While thinking about this talk, ran across some unexpected stimuli. comments of Bill Meyers re 1970s rural econ development projects in CA Bill worked for EDD and assisted various rural dev proj nearly all projects failed, didn't achieve objectives

too much focus on production, not enough on marketing & management reveiw of two books - "Revolution at the Table? The Transformation of the American Diet," by Harvey Levenstein, Oxford University Press

- "Appetite for Change: How the Counter-Culture Took on the Food Industry, 1966-1988," Warren J. Belasco, Panthen

the second book review sounded much like Bill

"...in the last ten years we have even raised a kind of vegetarian necropolis for the counterculture in McDonald's and Burger King: their new and highly successful salad bars stand like tombstones to the culinary activism of the '60s."

what both Bill and Daniel Harris express is pessimism efforts and idealism of the past have failed implicit is the message of today's media protest is futile

people today, especially young people, are selfish and greedy little consciousness of what has actually been accomplished

I don't see things quite the same way - "mindless optimist"

understanding the contributions of those who have come before is crucial we learn primarily from experience

organization is the only hand-me-down thing that conveys experience collective experience of the past accumulates in organization passed on to the next generation

absence of long-term organization robs all of us of the elders' wisdom just for clarity rural means Census def - non-metro

but in CA also means places where ag is a primary activity #1, #2, #3 counties in U.S. in ag prod are FR, TU, KN all three are metro counties

at peak season 191,000 persons employed in ag in those three whole U.S. steel industry employs just 175,000 persons

CA differs from nearly all other rural areas of U.S. - Great Except first, what has changed and what has been won - over the past 35 years diet - from sugar, caffeine, salt & grease to fresh fruit & veg can already be measured in decline of certain chronic illnesses rising public consciousness about diet and organic food 80% of people think that organic food is better than inorganic peoples rights

> end of legal segregation, right to vote opening of opportunity for women

my daughters don't have to face what my mom faced in her life union organizer - learned organizing lessons from her

limits on U.S. military power & colonialism

Vietnam fell back into the hands of Vietnamese liberation of much of colonial world release of Nelson Mandela

legal status for millions of undocumented workers in U.S. rights for farmworkers

UI, SS, Workers Comp insurance, minimum wage protection ALRA - most important

radical reform vs. reformist reform rights of disabled, lesbians & gays even rights of students end of "in loco parentis" free political expression on campus all of these victories won through mass struggle, in some cases world-wide didn't just happen - rulers didn't just wake up - forgot absence of on-going organization to teach these lessons forget, maybe don't even know how it happened 3. distinguish these kinds of victories from creation of alternative structures cooperative day care centers, free (community) clinics, food coops rural economic development projects farmers markets - perhaps most successful outcome of food activists Federally funded migrant clinics, legal services (CRIA), housing, JTPA farmworker cooperatives, cooperative marketing ventures, etc distinction is important because it relates to type of organizing confusion between mass organizing for social change (political process) vs. building alternative economic structures within the system both are important but process of each is different alternative - to majority society, outside the system "being one of two or more choices" German Greens - "Alternative List" advantage: outside critic, don't have to manage things often distnguish by dress, music, life style mass organizing for social change - contending for political power actually seek to manage the whole thing don't quarrel with people about life style, music, dress Cesar is vegetarian - never organized people on this issue 5. describe dynamics & methods of mass organizing - agree with Ganz one world, one set of dynamics South Africans, Philippinos, Vietnamese, U.S. Blacks, Mexicans first, oppressed people usually appear to be asleep people are busy trying to get through this life - tiring process second, protest always breaks out among oppressed people but no one knows when it will happen appears spontaneous, but usually led by local organizer December 1, 1955 - Rosa Parks - bus boycott February 17, 1960 - Greensboro four - sit-ins April 1965 - student anti-Vietnam demo August 1974 - tomato strike "when the fruit is ripe" - Luis third, without leadership and organization no protest will sustain several prior efforts at bus boycott (Baton Rouge) worker protests in ag - dozens every year - most are crushed healthy organization - not come in and steal the energy many, many people, each doing something small '60s - join org through act of consciousness - lying in bed part of "the movement" problem is that people can just as easily leave central role of democratic leadership and clear membership

clear statement of basis of unity - membership

characteristics of leaders - those who take on responsiblity

who's in and who's not

who's responsible and who's not

fourth, change will take very much longer than anyone expects mass org is built one person at a time - persuade, join, cooperate done with fresh people

house meetings of everyone in constitutency

just when comfortable - move on to another place - start over contrast with alternative building

focus on service to be provided best done with professional staff defend the "institution"

clinics focus on fights on budget

French Camp day care center

atrophy of many - measured by community advisory boards contrast with groups which are formed to clarify one's thinking leftists or progressives who get off on fine points of doctrine purify your thinking by one of two methods

be part of a group of two about to split over ideology

bathe among the people - film about Gandhi

6. what do we have today and what can we do next a lot of alternative structures in place

food coops, farmers markets, clinics, legal services, others virtually no mass organization building

comment of Maizlish, Dervin

in fact, most of those that existed in '70s wiped out in '80s Concilios, NLP, others wiped out

UFW is not organizing farm workers

no political party is doing mass organizing

describe Luis' work

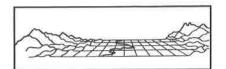
where to find organizers and leaders

young, immigrants, churches

what about alternative institutions?

need better managers

but must be drawn from those who "bathe in the people" UC should be training/employing those who have these skills



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## Resources on Organizing

- 1. 9227 Kercheval: The Storefront That Did Not Burn, Nancy Milio, Ann Arbor Books, 1973. The best description available of the process of organization-building and empowerment in a disadvantaged community.
- 2. <u>Unearthing Seeds of Fire</u>, Frank Adams, John F. Blair-Publisher, 1975. A description of the underlying philosophy and techniques of Miles Horton, founder of the Highlander Center, America's oldest and most important organizer training center.
- 3. Ready From Within, Septima Clark, Wild Trees Press, 1986. The thoughts and memoirs of one of the great teachers and leaders of the modern Civil Rights Movement.
- 4. Strategies for Community Organization, Fred M. Cox, John L. Erlich, Jack Rothman & John E. Tropman, Editors, F. E. Peacock Publishers, Inc., 2nd Edition, 1976. A provocative book of readings on social change theory and practice. Mostly written from a scholarly perspective but provides a borad overview of differing perspectives and strategies.