

# Happy Learning @ Home

อุตสาหกรรม และการผลิต ในยุค THAILAND 4.0

NOW & NEXT

DR. PASIDTH THANACHOTANANKUL

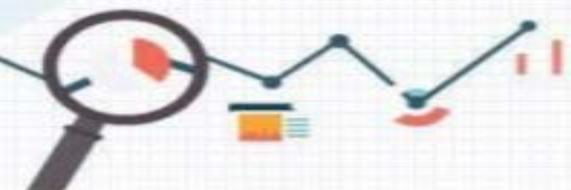
(B.SC(EE), MBA(MKTG),DBA(MANAGEMENT))

# สิ่งที่จะได้รับใน Session นี้

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1. เข้าใจวิัฒนาการด้าน IoT และการพัฒนาอย่างต่อเนื่อง
2. มองเห็นภาพการเติบโตของอุตสาหกรรมไทยอดีต ปัจจุบัน และอนาคต
3. เห็นแนวทางการพัฒนาของอุตสาหกรรม 4.0 ในอนาคตของโลก
4. แนวทางการปรับตัวของประเทศไทยต่อวิัฒนาการ

# M E G A T R E N D



The fourth industrial revolution

Growth of Smart city and other Smart Ecosystems

Rise of E-commerce and Convenience Stores

Increasing Connectedness and decreasing privacy

Aging society

Scarcity of natural resources

Shift in global economic power

Explosive Generation and Use of Data

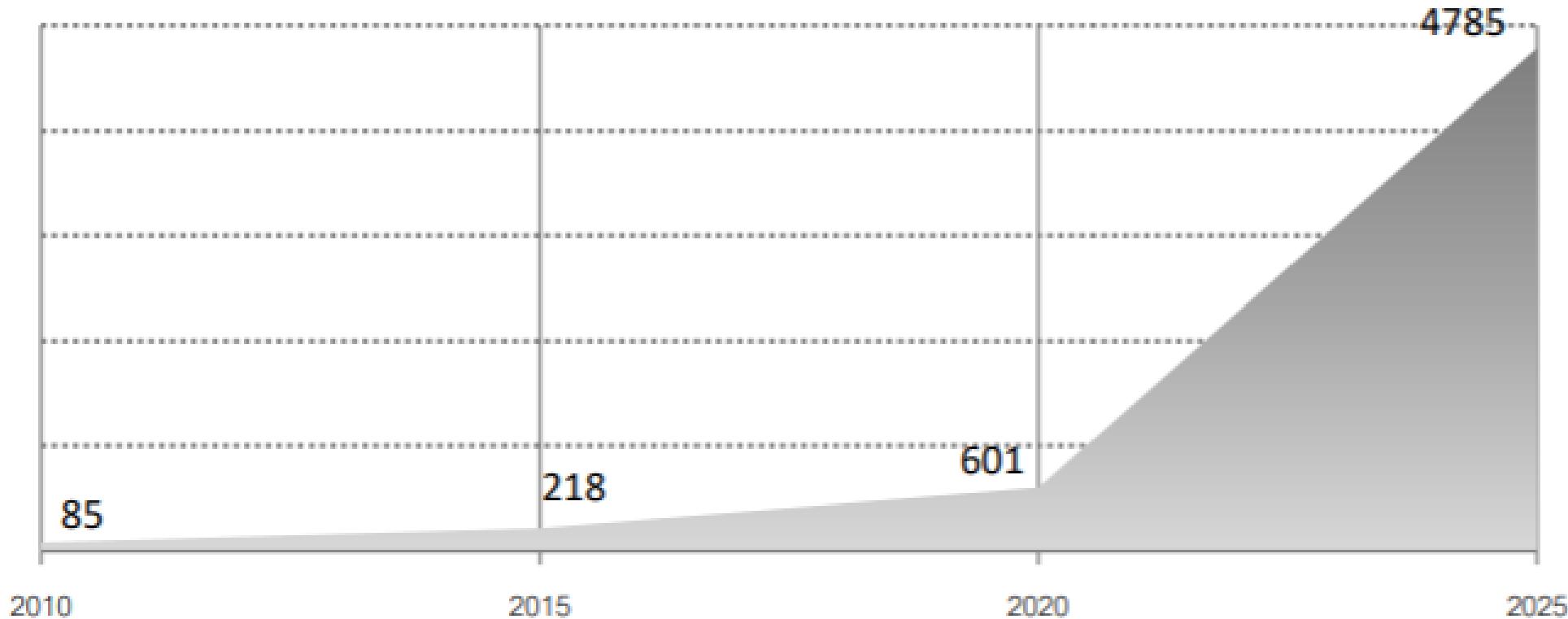
Urbanization and Rise of Megacities

Climate change

Transformation of Workplace

# **Number of times people interact with connected devices**

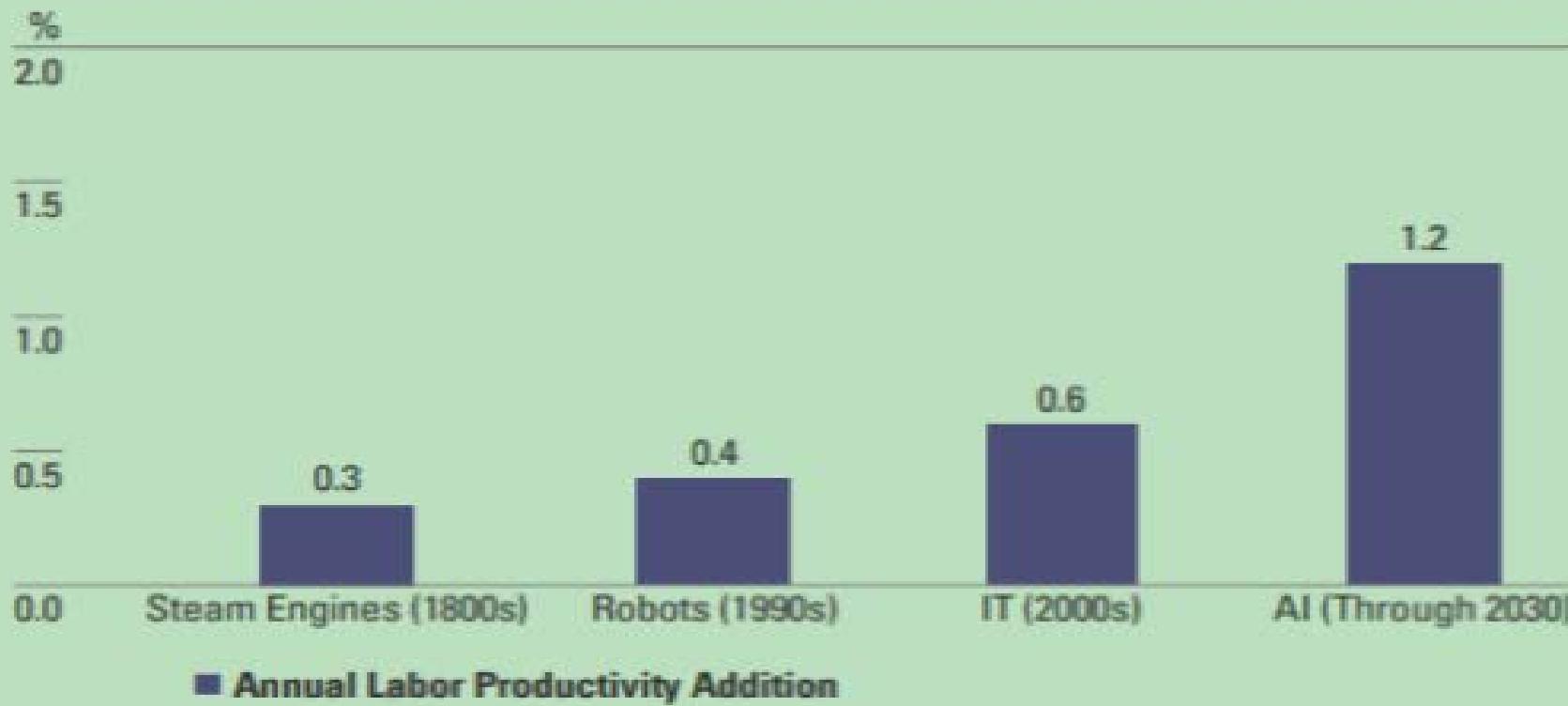
Estimated daily interactions for the average connected person globally



Source: IDC

# AI Could add US\$13 trillion to Global GDP by 2030

**AI Could Add \$13 T (-16%) to Global GDP by 2030, 1.2% Annual Productivity Growth, Exceeding Productivity Benefits of Previous Industrial Revolutions**



Source: *Notes from the AI Frontier: Modeling the Impact of AI on the World Economy*,  
McKinsey & Co., September 2018.

## Most valuable companies in the world 2019

Company	Industry	Market Capitalization
#1 Amazon Inc.	Retail business	\$802.18 billion
#2 Microsoft	Software development	\$789.25 billion
#3 Alphabet Inc.	Internet with various digital platforms	\$737.37 billion
#4 Apple Inc.	Electronics, Information Technology	\$720.12 billion
#5 Berkshire Hathaway Inc.	Insurance, finances, railway transport, utilities, food and non-food products	\$482.36 billion
#6 Facebook	Internet with social network platform	\$413.25 billion
#7 Tencent	Internet with social network platform	\$400.95 billion
#8 Alibaba Group	Internet with E-Commerce platform	\$392.25 billion
#9 Johnson & Johnson	Pharmaceuticals	\$347.99 billion
#10 JPMorgan Chase	Banking business	\$332.24 billion

Source: FXSSI

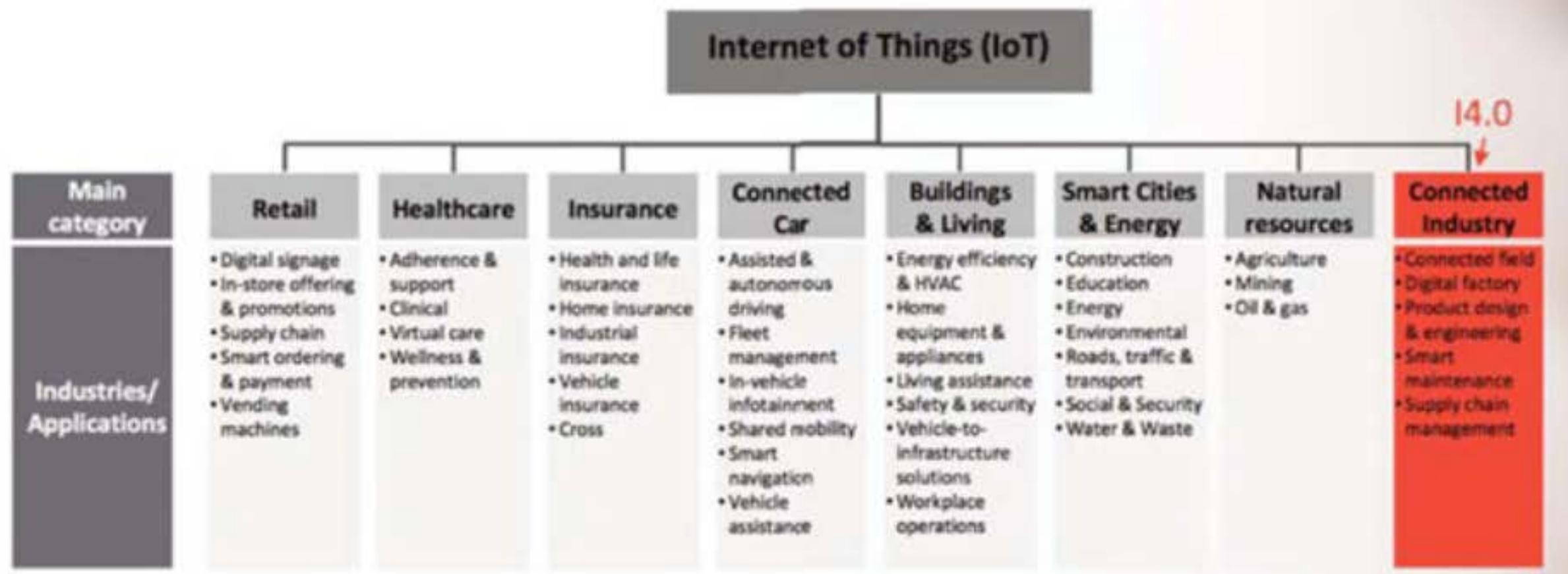
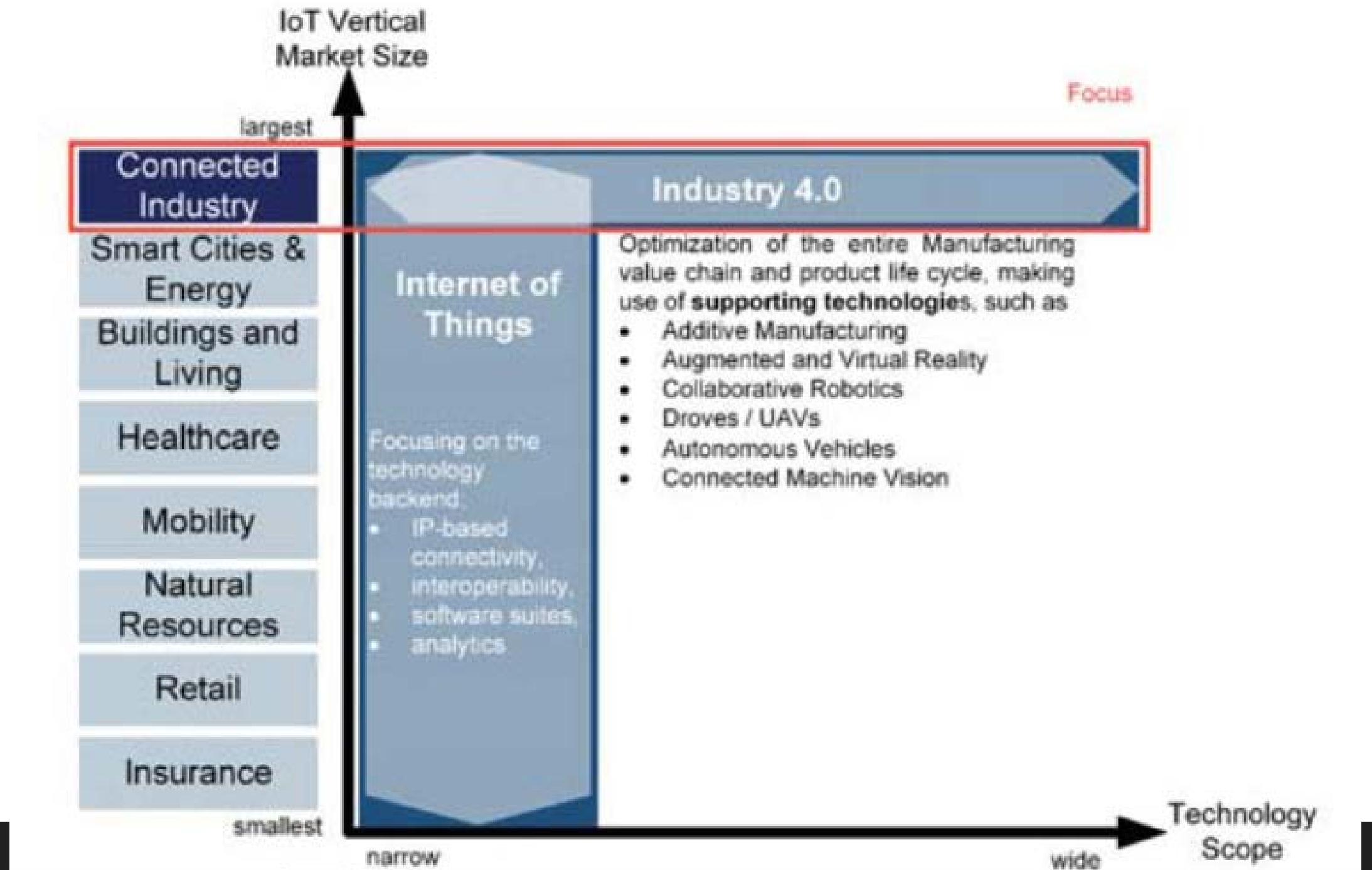
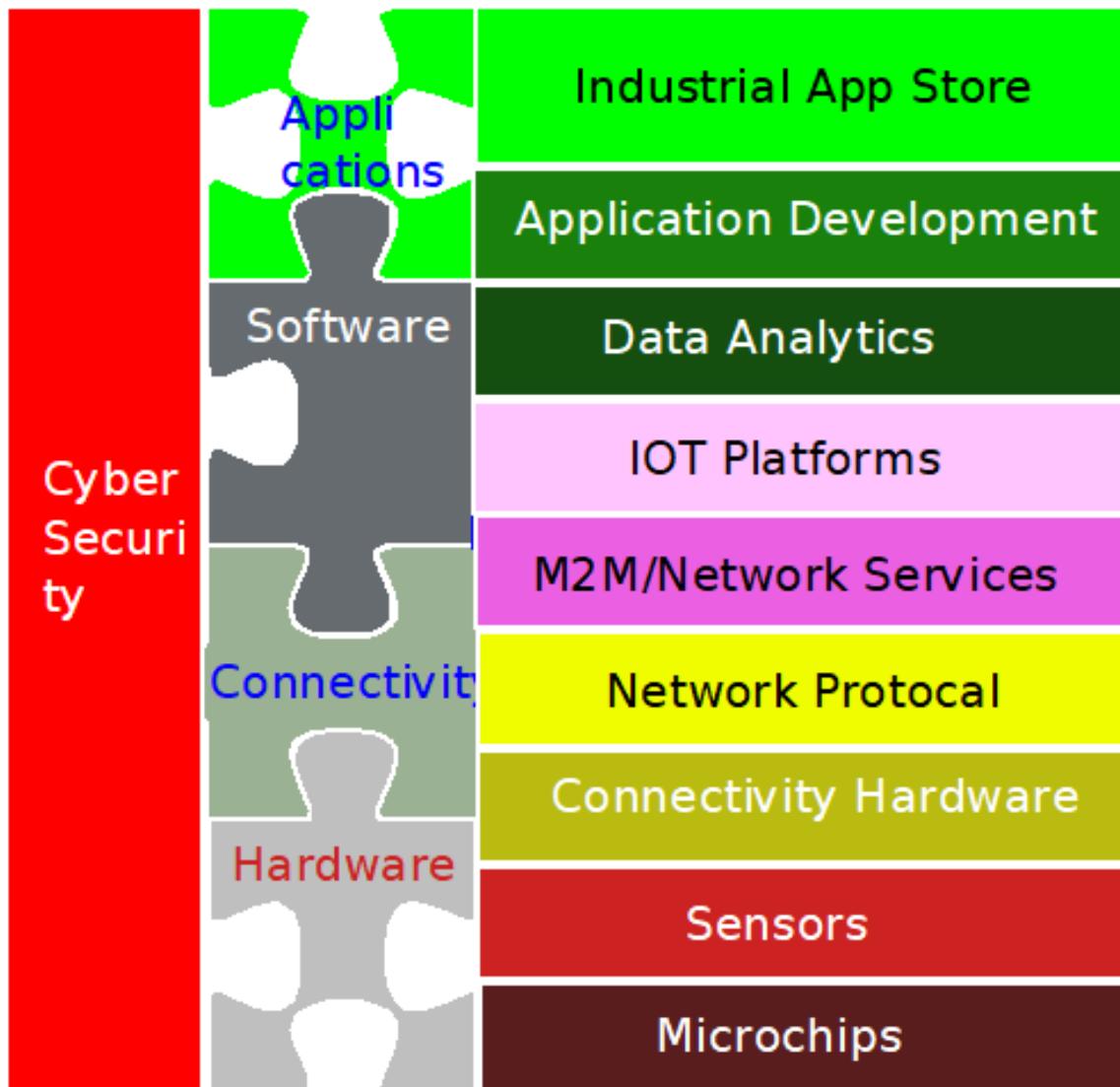


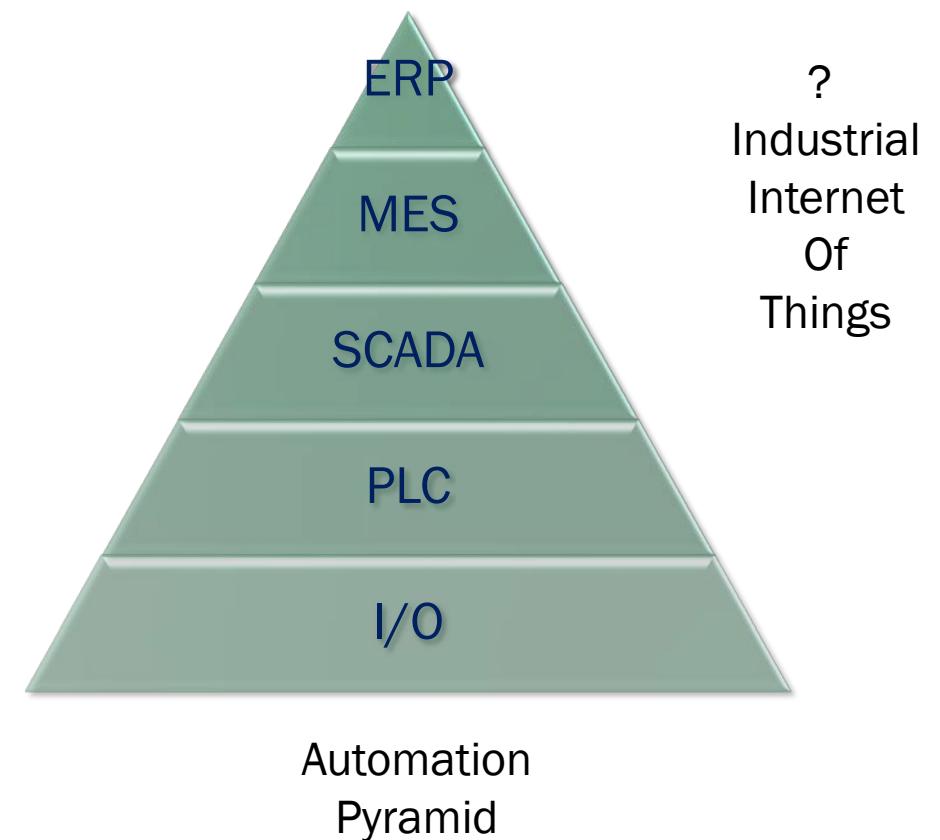
Figure 1: IoT segments, from least to most industrial



# 6 IIOT Building Blocks



# Disrupted Technology



## Supporting Technology

- Additive Manufacturing
- Augmented & Virtual Reality
- Collaborative Robotics
- Drones/UAVs
- Machine Vision
- Self-driving Vehicles

## Key Use Cases

- Advanced Digital Products
- Augmented Training
- Additive Production
- Data-driven Asset
- Data-driven Inventory
- Data-driven Quality Control
- Everything-as-a-service
- Human Robot Collaboration
- Predictive Maintenance
- Remote Service

6 IIoT Building Blocks



6 Supporting Technologies



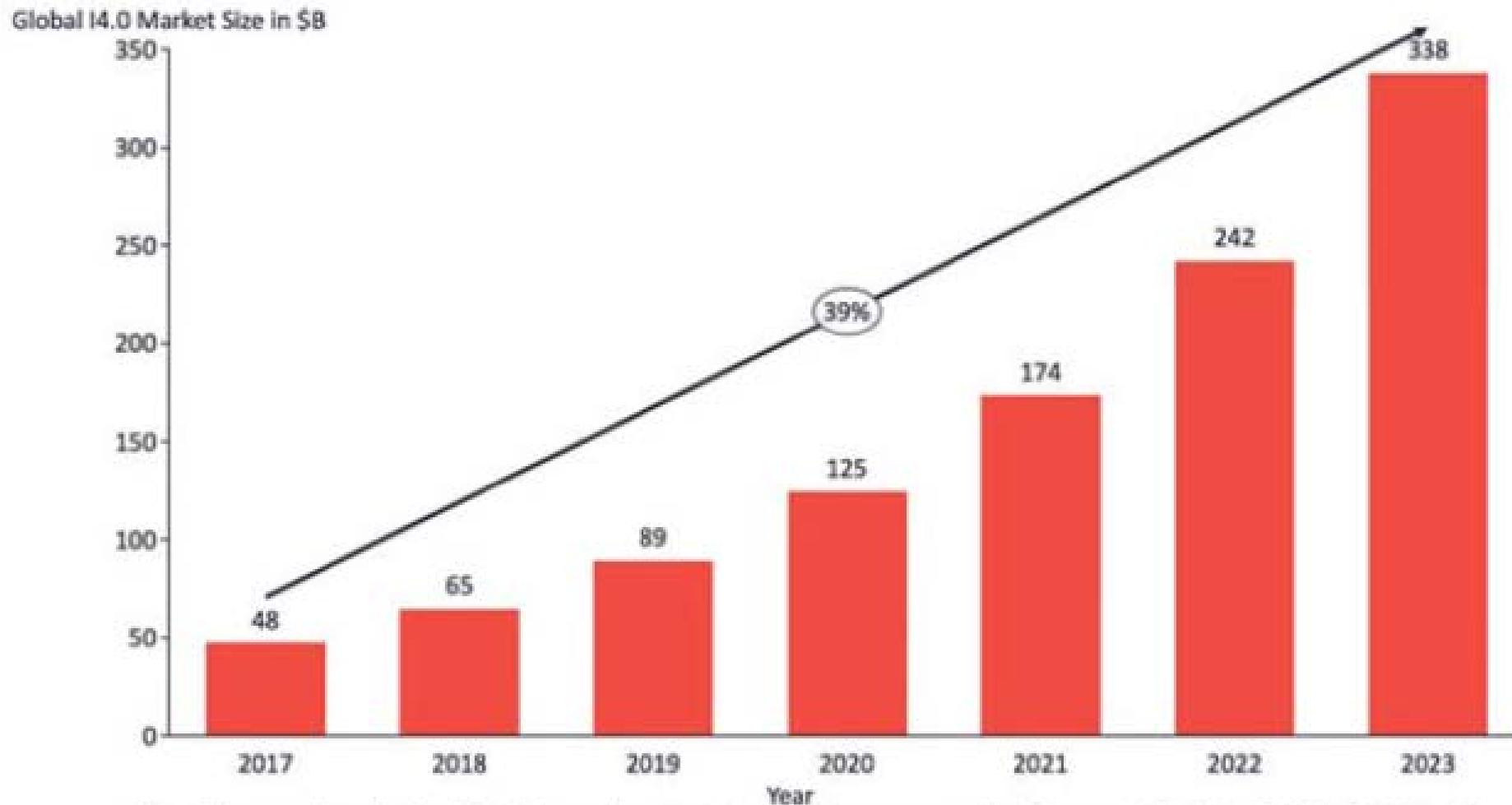
10+ Key Use Cases



- 1 Additive Manufacturing ('3D Printing')
- 2 Augmented & Virtual Reality
- 3 Collaborative Robotics
- 4 Drones / UAVs
- 5 Machine Vision
- 6 Self-driving Vehicles
- 7 Advanced Digital Product Development
- 8 Augmented Training / Operations
- 9 Additive Production
- 10 Data-driven Asset / Plant Performance Optimization\*
- 11 Data-driven Inventory Optimization
- 12 Data-driven Quality Control
- 13 Everything-as-a-service
- 14 Human Robot Collaboration
- 15 Predictive or Proactive Maintenance
- 16 Remote Service



Definition of Industry 4.0 addressable market



Note: The overall market for I4.0 refers to all companies spending money on the 6 Connected Industry Building Blocks and 6 I4.0 Supporting Technologies, which are further defined later in this report.

Predicted growth of Industry 4.0 market

The growth of the market for I4.0 solutions is largely driven by three types of value derived from the I4.0 use cases:

- 1. Efficiency gains across the whole organisation:** Many industrial organisations have estimated productivity gains from investments in I4.0 technologies to be ~25%. **Fanuc** and **Cisco** recently partnered to create an IIoT enabled predictive maintenance platform that is improving customers' overall equipment efficiencies (OEE) by eliminating unplanned downtime. One Fanuc customer saved an estimated US\$40m in downtime using this connected platform.
- 2. New revenue streams:** OEMs are using IIoT technology to create new x-as-a-service business models. These pay-per-outcome business models better align OEMs with customers' objectives by incentivising OEMs to make sure their machines are operating properly. Machine tool OEM **Heller** uses the **Siemens** MindSphere platform to allow customers to pay for machine usage by the hour. OEM **Kaeser Compressors** takes this model even further, allowing its customers to pay for compressed air by the cubic metre.

