

Validity

- Reliability: degree of consistency in measurement
- Validity: Degree of accuracy in measurement

Construct validity

- does a test measure the construct that it purports to measure?
 - content validity
 - convergent validity
 - divergent validity

Criterion-related validity

- Does the measure predict any criteria of interest
 - measure predict useful criteria
- incremental validity
- predictive/concurrent validity
- validity generalization

Construct validity

- checking if the actual content of the measure
- a measure has strong content validity if the items adequately reflect the construct of interest

content validity

- content valid – contain adequate sampling of the full range of behaviours that represent the construct
 - e.g. poor content validity: material not covered in class/not adequately represented on the exam
- content validity is assessed via subjective judgements
 - judgements are made by experts
 - judgements are averaged across several non-experts
- The content of the measure is evaluated as to the degree to which the items reflect the construct.

Pattern of correlations

- expect strong correlations with: (convergent validity)
 - different measures of the same construct
 - measures of conceptually similar constructs
- expect weak correlation with: (divergent validity)
 - measures of conceptually dissimilar constructs
- e.g. measure of industriousness
 - measure of orderliness (strongly correlated)
 - measure of enthusiasm (weakly correlated)

Correlation matrix

- correlation matrices are symmetrical
 - typically one of the "triangles" is empty in a correlation matrix
- reliabilities are displayed on the "diagonal"
- contain descriptive statistics
 - e.g. means and s.d.
- contain correlations between all variables included in a study
 - the information we need to assess the convergent and divergent validity
 - positive: strongly correlated → convergent validity
 - negative: weakly correlated → divergent validity
- Taken together, the pattern of correlations provides evidence for the construct validity of our measure

Criterion-related validity

- criterion-related validity is the degree to which our measure predicts a criterion of interest
 - intelligence predicts task performance
 - work interests predict turnover
 - integrity predicts CWBs

- **Validity coefficient:** a correlation between a measure and a criterion
 - validity coefficient tells us how good of a predictor a measure is for a given criterion
 - the strong positive correlation indicates that the higher an applicant scores on the industriousness measure, the more successful they are likely to perform in their university courses

Incremental validity

- The degree to which a predictor accounts for unique variance in the dependent variable above and beyond other predictors
- When we add a predictor, we want to make sure it will account for **incremental variance** in task performance
 - incremental variance is the unique variance accounted for by each predictor
- achieve high levels of incremental validity
 - Add predictors that provide unique information
 - each individual predictors is not correlated with each other to achieve the highest levels of incremental validity
 - multiple predictors with each predictor has strong correlation between itself and criteria while weak correlations among the predictors

Combine predictors

- optimal weighting
- unit weighting

Optimal weighting

- multiple regression can be used to find the optimal weights for combining predictors
 - MR finds the weights that maximizes the R_{xy} for that sample
 - Predictor scores are combined into a weighted linear composite predictor.
- downside of using optimal weights is that the weights are only optimal for that specific sample.
- R_{xy} from the original sample will always be larger than the R_{xy} we observe when we actually use the weights during hiring
 - shrinkage: R_{xy} “shrinks” in the applicant sample

Unit weighting

- multiple predictors is far less susceptible to shrinkage
- Procedure:
 - transform to z – *scores*
 - unit-weighted composite scores for n participants

When to use optimal-unit-weighting

- Depends on the sample size
 - If sample size is very large(hundreds or thousands), optimal-weighting preferred
 - If sample size is small, unit-weighting preferred

Where does criterion-related validity evidence come from

- collect both predictor and criterion data to see if predictors will be useful for hiring in the future
- Need a sample of participants to provide both predictor and criterion data

Concurrent validity studies

- Predictors and criteria collected at the same time(concurrently)
- Sample = **current employees**
 - Administer predictor measures
 - Correlate with available criterion data
- Advantage:
 - data are available immediately
- disadvantage:
 - not the sample of interest
 - * use predictors with applicants during selection
 - * applicant may be different from current employees
 - restricted range
 - * employees were the strongest applicants
 - * poorly performing employees tend to be fired or quit

Predictive validity studies

- Predictors collected first
- Criteria collected at a later period in time
- Sample = applicants
 - administer predictor measures to applicants
 - Do not use the predictors to make hiring decisions
- Advantages:
 - Uses an applicant sample
 - Avoids range restriction problems
- Disadvantage:
 - more complicated design
 - need to wait to collect criterion data

Aggregating validity studies: Validity generalization (VG)

- VG involves aggregating the results from multiple validity studies to find a stable estimate of the validity of a given measure or construct for certain a criterion
- Validity estimates tend to vary from study to study, even when the exact same measures are used
- A more stable estimate of validity can be derived by aggregating(averaging) across validity studies
- studies with larger sample sizes are given more “weight” when computing the average, relative to studies with smaller sample sizes
- Variations in validity coefficients across studies is often largely due to sampling error and other statistical artifacts.

Affect magnitude of observed validities

- Unreliability of the criterion
- range restriction

Unreliability

- the correlation between a predictor and a criterion is attenuated by unreliability in the measures
- measurement error limits our ability to observe relationships between constructs
- Correction for attenuation formula

$$\hat{r}_{xy} = \frac{r_{xy}}{\sqrt{r_{yy}}}$$

Range restriction

- **Direct range restriction:** the measure being validated was used to make hiring decisions
- range restriction leads to underestimation of the validity of predictors
- can apply a correction formula to estimate what the operational validity (i.e., the validity we'd expect in the applicant sample) from incumbent (i.e., current employee/student) data.

$$\hat{r}_{xy} = \frac{r_{xy} \frac{SD_u}{SD_r}}{\sqrt{1 - r_{xy}^2 + r_{xy}^2 \left(\frac{SD_u}{SD_r}\right)^2}}$$

\hat{r}_{xy} = corrected validity coefficient

r_{xy} = observed validity coefficient

SD_u standard deviation of predictor scores in unrestricted sample.

SD_r standard deviation of predictor scores in restricted sample.

- this formula demonstrates that the observed validity is reduced as a function of the **ratio of variability** in predictor scores across applicant and incumbent samples
- validities can be corrected for unreliable criteria and range restriction
- observed validities are typically underestimates of the operational validity