>Proven incubation success record</p> <p>Year 2015 > APSEZ, APL & AESL Year 2018 > AGEL & ATGL</p>	Green Hydrogen Ecosystem <p>Intend to set up integrated manufacturing for generating low-cost green hydrogen</p> <p>Ingots, wafers, cells, modules, wind turbines & electrolyzers</p>	Business Model <p>B2B Model ANIL Ecosystem, Data Center</p> <p>B2C Model Airports, Roads</p>
	Global Recognition <p>Testing & Certification backed operations to meet global standards e.g. Largest WTG of 5.2 MW received type certification from WINDGUARD</p>	Technology backed operations <p>Consistent upgradation in technology for business efficiencies e.g. TopCon technology in Modules</p>	Capacity Enhancement <p>Scaling size in Top Line & Asset Base</p> <p>ANIL Ecosystem Module & Cell - 4 GW ANIL Ecosystem Ingot & Wafer - 2 GW ANIL Ecosystem WTG – 2.25 GW Roads Project @ 5500+ Lane-Kms</p>
	Value to shareholders <p>Significant value creation for shareholders</p> <p>CAGR @ 31% over 30 Years Market Cap @ USD 32.6 Bn[#]</p>	Efficient Capital Management <p>Capital management plan in line with underlying business philosophy Consolidated Net Debt / Equity ratio at 0.98x in H1-26</p>	ESG Governance <p>Scored 62/ 100 in S&P/DJSI assessment as against industry average score of 29/ 100</p>

APSEZ: Adani Ports and Special Economic Zone Ltd | **APL:** Adani Power Ltd | **AESL:** Adani Energy Solutions Ltd | **AGEL:** Adani Green Energy Ltd | **ATGL:** Adani Total Gas Ltd | **B2B:** Business to Business | **B2C:** Business to Consumer;
WTG: Wind Turbine Generator | **ESG:** Environmental, Social, and Governance; **CAGR:** Compounded Annual Growth Rate;
[#]Market Cap as on September 30, 2025

AEL 2.0: Current incubation portfolio with long term growth potential



A multi-decade story of high growth centered around infrastructure & utility core

1. Food FMCG business – AWL Agri Business Ltd. : AEL to exit Wilmar JV, diluted 13.50% through Offer For Sale (Jan'25), 10.42% stake has been diluted through Block Deal during Jul'25, agreement signed for residual 20% stake dilution | 2. Includes the manufacturing of Defense and Aerospace Equipment
H₂: Hydrogen | FMCG: Fast-moving consumer goods | PVC: Poly Vinyl Chloride

03

Business & Operational Highlights

Airports

- ❑ **Greenfield Navi Mumbai International Airport inaugurated on 08th October 2025**, a major landmark in India's aviation journey; set to commence operations from Q3 FY26
- ❑ **Mumbai Airport received the “Best Airport for Digitization”** award at the India Cargo Award 2025

Roads

- ❑ **AEL bags three new projects**, received LoA for
 - the prestigious **12.9 KM ropeway project between Sonprayag and Kedarnath** and
 - **Two projects connecting Munger-Sultanganj and Sultanganj-Sabour Road** under HAM from BSRDCL
- ❑ **AEL operationalizes its 7th Road project**; received PCOD for Nanasa-Pidgaon HAM project

Data Center

- ❑ **Partnership with Google to develop India's largest AI Data Center campus** in Visakhapatnam, Andhra Pradesh

Water

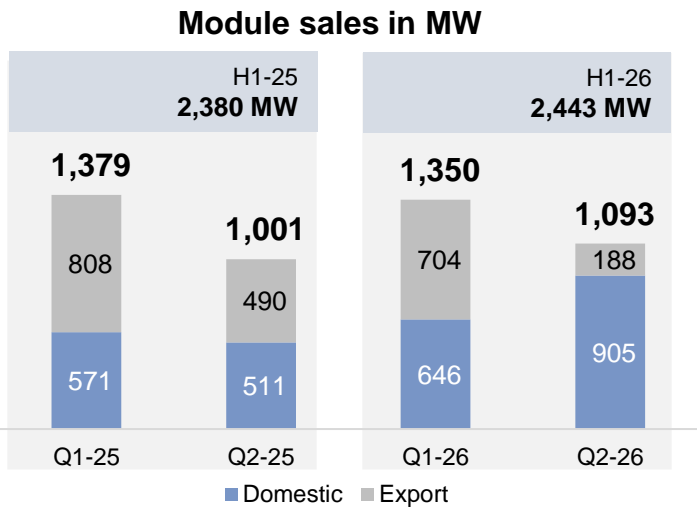
- ❑ **Received LoA for two projects in Rajasthan (RWGCL)** under HAM for construction of
 - Brahmani Barrage across Brahmani river with its O&M for a period of 20 years
 - Mor Sagar Artificial Reservoir with its O&M for a period of 20 years

Debt Issue

- ❑ **AEL raised Rs. 1,000 crore** through private placement of “**AA-**” **NCDs** in October,2025
- ❑ **BPRPL raised Rs. 371 crore** through private placement of “**AAA**” **rated NCDs** in October,2025



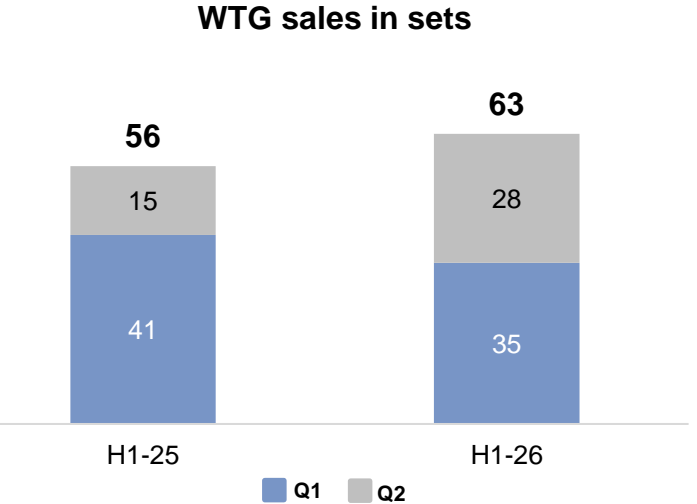
Plant	Capacity	Status
Cell & Module (MonoPerc)	2.0 GW	Operational
Cell & Module (TopCon)	2.0 GW	Operational
Cell & Module (TopCon)	6.0 GW	Financial Closure achieved Under Construction
Ingot & Wafer	2.0 GW	Operational



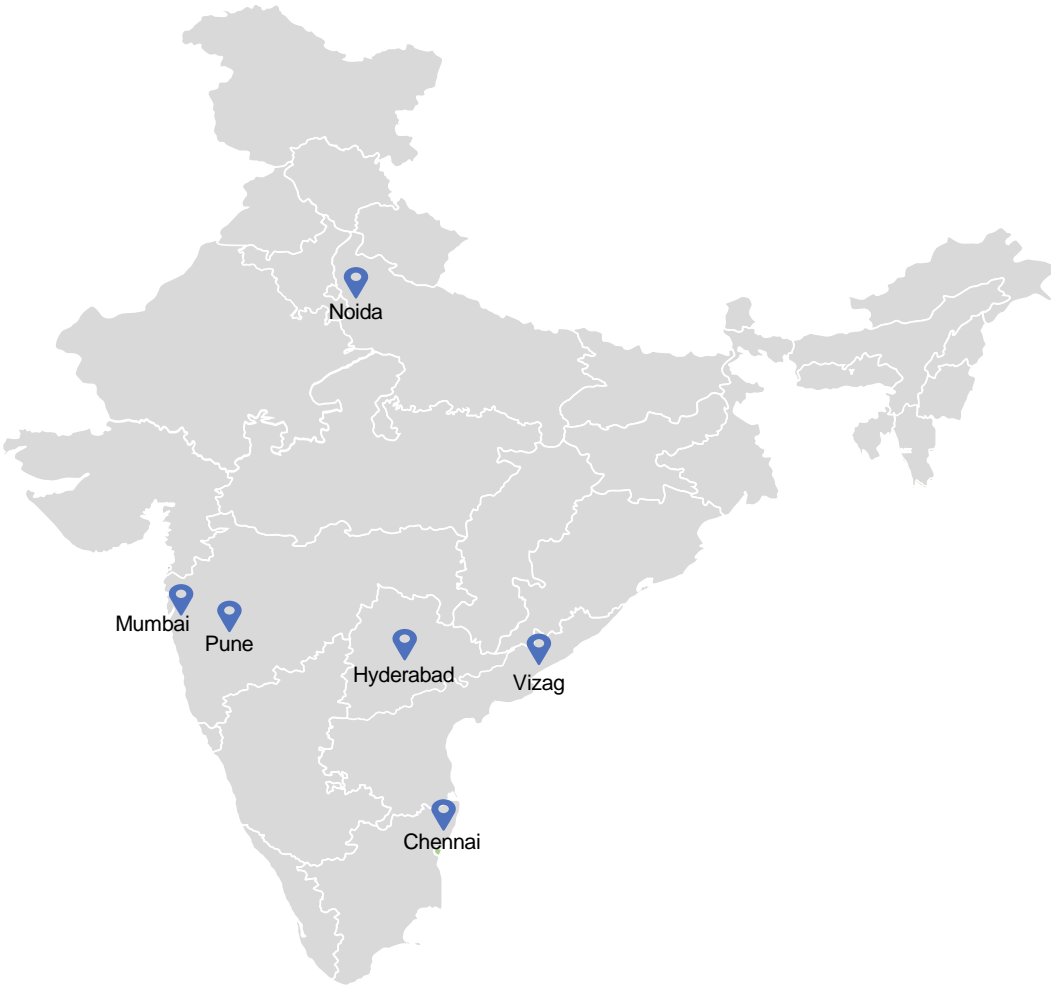
Plant	Capacity	4 Models listed in RLMM
Wind Turbine Generator	2.25 GW	<ul style="list-style-type: none">5.2 MW 160m RD 120m HH - TT5.2 MW 160m RD 140m HH – HT3.0 MW 147m RD3.3 MW 164m RD

