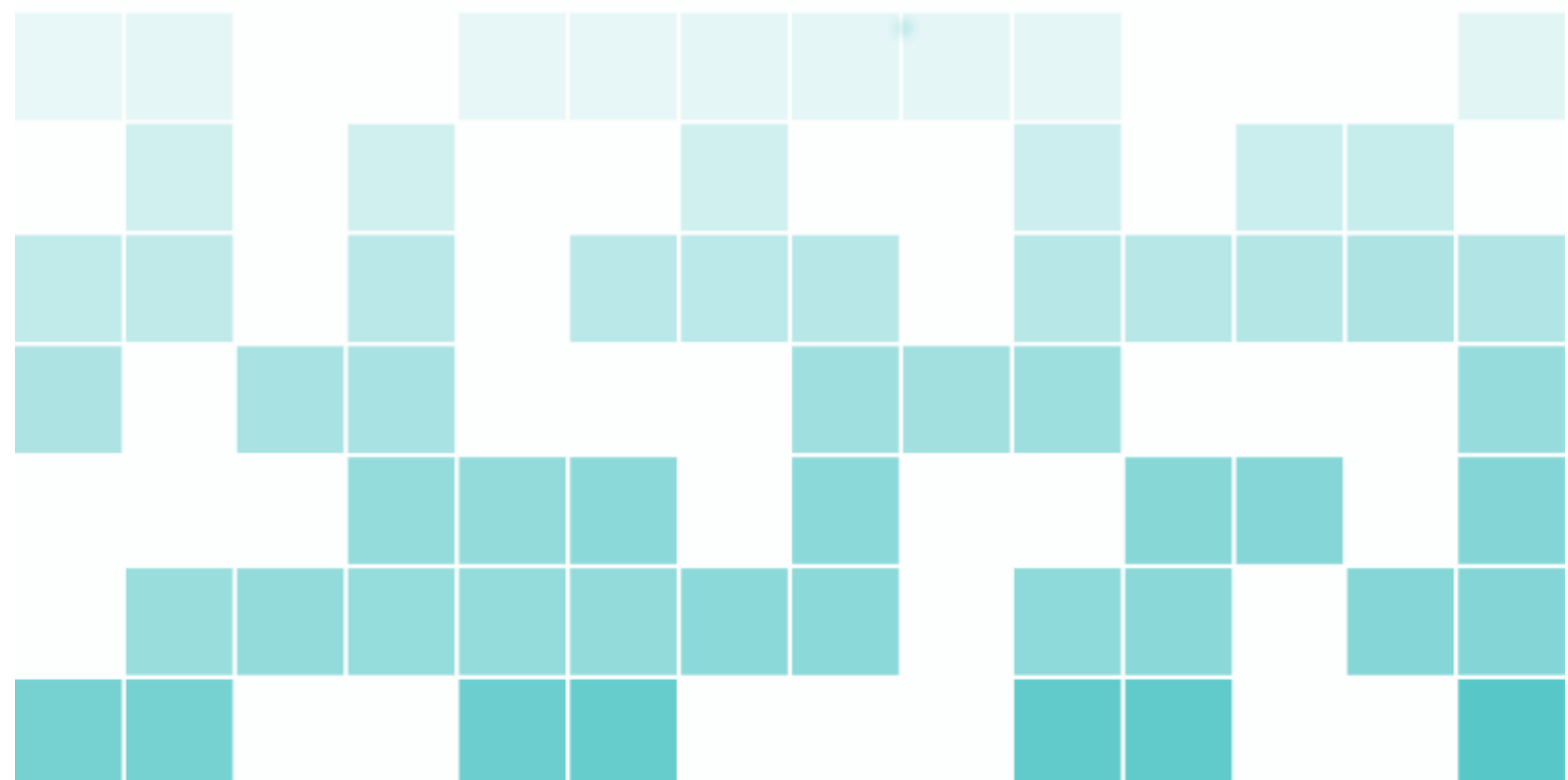




IMT4571 IT Governace Notes

Sindre Smistad



Copyright © 2013 Sindre Smistad

NOT PUBLISHED

[HTTPS://GITHUB.COM/DOWNGOAT/IMT4571-IT-GOVERNANCE](https://github.com/DownGoat/IMT4571-IT-Governance)

Licensed under the Creative Commons Attribution-NonCommercial 3.0 Unported License (the “License”). You may not use this file except in compliance with the License. You may obtain a copy of the License at <http://creativecommons.org/licenses/by-nc/3.0>. Unless required by applicable law or agreed to in writing, software distributed under the License is distributed on an “AS IS” BASIS, WITHOUT WARRANTIES OR CONDITIONS OF ANY KIND, either express or implied. See the License for the specific language governing permissions and limitations under the License.

Not Printed



Contents

| | | |
|----------|--|-----------|
| 1 | Human Resources Security | 5 |
| 1.0.1 | Job descriptions and competency requirements | 5 |
| 1.0.2 | Screening | 5 |
| 1.0.3 | Terms and conditions of employment | 6 |
| 1.0.4 | During employment | 6 |
| 1.0.5 | Disciplinary process | 7 |
| 1.0.6 | Termination or change of employment | 7 |
| | Bibliography | 9 |
| | Books | 9 |
| | Articles | 9 |
| | Index | 11 |

Job descriptions and competency requirements
Screening
Terms and conditions of employment
During employment
Disciplinary process
Termination or change of employment

Books

Articles



1. Human Resources Security

Clause 5.2.1 of the standard requires the organization to provide appropriate and adequate resources to carry out all the Plan—Do—Check—Act (PDCA) phases of information security management. Clause 5.2.2 requires that whoever is assigned an ISMS-related task has the necessary competence. These two clauses can be satisfied at the same time as the required controls are constructed. It will be necessary to demonstrate, in the documentation, how the competences were determined, and why.