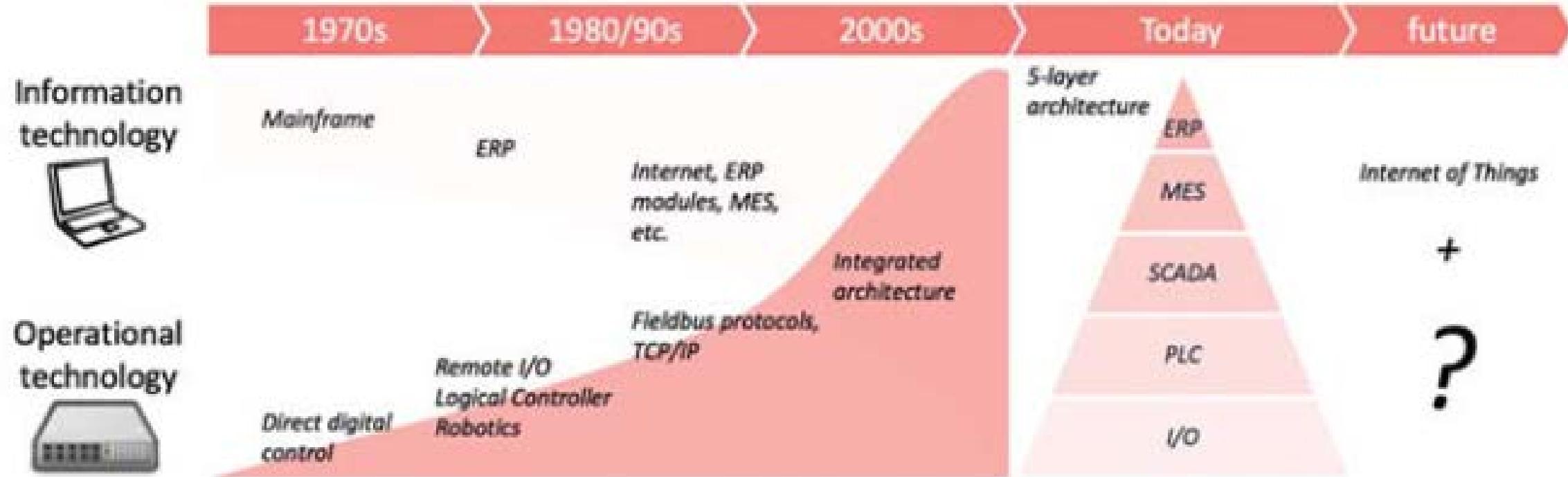
**3. More flexible, customer centric operations that reduce time-to-market:** I4.0 technologies enable manufacturers to be more flexible in all stages of the product development lifecycle. Engineers at **Volvo Construction Equipment** recently adopted 3D printing technology to help with rapid prototyping of new parts. By using 3D printing instead of traditional tooling methods, Volvo was able to cut both the development time and cost per part by 90%.

## **Disrupted technologies: the automation pyramid**

The five-layered technology architecture, which has established itself over the last 50+ years, is one of the core elements likely to be disrupted through Industry 4.0. The pyramid is the result of the decades-long convergence of information technology (IT) and operational technology (OT) and is widely accepted as the standard high-level architecture in manufacturing environments.

The term OT is usually used for computer processing technology in the physical world of manufacturing technology, including programmable logic controller (PLC), distributed control system (DCS) and supervisory control and data acquisition (SCADA). These technologies have been used in isolated vertical applications and have been controlled locally with the help of proprietary protocols. IT on the other hand has been deployed in administration and management, for example coming in the form of enterprise resource planning (ERP), customer relationship management (CRM) or manufacturing execution systems (MES).

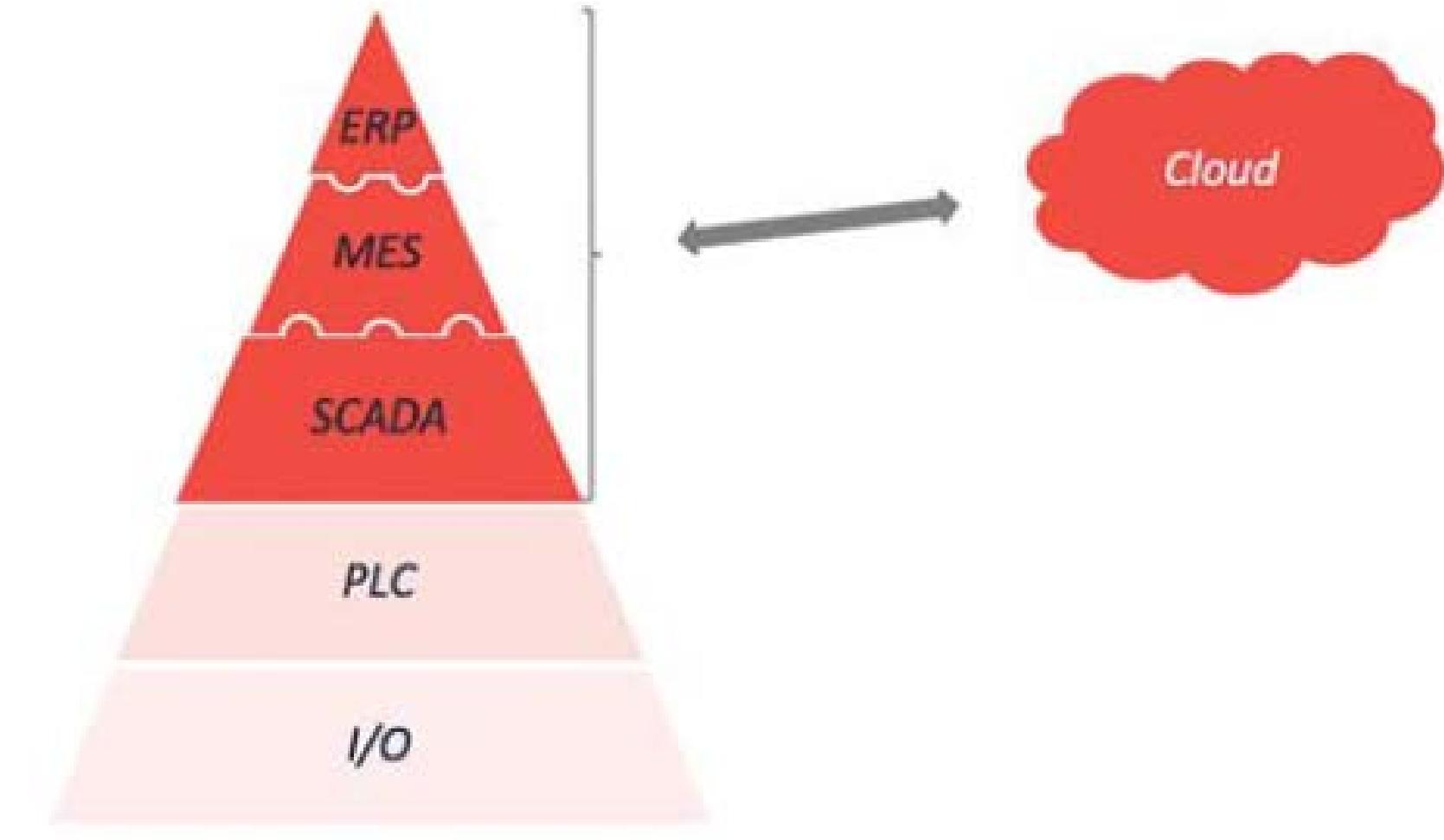
IT	OT
Frequent updates & upgrades running for years	Very few updates; usually installed and left
Interconnected with the internet	Isolated from the Internet
Focus: Privacy, Reliability, Security	Focus: Safety, Reliability, Resilience
Weakness: Resilience	Weakness: Security



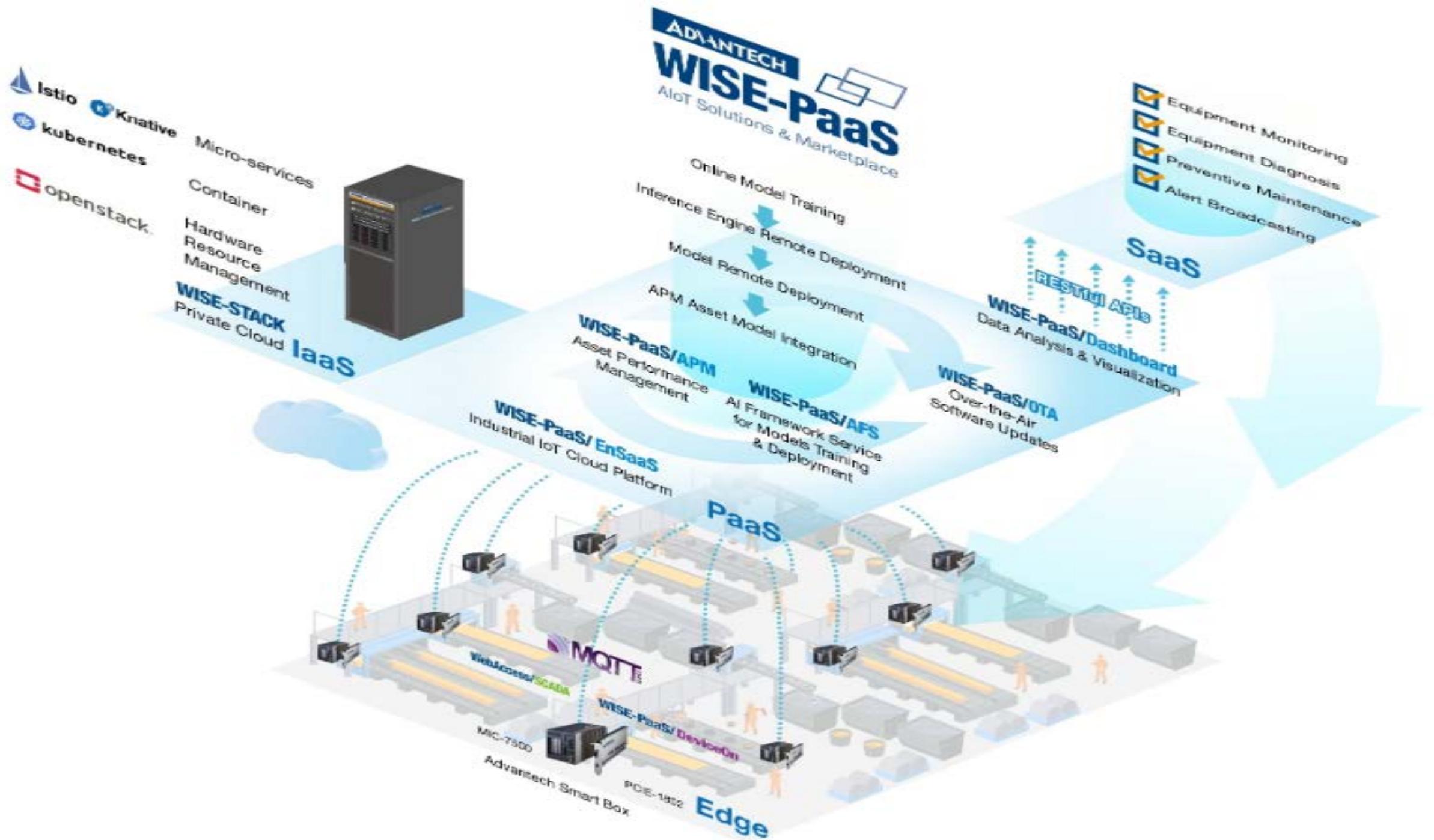
ERP = Enterprise Resource Planning, MES = Manufacturing Execution System, SCADA = Supervisory Control and Data Acquisition, PLC = Programmable Logic Controller, I/O = Input / Output signals

Source: IoT Analytics

Convergence of IT and OT



Convergence of MES and ERP systems





Things

Connection

**FUYUUTECH**  
**IOT Scada**  
Monitoring on-line : V 1.5

Process

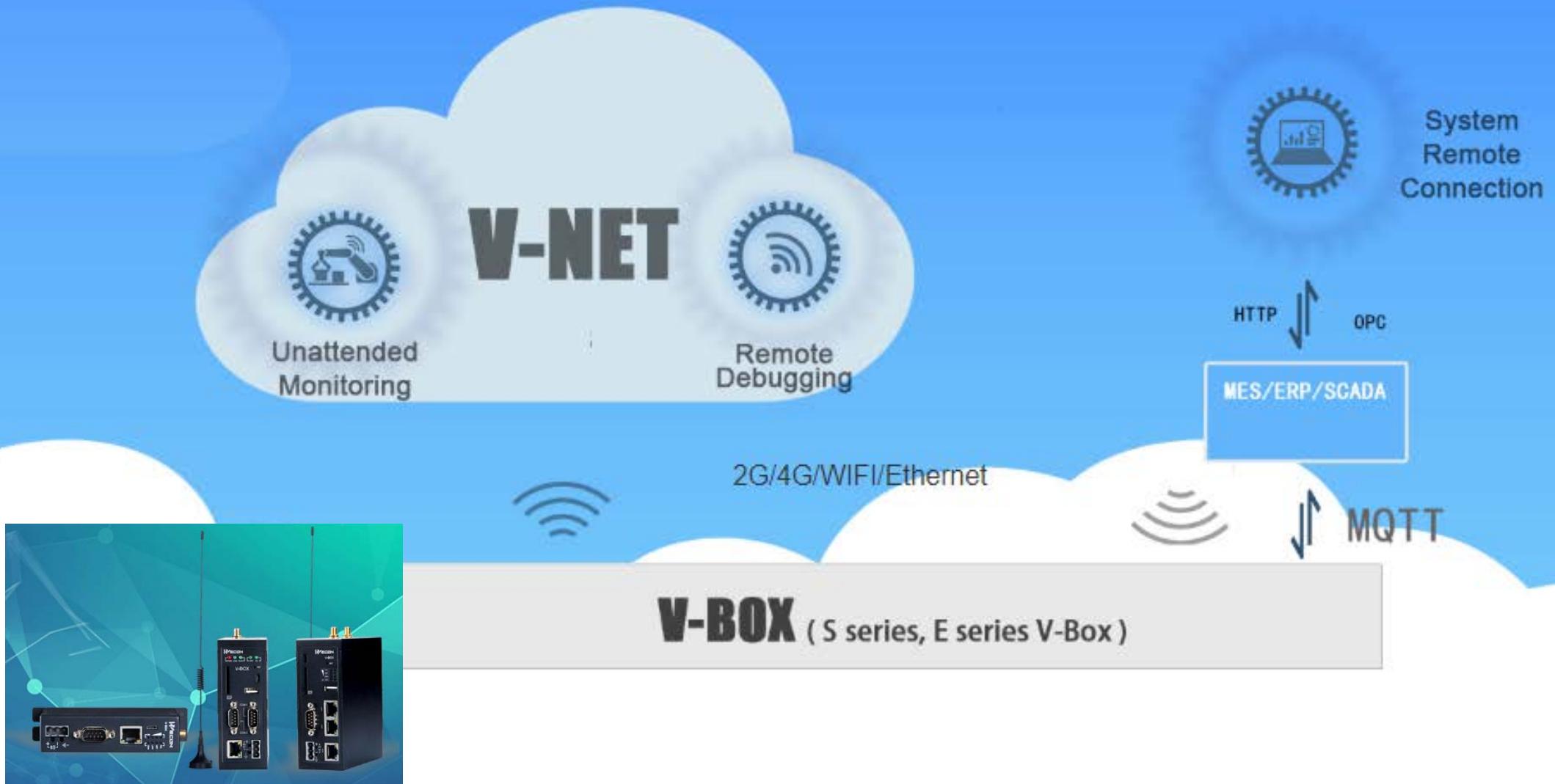
Communication

Data

Control



## V-NET System Technology Architecture



## Cloud architectures

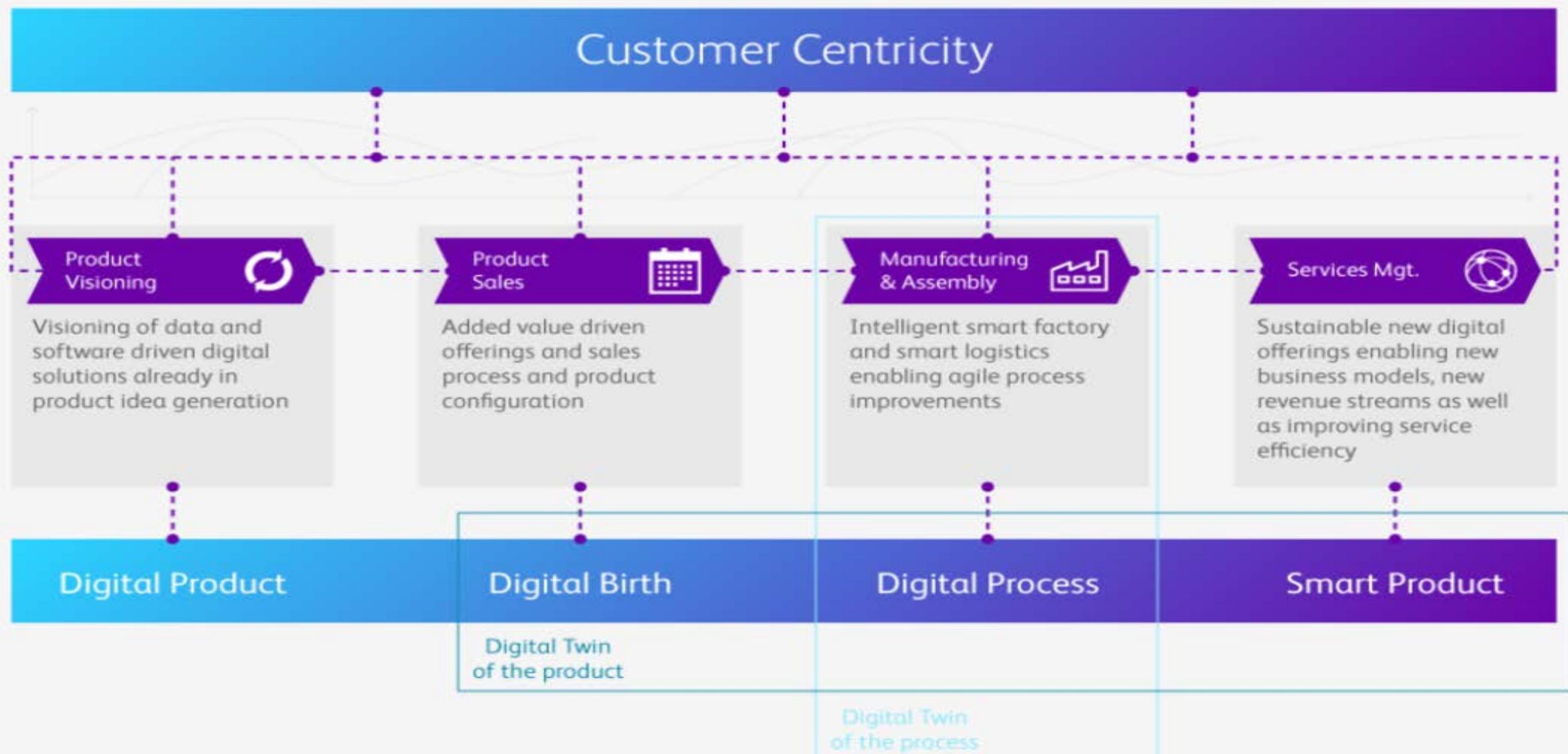
Once a manufacturing company has decided it wants to migrate from an on-premise solution to a cloud-based SCADA/MES application, there are a number of possible architectures to choose from. Traditional SCADA and MES suppliers are starting to offer off-the-shelf cloud-hosted SCADA/MES products, which typically adopt one of the following cloud architectures:

- 1. Application + Infrastructure-as-a-Service (App + IaaS):** Standalone applications running on virtual machines hosted in the cloud.
- 2. Application built on a Platform-as-a-Service (App + PaaS):** Applications built on top of and tightly coupled with a particular IoT cloud platform-as-a-service provider like Azure IoT or AWS IoT.
- 3. Software-as-a-Service (SaaS):** Multi-tenant, end-to-end, cloud applications that are not built on top of a PaaS and are hosted on either leased or owned IT infrastructure.

## IoT cloud infrastructure and platform as-a-service providers

**Microsoft** and **Amazon** are the leading providers for Infrastructure-as-a-Service with 13% and 33% of the market share respectively. Not surprisingly, the latest IoT Analytics IoT Platforms Report found that both Microsoft and Amazon were also leaders in the IoT platform space, although Microsoft had a narrow lead over Amazon (29% vs. 28%). Microsoft's history with industrial automation companies dates back to the creation of the open platform communications (OPC) industrial communications standard, which at the time of its invention in early 1990s required a Windows 3.0 operating system. The impressive roster of industrial automation companies that have partnered with Microsoft Azure to host their IIoT platforms is a testament to Microsoft's ability to use its existing relationships with industrial automation companies. Azure seems to be emerging as the infrastructure of choice for IIoT end users and industrial automation providers alike.

# The big picture for Industry 4.0



### **Stage of evolution**



### **Get connected**

connect your assets via the internet and cloud systems - gather and use big data



### **Get insights**

remotely monitoring your assets enables access to detailed information across the complete lifecycle



### **Get optimized**

enhance and expand your core business with holistic value chain analytics based on gathered data



### **Innovate**

develop new business models by taking advantage of your existing areas of competence

### **Enhance this stage**

Connected Sensor Kit by BearingPoint for plug & play IoT for retrofit equipment and products

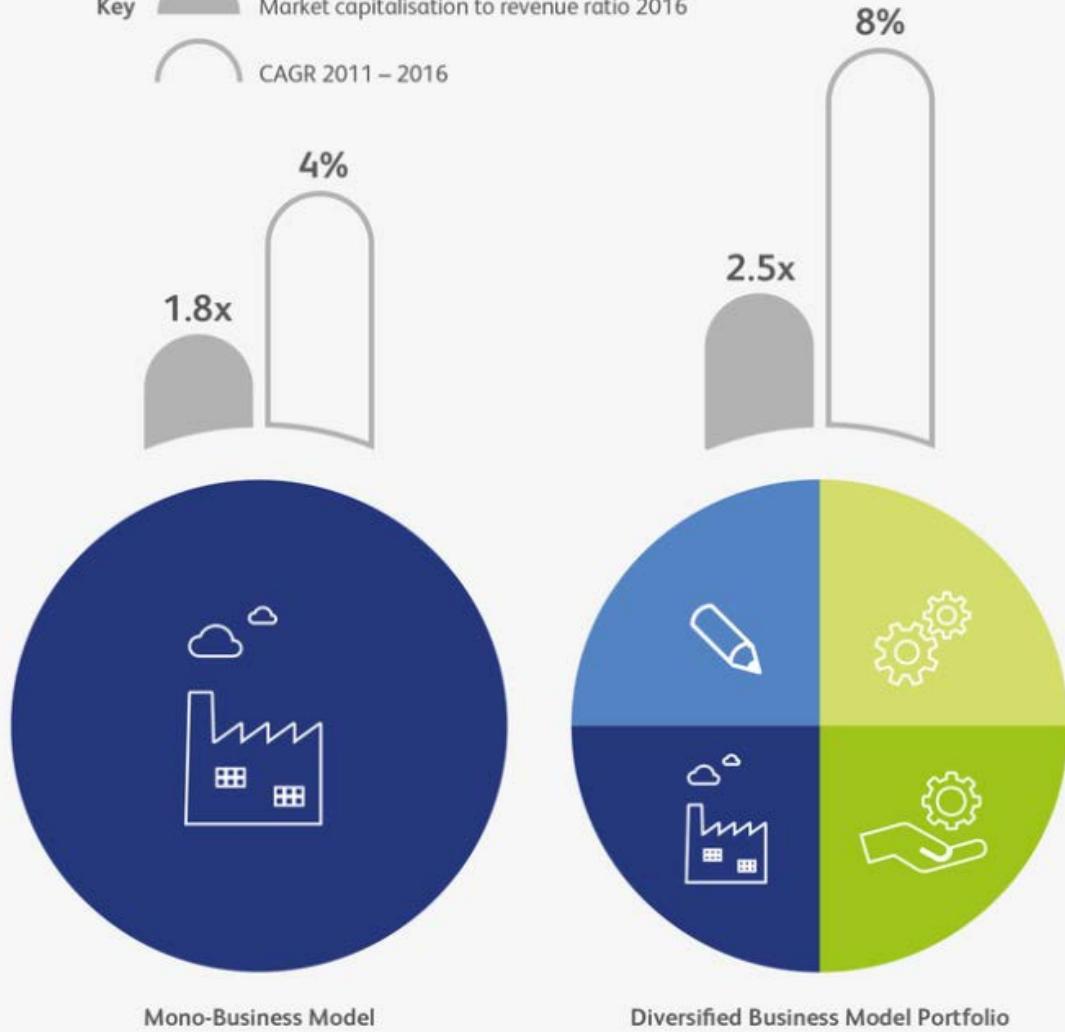
BearingPoint HyperCube providing advanced analytics and Machine Learning for connected dots

BearingPoint Factory Navigator optimizing logistics and manufacturing processes

Predictive Maintenance and Software as a Service (XaaS) to monetarize new business models

Key

- Market capitalisation to revenue ratio 2016
- CAGR 2011 – 2016



## Four primary business models



**Asset Builders**  
Extract, manufacture,  
distribute or sell physical  
goods or access to them



**Service Providers**  
Hire and train skilled  
employees and sell  
their services



**Technology Creators**  
Develop and protect  
intellectual capital—often  
intangible products with  
low marginal costs of  
growth, such as software



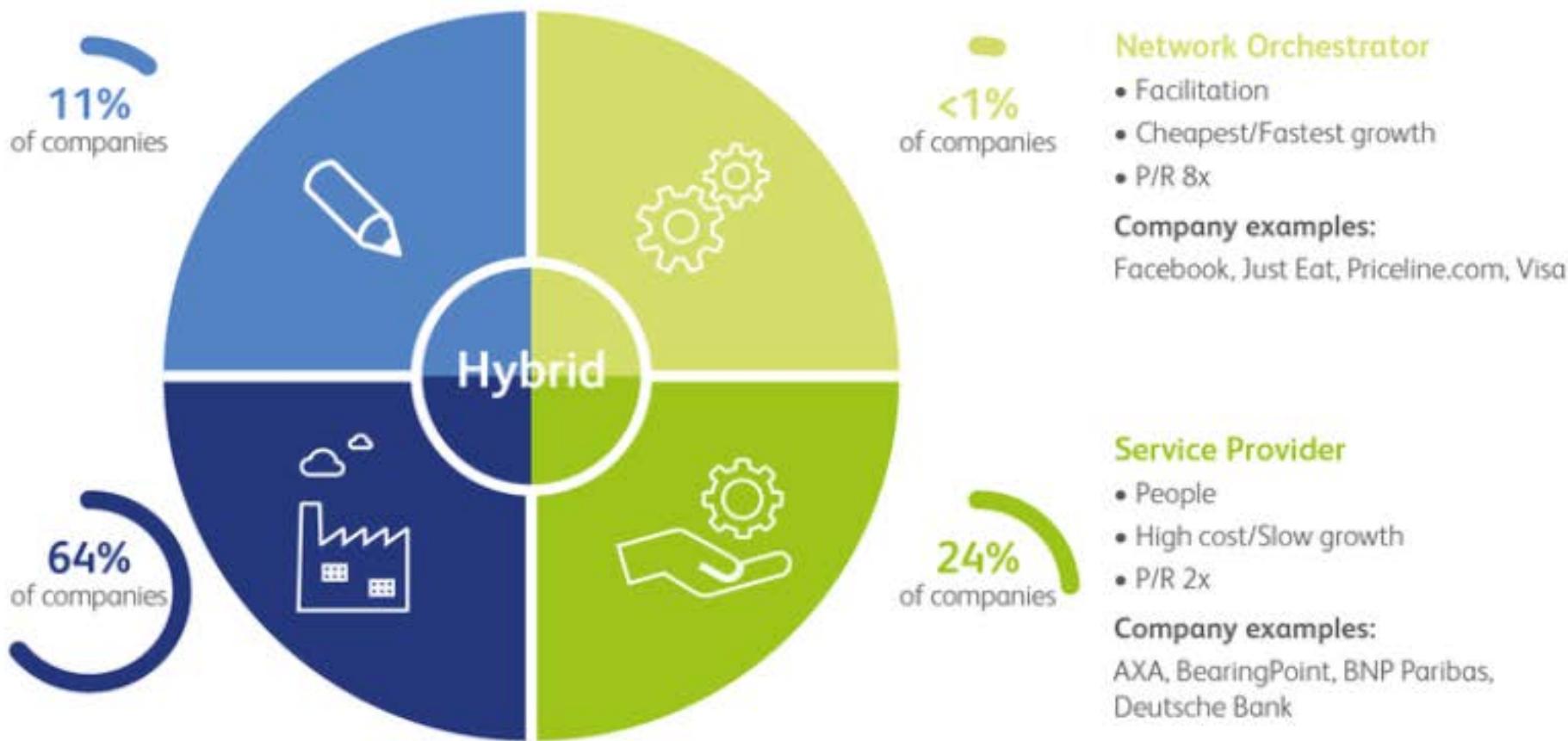
**Network Orchestrators**  
Create and maintain  
networks of people,  
things and information,  
facilitating interactions  
and transactions  
between them

### Technology Creator

- Intangibles
- Cheaper/Faster growth
- P/R 6x

#### Company examples:

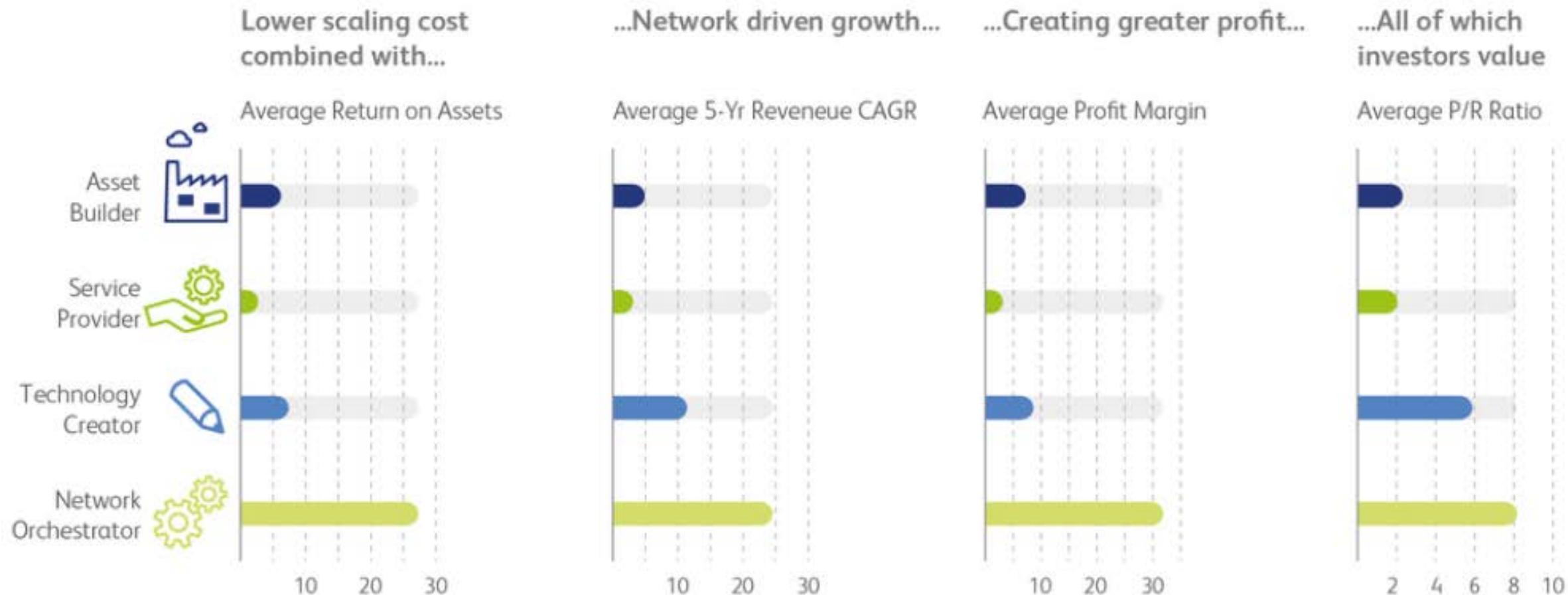
Microsoft, Salesforce, SAP, Shire



Source: OpenMatters Data & AI Analysis

Four primary business models

1. **Asset Builders** extract, manufacture, distribute or sell physical goods or access to them. Manufacturers, retailers and telecom providers fall into this group, which covers about 64% of the sampled companies today.
2. **Service Providers** hire and train skilled employees and sell their services. Banking, insurance, consulting and engineering companies are all service providers. About 24% of companies fit in this category.
3. **Technology Creators** develop and protect intellectual capital—often intangible products with incredibly low marginal costs of growth, such as software for example. In this group are software vendors, data and biotech companies. By their ("virtual") nature, intangibles unlock far greater synergies and savings - a key source of new customer value added. 11% of companies operate this model.
4. **Network Orchestrators** create and maintain networks of people, things and information, facilitating interactions and transactions between them. Fewer than 1% of companies incorporate this model.