➤ Q2-26 WTG sets supply increased 87% Y-o-Y to 28 sets

➤ ANIL Wind division honored with **“Gold Award”** at Apex India Safety Award 2025



Empowering Digital India with a platform
of Data Center Solutions with Strong Partnership



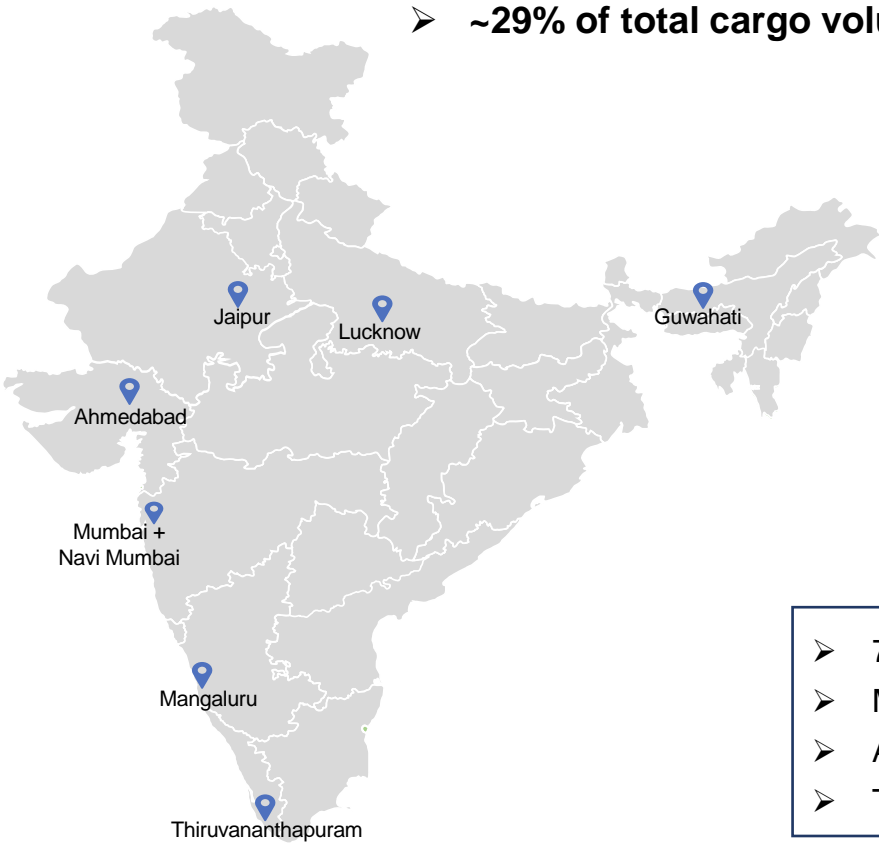
Total Growth	Data Centers Status	Operational Capacity
33 MW	Chennai Phase II – Under Construction	17 MW
50 MW	Noida 40 MW - C&S completed, MEP under progress	10 MW
48 MW	Hyderabad Phase II – 9.6 MW C&S completed, MEP – ~96%	9.6 MW
96 MW	Pune Phase I 9.6 MW – Pune-I ~97% & Pune-II ~93%	
30 MW	Navi Mumbai Execution started	
<div>➤ 210+ MW Tied up Capacity</div> <div>➤ 100% uptime in Chennai, Noida and Hyderabad Data Center</div>		

Target of 1 GW tied-up capacity powered with renewable energy by 2030

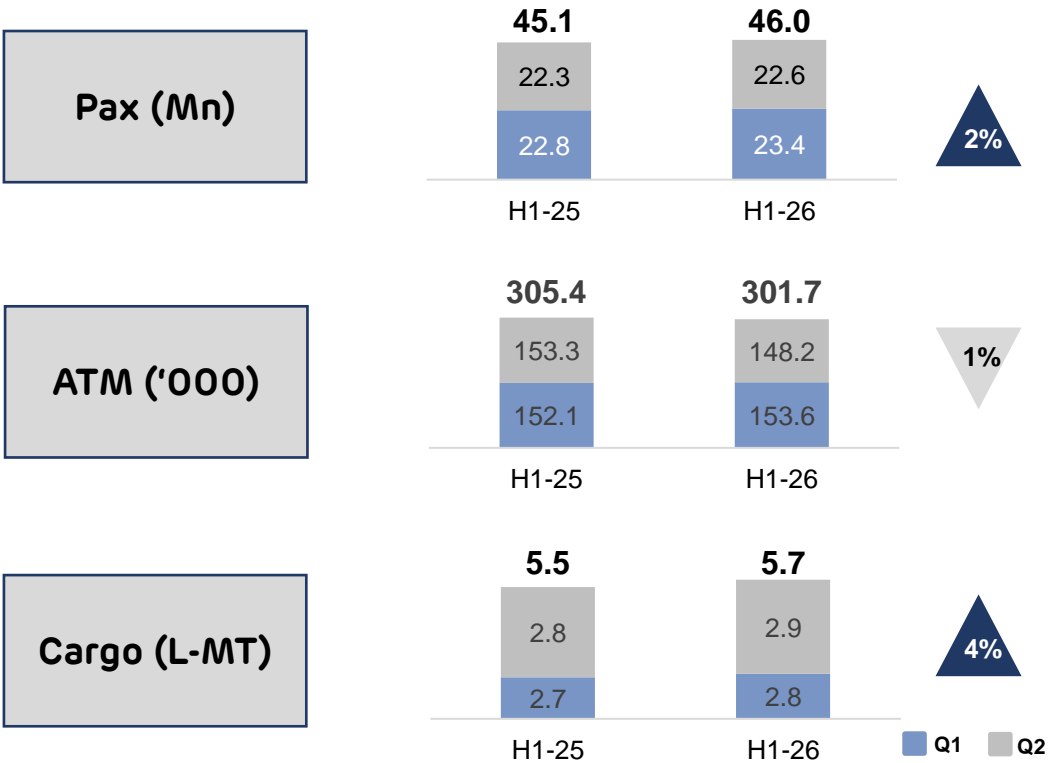
Portfolio of 8 Airports

Serving pan India presence of

- ~23% of total passenger base
- ~22% of total air traffic movements
- ~29% of total cargo volume