1.0.1 Job descriptions and competency requirements

Should contain 1) a description of the competencies need 2) a statement that every employee is required to be aware of the organization's info sec policy. Attention should be drawn to the responsibility to protect assets from unauthorised access, disclosure, modification, destruction or interference. Job description should set out clearly that breach of information security controls may be considered a misdemeanour under the organization's disciplinary policy and that breach of them might, under specific circumstances, result in dismissal.

1.0.2 Screening

Control A.8.1.2 of the standard requires the organization to carry out verification checks on permanent staff, contractors and third parties at the time of job applications. The organization should identify who will be responsible for carrying this out, how it will be done, how the data will be managed and who will have what authority in respect of the data and the recruitment process. For some roles criminal screening must be done. There are four (actually 5?) basic checks that should be completed.

1. Character reference checks, one personal and one business. Preferably written, but might be a signed transcript of a phone call carried out by a person experienced with phone call reference checks.
2. A completeness and accuracy check of the CV, usually carried out by written references supplied by previous employers. It is critical that the employer is methodical in ensuring that all facts are true.
3. Confirmation of claimed academic and professional qualifications, either by means of obtaining from the candidate copies of the certificates or other statement of qualification or through an independent CV checking service.

4. There should be an independent identity check against a passport or similar document that shows a photograph of the employee.
5. Finally, the individual's entitlement to live and work in the country should be confirmed, by reference to appropriately endorsed travel or work documents.

A draft contract can be agreed upon but not signed before the checks are completed. In some cases if the job only deals with low level of information people can start work before checks are completed.

Organizations should have records for existing staff of equivalent completeness to those required for new hires. This process should be done open and quickly, and staff should be aware of the process. If it is found that existing staff has incorrect or false CVs the organization will have to judge the extent it threatens info sec. There needs to be a procedure in place that allows new and/or inexperienced staff to have access to sensitive systems under supervision. The performance of staff that has access to sensitive information should be reviewed at least annually.

1.0.3 Terms and conditions of employment

employees, contractors and third parties all agree and sign an employment contract that contains conditions covering their and the org's responsibilities for info sec. It should include a confidentiality agreement that covers information acquired prior to and during employment, standard confidentiality agreement. If loopholes are found the documents should be amended, and if it is significant replace and re-sign existing confidentiality agreements and NDAs. The contract should make it clear that the employee has a responsibility for info sec. This responsibility must be described.

1.0.4 During employment

An organization has to ensure that employees, contractors, and third-party users are aware of information security threats as well as their responsibilities and liabilities, and that it has trained personnel appropriately. ISO25002's includes ensuring that staff are: properly briefed on their roles and responsibilities before they are granted access to sensitive information, or information systems. (information security threats, risks, and vulnerabilities) All staff must appropriate awareness training and other training, as well as regular updates and communications.

Any staff involved in handling payment card data, and working within a card—holder data environment as defined by the PCI DSS, will also need specific training on their responsibilities in regard to that data.

There are also a number of staff who will require other user—specific training. These include the staff identified at the beginning of this chapter as needing specific statements in their job descriptions and contracts of employment about their information security responsibilities. These include:

- the chief information officer;
- the information security adviser;
- members of the information security management forum;
- IT managers;
- network managers;
- IT and helpdesk support staff;
- webmasters;
- premises security staff
- HR, recruitment and training staff;
- general managers;

- finance staff;
- the company secretary and legal staff;
- internal quality assurance or system auditors;
- business continuity and emergency response teams.
- basically everyone except for the cleaning lady..

Clause 5.2.2 also requires the organization to maintain records of education, training, skills, experience and qualifications, and this requirement is satisfied by following the recommendations of this chapter and attaching these records to the individual's personnel file. More importantly, the effectiveness of the training must be evaluated, and this requires the specific objectives for each piece of training, and the criteria for measuring its effectiveness, to be identified and agreed in advance. This is in line with best practice for effective staff training.

1.0.5 Disciplinary process

Employees that violate information security policies should be lashed accordingly. We will worry about finding/creating evidence of a breach later.

1.0.6 Termination or change of employment



Bibliography

Books

[Smi12] John Smith. *Book title*. 1st edition. Volume 3. 2. City: Publisher, Jan. 2012, pages 123–200.

Articles

[Smi13] James Smith. “Article title”. In: 14.6 (Mar. 2013), pages 1–8.



Index

C

| | |
|-------------------|---|
| Citation | 6 |
| Corollaries | 8 |

D

| | |
|-------------------|---|
| Definitions | 7 |
|-------------------|---|

E

| | |
|-------------------------|---|
| Examples | 8 |
| Equation and Text | 8 |
| Paragraph of Text | 9 |
| Exercises | 9 |

F

| | |
|--------------|----|
| Figure | 11 |
|--------------|----|

L

| | |
|------------------------------------|---|
| Lists | 6 |
| Bullet Points | 6 |
| Descriptions and Definitions | 6 |
| Numbered List | 6 |

N

| | |
|-----------------|---|
| Notations | 8 |
|-----------------|---|

P

| | |
|--------------------------|---|
| Paragraphs of Text | 5 |
| Problems | 9 |
| Propositions | 8 |
| Several Equations | 8 |
| Single Line | 8 |

R

| | |
|---------------|---|
| Remarks | 8 |
|---------------|---|

T

| | |
|-------------------------|----|
| Table | 11 |
| Theorems | 7 |
| Several Equations | 7 |
| Single Line | 7 |

V

| | |
|------------------|---|
| Vocabulary | 9 |
|------------------|---|