P/R ratio: market capitalization to revenue ratio

Source: OpenMatters Data & AI Analysis

Network Orchestrators outperform other business model types on all measures

**Pure-play Network Orchestrators are seeing two to four times higher market valuations and market capitalization growth at around 200%**

So, should all organizations become pure-play Network Orchestrators? The answer is no, even if this were possible. While many traditional organizations operate a single business model, the vast majority being Asset Builders, many others combine complementary business model types. For example:

- Most pharmaceutical companies develop new drugs (Technology Creator) and manufacture those drugs (Asset Builder).
- Most automotive companies make cars (Asset Builder), provide captive finance and insurance (Service Provider) and are increasingly providing new digital services (Technology Creator).



Source: OpenMatters Data & AI Analysis

Business model breakdown of most successful companies over the last 15 years

## Learn from European success stories across vertical sectors

To build successful business models incorporating network orchestration, organizations need to manage and leverage the power of their respective ecosystems in their multi-sided value chain, not for their own sake but because it makes good, financial business sense. So, how do European companies fare?

To determine the effectiveness of each business model over time, and to provide direction on how European organizations can evolve to a better mix, we applied OpenMatters' machine learning algorithm to the S&P and EuroStoxx 500 Index companies, running the analysis from 2010 to now. From the findings we can see European sectors are evolving at different speeds. Very few incumbent business model innovators exist today in Europe: Schibsted, Zalando, and SAP are part of a very small set of Top 500 European companies who are evolving significantly.

All the same, some European incumbents are investing in more dynamic business model portfolios, incorporating Technology Creator and Network Orchestrator elements. Most automotive companies have about 1% Network Orchestrator with Daimler, a leader, at 4%. In more traditional sectors, like telco and financial services, the levels are around 1% at best.

Within each sector are companies who have combined business models to address specific needs and contexts. This means they are adapting to the digital economy by increasing the synergies across their existing businesses. This translates into growth and higher profit margins through better differentiation, more satisfied customers, greater efficiency and higher return on capital employed.

## Daimler 2017

Buys MyTaxi; strategy to be an aggregator of 3rd party digital services

Business Segment	Percentage
Manufacturing vehicles	80%
Sells insurance	9%
Creates and sells software	8%
Asset Builder	4%

Creates and sells software

Sells insurance



Asset  
Builder



Service  
Provider

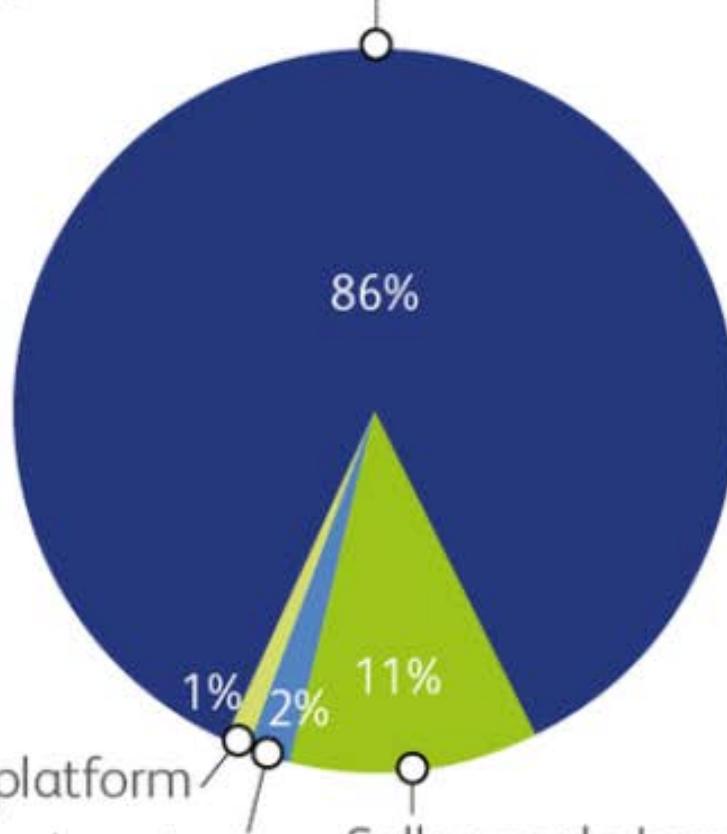


Technology  
Creator



Network  
Orchestrator

Builds physical telecoms networks and sells usage



## BT Group 2017

- Launched cloud-services platform
- Sells software and cloud-based services
- Sells people-based IT services to enterprises



Asset  
Builder



Service  
Provider



Technology  
Creator



Network  
Orchestrator

## Industrial B2B

Manufacturing organizations have made significant moves towards incorporating network orchestration. Bosch and Schneider Electric have been proactive in creating and enabling IoT services for example, and Siemens has committed to become a 'digital industrial company', including training and organizational re-design. German firm Klöckner has unveiled a bold strategy to not only create a digital platform for its own services, but also open it up to third parties and competitors. (note 3)

## Media

Most media companies face significant threats to their core business model of advertising-funded broadcasting and content production. In a bold response to the threat of digital-first competition, German independent ProSiebenSat.1 decided to add digital commerce and online marketplaces into its mix, extending its competence in attracting and monetizing large consumer audiences. (note 4) Meanwhile print media companies Schibsted in Norway and Naspers in South Africa have pivoted their business models to include network orchestration, with a portfolio of online marketplaces, portals, auction and classified sites. Schibsted achieved record operating profits in 2017 and Naspers continues to grow at nearly 20-30% per annum. (note 5)

## Retail

An increasing number of European retailers have started to adopt Network Orchestration. French electronics retailer Darty introduced a third-party marketplace in 2014, dramatically increasing the choice of goods it can now offer its customers, significantly grown traffic to its website, and has benefited from twice the margin on goods sold through the market compared with its traditional business. (note 6) And Zalando, a successful European e-commerce site focused on fashion and clothes recently incorporated network orchestration into its mix by opening up its digital platform to third-parties. (note 7)

## Hospitality

The hospitality industry is waking up to its network orchestration role. In a bold move to catch up, Accor invested heavily in network orchestration, opening up its booking system to third parties, acquiring the room rental marketplace OneFineStay and concierge service provider John Paul. (note 8) In a bid to change their culture, it created a 'shadow board' of employees less than 30 years old who make recommendations on how to be more digital. Other hotel chains are following a similar acquisition strategy, with Wyndham Worldwide buying LoveHomeSwap in 2017. (note 9)

## Automotive

The major automotive manufacturers have started to embrace network orchestration by investing in or buying service orientated digital business platforms, ride-sharing and ride-hailing businesses. Very sensibly some have established separate business units to run these activities with operating models, metrics and staff – for example, Daimler's Moovel Group and Volkswagen's MOIA. (note 10) However, we now see a proliferation of competing services which are unlikely to have the scale needed to succeed. Recent talk about greater industry-wide collaboration and potentially merging certain digital operations makes a lot of sense.

## Telecoms

We can see several examples of network orchestration success in telecoms. For example Nordic Telenor invested in online classifieds businesses as part of its new digital strategy, and BT Global Services created a highly innovative cloud services platform (note 11) but these are exceptions. Telco talks about an enterprise IoT opportunity, but focuses on connectivity rather than ecosystem-enabling platforms. So there is work to be done. (note 12)

## Retail Banking

European banks are beginning to understand the role of network orchestration, forced partly by open banking regulation ("PSD2"). Leaders such as ING Group are talking of plans to stay relevant by creating digital business platform-powered ecosystems of 'beyond banking' third party services. (note 13) Deutsche Bank recently and impressively applied platform thinking and network orchestration, bringing to market a multi-bank aggregation service and a retail deposit marketplace, and leading the establishment of the Verimi pan-European cross-sector digital identity scheme. (note 14) Fintech and digital masters like Alibaba continue to target high margin retail banking services with low levels of business model reinvention, such as Alipay for online and mobile payments.

## Insurance

Ping An from China last year took this accolade due to the success of its digital ecosystem management strategy which is enabling it to stay more central to customers lives by leveraging others. Indeed Ping An positions itself as 'technology company with financial services licenses'. (note 15)

## Non-public start-up companies

Many examples of successful network orchestration come from start-ups who think differently about how to serve markets. One example is Houzz, an online platform for connecting home owners with professionals for interior design and other household improvements. Started in 2009, it now has 40 million monthly average users globally and is valued at \$4bn, offering what some see as a combination of Pinterest, Yelp, Amazon and Task Rabbit. (note 16)



Source: OpenMatters Data & AI Analysis

How you think, drives where you spend, drives what you measure, and what you get

# ประเทศไทย 4.0

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## COUNTRIES MOST LIKELY TO EXPLORE AND IMPLEMENT IOT SOLUTIONS



Source: Asia IoT Business Platform

# Global Smart City Development



Companies implementing smart solutions could capture part of the potential global savings of **\$946.5 billion**



Smart cities are expected to create huge business opportunities, with a market value of **\$1.57 trillion** by 2020



**50%** smart cities will be located in North America or Europe



There will be **26** smart cities located worldwide by 2025

## Smart City Segments



Energy



Mobility



Technology



Citizens



Building



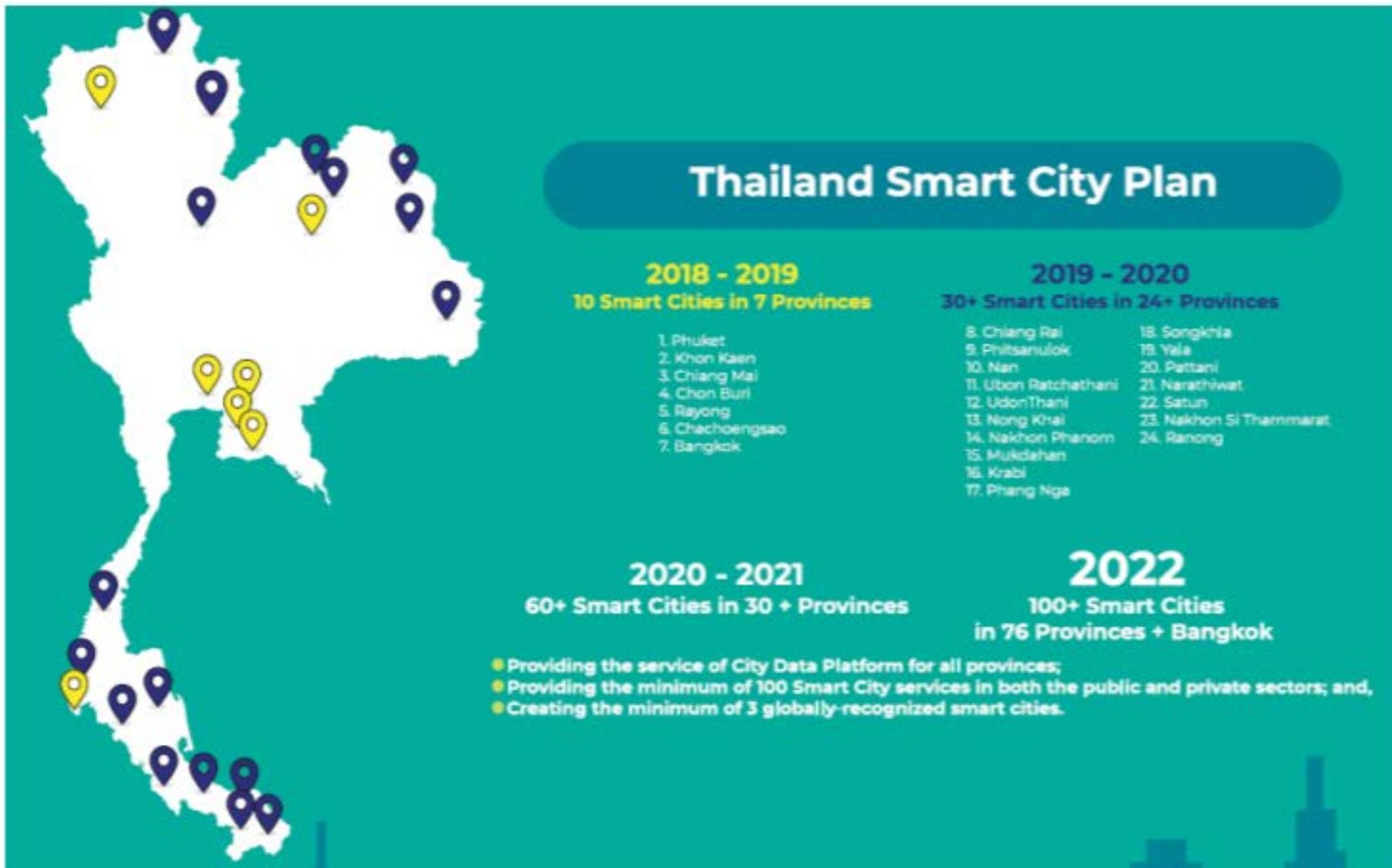
Infrastructure



Healthcare



Government



Source: Smart City Thailand Office

# “7 Smarts”: 7 Dimensions of Thailand Smart City Development



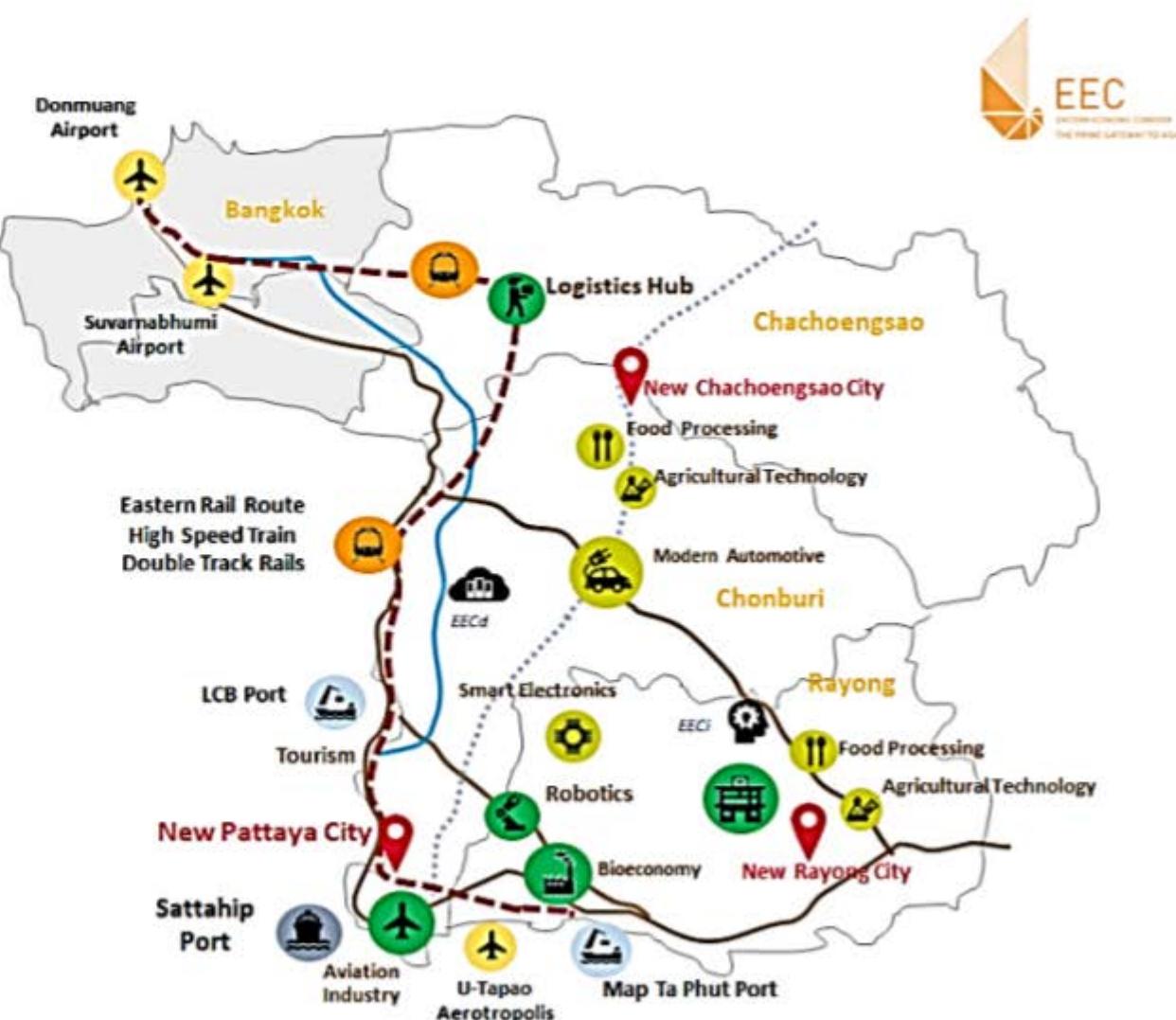
Source: Smart City Thailand Office

# Smart City Phase 2 as part of the Eastern Economic Corridor (EEC)

## EASTERN ECONOMIC CORRIDOR (EEC)

4 Core Areas 15 Projects and  
5 High Priority Projects

1	U-Tapao Airport and Aircraft Maintenance
2	Sattahip Commercial Seaport
3	Laem Chabang Port Phase 3
4	Map Ta Phut Port Phase 3
5	High Speed Rail – Eastern Route
6	Double Track Railway
7	Highways & Motorway
8	Next Generation Automotive (EV/AV)
9	Aviation Industry, Robotics, Smart Electronics
10	Advanced Petrochemical and Bioeconomy
11	Medical Hub
12	Tourism
13	Global Business Hub / Free Economic Zone
14	New Cities, Inclusive Growth
15	Public Utilities
<b>5 High Priority Projects</b>	
Infrastructure	
Business/Industry	
Tourism	
New Cities	



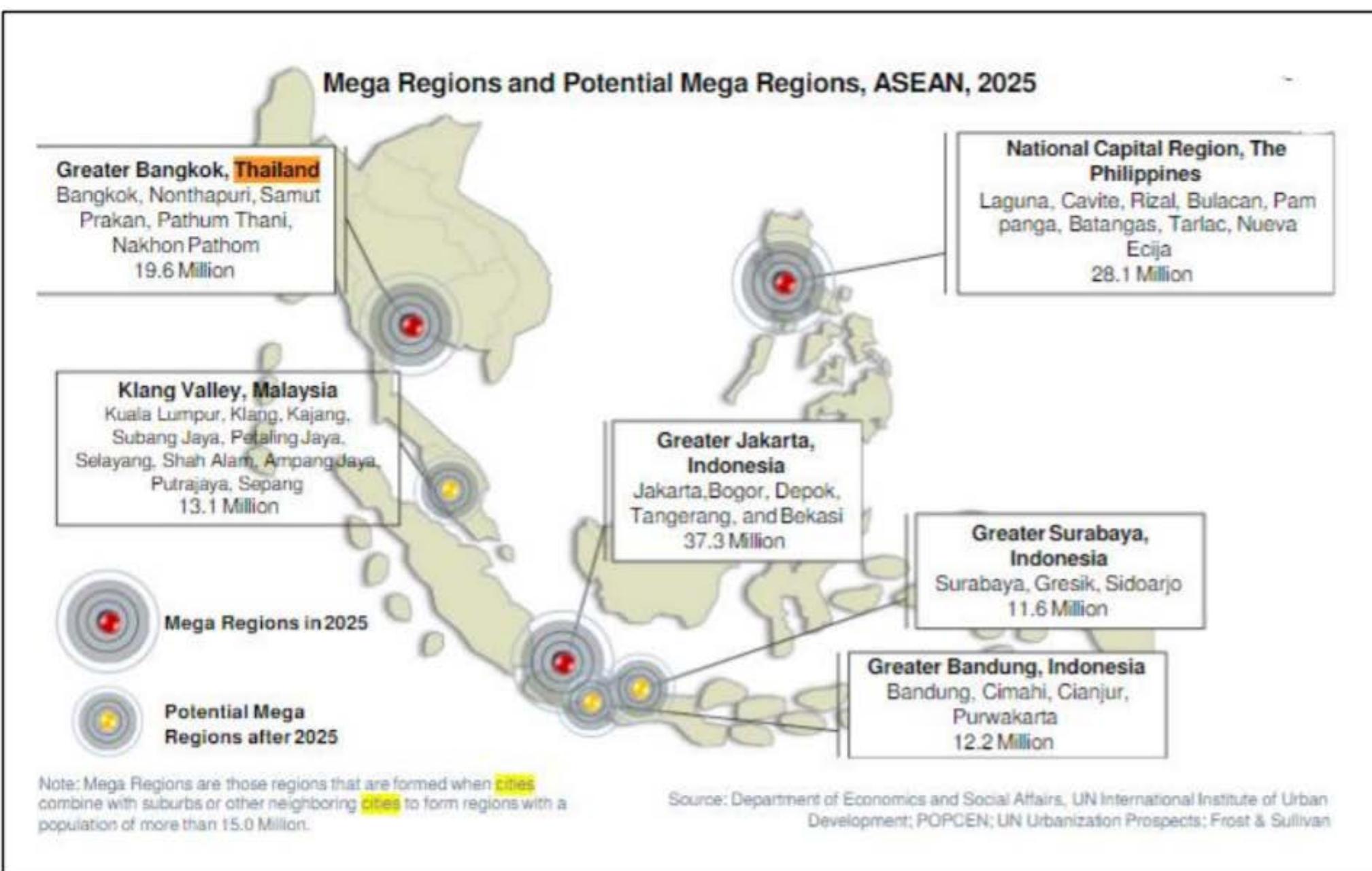
Source: Thailand Eastern Economic Corridor (EEC)

# Smart City Spotlight: Bangkok

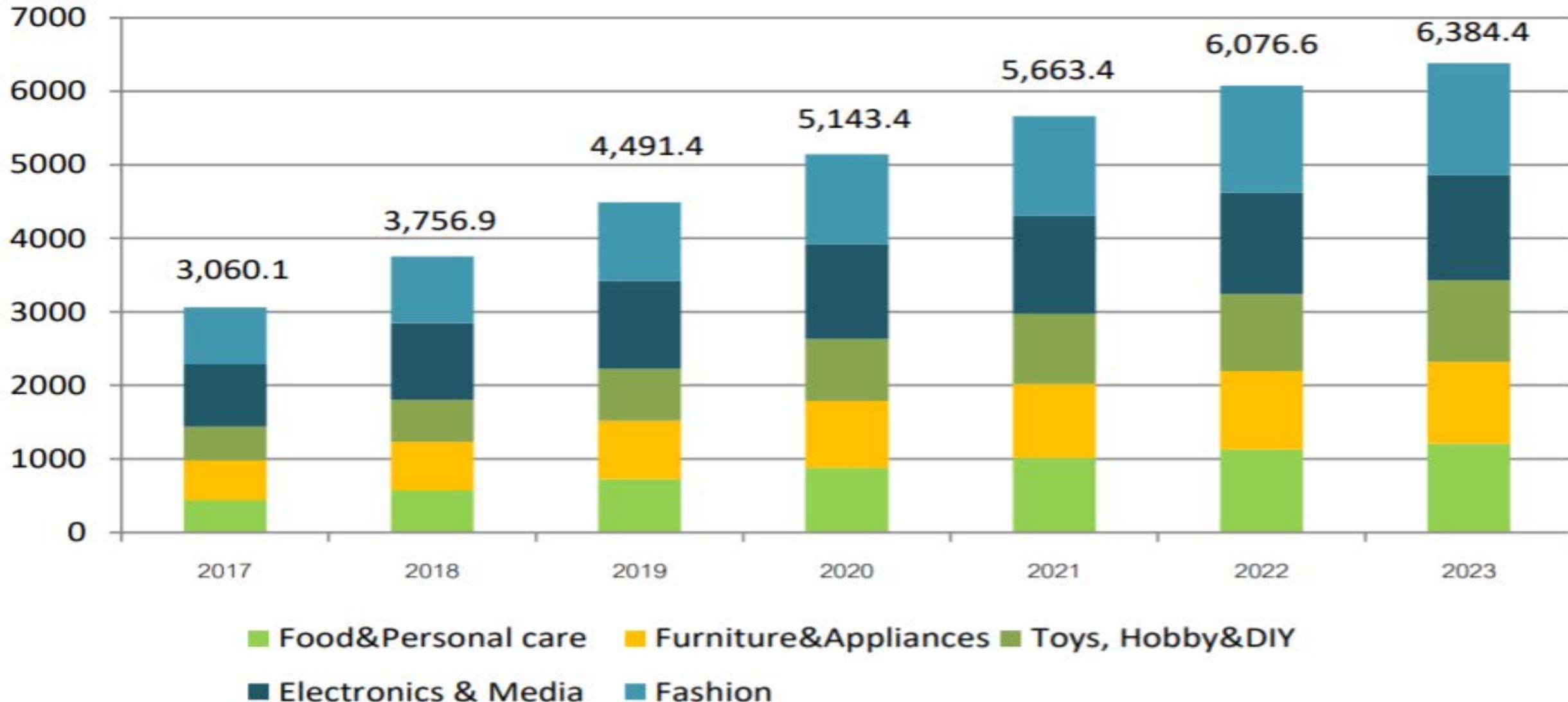
## Bangkok's smart city potential



## Mega Regions and Potential Mega Regions, ASEAN, 2025



## Thailand E-Commerce Revenue in million US\$



Source: Statista, October 2018

## Thailand transition to cashless economy



Source: appsyth

# Thailand's Digital Economy

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ICT 2020

# รัฐบาลดิจิทัล ....ก้าวสำคัญของประเทศไทย 4.0

## รัฐบาลอิเล็กทรอนิกส์ สู่ รัฐบาลดิจิทัล



“...นโยบายของรัฐบาลดิจิทัลได้ขยายขอบเขตมากยิ่งขึ้น ก้าวไปถึงท่านผู้นำประเทศที่มีความต้องการที่จะเดินทางสู่ โลกดิจิทัลที่มีประสิทธิภาพและยั่งยืน ไม่ใช่แค่การปรับเปลี่ยนรูปแบบการทำงาน แต่เป็นการเปลี่ยนแปลงวิถีชีวิต ที่ส่งผลกระทบต่อทุกภาคส่วน ไม่ว่าจะเป็นภาคธุรกิจ ภาคการศึกษา ภาคสังคม ฯลฯ ที่ต้องปรับตัวให้เข้ากับยุคดิจิทัล ที่รวดเร็วและเปลี่ยนแปลงอย่างต่อเนื่อง ด้วยการลงทุนในเทคโนโลยี ที่สำคัญที่สุดคือ การลงทุนในบุคคลากร ที่มีความรู้ความสามารถด้านดิจิทัล ที่สามารถนำพาประเทศไทยไปสู่ความยั่งยืนในระยะยาว ...”