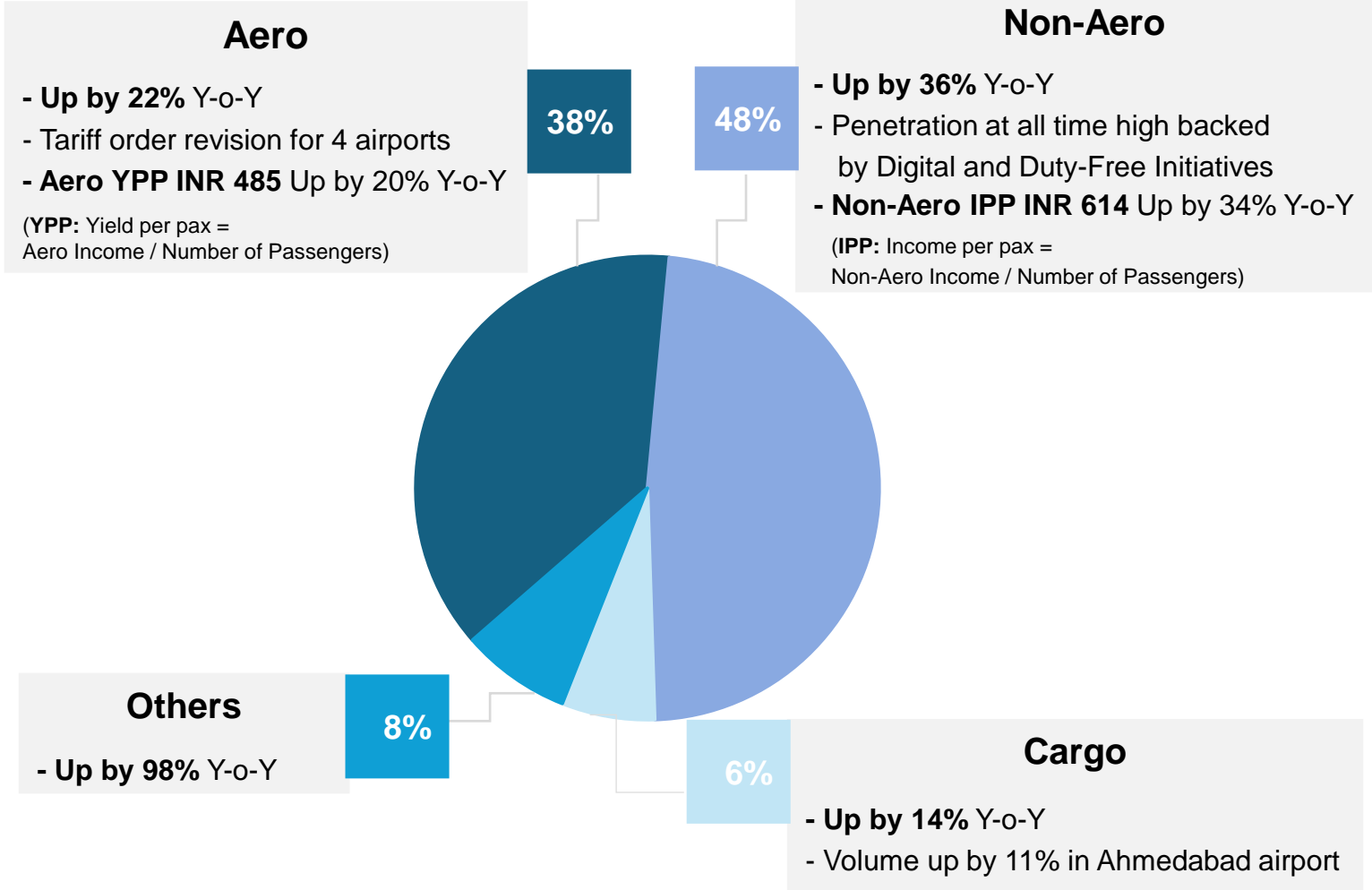


Aero Performance



- 7 New Routes, 8 New Flights and 1 New Airline added during the quarter
- MIAL honored with “Airport of the Year” award by Exim India at Aviation Cargo Express (ACE) Awards,2025
- Ahmedabad airport received 5 Star Rating Award from the British Safety Council
- Thiruvananthapuram airport got first prize in the Airport category at the prestigious AURA 2025 Awards

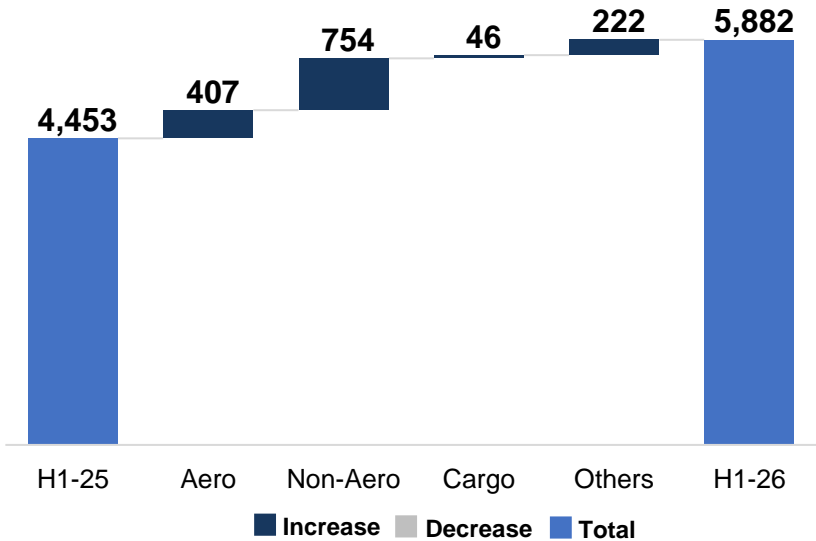
Revenue Mix H1-26



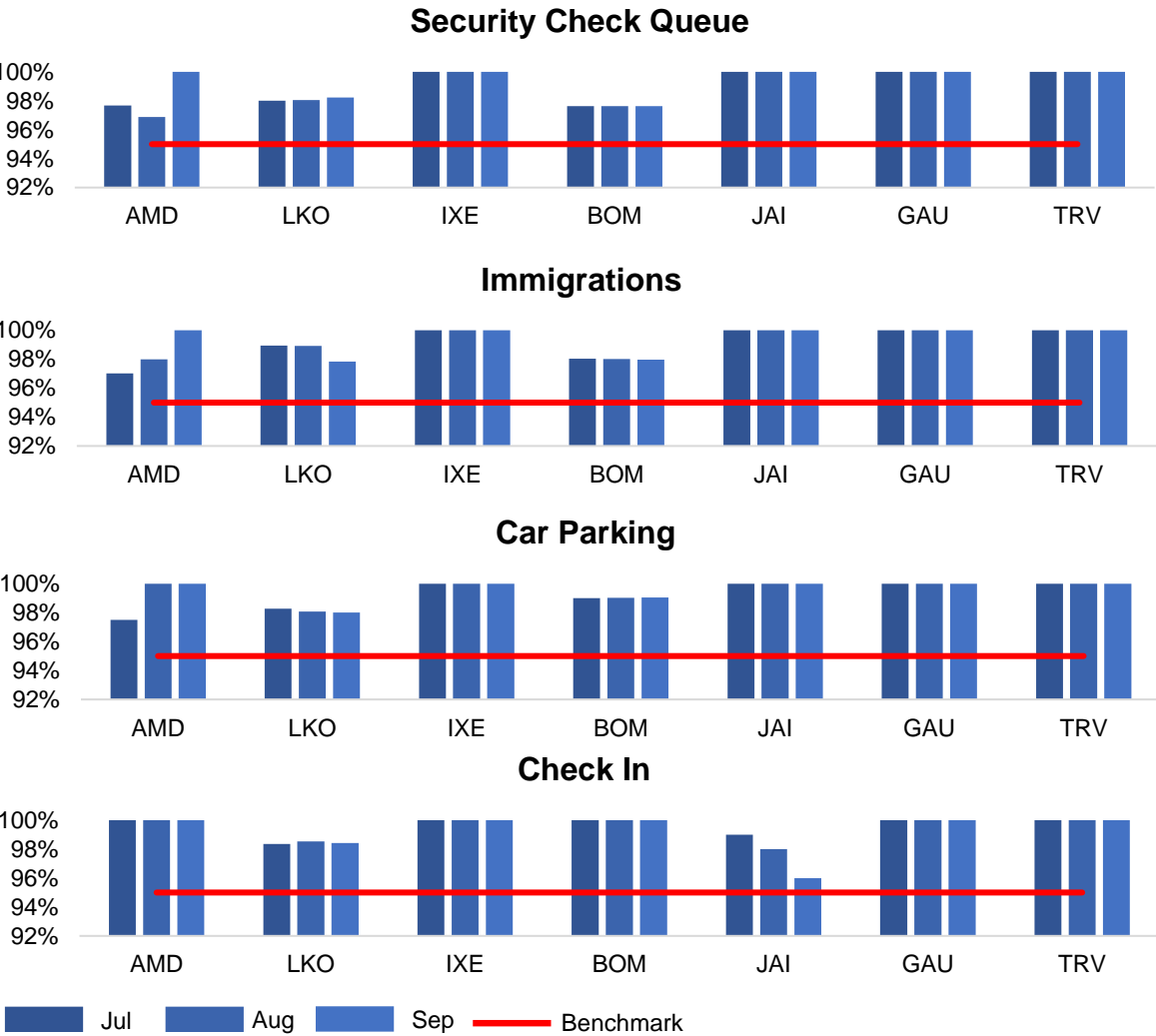
Revenue Growth

Total Income	Q2-25	Q2-26	H1-25	H1-26
Aero	935	1,145	1,823	2,229
Non-Aero	1,075	1,424	2,069	2,823
Cargo	174	200	336	382
Others	92	398	226	448
Total	2,276	3,167	4,453	5,882

Revenue Build-up H1-26



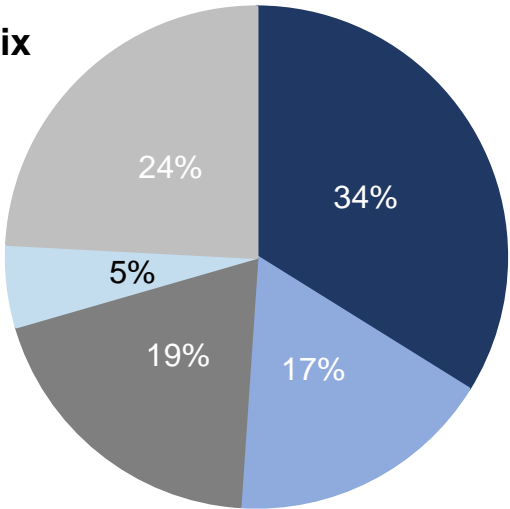
Operational Efficiency



Non-Aero Performance

Non Aero Revenue	Q2-25	Q2-26	H1-25	H1-26
Duty Free	386	498	733	956
Food & Beverages (F&B)	80	233	162	486
Lease & Retails	188	286	369	549
Car Park	67	75	125	150
Passenger Services & Others	354	333	680	682
Total	1,075	1,424	2,069	2,823

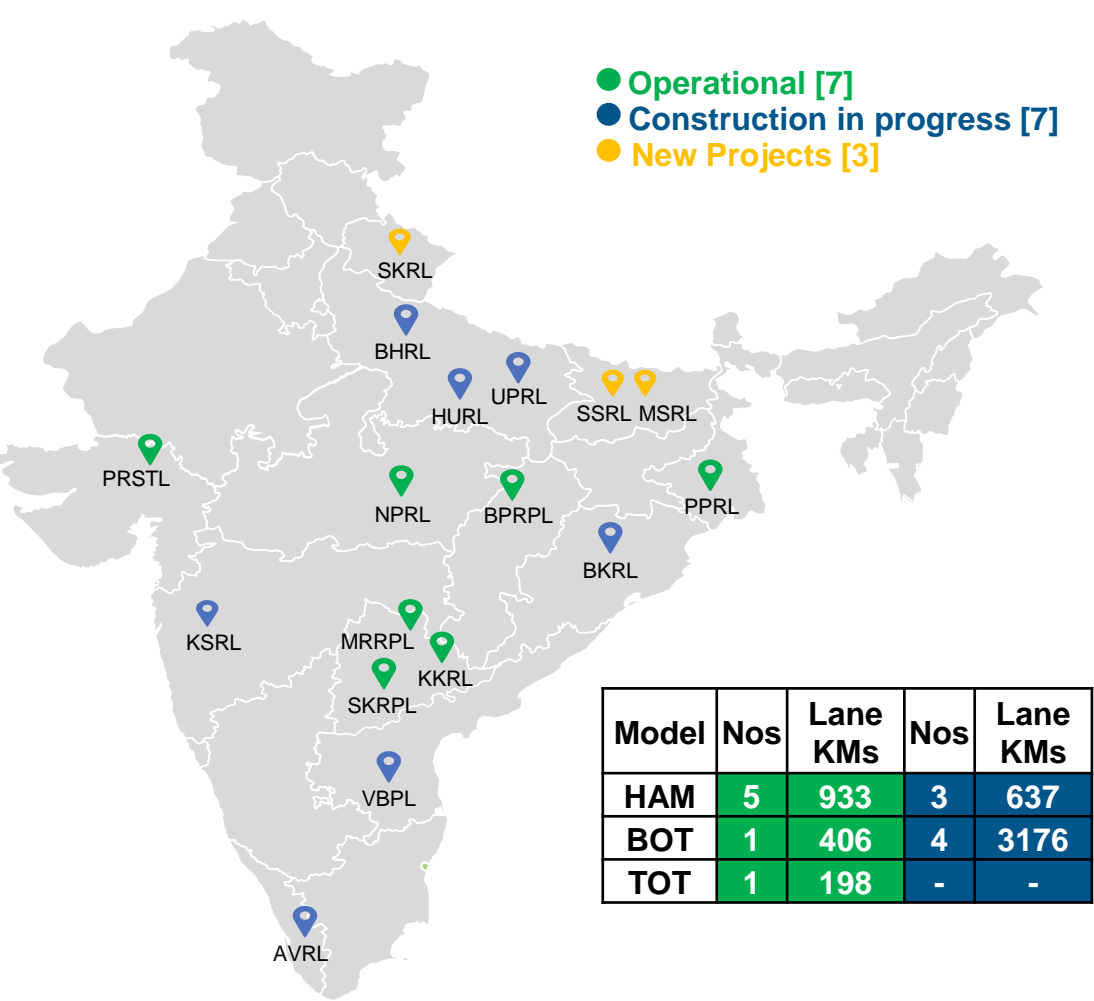
Non-aero revenue Mix H1-26



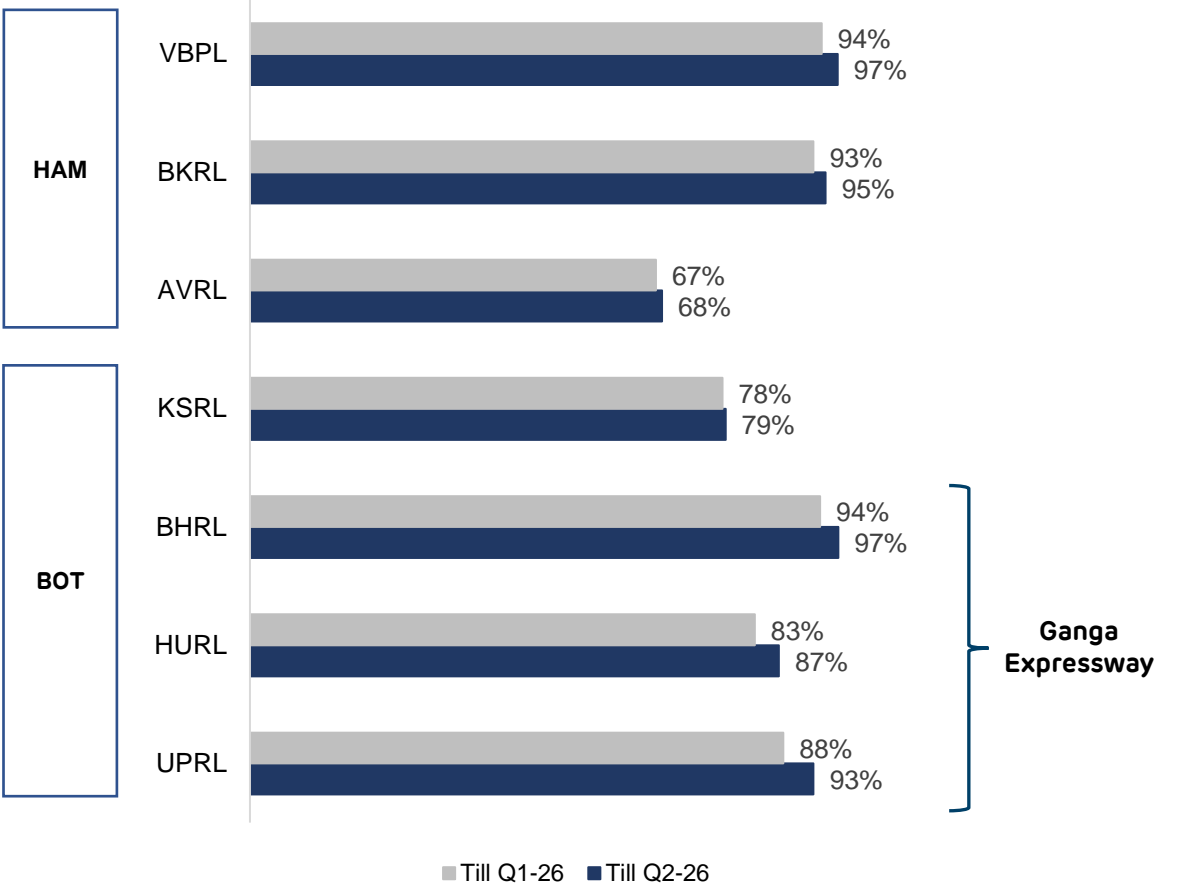
■ Duty Free ■ F&B ■ Lease & Retail ■ Car Park ■ Passenger Services & Others

Particular	KPI Benchmark as per Guidelines	Particular	KPI Benchmark as per Guidelines
Security Check Queue	95% of peak pax < 5 mins	Car Park	95% of drivers take less than 5 minutes
Immigrations	95% of peak pax wait less than 10 minutes- Arrivals/Dep	Check In	95% of peak pax < 5 mins

Portfolio of 17 projects



Project Completion Status

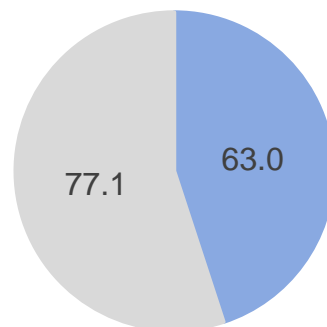


Activity	Q2-25	Q2-26	% change	H1-25	H1-26	% change
Construction (in Lane-KM)	180.4	456.1	153%	910.4	949.3	4%

Mining Services Portfolio

- Total 16 Mining Service Contracts from 10 Customers across 5 states
- Total 6 service contracts operational including 1 iron ore mine
- Dispatch volume 32% of total contracted capacity

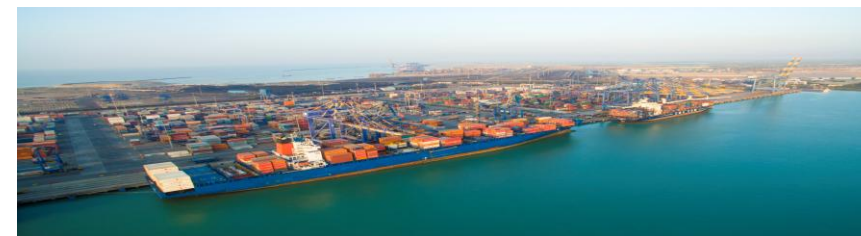
**Total Peak Capacity
140.1 MMTPA**



■ Operational ■ Under development

Operational Service Contracts	Customer / Owner	Dispatch Qty. (MMT)					
		Q2-25	Q2-26	% change	H1-25	H1-26	% change
PEKB, Chhattisgarh	RRVUNL	2.4	3.4	43%	5.1	7.0	38%
GP III, Chhattisgarh	CSPGCL	0.9	1.0	11%	1.9	2.0	2%
Talabira, Odisha	NLCIL	3.1	3.7	19%	6.0	7.5	26%
Suliyari, MP	APMDC	1.4	1.3	(8%)	2.9	3.3	16%
Parsa, Chhattisgarh	RRVUNL	-	0.7	-	-	1.2	-
Kurmitar, Odisha	OMC	0.4	0.4	(6%)	1.7	1.5	(12%)
Total Operational		8.2	10.5	27%	17.5	22.6	29%

IRM



Activity	Q2-25	Q2-26	% change	H1-25	H1-26	% change
Volume in MMT	13.7	11.3	(17%)	29.1	24.1	(17%)

Carmichael Mine, Australia



Activity	Q2-25	Q2-26	% change	H1-25	H1-26	% change
Volume in MMT	3.8	3.9	3%	6.6	6.2	(6%)