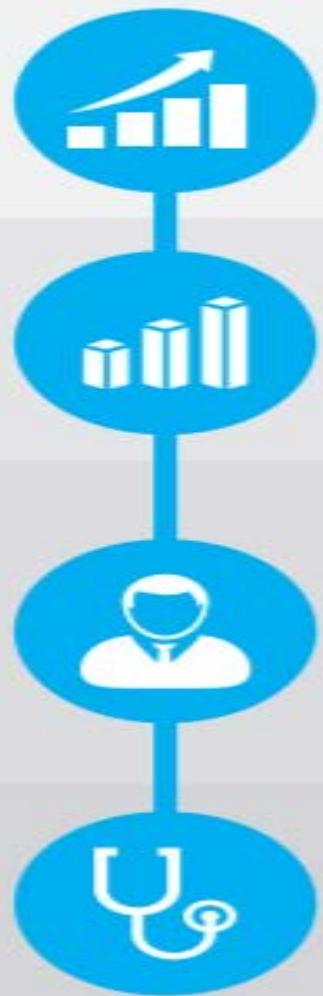
ดร. ศักดิ์ เสกขุมทด  
ผู้อำนวยการ  
สำนักงานรัฐบาลอิเล็กทรอนิกส์  
(องค์การมหาชน) (สอ.)



**EGA**  
e-Government Agency

# BENEFITS OF A DIGITAL ECONOMY

The benefits of the government's plan to build a Digital Economy for Thailand and the Thai people include the following areas:



GDP Growth  
and National  
Income

Competitiveness  
and Growth

Labour  
Productivity and  
Employment

Socioeconomic  
Welfare

**10%**  
increase

in broadband  
penetration  
raises economic  
growth  
**by 1.38 %**

**SMEs** who heavily use ICT  
grow and export twice  
as much as their **competitors**

The global  
Digital Economy  
has created  
for each one lost to technology-  
related efficiencies  
**2.4**  
new jobs

In only **15 years**

the Digital Economy Revolution in  
developed countries has achieved a rise in  
GDP per capita equal to what the Industrial  
Revolution took 50 years to achieve

75% of the economic benefits of  
the Digital Economy to date have  
been captured by traditional  
industries who are leveraging ICT  
to create efficiencies and competitive  
advantages. (BCG)

21% of GDP growth in advanced  
economies between 2005 and  
2010 arose from the Internet  
and associated digital technologies,  
doubling its contribution from the  
previous 10 years. (McKinsey  
Global Institute)

Cheaper broadband is correlated  
to higher growth rates in labour  
productivity especially in lower-income  
OECD countries. (McKinsey, BCG)

Broadband encourages equitable  
access to Education, Government  
& Health services.



**Source Box:** <sup>1</sup>Royal Thai Government  
Statement, "Issues of Priority: Digital  
Economy"

## TARGETS FOR DIGITAL THAILAND

The ICT Ministry's draft Development Plan for Economy and Digital Society 2016 has set out a number of key targets and indicators for the development of a Digital Economy and Society in the near term:<sup>2</sup>



CREATE  
OPPORTUNITY AND  
SOCIAL EQUALITY

**100%**  
OF THAI  
POPULATION  
with access to the  
internet as a standard  
public service



INCREASE GLOBAL  
COMPETITIVENESS

**25%**  
OF GDP  
FROM DIGITAL  
INDUSTRIES



TRANSFORM  
GOVERNMENT  
SECTOR

**Top 50 on UN  
e-Government  
ranking**  
(currently 102 of 193)<sup>3</sup>



DEVELOP HUMAN  
CAPITAL SUPPORT  
FOR A DIGITAL WORLD

**100%**  
OF THAIS DIGITALLY  
LITERATE



### Source Box:

<sup>2</sup> Ministry of Information and Communication Technology, Development Plan for Economy and Digital Society, draft as of 2 February, 2016

<sup>3</sup>United Nations, United Nations E-Government Survey, <https://publicadministration.un.org/egovkb/en-us/Data/Country-Information/id/169-Thailand>

# HOW IS THAILAND DOING?

KEY INDICATORS IN A REGIONAL COMPARISON:<sup>6</sup>

Country	ICT Development	Global IDI <sup>7</sup> Ranking	Total Mobile Penetration	Unique Mobile Subscribers	3G + 4G	Smartphone
Thailand	4.8	74	122%	85.47%	82.47%	58.98%
Indonesia	3.8	108	126%	58.43%	40.48%	40.37%
Singapore	7.9	19	145%	71.52%	63.14%	78.16%
Malaysia	5.2	64	142%	76.1%	60.3%	64.63%
Philippines	4.0	98	117%	65.09%	44.74%	40.9%
Vietnam	4.1	102	152%	49.66%	36.48%	27.84%

## Source Box:

<sup>4</sup> ITU, ITU ICT Development Index,

<http://www.itu.int/net4/ITU-D/idi/2015/#idi2015rank-tab>

<sup>5</sup> Global Web Index, Thailand Market Report 2015

<sup>6</sup> Data from ITU, 2015; GSMA Intelligence, Q4 2015

<sup>7</sup> IDI, ICT Development Index

**Strategy 1: National Security** includes Public Safety, Border Management, Natural Disaster and Crisis Management

**Strategy 2: Economic and Social Development Services** includes Investment, Trade (Imports and Exports), Small and Medium Enterprises (SMEs), Tourism, Tax and Revenue, Labour, Agriculture, Social Development, Education, Public Health, Utilities and Transportation

**Strategy 3 Government Efficiency** includes Procurement, Asset Management, Human Resources and Payroll and Finance and Expenditures

**Strategy 4 Supporting Capabilities** includes Information, Feedback, Data Integration, Data Authentication and Verification, Technological Infrastructure and Public Personnel Capabilities

## Project Scope

### National Security

Public Safety

Crisis Management

Border Management

Natural Disaster

### Economic and Social Development

Investment

Tax and Revenue

Trade

Social Development

SMEs

Labour

Tourism

Agriculture

### Government Services

Education

Public Health

Utilities

Transportation

### Government Efficiency

Procurement

Asset Management

Human Resources and Payroll

Finance and Expenditures

### Supporting Capabilities

Data Integration

Data Authentication and Verification

Information

Feedback

Technological Infrastructure

Public Personnel Capabilities

# 4 Strategies in Developing a Digital Government

## Strategy 1

Developing the capacity to support government services



Data Integration:  
Central Data Sharing Platform

Data Authentication and Verification:  
Biometrics & Single Electronic User Account for Authentication

Information:  
Customer Centric Information Portal

Feedback:  
Proactive Integrated Case Management System

Technological Service Infrastructure

Public Personnel Capabilities

## Strategy 2

Elevation of Citizen's Quality of Life

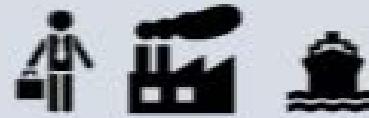


Social Development:  
Integrated & Proactive Social Service

Labour:  
Integrated Virtual Labour Market

## Strategy 3

Enhancing the capacity of the business sector's competitiveness



Agriculture:  
Connected Farmer with Real Time Analytics

Tourism:  
Digital Tourism

Investment:  
Integrated Business Licensing System

Trade (Imports & Exports):  
Trade Single Window (B2B & B2G)

SMEs:  
Integrated & Proactive SME Support

Tax and Revenue:  
Integrated Tax System

## Strategy 4

Increasing national security and public safety



Public Safety:  
Proactive Public Safety

Border Management:  
Integrated & Automated Border Management

Natural Disaster:  
Natural Disaster Management Driven by Scenario-Based Simulations

Crisis Management:  
Integrated Crisis Management Practices

The 18 Digital Capabilities are aligned under 4 'Development Visions'

**Vision 1 Government Integration:** Integration between different agencies including information and operations integration in order to provide a single complete view of a citizen, shared services, and integrated government services at a single point.

**Vision 2 Smart Operations:** Utilizing technology and digital equipment in supporting personnel's work tasks by connecting between equipment, supporting the management of Big Data and leveraging analytic tools (Internet of Things).

**Vision 3 Citizen-centric Services:** Elevating the services sector so that there is personalized experience that provides service based on an individual's needs.

**Vision 4 Driven Transformation:** Changing an organization in aspects such as human resources, work processes, technology and regulations through an 'Outcome-driven Transformation' philosophy. In addition, an organization should receive full support from leaders with determination, vision and sees the importance in utilizing technology to trigger an 'End-to-End Transformation.'

## Proposed 3 Year Digital Government Masterplan – 1<sup>st</sup> Priority

<u>Capability</u>	Jan – Dec 2016	Jan – Dec 2017	Jan – Dec 2018	Responsible Agency
1. Central Data Sharing Platform	Citizen Data Integration			Ministry of Interior & EGA
	E-Government Act			EGA
		Smart Service		Office of Public Sector Development Commission & Department of Business Development & EGA
	Business Data Integration			
2. Technological Service Infrastructure		Government Shared Infrastructure and Data Center		EGA
3. Public Personnel's Capabilities		Digital Government Capacity Building		EGA
4. Integrated & Proactive Social Services		Integrated Social Benefits		Office of Public Sector Development Commission & The Comptroller General's Department
		Universal Benefits Card		Bank of Thailand & Ministry of Finance
5. Integrated Virtual Labour Market		Labour Market Intelligence Center		Office Permanent Secretary Ministry of Labour & The Office of Industrial Economics
		Integrated Virtual Labour Market		Department of Employment & Department of Skill Development

**6. Connected Farmer  
with Real Time Analytics**

Agricultural Intelligence Centre

Office of Agricultural  
Economics

**7. Integrated Business  
Licensing System**

Connected Farmer

Department of Agricultural  
Extension

**8. Integrated & Proactive  
SME Support**

Integrated Business licensing system

Office of Public Sector  
Development Commission &  
Board of Investment Thailand &  
The Office of Industrial Economics

SME Information Portal

Office of Small and  
Medium Enterprises  
Promotion

Software as a Service for SME

Office of Small and  
Medium Enterprises  
Promotion

SME Competency  
Promotion

EGA&  
Software Industry Promotion  
Industry (SIPA) &  
Software Park

**9. Integrated Tax System**

Automatic Tax Filing

Office Permanent Secretary  
Ministry of Finance

Tax Analytics

Office Permanent Secretary  
Ministry of Finance

\*Cannot begin within 2016 because data integration must be completed beforehand

## 3 Year Digital Government Masterplan – 2<sup>nd</sup> Priority

<u>Capability</u>	Jan – Dec 2016	Jan – Dec 2017	Jan – Dec 2018	Responsible Agency
1. Customer Centric Information Portal		My Government Portal & Smart Government Kiosk		Office of Public Sector Development Commission & EGA
		Customer Centric Information Portal (Data.go.th, GAC, etc.)		Office of Public Sector Development Commission & EGA
2. Biometrics & Single Electronic User Account for Authentication		E-Citizen and E-Business Single Sign-on	...	EGA
		Smart Card Reader Extension	...	Office of Public Sector Development Commission & EGA
3. Proactive Integrated Case Management System		Integrated Complaint Management System (1111)		Office of the Permanent Secretary Prime Minister's Office
		Proactive Needs Analysis	...	Office of the Permanent Secretary Prime Minister's Office
4. Digital Tourism		Tourism Intelligence Centre		Office Permanent Secretary Ministry of Tourism and Sports
		Smart Trip Planner		Office Permanent Secretary Ministry of Tourism and Sports
		Smart Travel App		Office Permanent Secretary Ministry of Tourism and Sports
		Electronic Visa		Department of Consular Affairs

# 3 Year Digital Government Masterplan – 3<sup>rd</sup> Priority

<u>Capability</u>	Jan – Dec 2016	Jan – Dec 2017	Jan – Dec 2018	Responsible Agency
1. Trade Single Window (B2B & B2G)			Regulatory Single Window	Customs Department
2. Proactive Public Safety			Safe City	Royal Thai Police
3. Integrated & Automated Border Management			Digital Police	Royal Thai Police
4. Natural Disaster Management Driven by Scenario-Based Simulations			Advance Passenger Processing	Immigration Bureau
5. Integrated Crisis Management Practices			Automated Gate Expansion	Immigration Bureau
			Natural Disaster Data Integration	Department of Disaster Prevention and Mitigation
			Personalized Warning System	Department of Disaster Prevention and Mitigation
			Intelligence Centre for Crisis Management	Department of Disaster Prevention and Mitigation

# REALIZING DIGITAL THAILAND

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ROLES OF PUBLIC, PRIVATE, AND  
CIVIL SECTORS



## Private sector and civil society

invest in high-speed networks, introduce innovative products and services at fair and competitive prices. Ensure protection and appropriate use of customer data, and contribute to digital literacy, online safety, innovation, entrepreneurship, and an equitable digital society by undertaking impactful social programming.



## Government

Facilitate an environment based on transparent and investment-conducive legal, tax, and regulatory frameworks in order to promote a truly competitive, dynamic, investment-led mobile sector. Digitalize key public services, and strengthen ICT education and digital inclusion.

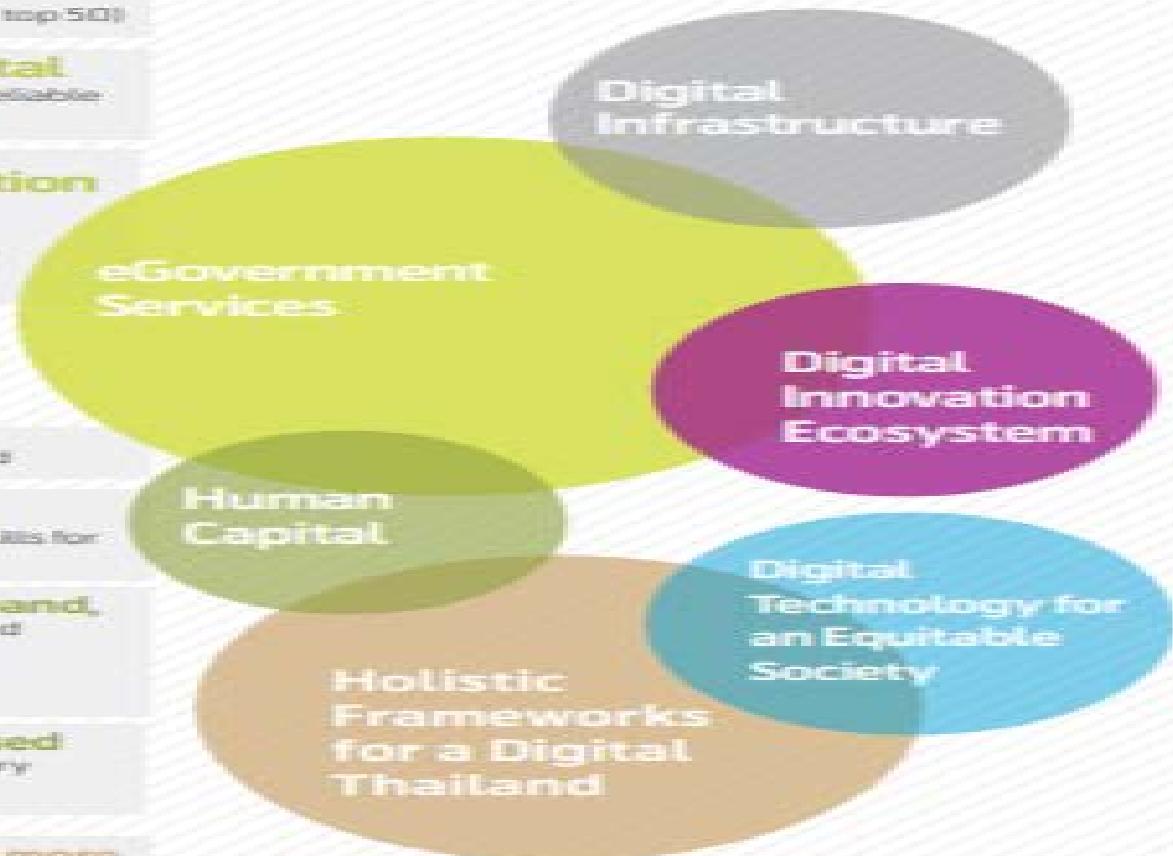


## Regulator

Conduct spectrum auctions to stimulate investment and strengthen coverage and access for consumers. Ensure that consumer rights are safeguarded. Oversee and enforce a level playing field for all operators and service providers, including state-owned enterprises, in order to ensure fair competition. Educate consumers on safe and secure internet usage.

# ROADMAP TO 2020

<b>Improve UN</b> eGovernment ranking (currently 102 of 190; target: top 50)
<b>Nationwide digital access</b> to stable and reliable public records and services
<b>Public participation</b> in policy decisions through Connected Governance and enhanced connectivity to justice system
<b>100%</b> Thais connected
<b>Nationwide access</b> to digital knowledge and skills for livelihood
<b>Presence of broadband, appropriate technology, and instruction in every public educational facility and information center</b>
<b>Digital skills increased</b> across the workforce in every sector
<b>Regulation allowing more variety</b> of secure electronic formats for e-receipts/e-tax invoices and investments on IT system capacities for Revenue Department
<b>Online Safety</b> standard for public ICT school curriculum K-12



**Digital Economy Laws:** implemented transparently and through public consultation  
**Ensure future allocation of spectrum** through transparent and competitive auctions; independent NBTC in place

<b>133%</b> broadband internet penetration
<b>100%</b> 4G coverage
<b>GDP increase of</b> US \$23 billion (THB 730 billion)
<b>100%</b> of Thais connected
<b>Target top quartile</b> of Global Competitiveness Index
<b>Target top quartile</b> of Networked Readiness Index
<b>Thailand in Top 20</b> in Compass Global Startup Ecosystem ranking
<b>Increased public/private partnership</b> for ecosystem development
<b>50%</b> SME contribution to GDP
<b>Enhanced security</b> for citizens and their assets through digital technology
<b>Nationwide access</b> to digital knowledge and skills for livelihood
<b>100%</b> Thais connected
<b>Equivalent quality</b> of connection across the country

# Case study

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ADVANTECH

# Factory Owner Expecting:



$$\text{Profit} = \text{Revenue} - \text{Cost}$$

↑ **Revenue :**



**More Orders** by Lower MPQ;

**Meet Urgent Demand** by Shorter lead-time;

→ *Faster Change-over & Enhance production performance*

↓ **Cost :**



**Less Downtime** by Higher equipment utility;

**Less Labor and Material Waste** by Higher yield rate

→ *Immediate stop & Faster shooting production error*

# OEE：智慧工廠的監控基礎

## Utilize OEE As Manufacturing Guideline of Factory



### Error code & Defect code

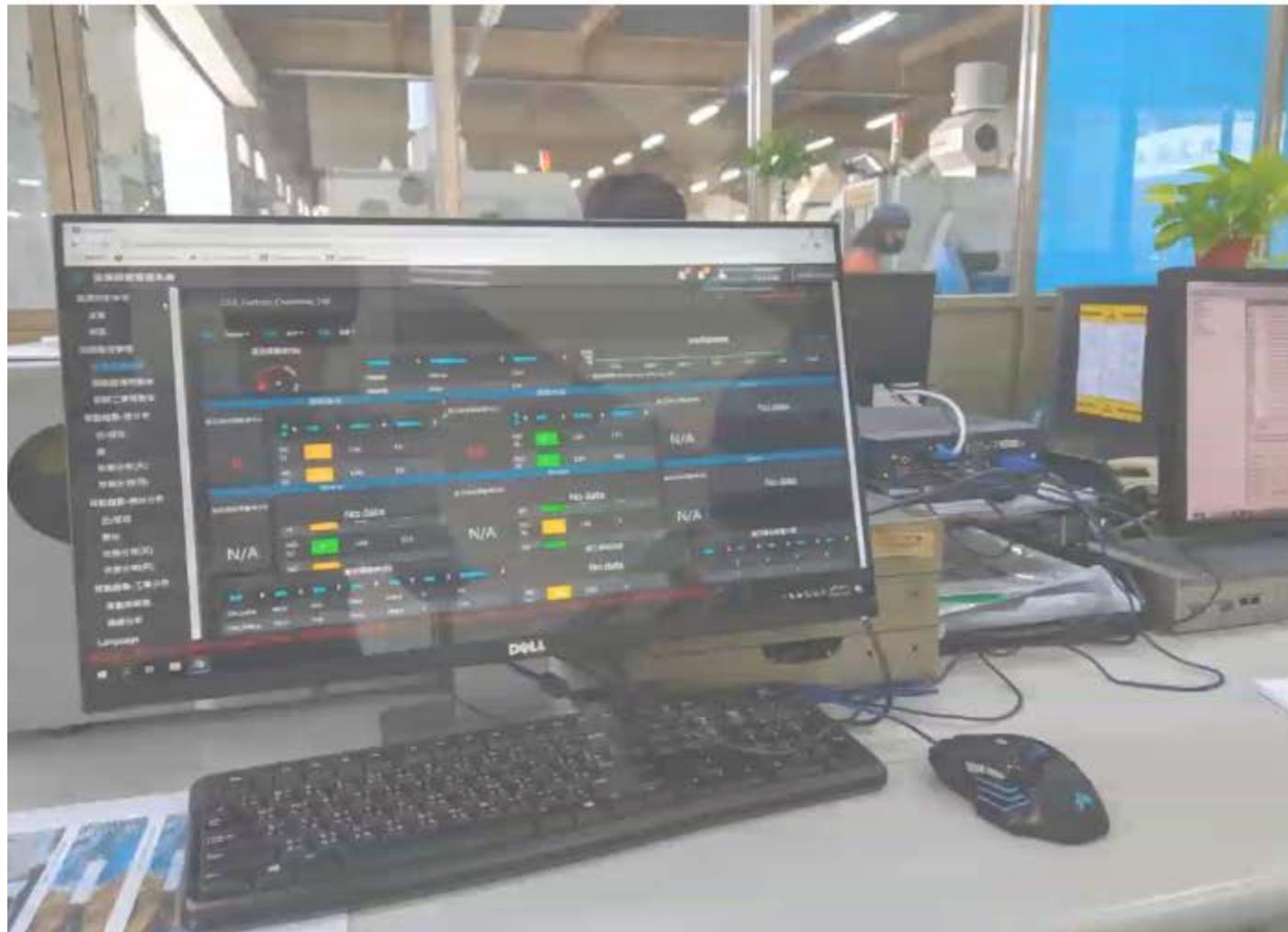
- Scheduled vacation / maintenance
- Emergency maintenance
- Line / Tool Change-over
- Equipment idle by unknown reason
- Low load & Initial Production
- Quality Failure
- Rework production

**A**      **P**      **Q**      **OEE**

Schedule      Availability      Performance      Quality

$$\frac{20 \text{ hrs}}{24 \text{ hrs}} \times \frac{18 \text{ hrs}}{20 \text{ hrs}} \times \frac{50 \text{ pcs}}{60 \text{ pcs}} \times \frac{45 \text{ pcs}}{50 \text{ pcs}} = 68\%$$

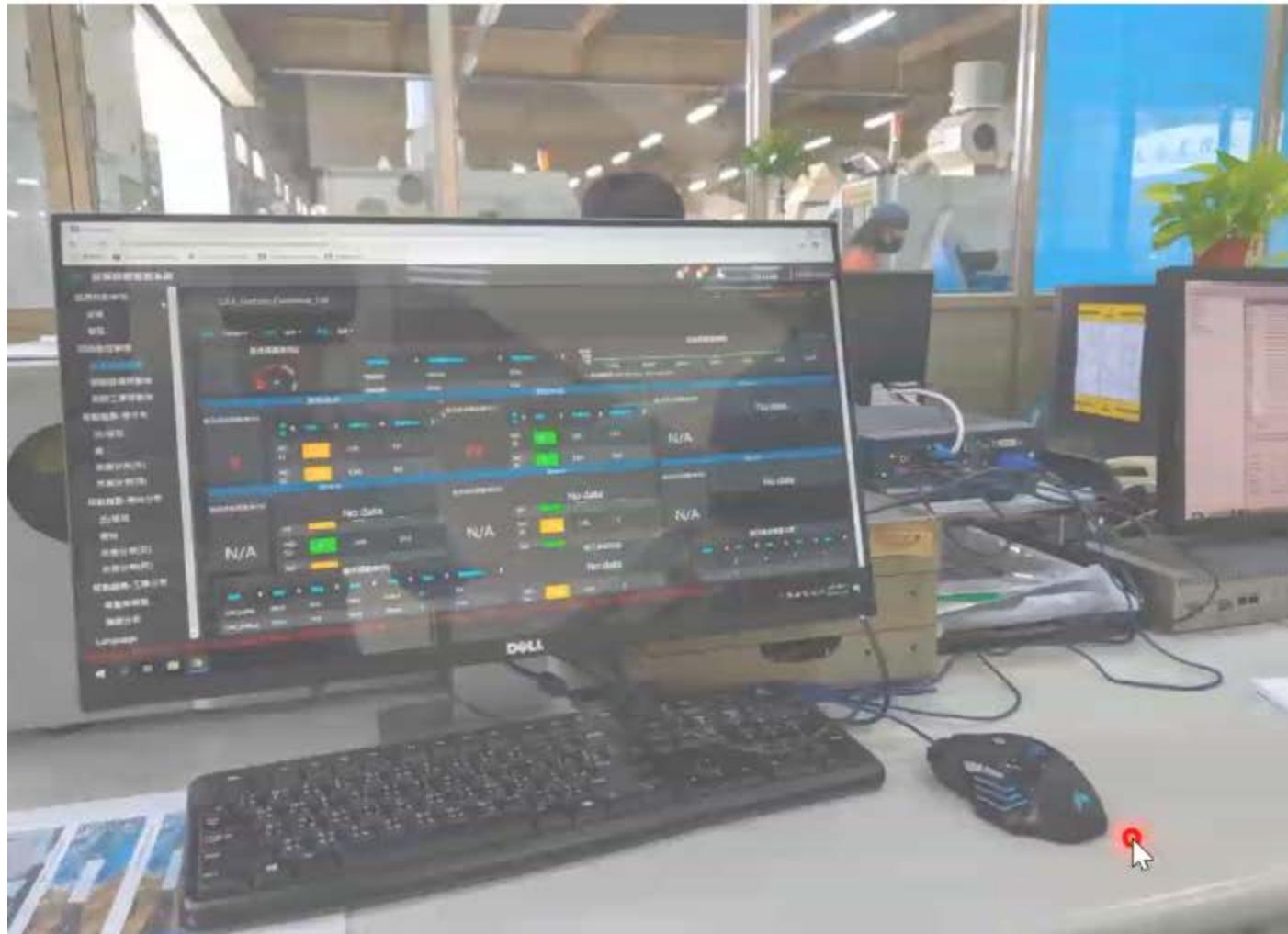
# Customer Pain Points & Critical Task Requirements



## Pain Points

- If manufacturing industry wants to transform into a smart factory, equipment networking is the first task.
- Can a traditional manufacturing factory like ours also implement OEE/SRP ?
- There are so many CNC machine tools of different brands, age-old machines and equipment exclusively made by different manufacturers
- Can all their information be transparent and visualized ?

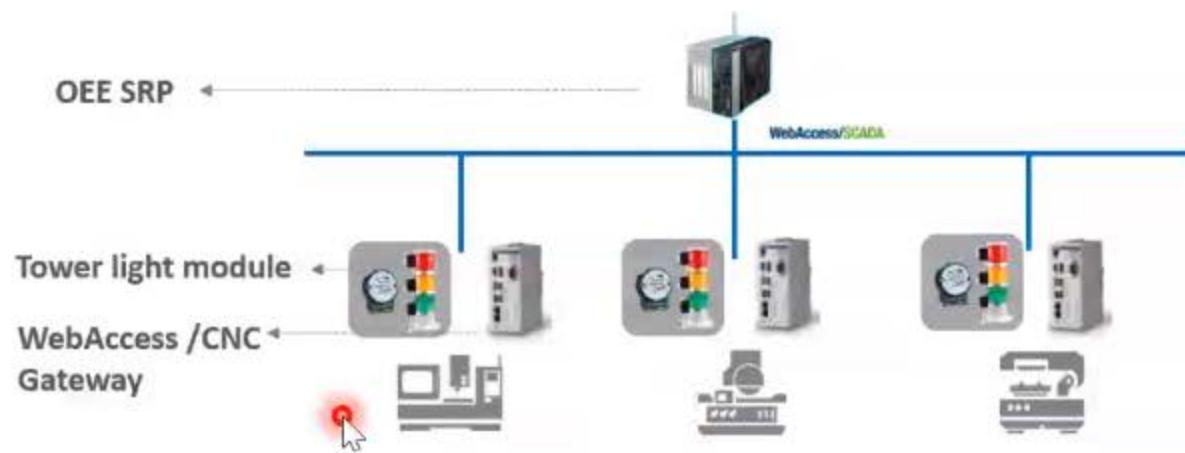
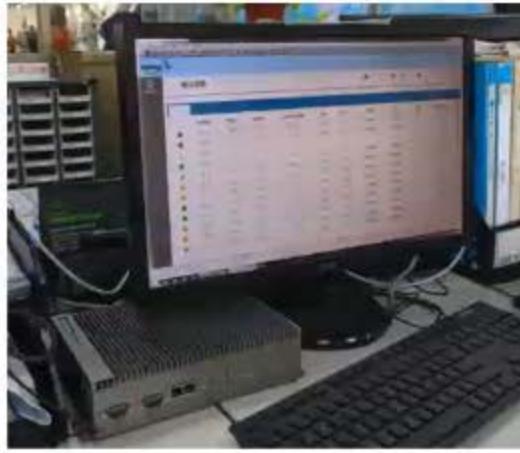
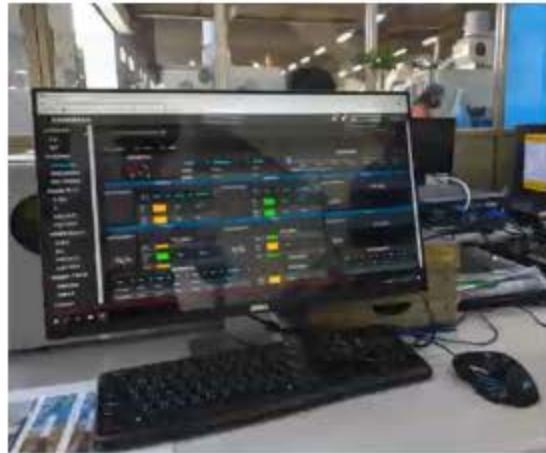
# Application Case Study #1



## Project Background

- **Adopted Advantech's OEE SRP** to build a real-time production and equipment management platform for optimizing the manufacture of CNC tools, specialized machines, and PLC-based equipment while improving production efficiency
- The factory has more than 20 units of CNC machine tools, as well as many outdated equipment, special machines and PLC-based machines.
- "This factory has only people's productivity, but no machine's utilization."

# Advantech Solution Architecture Proposal



## Project Benefit & ROI

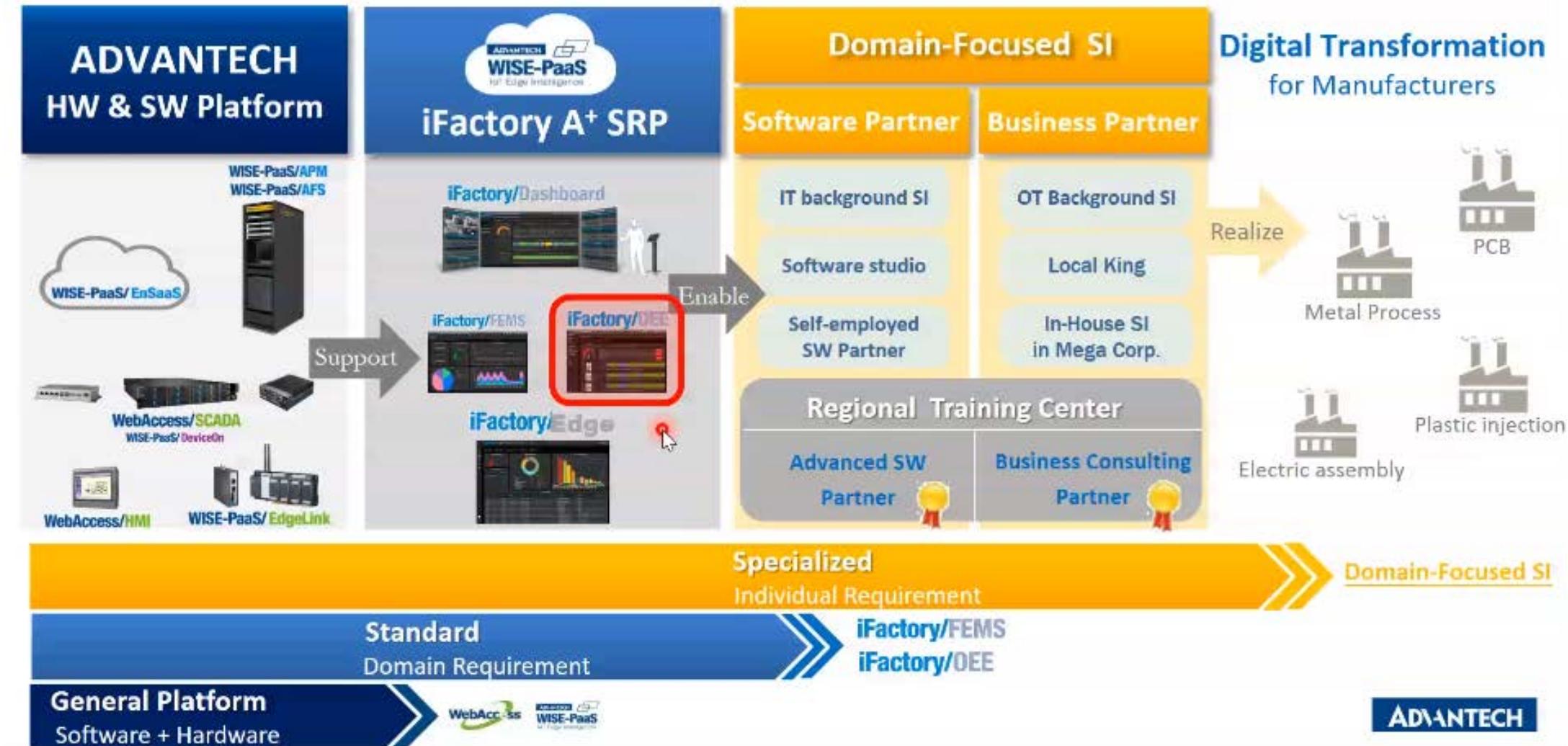
- The system is able to collect the **production data** of various machines on the production line,
- To calculate and compile data to analyze the equipment availability.
- Data is graphically presented on the computer screen in the central control room.
- The managers get **real time information at a glance**
- Can access **historical data** at any time for optimizing decision management to increase production efficiency.
- The ready-made dashboards help to **avoid designing and developing from scratch**

# Advantech's Technology

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# Value Chain of iFactory Business

iFactory 生態價值鏈



# OEE/SRP – Overall Equipment Efficiency Solution

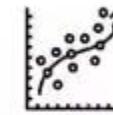
Factory Situation Room



Instant Monitoring



Tracking & Analysis



Future Prediction

Total Available Time (calendar day)

Planned Operating Time

Actual Operating Time

Net Run Time

Productive Time

rework

Q. Loss

Scheduled Break

Change Mal-function

A: Machine Availability



Monitoring : Real-time machine failure condition  
Tracing: Tracking long-term shifting efficiency  
Prevention: remark for special SKU for pre-alarming

P: Manufacturing Performance



Monitoring: real time alarm for production error  
Tracking: tracing P & Q condition for special SKU  
preventive :pre-alarm for special low P SKU

Q: Product Quality



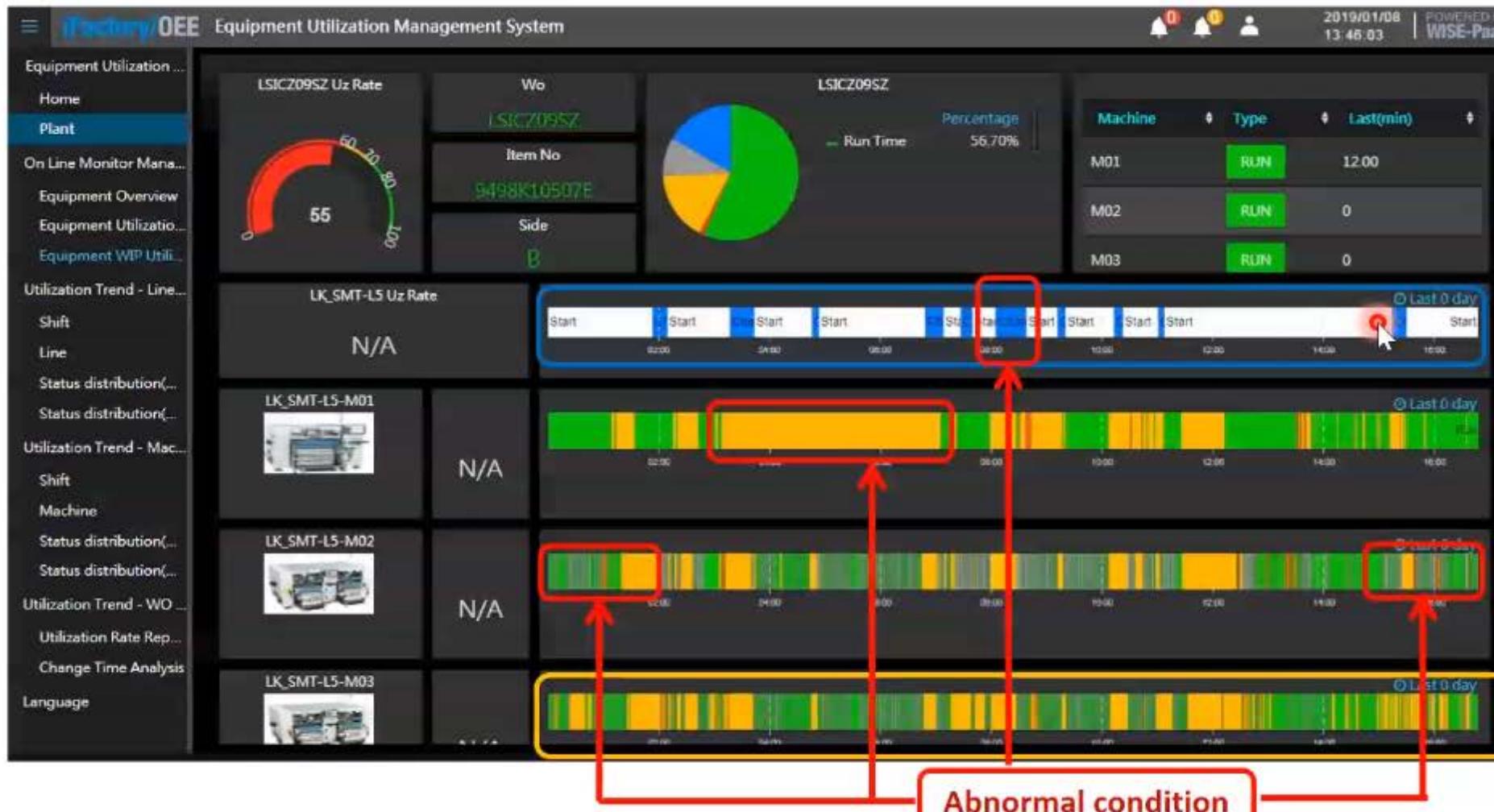
Monitoring: real time notify by Phone  
Tracking: Pareto chart for Error frequency  
Preventive: focus major resource on critical error



# OEE Benefit (A): Digital Twins

## Combine Real-time machine condition & Production line behavior

Setup machine's standard **operation status** (Run/Error/Wait/Stop/Break) · and connecting to MES to acquire **change line period** , Visualize all **loss time** in production time.



■ Change-over

- Run
- Error
- Wait
- Stop
- Schedule break

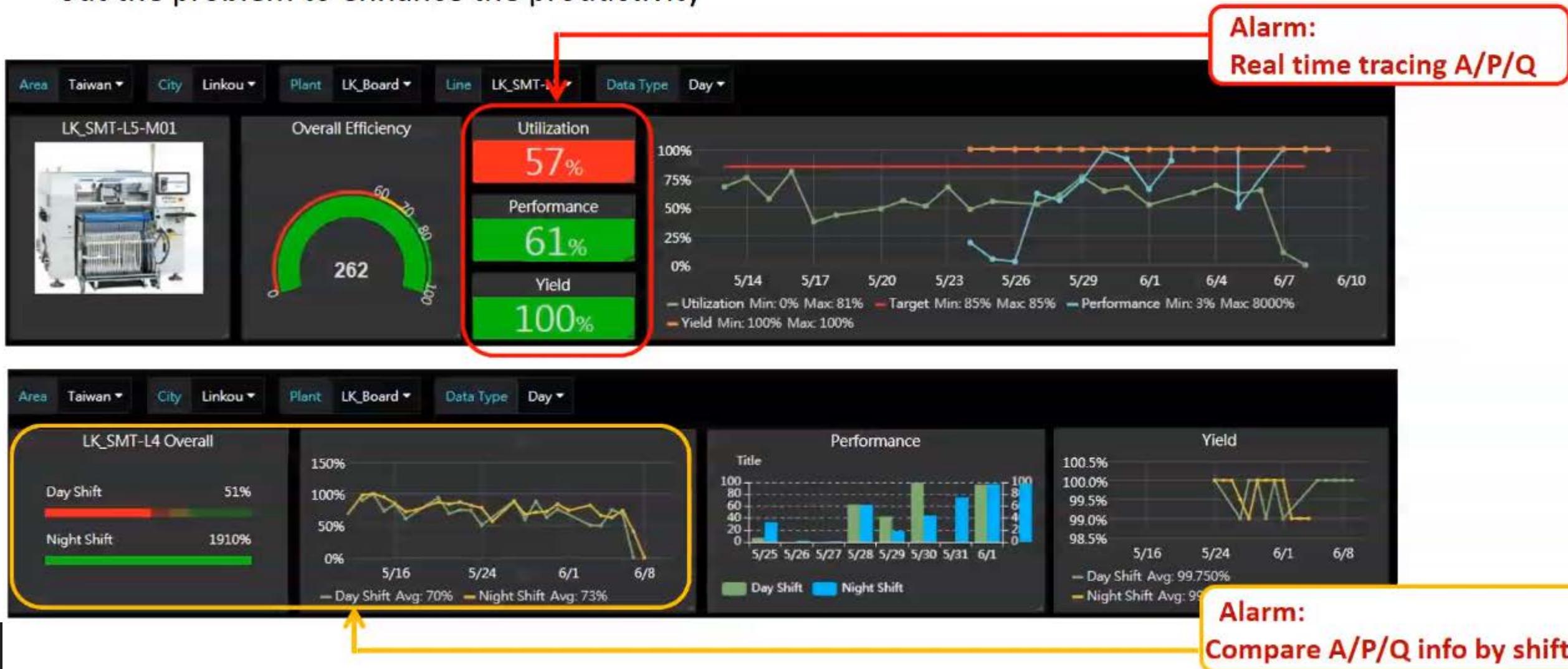
Abnormal condition

ADVANTECH



# OEE Benefit (B): Production Efficiency Comparison ( A & P & Q)

Tracing different equipment's Availability / Performance / Quality by separated shift, digging out the problem to enhance the productivity





Improve ROI

# OEE Feature (C): Total Equipment Efficiency Performance (TEEP)

Calculate machine's full time utilization to clarify equipment's financial return, and help to evaluate following investment plan.

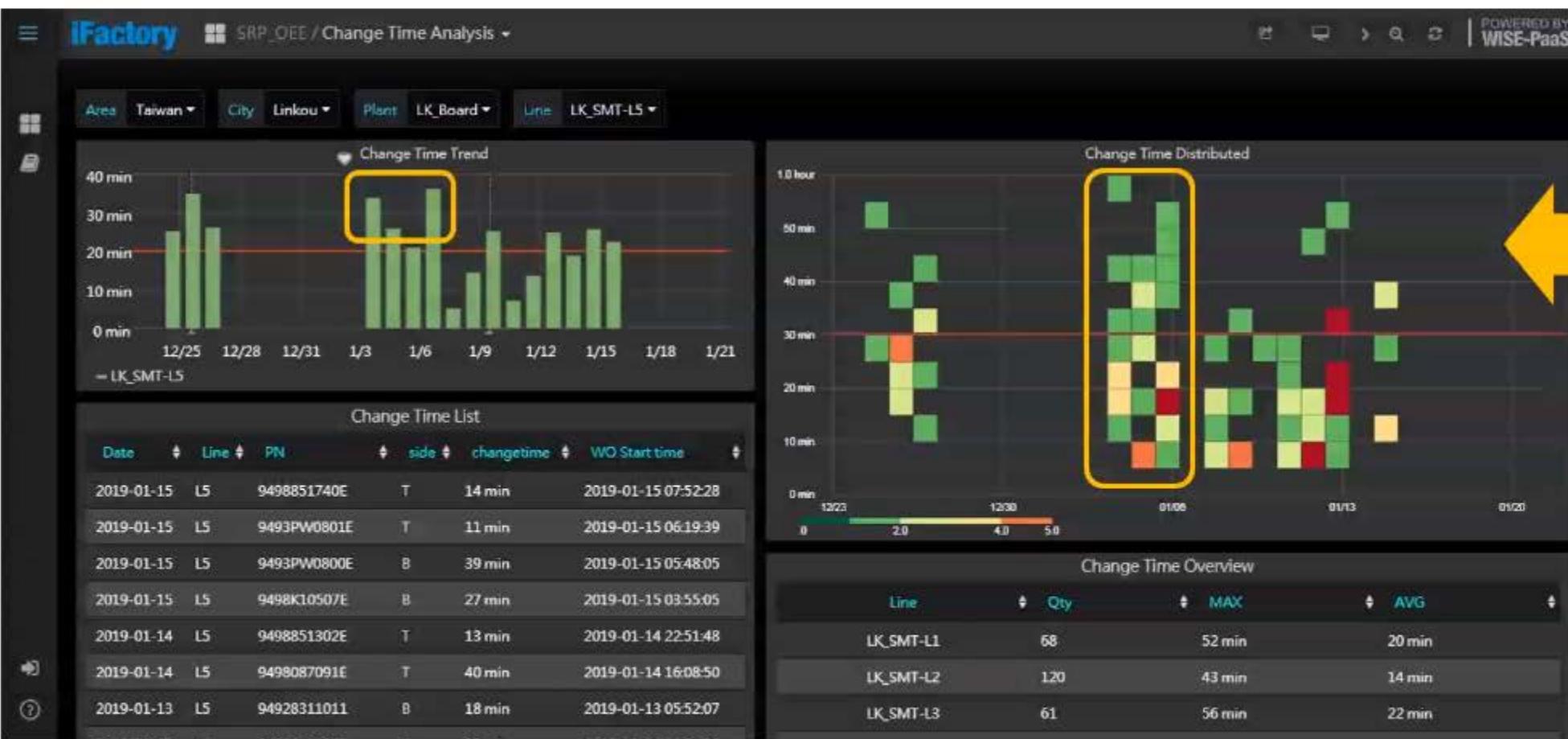


**Low TEEP:**  
Postpone equipment purchase plan

# OEE Feature (D) : Chang-over Speed

Demonstrating **average change line time** to see the differentiation day by day.

Heatmap show the detail of change time differentiations, to discover the potential opportunity to twist the loss.

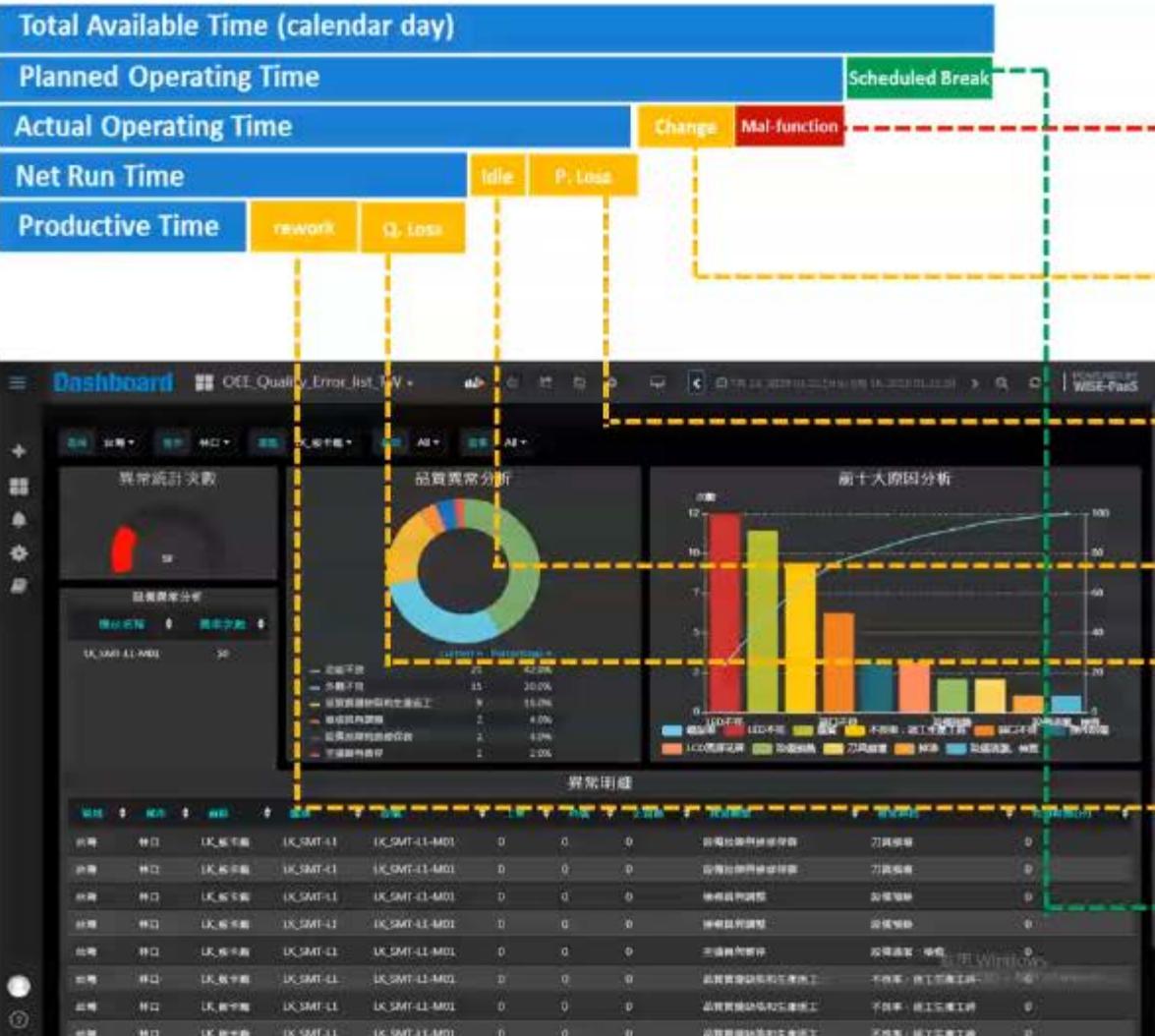


**Long Change line event**  
Operator shall check what happen in that event

# OEE Benefit (E): Machine Error Condition

Setup machine error category base on specialized error definition by each industry,

Operators can monitor and checking error condition & frequency easily



## Standard Error Code

### E01. Equipment mal-function

- E0101 Shaper failure
- E0102 un-define failure

### E02. Molding change & adjustment

- E0201 Change molding
- E0202 pre-heating

### E03. Un-Loading & Idle

- E0301 Material Shortage
- E0302 Machine cleaning & exam

### E04. Down-speed production

- E0401 new labor

### E05. Quality Failure & Re-work

- E0501 Yield rate by re-work time
- E0502 Scrapped rate by working time

### E06. new product launching loss

- E0601

### E07. Scheduled break

- E0701 schedule maintenance
- E0702 resting

## Customized Error Code

EX: E010001

Major Classification  
Sub Classification  
Series number

E010001 → Repair team 1

E010102 → Repair team 2

E010103 → External Repair



MQTT

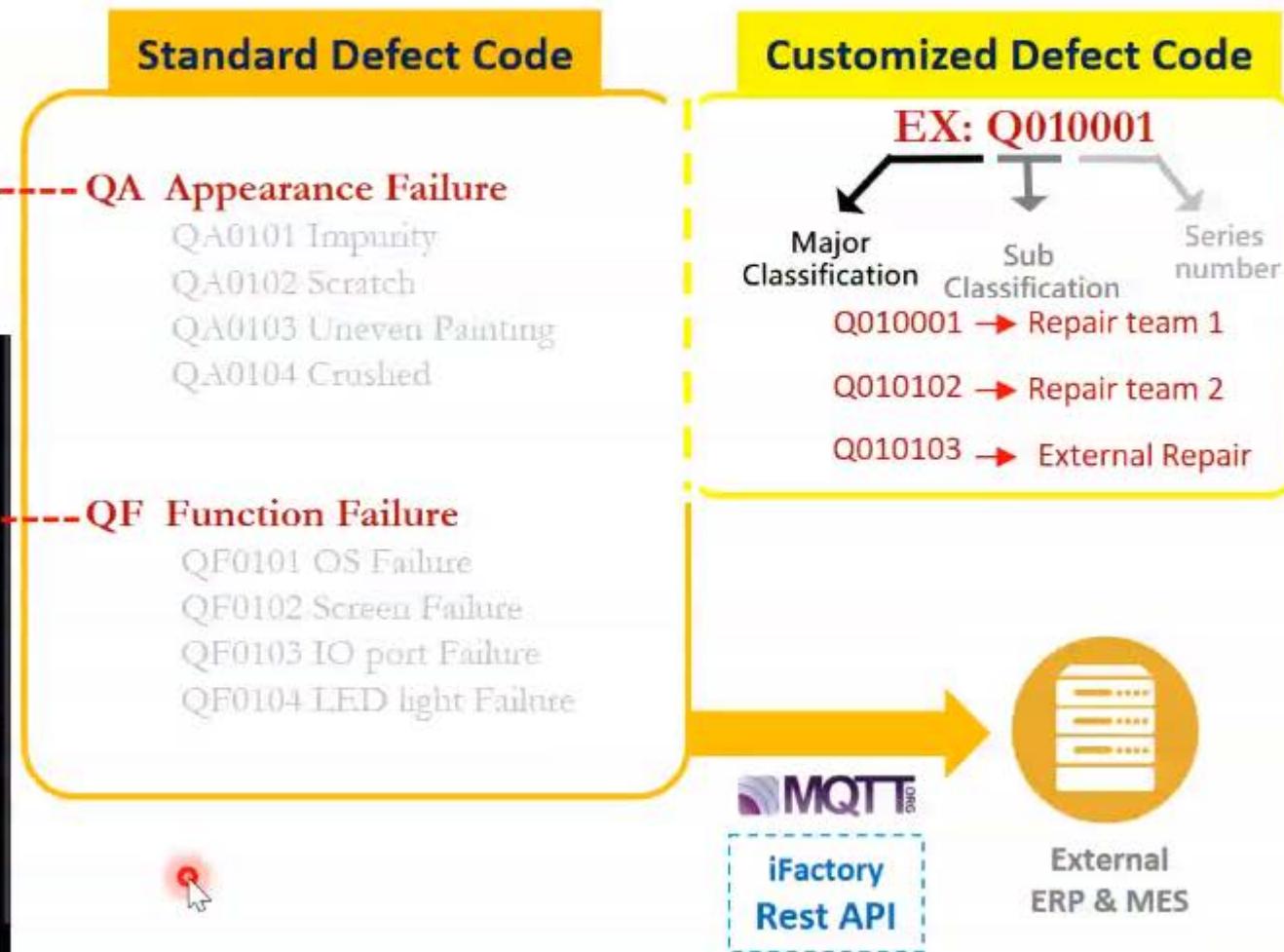
iFactory  
Rest API

External  
ERP & MES

ADVANTECH

# OEE Benefit (F): Quality Defect

Setup product quality defect category base on general production defect definition,  
Operators can monitor and checking error condition & frequency easily



# OEE Total Dashboard (OEE其他功能)

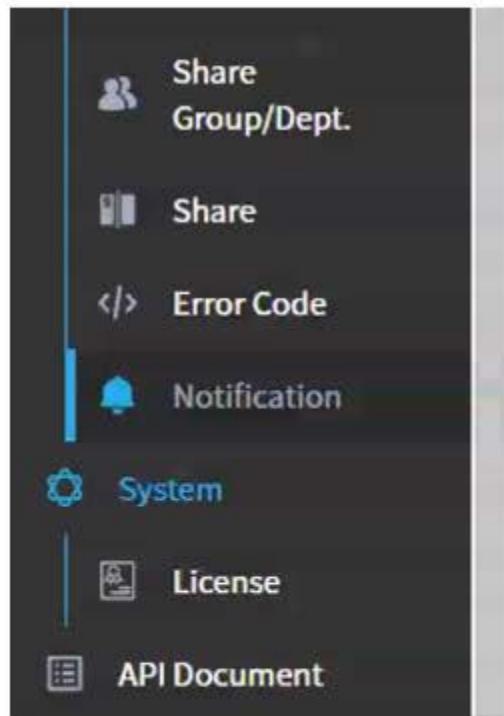


# iFactory External Notification

智慧工廠解決方案 統整警報介面

Multiple external notification: including Email & Line & Wechat.