04

Financial Highlights

AEL: Consolidated Financial Highlights H1-26 Y-o-Y

TOTAL INCOME

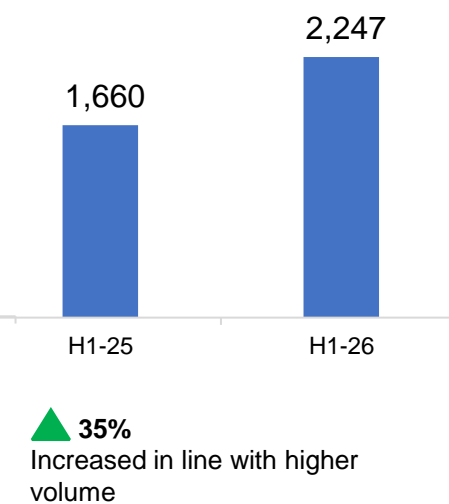
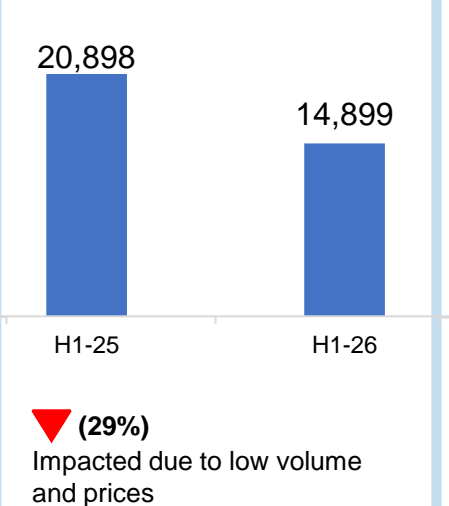
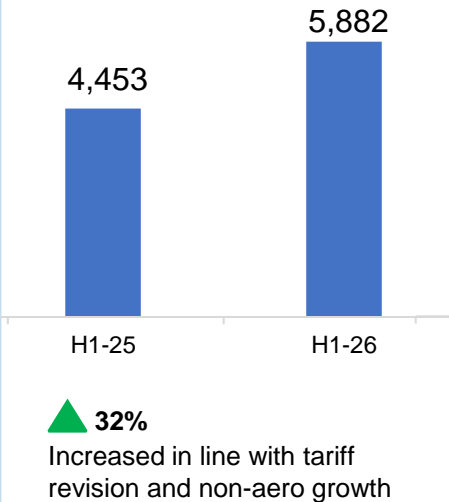
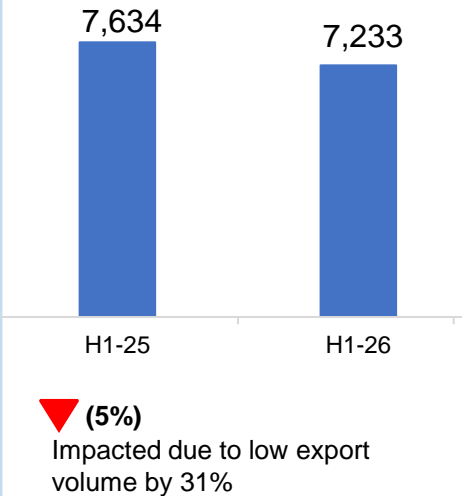
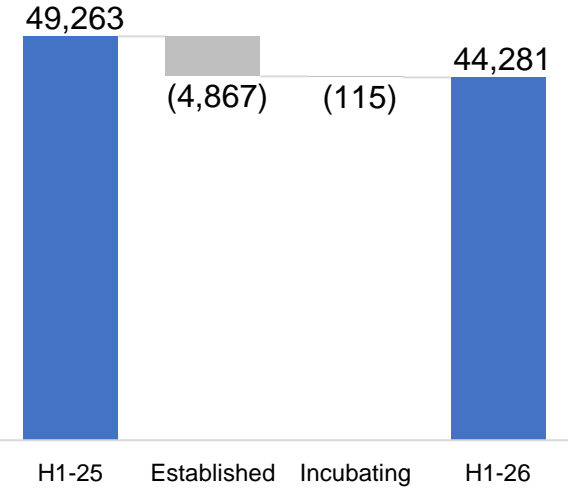
Consolidated

ANIL Ecosystem

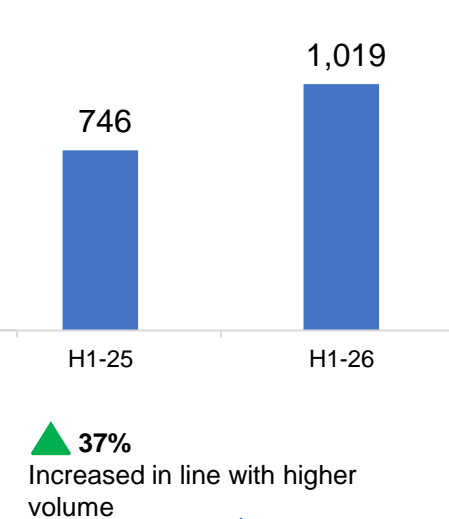
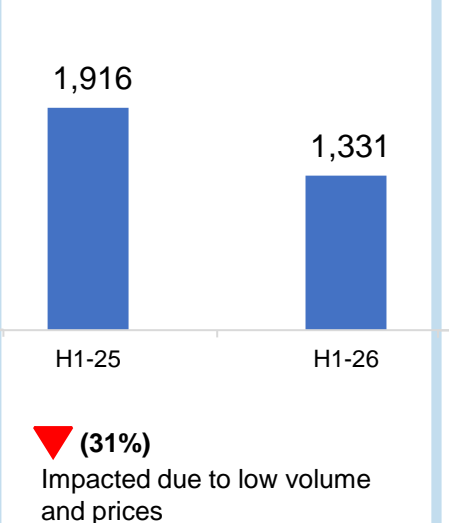
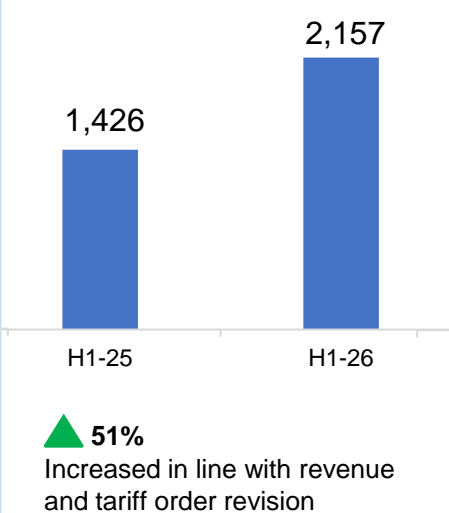
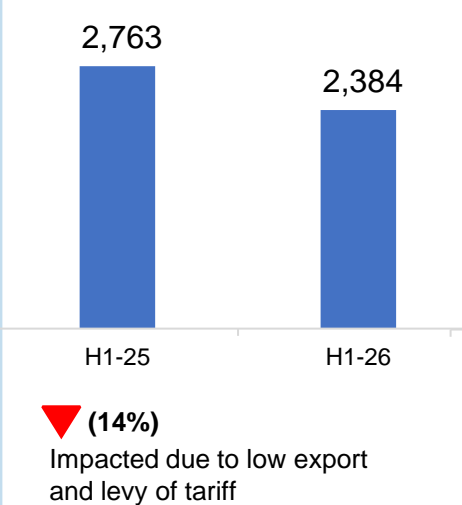
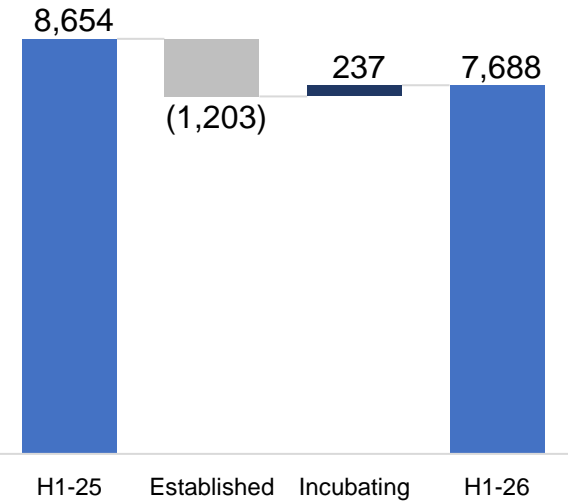
Airports

IRM

Mining Service



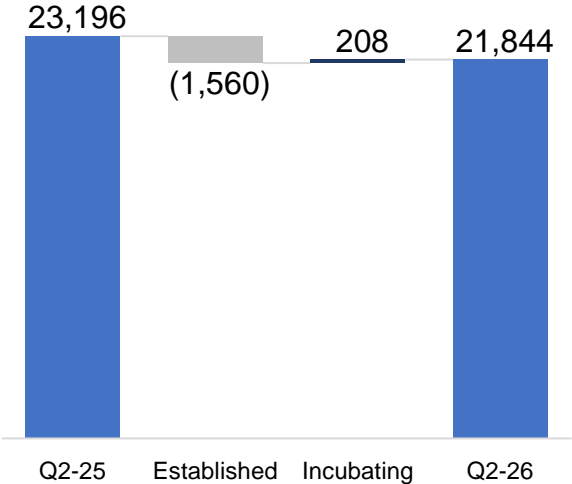
EBITDA



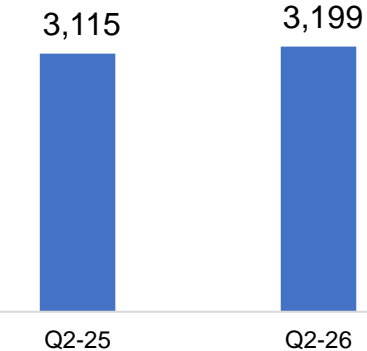
AEL: Consolidated Financial Highlights Q2-26 Y-o-Y