提供多元警報通報工具：包括Email & Line & 微信。



Group Name: JIM\_TEST3 Delete

Group Name: Line體驗 Delete

- ① Line Setting Edit
- ② Email Setting Edit
- ③ WeChat Setting Edit

ADD GROUP SUBMIT

Line/Email/Wechat  
notification



# Machine Monitoring Box



iFactory  
Smart edge/CNC  
(P/N:TBD)



Standard data items:  
TBD

SIEMENS    FANUC  
OKUMA    HEIDENHAIN  
Mazak    MITSUBISHI ELECTRIC

iFactory  
Smart edge/Injection  
(P/N:TBD)



Standard data items:  
TBD

Sumitomo    FANUC  
TOYO    TECHMATION  
LNC

iFactory  
Smart edge/Robot  
(P/N:TBD)



Standard data items:  
TBD

YASKAWA    FANUC  
DELTA    TOSHIBA  
LNC

iFactory  
Smart edge/Secs Gem  
(P/N:TBD)



Standard data items:  
TBD

SECS/GEM    OPC UA

ADVANTECH

# Case Study

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HOW TO APPLY AI IN INDUSTRY

# Crepe Rubber Production System

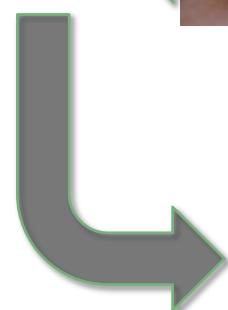
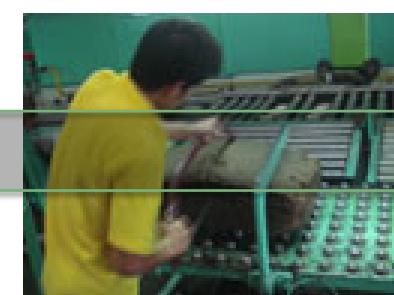
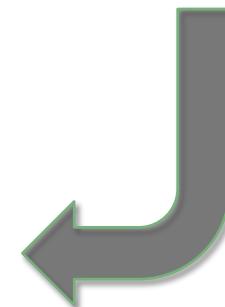
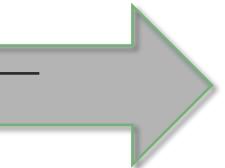


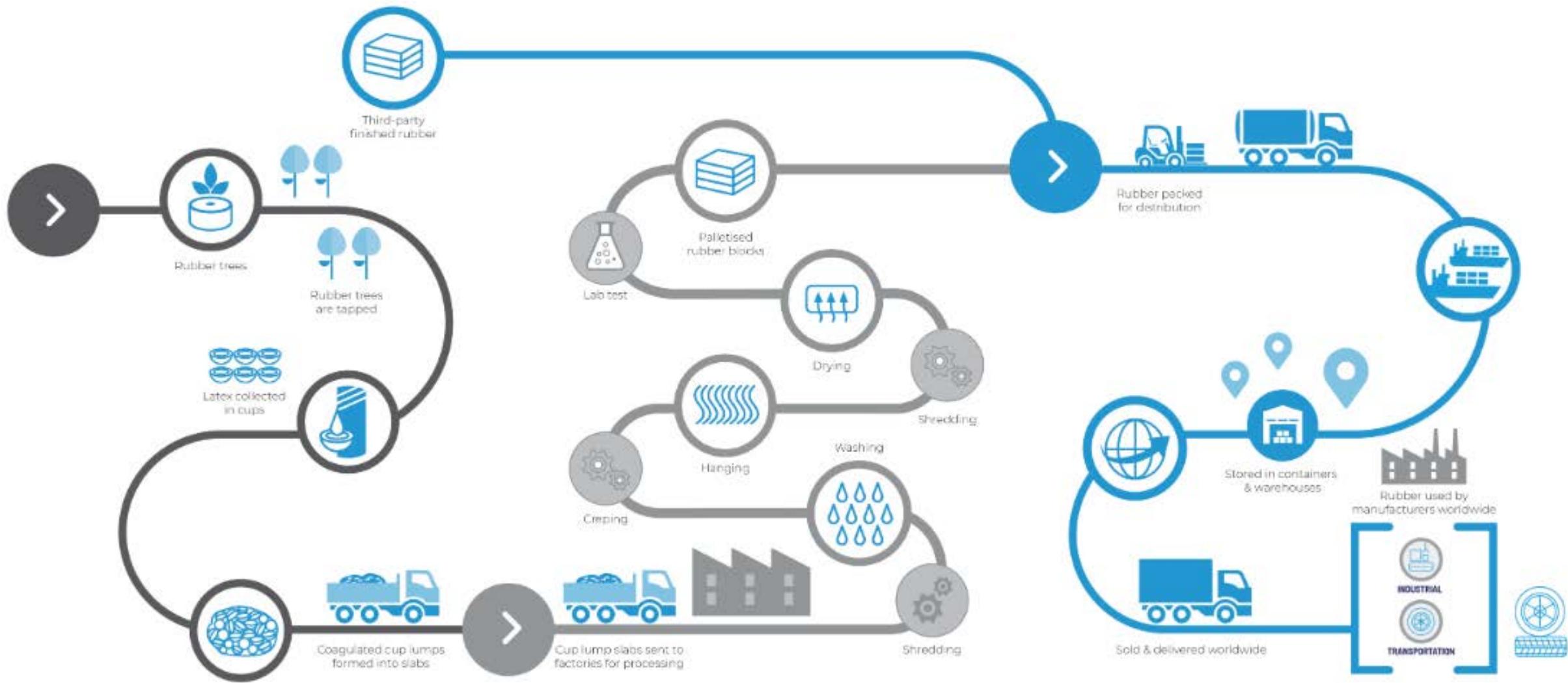
Rubber  
Tree

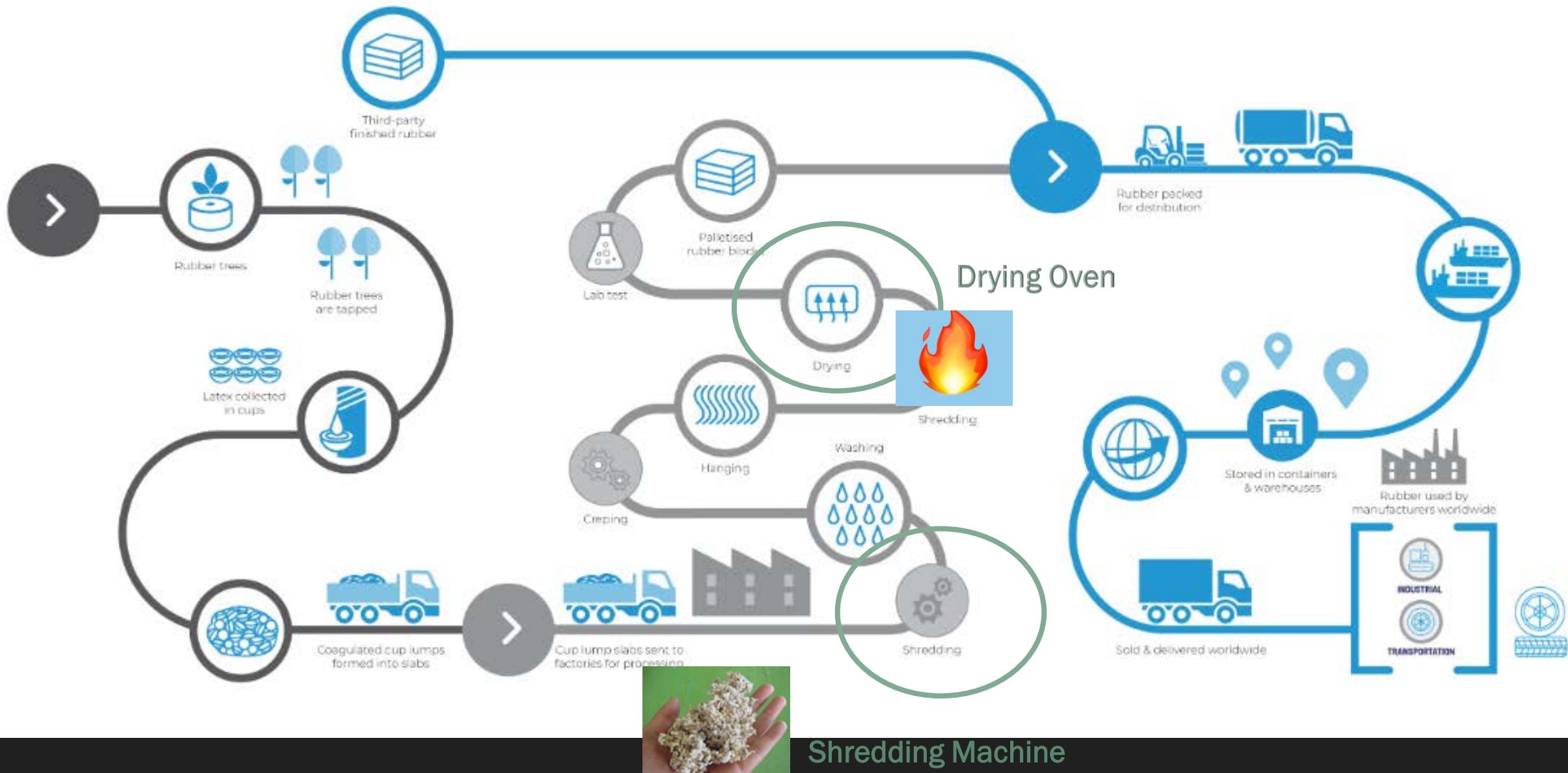
Crepe  
Rubber

STR

Tire

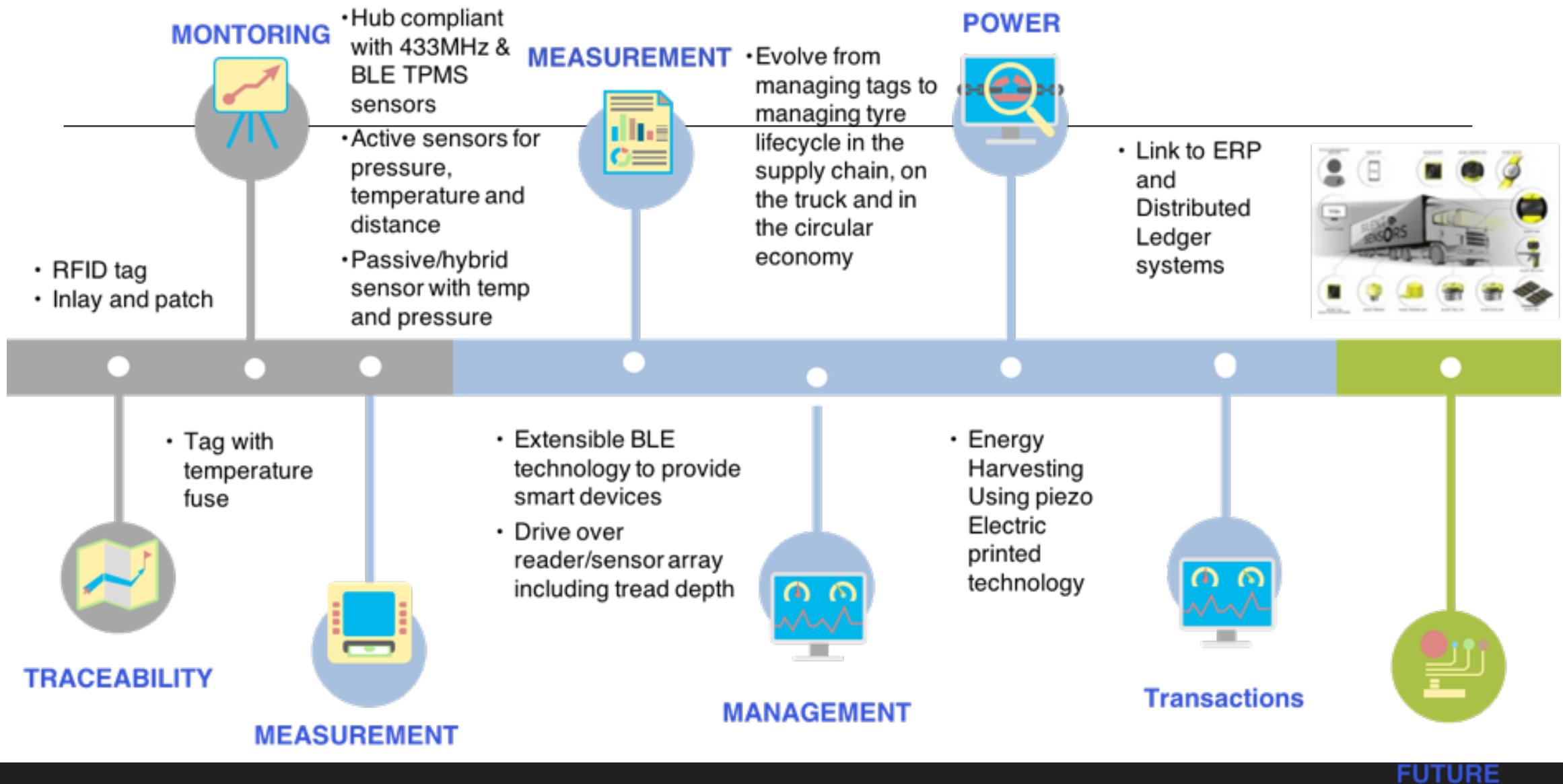






# Rubber Value Chain





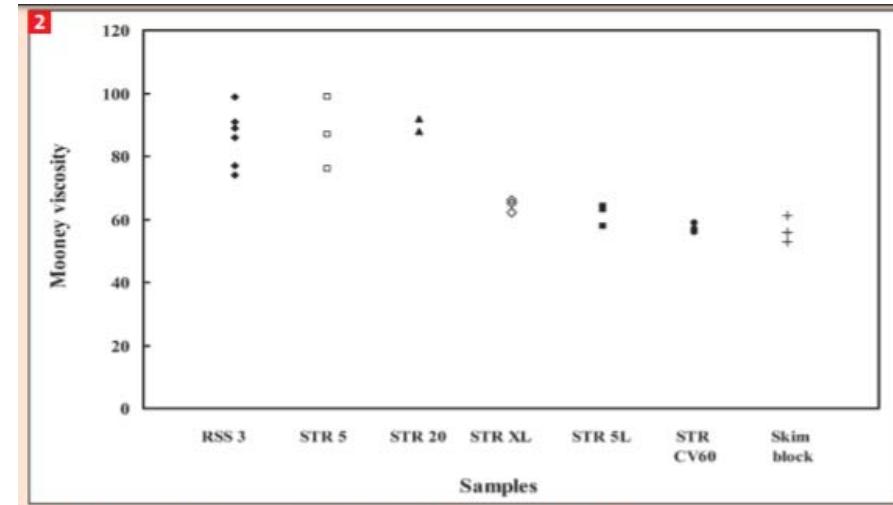
**STANDARD THAI RUBBER SPECIFICATION**

Parameter	STR10	STR10 CV	STR20	STR20 CV	STR GP	USS 10	Test Method
Dirt (max, % wt)	0.08	0.08	0.16	0.16	0.10	0.05	ISO 249
Ash (max, % wt)	0.60	0.60	0.80	0.80	0.75	0.50	ISO 247
Volatile Matter (max , % wt)	0.80	0.80	0.80	0.80	0.80	0.50	ISO 248
Nitrogen (max , % wt)	0.60	0.60	0.60	0.60	0.60	0.50	ISO 1656
Initial Plasticity (Po) (Min)	30	-	30	-	30	30	ISO 2007
Plasticity Retention Index (Min)	50	50	40	40	60	75	ISO 2930
Mooney Viscosity ML (1+4) 100C	-	60(+7,-5)	-	65(+7-5)	55-65	70-85	ISO 289
Colour Coding Marker	Brown	White on Brown Background	Red	White on Red Background	Yellow	Yellow	

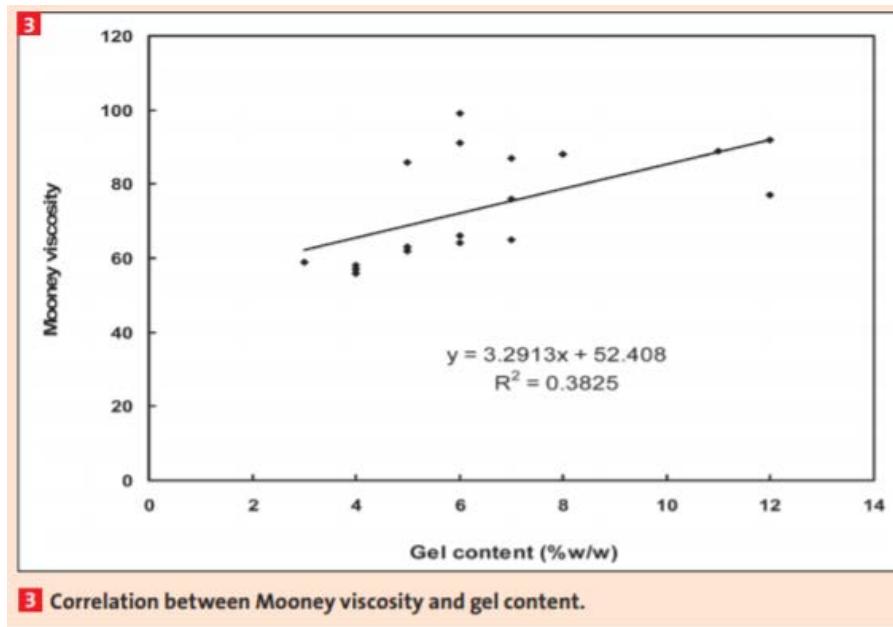
# MV and Po

## Determination of mooney viscosity and mooney relaxation ( $MR_{30}$ )

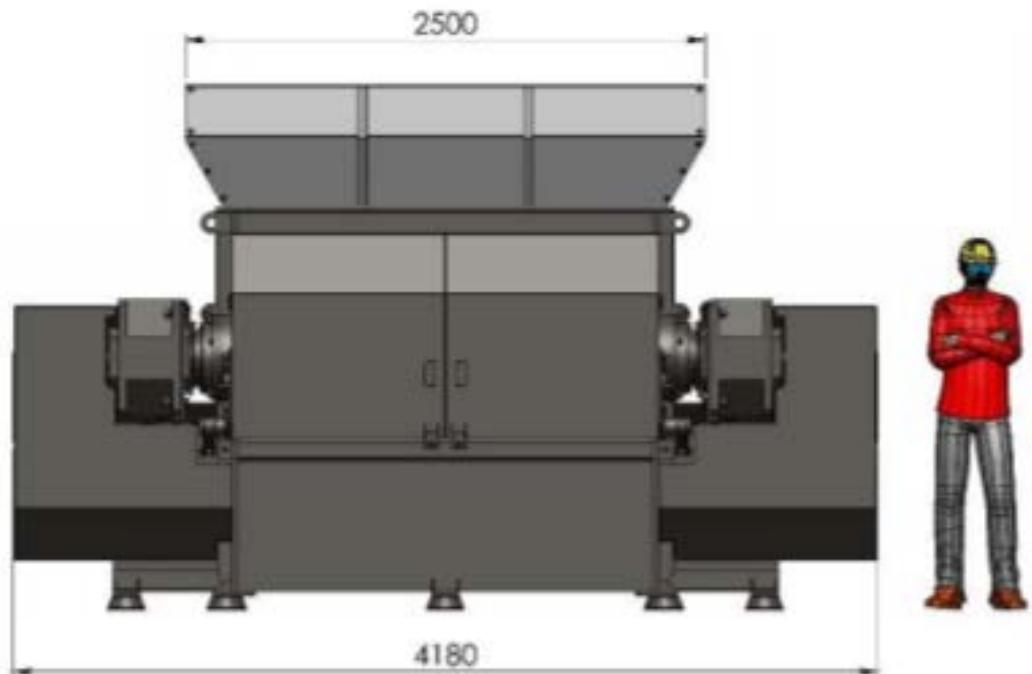
The Mooney viscosity was determined on a viscometer (TECHPRO) by dividing about 25 g into two equal portions. The temperature of test was  $100^{\circ}\text{C} \pm 1^{\circ}\text{C}$  and large rotor size was used to measure a shear viscosity at strain rate of about  $2\text{ sec}^{-1}$ . A rubber sample was pre-heated at  $100^{\circ}\text{C}$  for 1 min, followed by continuous shear for 4 min. Subsequently, the decay of torque was measured when the rotor was stopped. The percentage of residual torque after rotor stop for 30 sec defines as  $MR_{30}$ .



2 Variations in Mooney viscosity among different grades of NR.



3 Correlation between Mooney viscosity and gel content.



### Main features

Power installed on the rotor:	55 + 55 kW
Power of the hydraulic control unit:	7,5 kW
Drive:	by belts (no. 2 hydraulic joints on the motor shaft)
Number of rotors:	1
Rotor diameter	480 mm
Rotor length:	2000 mm
Number of reversible tools:	95
Nº of usable tools sides:	4
Average number of rotor revolutions per min	80
Weight:	12000 kg
Production :	3,5 - 5 t/h
Safety devices:	emergency stop, drawer reversal system
Manufactured according to EC standards	



300 KW AC Motor



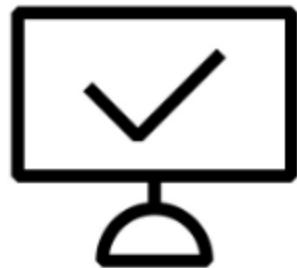
#### Monitor

Switchgear conditions such as temperature, current levels, energy consumption, alarm and warning levels are collected and stored for further analysis, real-time data enable user to make right decision at right time.



#### Analyze

Algorithms that consider multiple data and do not require human input make decisions i.e. whether a temperature increase is a critical situation due to loose connection or a normal situation due to increase load demand.



#### Predict

Counting repeating activities of a period such as removing and inserting withdrawable functional units in a switchgear assembly decide on the next maintenance cycle. Preventive maintenance based on a schedule is a past.



#### Optimize

Unusual levels of energy consumption even of smaller loads influence total plant operational costs. Identifying such and similar situations enable process optimization at a new scale.

## Condition Monitoring for electrical systems (CMES)

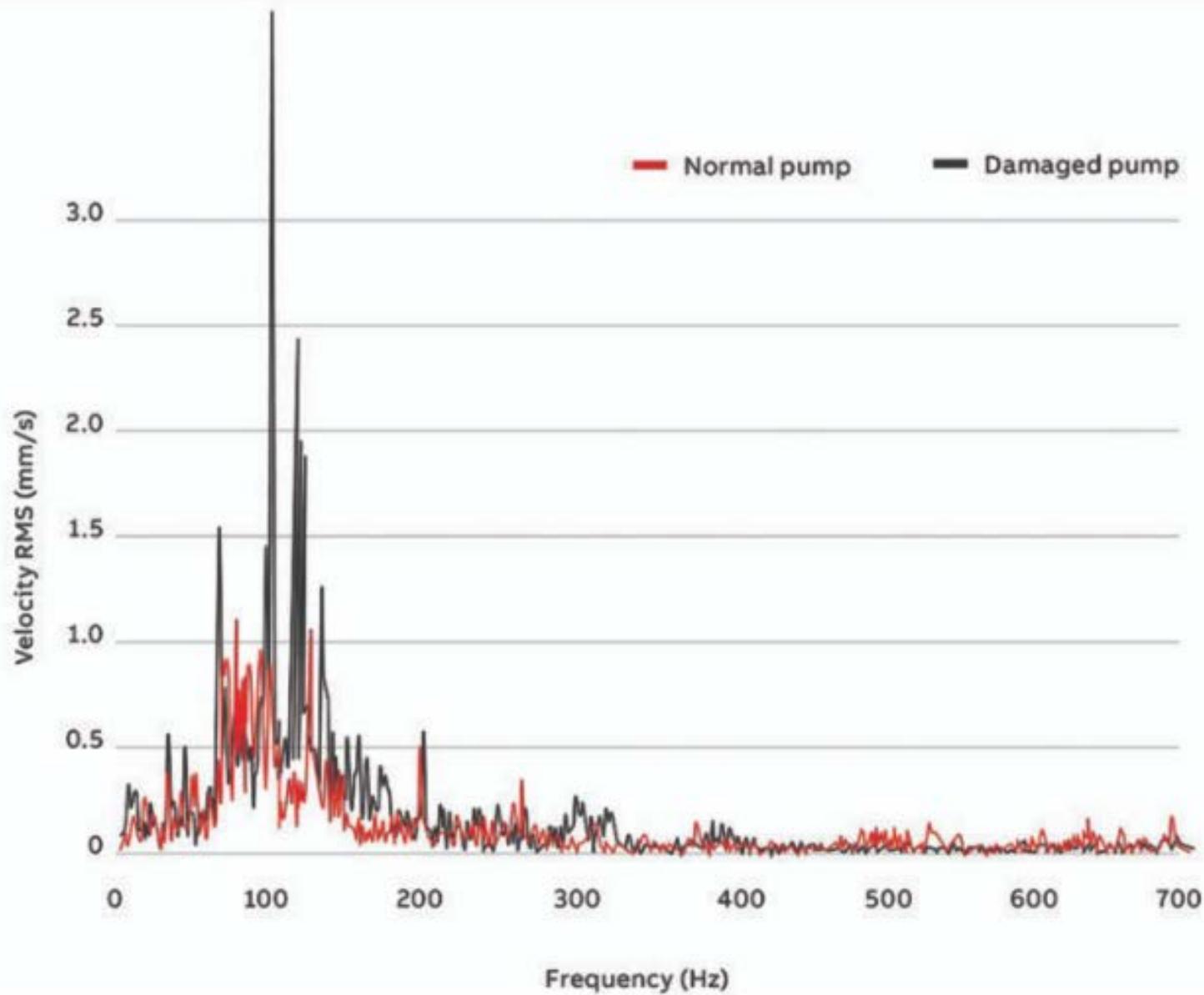


Fig. 3: Example frequency spectrum of a normal pump and a damaged pump.

- *Blade problems*: When monitoring pumps, certain peaks in the frequency spectrum indicate damage to the blades in the pump. The blade problem KCI reflects how pronounced these critical peaks are.
- *Flow turbulences*: This KCI indicates irregularities in the flow of liquid passing a pump. Turbulences can be problems in themselves or indicators thereof.
- *Looseness*: The central shaft in rotating equipment is often constrained by the bearings so that its rotational axis does not fluctuate. Excessive clearance, typically caused by wear in the bearing, will mean the shaft will exhibit vertical and horizontal movement which can quickly lead to further damage. The looseness KCI indicates whether and to what degree the equipment suffers from this problem.
- *Misalignment*: All components of rotating equipment must be well aligned. However, damage during transportation or irregularities during operation can cause deviations from the ideal alignment position. Like looseness, misalignment can cause further damage to the asset as well as reduce its performance.
- *Imbalance*: Ideally, the rotating elements in a piece of equipment are balanced. This means that the mass is distributed equally in all directions. An example of imbalance would be a piece of matter sticking to one of the blades in a pump, which will exert additional force on the bearings.
- *Cavitation*: Cavitation is a well-known pump related problem. Small, low-pressure bubbles can occur when force is exerted on a liquid in such a way that there are rapid pressure changes. Due to the higher pressure around them, these bubbles can implode and cause damage to the pump. The cavitation KCI detects the occurrence of cavitation-related implosions.



Measurements from device



Data processing and KCI calculation



Model fitting on current data



Predictions of future data



## What currents tell us about vibrations

by James Ottewill, ABB Poland

Valuable condition monitoring data, relevant for an entire drive-train, can be unlocked using electrical signals in motors. Advances in sensing, connectivity, cloud and computing technologies are driving the digitisation of industry at an ever-increasing rate. Add analytics algorithms to the mix and customers can extract considerable additional value from their devices, systems and plants. Digitisation [...]

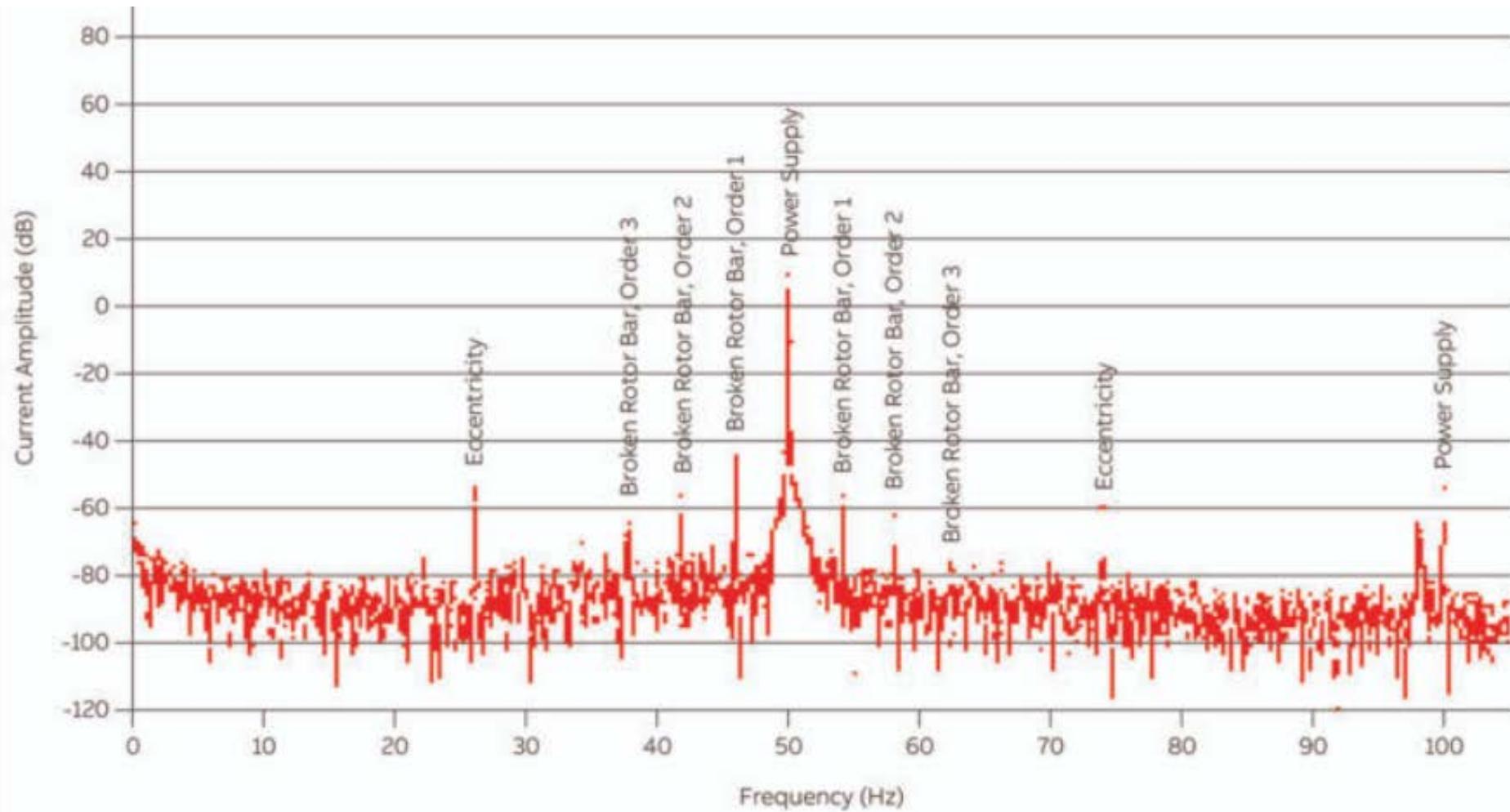
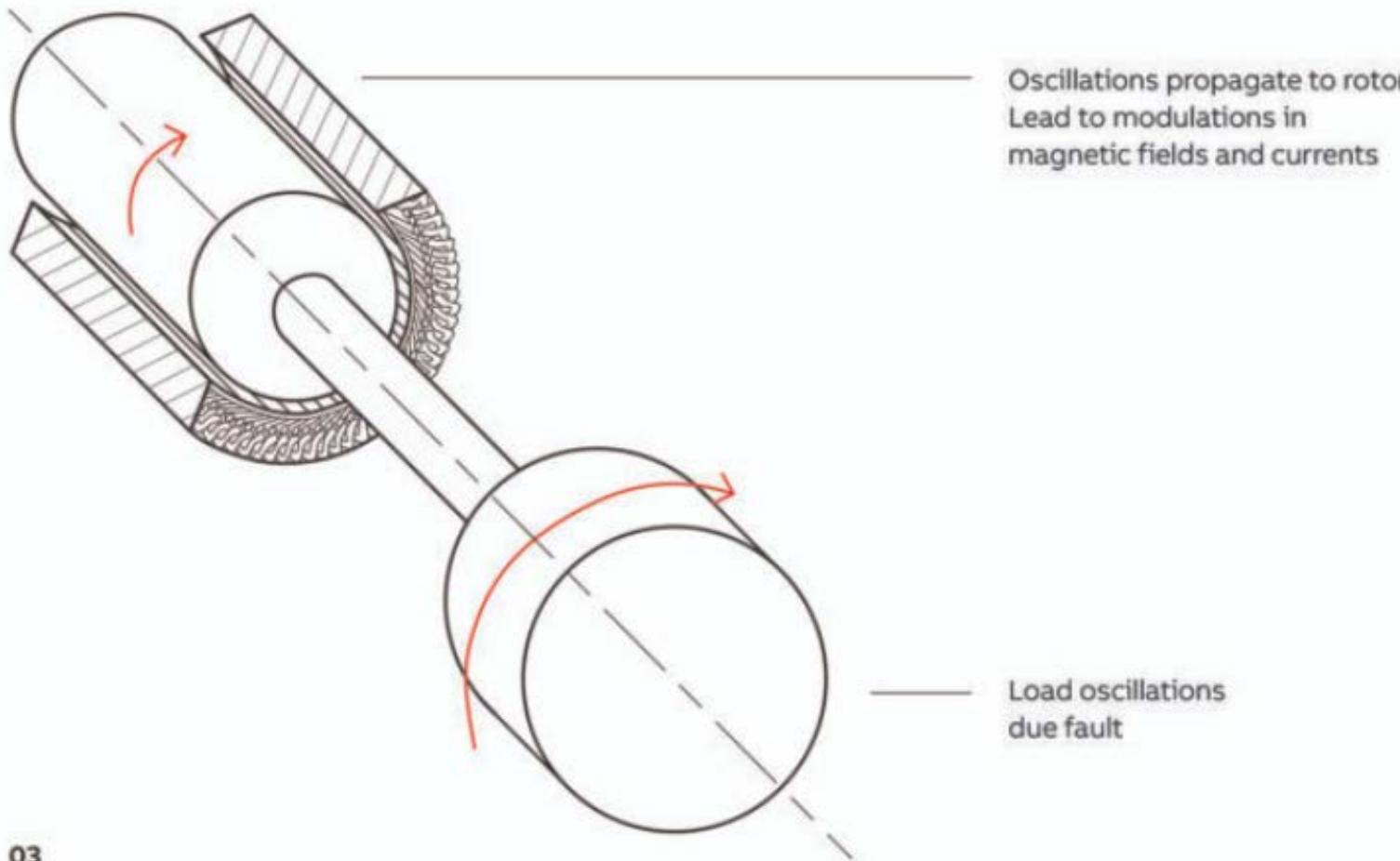


Fig. 1: Current frequency spectrum measured on an experimental induction motor with various seeded faults. Frequency components of interest are highlighted, including those that can be used to diagnose specific fault modes.



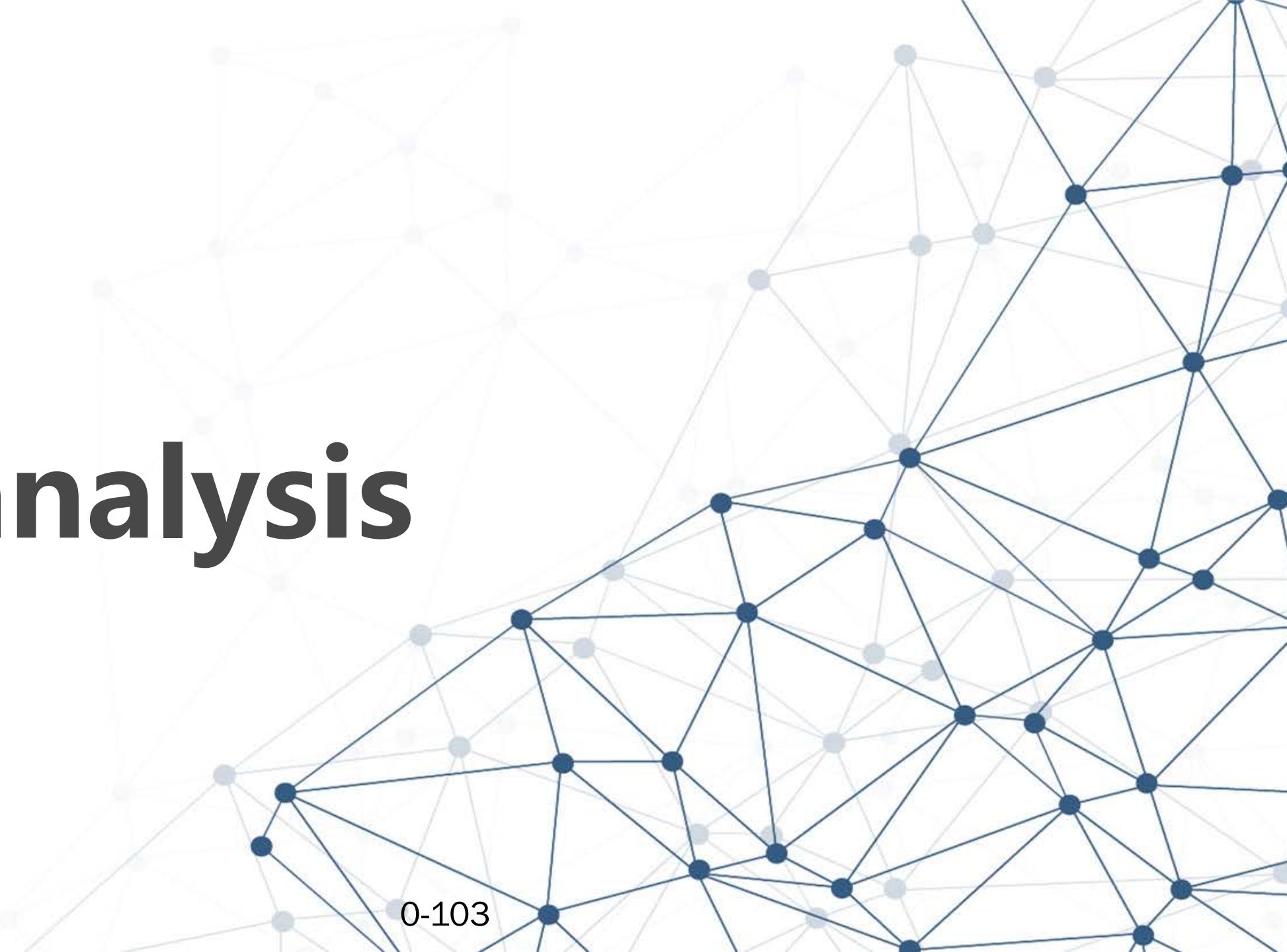
03

Fig. 2: Oscillations caused by faults in rotating equipment can propagate through to a connected motor.



# AI analysis

0-103



# Anomaly Detection

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## Fault detection

- Use for predictive maintenance where the machine’s health data is used to determine if the machine is operating in the normal or abnormal condition.
- anomaly detection or outlier detection in machine learning.
- Application: banking for anomaly detection, video and image analytics, network security and intrusion detection.

# AI/ML Tools for Predictive Maintenance

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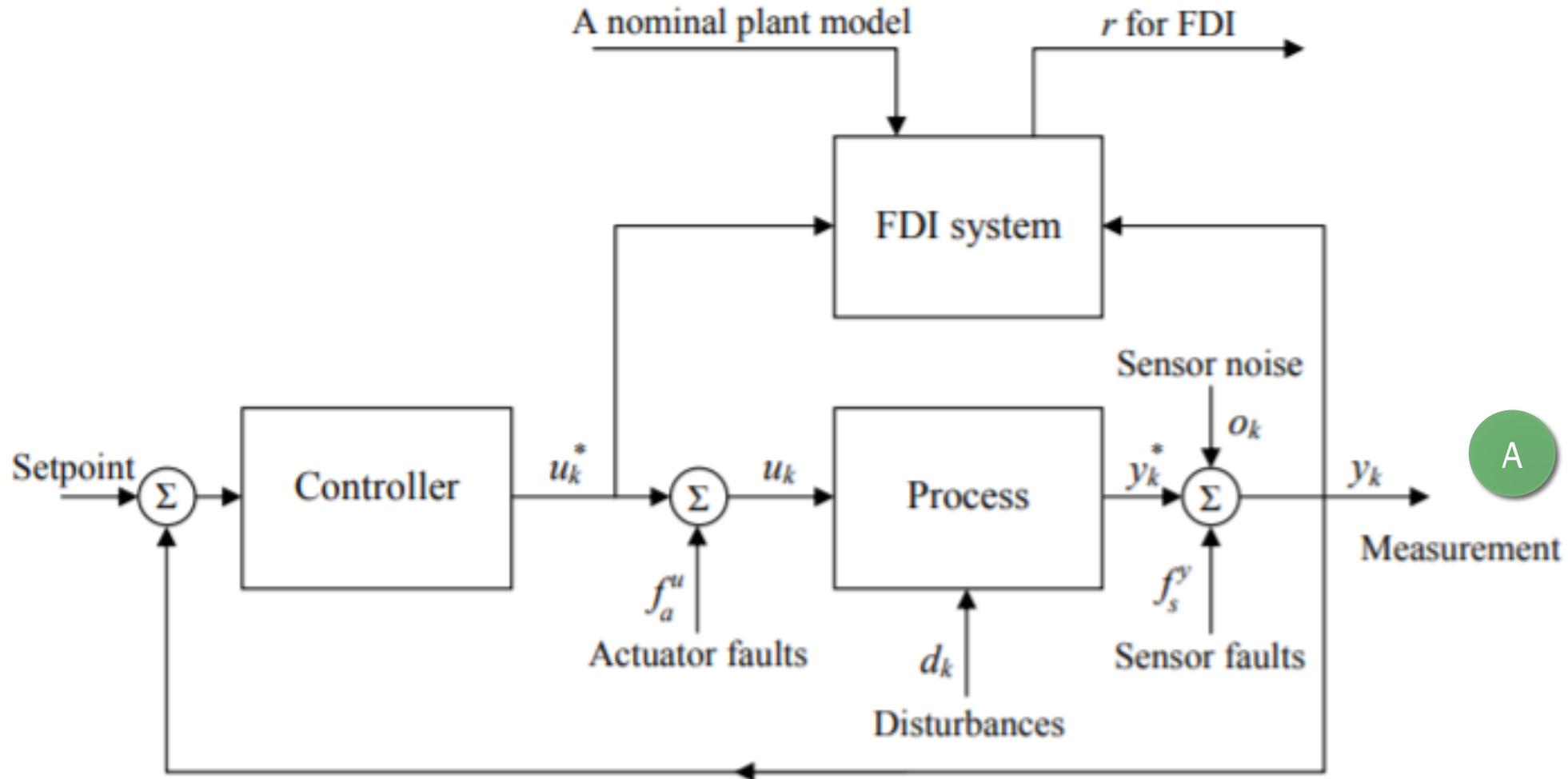
Fault Detection

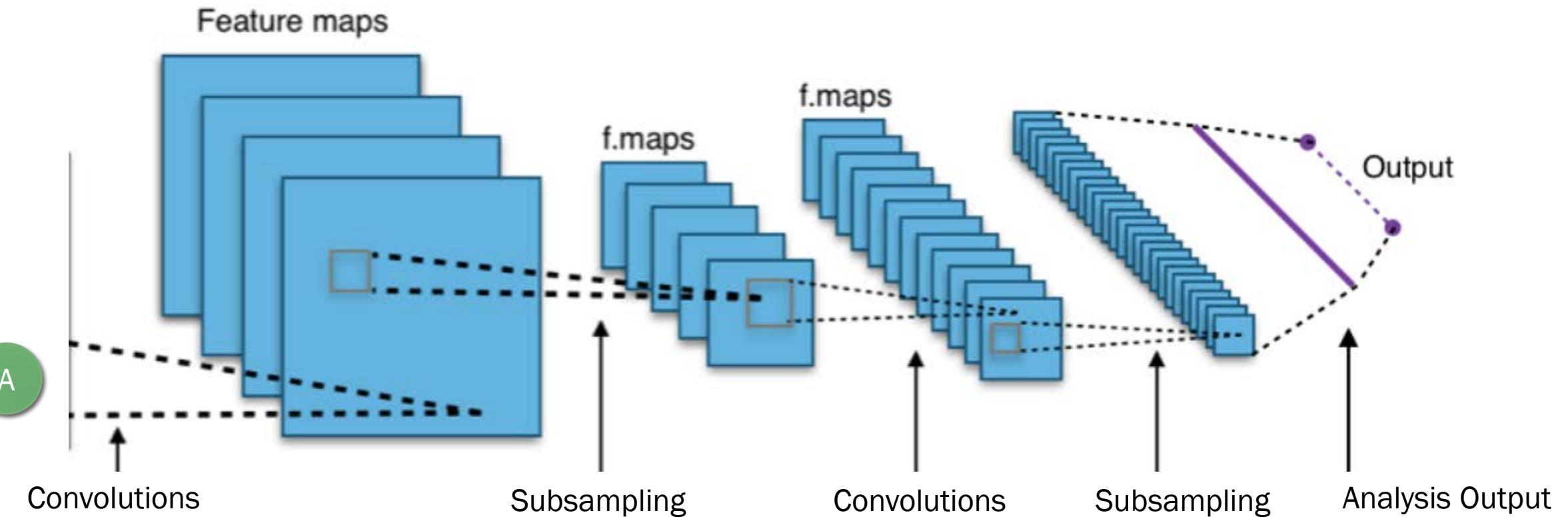
Auto Encoder

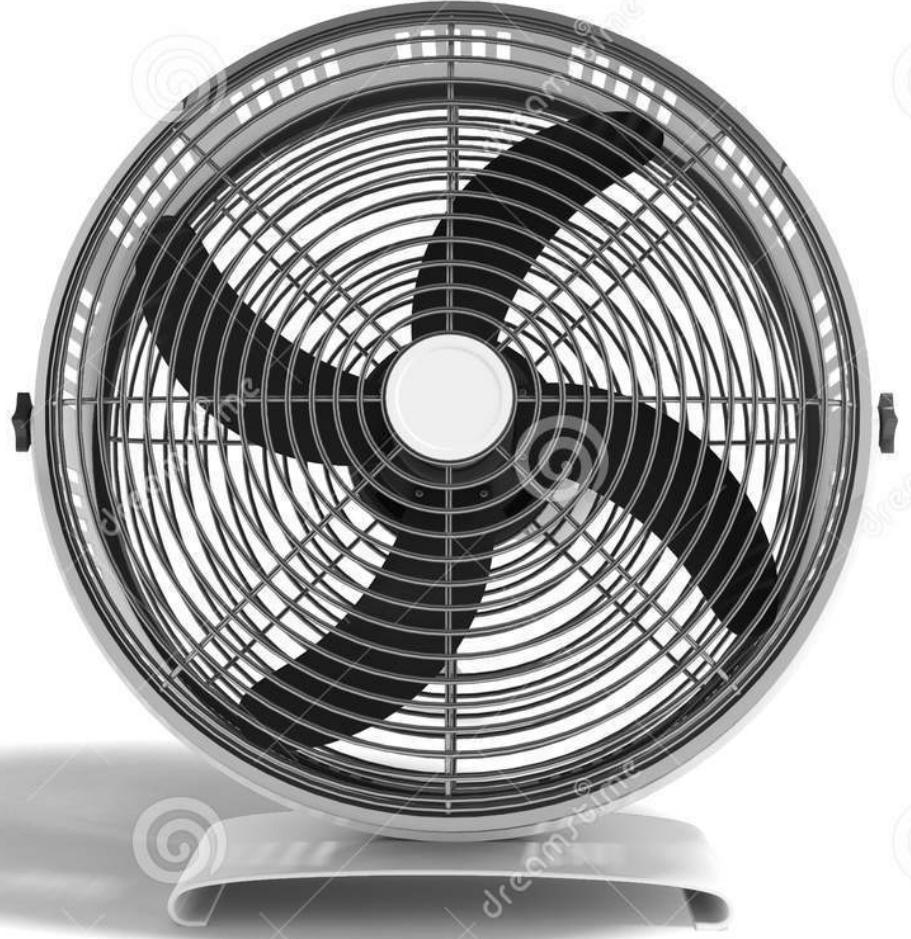
Isolation Forest

One-class SVM

# Fault Detection + Isolation (FDI)







Four different states of the machine were collected

1. Nothing attached to drill press
2. Wooden base attached to drill press
3. Imbalance created by adding weight to one end of wooden base
4. Imbalance created by adding weight to two ends of wooden base.

 [base.csv](#)

 [dry run.csv](#)

 [imbalance 1.csv](#)

 [imbalance 2.csv](#)

# Raw Data

Base run

time	ax	ay	az	aT
0.004	-0.5076	-0.2454	-0.249	0.616
0.006	-0.1173	0.2752	1.3013	1.335
0.008	0.0114	-0.6306	0.346	0.719
0.019	-0.4323	-0.7868	-0.3854	0.977
0.034	-0.6198	-0.4897	0.03	0.79
0.035	-0.5081	0.1925	-0.2141	0.584
0.053	0.5671	1.0772	-0.0153	1.217
0.071	-0.1315	-0.307	-0.0057	0.334
0.071	-0.1287	-0.4138	0.7425	0.86
0.072	-0.1306	-0.1256	0.1763	0.253
0.087	0.0803	0.6522	-0.4665	0.806
0.107	0.6027	0.7466	0.0124	0.96

Dry Run

time	ax	ay	az	aT
0.002	-0.3246	0.2748	0.1502	0.451
0.009	0.602	-0.19	-0.3227	0.709
0.019	0.9787	0.3258	0.0124	1.032
0.027	0.6141	-0.4179	0.0471	0.744
0.038	-0.3218	-0.6389	-0.4259	0.833
0.047	-0.3607	0.1332	-0.1291	0.406
0.064	0.5815	0.5988	0.5352	0.992
0.075	0.3712	-0.3249	-1.1551	1.256
0.101	-0.2175	-1.1527	-0.8715	1.461
0.102	-0.4639	-0.8331	-1.5144	1.79
0.102	0.5395	0.467	2.7507	2.842
0.11	0.0996	0.9725	0.3242	1.03

Imbalance 1

time	ax	ay	az	aT
0.01	0.0201	1.107	0.5514	1.237
0.01	1.8176	2.2123	-1.2754	3.134
0.011	0.6783	0.1174	1.1079	1.304
0.026	-0.5725	-0.7905	-0.4293	1.066
0.031	0.0426	-1.2621	-2.2765	2.603
0.04	0.4798	-1.3208	1.2993	1.914
0.051	-0.9578	0.0218	-0.8101	1.255
0.06	-0.6575	0.396	0.5738	0.958
0.072	0.2512	0.4187	0.7725	0.914
0.08	0.5931	-0.3708	0.2409	0.74
0.091	0.3196	1.1095	-0.1578	1.165
0.101	0.6096	1.2439	0.6694	1.538

Imbalance 2

time	ax	ay	az	aT
0.009	1.5809	-0.6104	3.7975	4.158
0.01	-0.8242	-1.3934	0.1212	1.623
0.02	-1.2101	0.2236	-1.3094	1.797
0.03	-0.9388	-0.2382	-1.0066	1.397
0.04	0.7131	0.5219	0.8046	1.195
0.056	0.7369	0.7009	1.5935	1.89
0.057	-0.0817	0.8219	0.7232	1.098
0.077	-0.1853	-0.5767	-2.9806	3.042
0.078	-1.5026	-1.8856	-1.2389	2.711
0.093	-1.1614	-2.3352	0.6657	2.692
0.095	0.3131	2.3172	0.8872	2.501
0.109	0.1816	2.2926	-1.7368	2.882

ax is the acceleration on x axis  
ay is the acceleration on y axis,  
az is the acceleration on z axis,  
at is the G's.