TOTAL INCOME

Consolidated

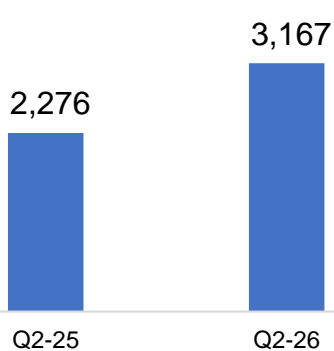


ANIL Ecosystem



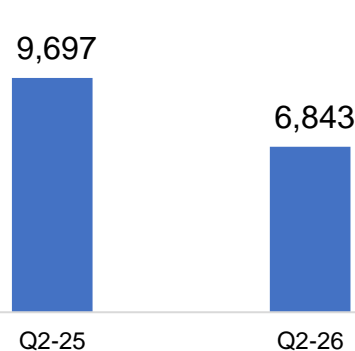
▲ 3%
Increased on account of higher WTG sets supply

Airports



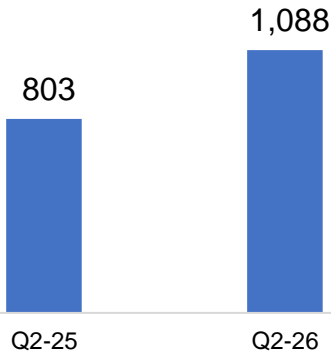
▲ 39%
Increased in line with tariff revision and non-aero growth

IRM



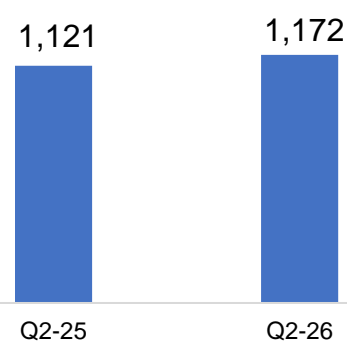
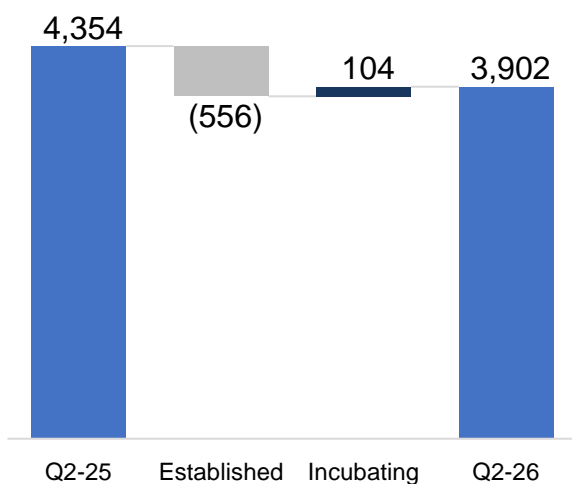
▼ (29%)
Impacted due to low volume and prices

Mining Service

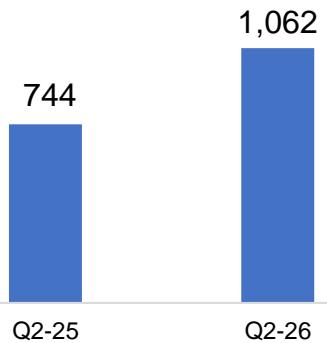


▲ 35%
Increased in line with higher volume

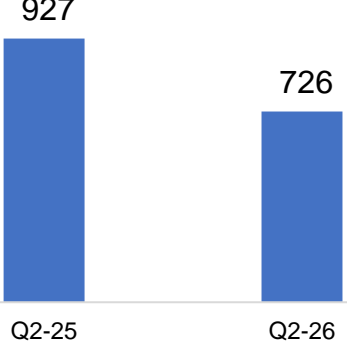
EBITDA



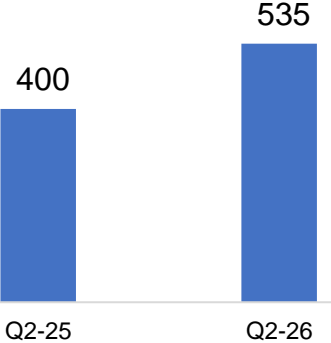
▲ 5%
Increase in line with revenue



▲ 43%
Increased in line with revenue



▼ (22%)
Impacted due to low volume and prices

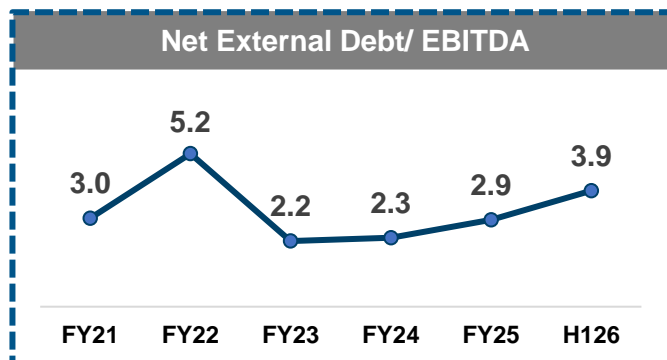
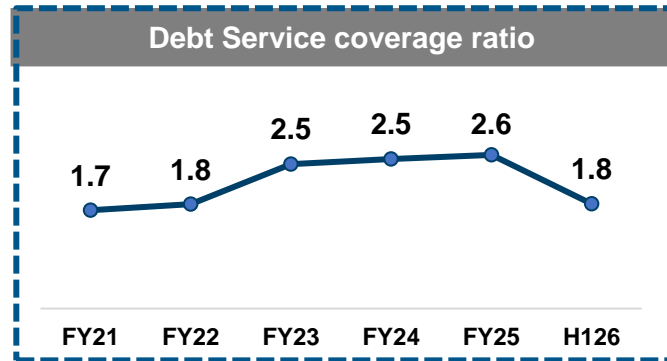
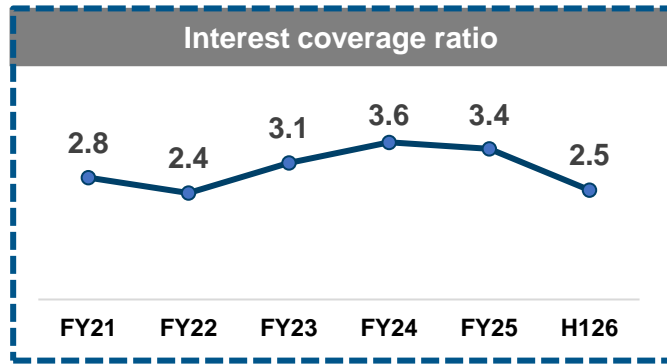


▲ 34%
Increased in line with higher volume

05

Debt Profile

AEL: Consolidated Debt Movement H1-26 vis-à-vis March-2024



External debt from Mar-24	External debt	EBITDA
Rs. 31,064 cr	accounted for	yet to unlock
35% in AAHL Airports	<ul style="list-style-type: none"> ➤ Construction of Navi Mumbai Airport ➤ PPRA Payment of Three Airports ➤ Construction of New Terminals ➤ Capex expenditure for Non-aero activities 	Navi Mumbai Airport in FY26
23% in ARTL Roads	<ul style="list-style-type: none"> ➤ Construction of Ganga Expressway project ➤ Construction of other projects 	Ganga Expressway in FY26
21% in KCL Copper	<ul style="list-style-type: none"> ➤ Construction of Copper plant 500 KTPA ➤ Working capital requirements 	Copper Plant fully by FY26
18% in MPL PVC	<ul style="list-style-type: none"> ➤ Construction of PVC plant 1 MMTPA 	PVC Plant by FY28

AEL: Consolidated Debt Details

Segment	As at Mar-24	As at Mar-25			As at Sep-25		
	Total	Long-Term Debt	Working Capital Debt	Total	Long-Term Debt	Working Capital Debt	Total
ANIL Ecosystem	4,010	2,997	546	3,543	2,996	970	3,966
Airport	19,206	27,714	143	27,857	29,891	162	30,053
Road	8,038	14,588	-	14,588	15,172	-	15,172
Copper	3,578	5,411	1,530	6,942	5,371	4,638	10,009
IRM	1,249	106	890	996	113	994	1,107
Mining Services	978	965	364	1,330	962	227	1,189
Australia Project	6,882	7,886	929	8,815	8,216	1,148	9,364
Defence	415	265	487	752	333	854	1,187
PVC	-	1,759	-	1,759	4,236	-	4,236
Corporate & Others	5,768	8,761	894	9,655	14,505	1,278	15,783
Gross Debt	50,124	70,452	5,784	76,236	81,795	10,270	92,065
Less : Shareholder's Loan	12,090	19,928	39	19,968	22,926	41	22,967
External Debt	38,035	50,524	5,745	56,269	58,869	10,229	69,098
Less : Cash & Bank Balances	7,068			6,962			9,028
Net External Debt	30,966			49,306			60,070











➡ Increase in external debt during the half-year deployed in incubating infra-assets

06

ESG Highlights

AEL: ESG Rating & Performance Highlights

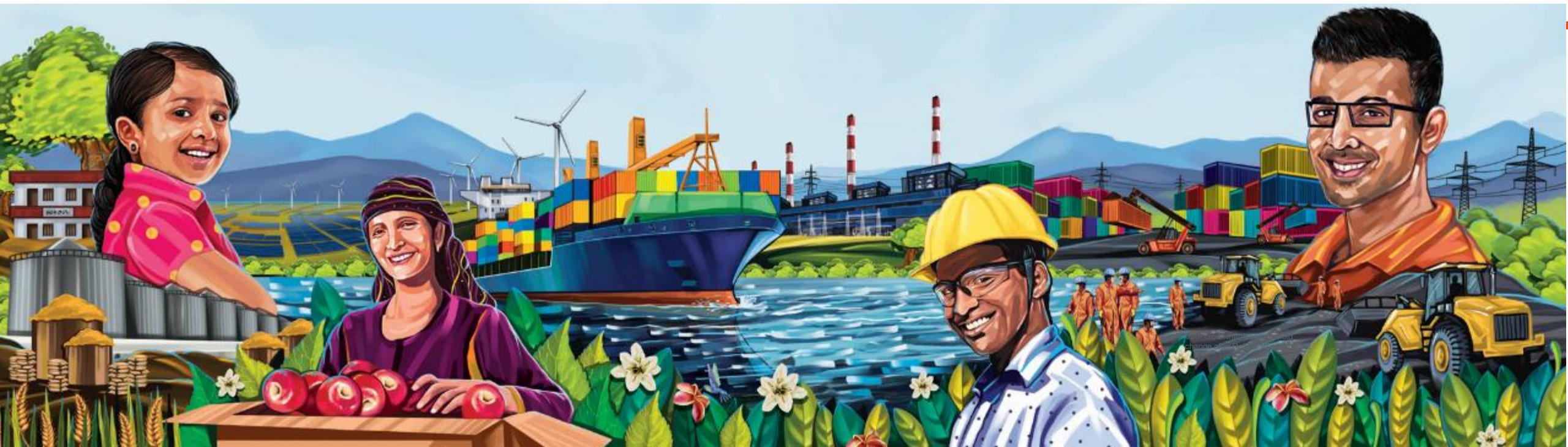
Ratings			
 <small>A Division of S&P Global</small>	DJSI CSA (2025)	62	Ranked among the top 5 companies in its sector globally and placed in the 97 th percentile
	CDP - CC (2024)	A-	Denotes “Leadership Category” indicating AEL dedication and commitment to lowering GHG emissions and their overall environmental impact
 <small>DRIVING SUSTAINABLE ECONOMIES</small>	CDP Supply Chain (2024)	A	Denotes “Leadership Category” indicating climate action, demonstrating excellence in climate governance
	Sustainalytics	25.9	Denotes “Medium Risk”, Improvement from previous rating of 28 score
In the latest assessment by Sustainalytics, AEL score has further improved to 25.9 “Medium Risk”. This reflects our consistent strategic efforts to strengthen governance, enhance transparency, and embed sustainability into our core operations.			
 <small>An S&P Global Company</small>	CRISIL	51	Denotes “Adequate”, Increase from previous score of 50 (a SEBI registered ESG rating agency)
	TPI	Level 3	Denotes “Integrating climate change into operational decision making”
	ESG Risk Assessment & Insight	67.5	Categorized as ‘Strong’ for its ESG performance by ESG Risk.ai (a SEBI registered agency)

Performance Highlights		
ANIL Ecosystem	 19% renewable energy in electricity mix	 100% water withdrawal from non-competing sources
Data Center	 26% renewable energy in electricity mix	 3 Operational sites achieved Zero Liquid Discharge (ZLD) status
Airports	 51% renewable energy in electricity mix	 26% reduction ¹ in scope 1 emission intensity
Mining Services	 27% reduction in scope 2 ³ emission intensity	 12% reduction in water consumption ³ intensity
	 99% of waste managed through reuse, recycle and other recovery operations	 2,81,678 trees planted in H1-26

Achieved in H1-26 against H1-25 ; 1: Per million pax ; 2: Per ton of copper production ; 3: Per ton of ROM (coal + iron ore)

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Thank You



Appendix

AEL: Energy & Utility – Water

Project Model	Project / Location	Capacity	Project Status	Concession Period (In Yrs) (Const. + O&M)
HAM	Prayagraj Water Pvt Ltd (PWPL) Uttar Pradesh	326 MLD	• COD Achieved	2 + 15
	Bhagalpur Waste Water Ltd (BWVL) Bihar	45 MLD	• Completion > ~95%;	2 + 15
	Morsagar Bisalpur Water Ltd (MBWL) Rajasthan	200 MCM	• LoA issued on 24-Sep-25	2.75 + 20
	Brahmani Barrage Water Ltd (BBWL) Rajasthan	55 MCM	• LoA issued on 24-Sep-25	2.75 + 20
EPC	Shakkar Pench Micro Lift Irrigation Project Madhya Pradesh	95000 Ha	• Dam & Pipelaying execution agencies finalization are in advance stage	6 + 5

AEL: Transport & Logistics – AAHL (Airports)

Volume Details

Airport	Passengers (In Mn)				ATM (In '000)				Cargo (In Lacs MT)			
	Q2-25	Q2-26	H1-25	H1-26	Q2-25	Q2-26	H1-25	H1-26	Q2-25	Q2-26	H1-25	H1-26
Ahmedabad	3.0	3.1	6.2	6.6	23.4	23.6	47.2	50.2	0.3	0.3	0.5	0.6
Lucknow	1.5	1.4	3.0	2.9	12.5	9.6	25.3	19.9	0.1	0.1	0.1	0.1
Mangaluru	0.6	0.6	1.1	1.2	4.0	4.4	7.9	9.2	0.0	0.0	0.0	0.0
Jaipur	1.4	1.2	2.7	2.4	11.3	9.7	22.6	19.1	0.1	0.1	0.1	0.1
Guwahati	1.4	1.8	2.9	3.5	11.1	11.7	22.2	24.2	0.1	0.1	0.1	0.1
Thiruvananthapuram	1.2	1.2	2.5	2.4	8.2	7.4	16.2	15.2	0.1	0.1	0.1	0.1
Mumbai	13.2	13.3	26.7	26.9	82.7	81.7	164.0	164.1	2.3	2.3	4.5	4.6
Total	22.3	22.6	45.1	46.0	153.3	148.2	305.4	301.7	2.8	2.9	5.5	5.7

AEL: Transport & Logistics – ARTL (Roads)

Project Model	Project SPV / Location	Length (KMs)	Financial Closure	Project Completion Status	Concession Period (in Yrs) (Const. + O&M)
HAM	Bilaspur Pathrapali Road Pvt Ltd (BPRPL) / Chhattisgarh	53.3	Secured	Operational	2 + 15
	Suryapet Khammam Road Pvt Ltd (SKRPL) / Telangana	58.6	Secured	Operational	2.5 + 15
	Mancheria Repallewada Road Pvt Ltd (MRRPL) / Telangana	42.0	Secured	Operational	2 + 15
	Vijayawada Bypass Project Ltd (VBPL) / Andhra Pradesh	17.9	Secured	97.0%	2.5 + 15
	Nanasa Pidgaon Road Ltd (NPRL) / Madhya Pradesh	47.4	Secured	Operational	2 + 15
	Azhiyur Vengalam Road Ltd (AVRL) / Kerala	40.8	Secured	68.0%	2.5 + 15
	Kodad Khammam Road Ltd (KKRL) / Telangana	31.8	Secured	Operational	2 + 15
	Badakumari Karki Road Ltd (BKRL) / Odisha	47.5	Secured	95.0%	2.5 + 15
	Munger Sultanganj Road Ltd (MSRL) / Bihar	41.8	TBD	New Project	4 + 15
	Sultanganj Sabour Road Ltd (SSRL) / Bihar	41.1	TBD	New Project	4 + 15
Ropeway	Shri Kedarnath Ropeways Ltd (SKRL) / Uttarakhand	12.9	TBD	New Project	6 + 29
TOT	PRS Tolls Pvt Ltd / Gujarat	49.5	Secured	Operational	0 + 20

AEL: Transport & Logistics – ARTL (Roads)

Project Model	Project SPV / Location	Length (KMs)	Financial Closure	Project Completion Status	Concession Period (in Yrs) (Const. + O&M)
BOT	Panagarh Palsit Road Pvt Ltd (PPRPL) / West Bengal	67.8	Secured	Operational	2.5 + 18
	Kagal Satara Road Pvt Ltd (KSRPL) / Maharashtra	65.1	Secured	78.5%	2 + 16
	Maharashtra Border Check Post Network Ltd (MBCPNL) / Maharashtra	24 BCPs	Secured	21 BCPs Operation; 2 COD Achieved	1.5 + 23
	Ganga Expressway, Uttar Pradesh	464.2			
	Budaun Hardoi Road Pvt Ltd (BHRPL)	151.7	Secured	97.1%	3 + 27
	Hardoi Unnao Road Pvt Ltd (HURPL)	155.7	Secured	87.3%	3 + 27
	Unnao Prayagraj Road Pvt Ltd (UPRPL)	156.8	Secured	93.0%	3 + 27

AEL: Primary Industries – Mining Services

Mine Service Contracts	Name of Mine & State	Peak Capacity	Customer (Owner)	SPV Name
Coal Mine Service Contracts	PEKB, Chhattisgarh	18.0 MMT	RRVUNL	Parsa Kente Collieries Ltd
	Gare Pelma III, Chhattisgarh	5.0 MMT	CSPGCL	Gare Pelma III Collieries Pvt. Ltd
	Talabira II & III, Odisha	23.0 MMT	NLCIL	Talabira (Odisha) Mining Pvt Ltd
	Suliyari, Madhya Pradesh	6.0 MMT	APMDC	Adani Enterprises Ltd
	Parsa, Chhattisgarh	5.0 MMT	RRVUNL	Rajasthan Collieries Ltd
	Kente Extension, Chhattisgarh	9.0 MMT	RRUVNL	Rajasthan Collieries Ltd
	Gare Pelma II, Chhattisgarh	23.6 MMT	MAHAGENCO	Gare Pelma II Collieries Pvt. Ltd
	Pelma, Chhattisgarh	15.0 MMT	SECL	Pelma Collieries Ltd
	Dahegaon Gowari, Maharashtra	1.0 MMT	ACL	Adani Mining Ltd
	Dhirauli, Madhya Pradesh	6.5 MMT	MEL	Adani Mining Ltd
	Gondkhari, Maharashtra	2.0 MMT	MEL	Adani Mining Ltd
	Mara II Mahan, Madhya Pradesh	TBD	MEL	Adani Mining Ltd
	GBU East, Madhya Pradesh	3.0 MMT	MEL	Adani Mining Ltd
Other Mine Service Contracts	Kurmitar, Odisha	6.0 MMT	OMC	Kurmitar Iron Ore Mining Pvt Ltd
	Taldih, Odisha	7.0 MMT	SAIL	Adani Enterprises Ltd
	Srikurmam (South), Andhra Pradesh	10 MMT	APMDC	Alluvial Heavy Minerals Ltd

Operational

PEKB: Parsa East Kente Basen | RRVUNL: Rajasthan Rajya Vidyut Utpadan Nigam Ltd | CSPGCL: Chhattisgarh State Power Generation Company Ltd | NLCIL: NLC India Ltd

APMDC: Andhra Pradesh Mineral Development Corporation Ltd | SECL: South Eastern Coalfields Ltd | ACL: Ambuja Cements Ltd | MEL: Mahan Energen Ltd | OMC: Odisha Mining Corporation Ltd | SAIL: Steel Authority of India Ltd

AEL: Primary Industries – Commercial Mining

Mine Contracts	Name of Mine & State	Peak Capacity	SPV Name
Domestic Commercial Mining Contracts	Gondulpura, Jharkhand	4.0 MMT	Adani Enterprises Ltd
	Bijahan, Odisha	5.3 MMT	Mahanadi Mines and Minerals Pvt Ltd
	Madheri (Northwest), Maharashtra	TBD	MH Natural Resources Pvt Ltd
	Gondbahera Ujheni, Madhya Pradesh	4.1 MMT	MP Natural Resources Pvt Ltd
	Jhigador, Chhattisgarh	TBD	CG Natural Resources Pvt Ltd
	Khargaon, Chhattisgarh	TBD	CG Natural Resources Pvt Ltd
	Rampia & Dip side of Rampia, Odisha	15.0 MMT	Jhar Mineral Resources Pvt Ltd

ESG Framework

AEL: ESG backed by Assurance



Vision
To be a world class leader in businesses that enrich lives and contribute to nations in building infrastructure through sustainable value creation.

Our Key ESG Commitments		
<ul style="list-style-type: none">Aim to achieve No-Net Loss to biodiversity and align with IBBI/ TNFD principlesBecoming a net water positive companyBecome a signatory to UN Global Compact (UNGC)	<ul style="list-style-type: none">Airport and data center businesses to become operational net zero by 2029 and 2030 respectivelyCreating shared value for communities through integrated and sustainable developmentAchieve ‘zero harm’ through institutionalizing systems, controls and standards	
Guiding principles		
UNGC	SDG	SBTi
GRI Standard	BRSR	DJSI
TCFD	IBBI/ TNFD	CDP
Policy structure	Focus Area	
<div>E</div> <ul style="list-style-type: none">Climate Change PolicyEnvironment PolicyEnergy and Emission PolicyWater Stewardship PolicyBiodiversity Policy	<ul style="list-style-type: none">Climate ActionAffordable and clean energyClean water and sanitationResponsible consumptionBiodiversity conservationNo povertyZero hungerGood health and well beingQuality educationDecent work and economic growthIndustry, innovation & infrastructure	
<div>S</div> <ul style="list-style-type: none">Human RightsCorporate Social Responsibility PolicyOccupational Health and Safety Policy		
<div>G</div> <ul style="list-style-type: none">Board DiversityAnti-corruption and anti-briberyRelated Party Transaction Policy		

Policy and ESG Alignment framework backed by robust assurance program

AEL: Adopted UN Sustainable Development Goals

United Nations Sustainable Development Goals 2030



Women's Education

1. No Poverty
2. Zero Hunger
4. Quality Education

Multiple Locations

- Own schools, digitalization and up gradation of Govt. school to provide cost free education to the needy.
- Project Suposhan undertaken by Adani Wilmar is successfully continuing its operation.

Women's Health

3. Good Health & Well Being

Sarguja

- Partnered with self help group to educate and provide sanitary pads for safe menstrual hygiene to ensure better health.

Women's Empowerment

2. Zero Hunger
5. Gender Equality
8. Decent Work & Economic Growth

Sarguja & Tamnar

- Various projects undertaken by Gauri Self help groups for collection and marketing of Non-Timber Forest Produce

Ecology

7. Affordable and Clean Energy
13. Climate Action
14. Life Below Water
15. Life on Land

Mundra

- Conservation of mangroves in coordination with GUIDE

Local & Rural Infra Development

9. Industry, Innovation & Infra Structure
11. Sustainable Cities & Communities

Sarguja

- Organic Farming and Integrated Multi purpose business model

Water Secure Nation

6. Clean Water and Sanitation

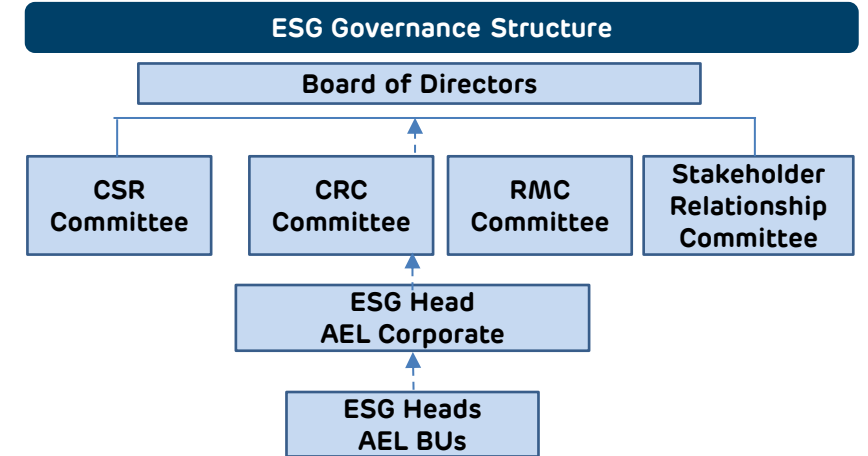
Multiple Locations

- Deepening of ponds and tanks, Rooftop Rainwater Harvesting, Recharging Bore wells

Social philosophy drives initiatives that are aligned with UN Sustainable Development Goals

AEL: Strong Governance Framework

Key Governance Areas	Key Highlights
Board Independence & Diversity	<ul style="list-style-type: none"> ✓ 50% Independent Directors ✓ 12.5% Women Directors
Corporate Responsibility, CSR & Nomination & Remuneration	<ul style="list-style-type: none"> ✓ Corporate Responsibility Committee in place with 100% Independent Directors to provide assurance on ESG aspects ✓ Corporate Social Responsibility Committee in place with 67% Independent Directors ✓ Nomination and Remuneration Committee with 100% Independent Directors
Audit Oversight	<ul style="list-style-type: none"> ✓ Audit Committee consisting of 100% Independent Directors (100% non-promoter/ non-executive) ✓ Statutory Auditors : M/s. Shah Dhandharia & Co. LLP
Risk Management	<ul style="list-style-type: none"> ✓ Risk Management Committee in place with 50% Independent Directors ✓ Sub-Committees of Risk Management Committee with 67% independent directors: <ul style="list-style-type: none"> ▪ Mergers & Acquisitions Committee ▪ Legal, Regulatory & Tax Committee ▪ Commodity Price Risk Committee ▪ Reputation Risk Committee
Related Party Transactions	<ul style="list-style-type: none"> ✓ Detailed Policy in place for Related Party Transactions (RPT) to ensure all RPTs are on 'arm's length' basis ✓ All RPTs are reviewed by the Audit Committee and are duly disclosed in the annual report ✓ All RPTs beyond statutory thresholds require shareholder approval by way of ordinary resolution.
Stakeholders Relationship	<ul style="list-style-type: none"> ✓ Stakeholders Relationship Committee in place with 75% Independent Directors
Anti Corruption and Anti Bribery & Code of Conduct	<ul style="list-style-type: none"> ✓ Anti Corruption and Anti Bribery policy in place with Zero tolerance of Bribery and Corruption. ✓ Code Of Conduct For Board Of Directors And Senior Management in place. ✓ Insider Trading Code in Place



Roles & Responsibilities of AEL Corp ESG Function
<ul style="list-style-type: none"> ✓ Defining and setting ESG priorities for AEL. ✓ Development of ESG related policies, and procedures ✓ Support AEL BUs for developing transition plan to become operational net zero ✓ Capacity Building on ESG for businesses including training ✓ Submit response to key ESG rating agencies such as DJSI and CDP and develop ESG & BRSR Report. ✓ ESG target setting and monitoring performance

Roles & Responsibilities of BU ESG Team
<ul style="list-style-type: none"> ✓ Create business-level ESG strategy, implementation and monitoring plan. ✓ Develop decarbonization strategy with an objective to become a Net Zero business ✓ Manage ESG related compliance obligations. ✓ Business specific ESG disclosures

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Thank You