# FAULT DETECTION

```
In [2]: options(warn=-1)
```

```
# Load libraries
library(mdatools) #mdatools version 0.9.1
library(caret)
library(foreach)
library(dplyr)
library(mclust)
```

```
In [3]:
```

```
#setwd("/Experiment")
#read csv files
file1 = read.csv("dry run.csv", sep=",", header =T)
file2 = read.csv("base.csv", sep=",", header =T)
file3 = read.csv("imbalance 1.csv", sep=",", header =T)
file4 = read.csv("imbalance 2.csv", sep=",", header =T)
head(file1)
```

time	ax	ay	az
0.002	-0.3246	0.2748	0.1502
0.009	0.6020	-0.1900	-0.3227
0.019	0.9787	0.3258	0.0124
0.027	0.6141	-0.4179	0.0471
0.038	-0.3218	-0.6389	-0.4259
0.047	-0.3607	0.1332	-0.1291

```
In [4]: # summary of each file
summary(file1)
```

```
      time                  ax                  ay                  az
Min.   : 0.002   Min.   :-2.11880   Min.   :-2.143600   Min.   :-4.1744
1st Qu.:16.507  1st Qu.:-0.41478   1st Qu.:-0.625250   1st Qu.:-0.7359
Median :33.044   Median : 0.02960   Median :-0.022050   Median :-0.1468
Mean   :33.037   Mean   : 0.01233   Mean   : 0.008697   Mean   :-0.1021
3rd Qu.:49.535   3rd Qu.: 0.46003   3rd Qu.: 0.641700   3rd Qu.: 0.4298
Max.   :66.033   Max.   : 2.09620   Max.   : 2.003000   Max.   : 4.9466
      aT
Min.   :0.032
1st Qu.:0.848
Median :1.169
Mean   :1.277
3rd Qu.:1.579
Max.   :5.013
```

# Data Aggregation and feature extract

```
In [5]: file1$group = as.factor(round(file1$time))
file2$group = as.factor(round(file2$time))
file3$group = as.factor(round(file3$time))
file4$group = as.factor(round(file4$time))
#(file1,20)

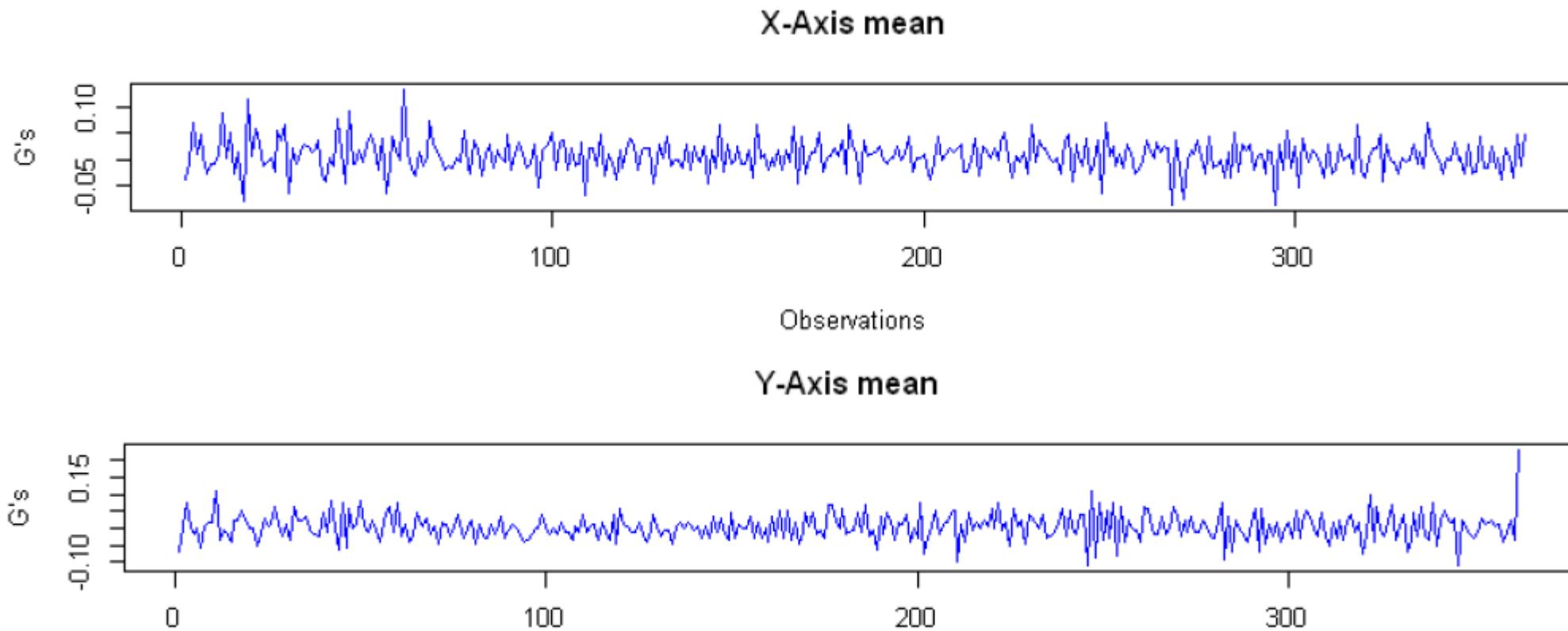
#list of all files
files = list(file1, file2, file3, file4)

#Loop through all files and combine
features = NULL
for (i in 1:4){
  res = files[[i]] %>%
    group_by(group) %>%
    summarize(ax_mean = mean(ax),
              ax_sd = sd(ax),
              ax_min = min(ax),
              ax_max = max(ax),
              ax_median = median(ax),
              ay_mean = mean/ay),
              ay_sd = sd/ay),
              ay_min = min/ay)
```

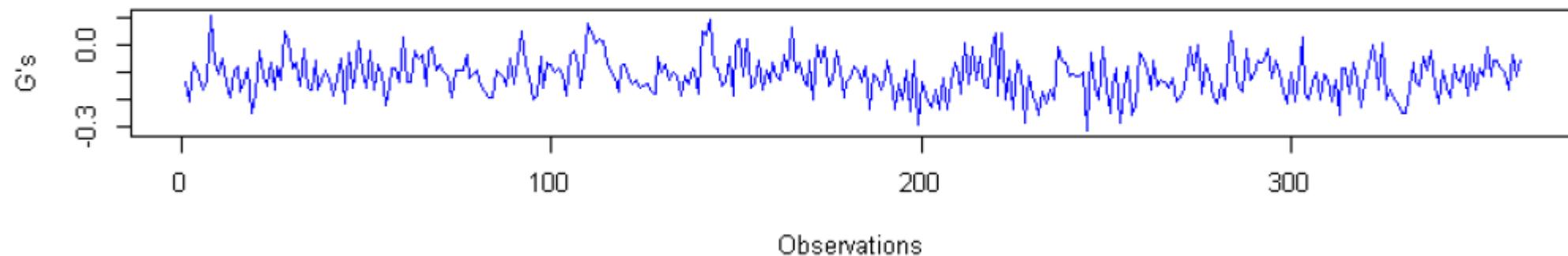
group	ax_mean	ax_sd	ax_min	ax_max	ax_median	ay_mean	ay_sd	ay_min
0	-0.038164706	0.6594686	-1.2587	1.3821	-0.0955	-0.0682627451	0.7506785	-1.3892
1	-0.005806122	0.6325808	-1.6194	1.1943	-0.0015	0.0037908163	0.7819044	-1.5625
2	0.069845455	0.6665500	-1.4554	1.4667	0.1070	0.0744333333	0.8022922	-1.4800
3	0.011552525	0.5511310	-1.9254	1.2034	0.0675	0.0008262626	0.7894209	-2.0042
4	0.046688119	0.6426574	-1.7805	1.4837	0.0836	-0.0177594059	0.7510811	-1.6629
5	0.006678788	0.5780957	-1.4719	1.4355	0.0536	0.0013626263	0.7812245	-1.6293

In [6]:

```
#plot data
par(mfrow=c(4,1))
plot(features$ax_mean, main="X-Axis mean", xlab="Observations", ylab="G's", type="l", col="blue")
plot(features$ay_mean, main="Y-Axis mean", xlab="Observations", ylab="G's", type="l", col="blue")
plot(features$az_mean, main="Z-Axis mean", xlab="Observations", ylab="G's", type="l", col="blue")
plot(features$aT_mean, main="T mean", xlab="Observations", ylab="G's", type="l", col="blue")
```

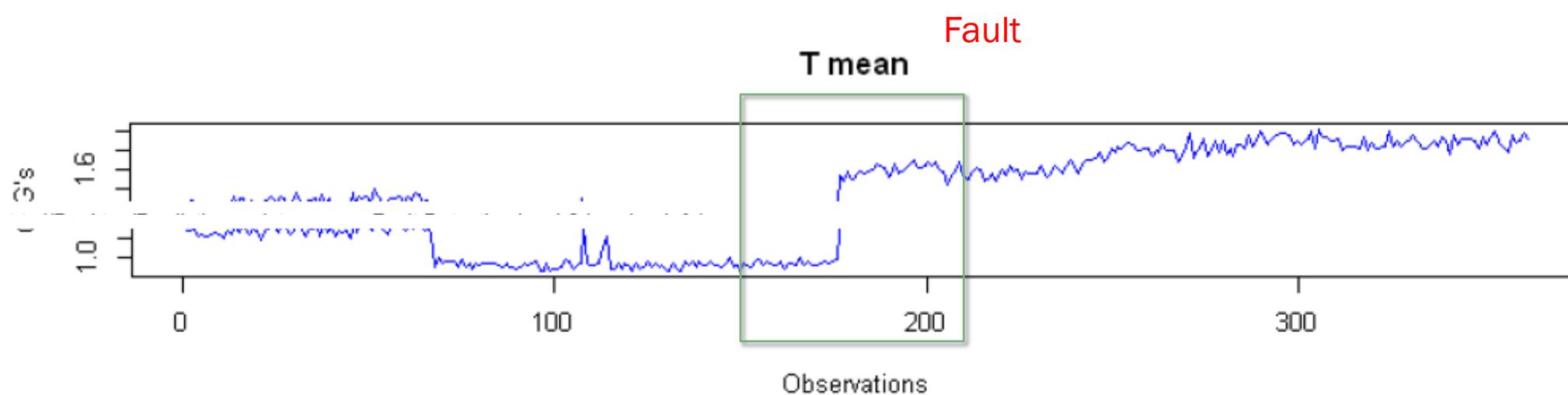


Z-Axis mean



Fault

T mean



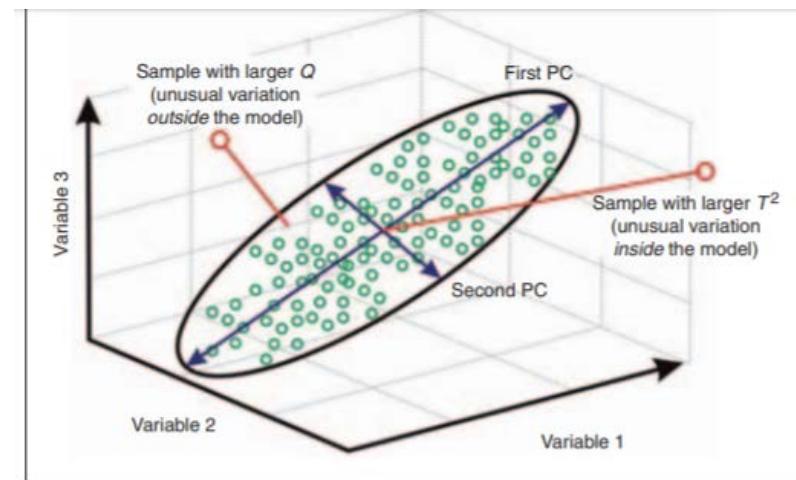
# Fault Detection using PCA-T2 and SPE

---

Principal component analysis (PCA) is a mathematical algorithm that reduces the dimensionality of the data

$T^2$  Statistic is a multivariate statistical analysis

SPE also referred to a Q-statistic is the square prediction error.



**Figure 1.** PCA model of a three-dimensional data set showing Q and  $T^2$  outliers.<sup>27</sup>

```
In [7]: pca = function(train,test,variance, alpha,gamma) {  
  
  #remove columns with zero variance  
  train = train[sapply(train, function(x) length(levels(factor(x)))>1)]  
  
  # calculate the pre-process parameters from the dataset  
  preprocessParams = preprocess(train,  
                                method=c("center", "scale"))  
  # transform the dataset using the parameters  
  traintransformed = predict(preprocessParams, train)  
  testtransformed = predict(preprocessParams, test[,colnames(train)])  
  
  #calibrate data for  
  pca.model = mdatools:::pca(x = traintransformed,  
                            x.tes+-----  
                            alpha      In [8]: train = features[1:67,2:ncol(features)]  
                            gamma      test = features[68:nrow(features),2:ncol(features)]  
                            ncomp      alpha = 0.05  
                                         gamma = 0.01  
                                         variance = 0.95  
  
  #call pca function  
  pca_result = pca(train,test,variance, alpha,gamma)
```

alpha  
gamma  
ncomp

```
In [8]: train = features[1:67,2:ncol(features)]  
test = features[68:nrow(features),2:ncol(features)]  
alpha = 0.05  
gamma = 0.01  
variance = 0.95  
  
#call pca function  
pca_result = pca(train,test,variance, alpha,gamma)
```

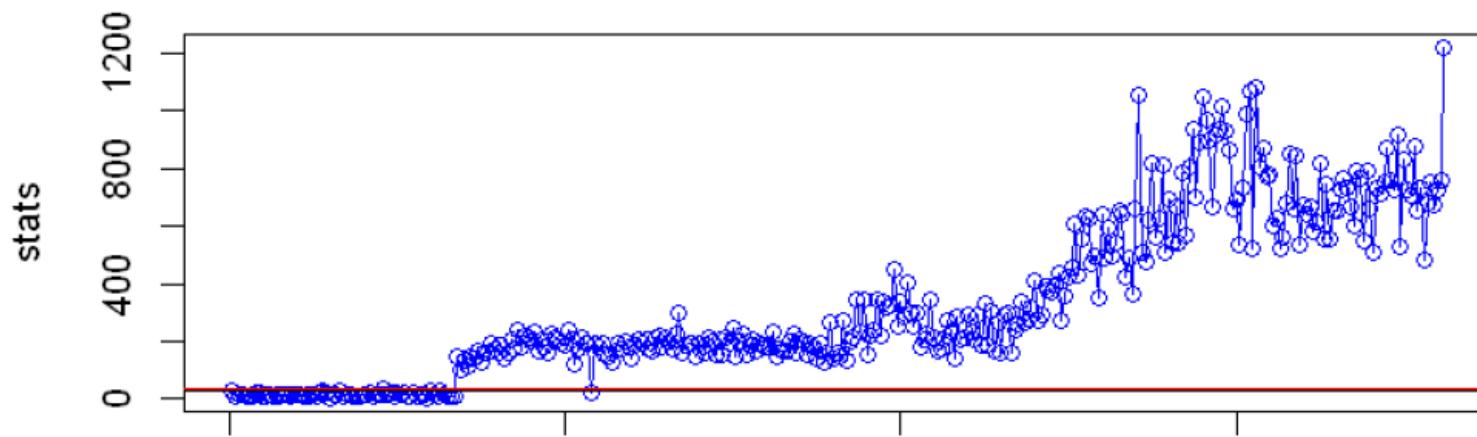
# Coding Result

---

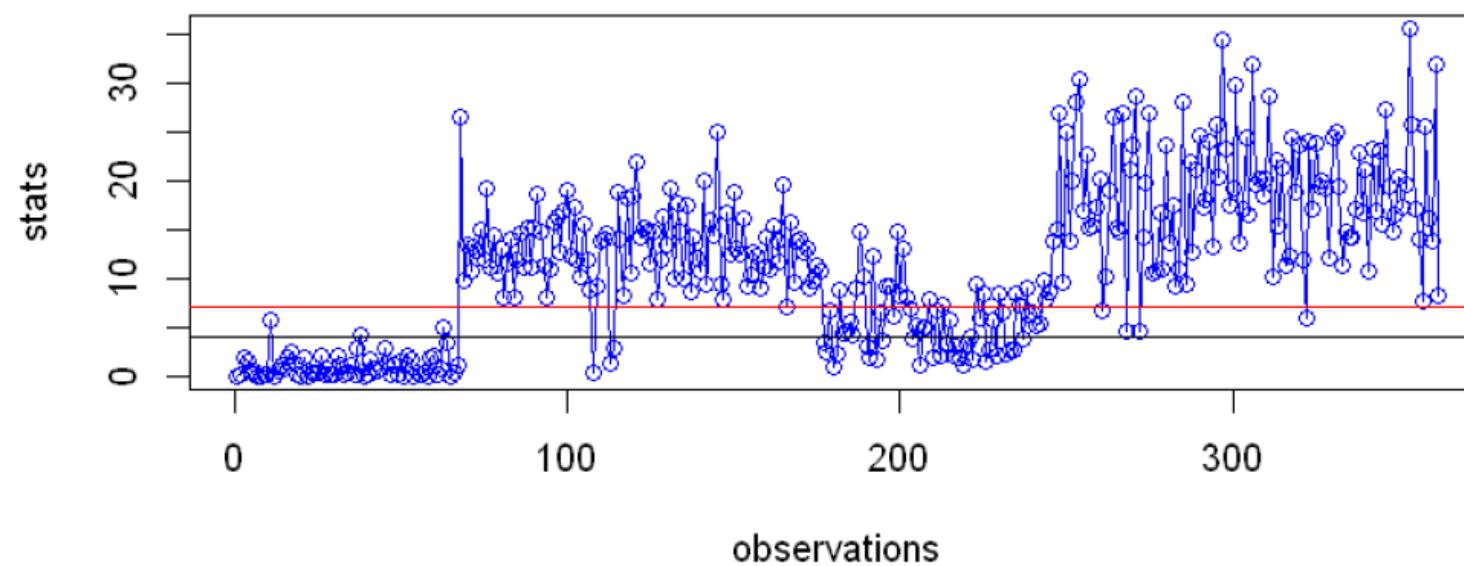
```
In [9]: #plot results
par(mfrow=c(2,1))
plot(pca_result$T2stats, main="PCA T2 Result", ylab="stats", xlab="observations", col="blue", type="o")
abline(h=pca_result$T2critical, col="black")
abline(h=pca_result$T2outlier, col="red")

plot(pca_result$SPEstats, main="PCA SPE Result", ylab="stats", xlab="observations", col="blue", type="o")
abline(h=pca_result$SPEcritical, col="black")
abline(h=pca_result$SPEoutlier, col="red")
```

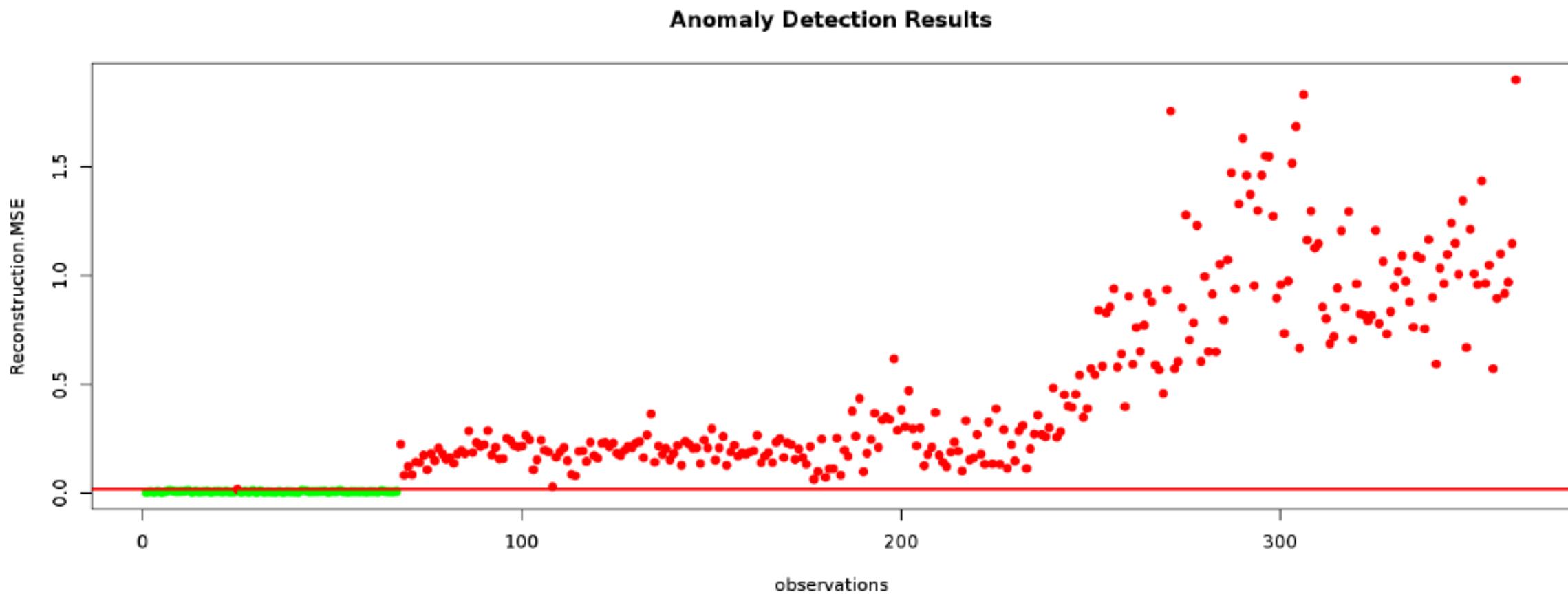
### PCA SPE Result



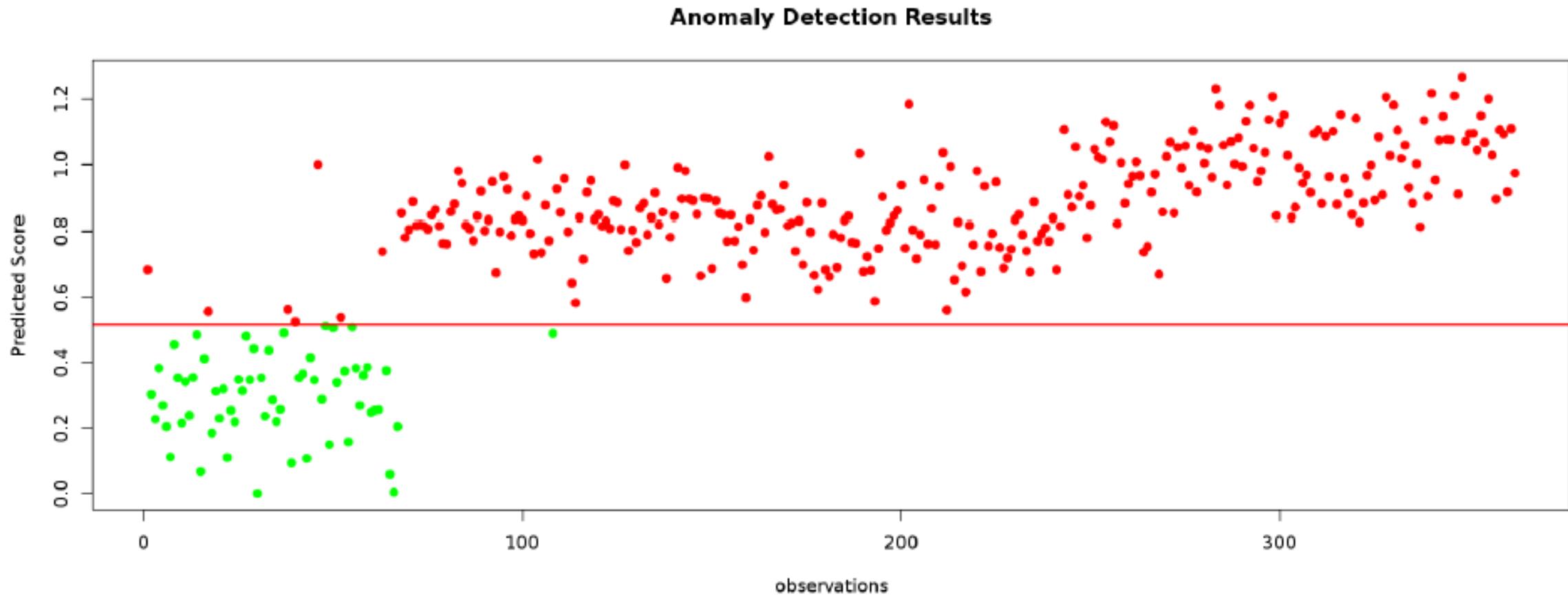
### PCA T2 Result

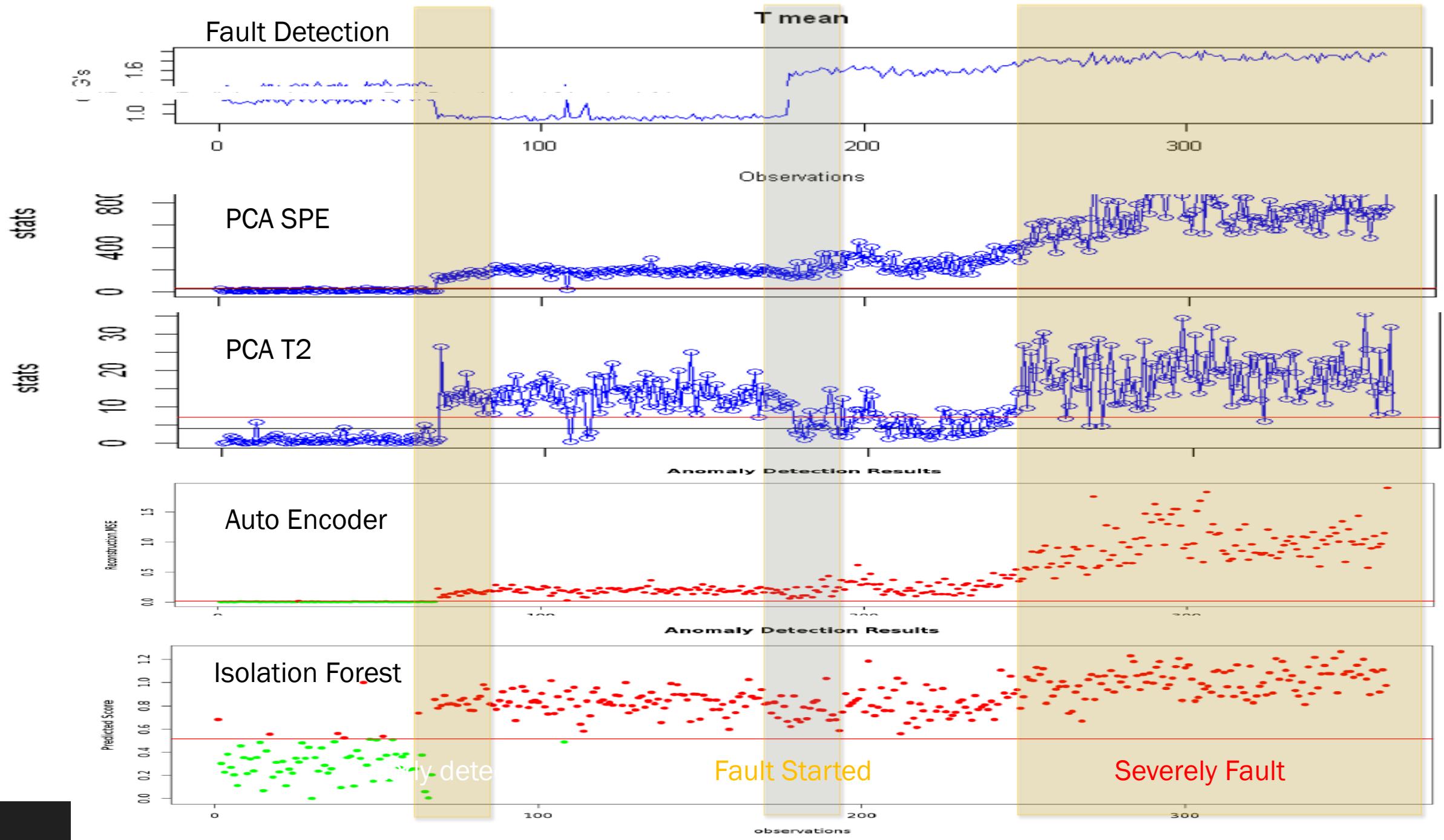


# Auto Encoders for Anomaly Detection



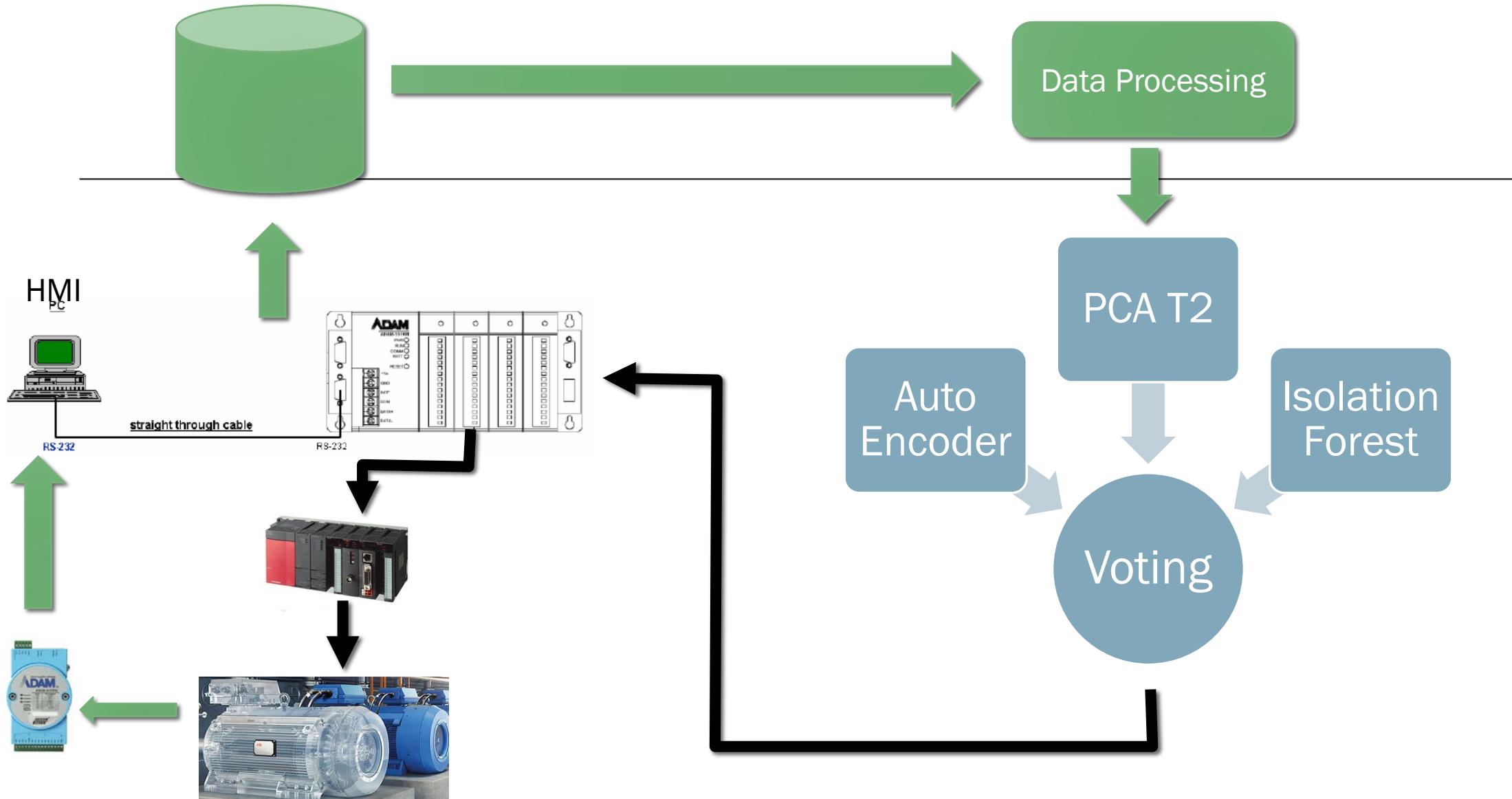
# Isolation Forest





Vibration Data/Current Consumption Data

# Predictive Machine Monitoring System



# Conclusion

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Electric Motors used in large industrial scale are the key element of production process.

Preventive Maintenance may not response fast enough to protect the industrial work.

Predictive Maintenance has increasingly important to assist plant manager to cop with production shutdown caused from the motor failure.

Predictive Maintenance with AI could be a major tool to provide accuracy information for scheduling maintenance prior major failure occurs.

Fault Detection Techniques with Voting Algorithm have been tested to be a suitable tool of analysis the equipment.

To be integrated with the controller in the manufacturer, an agent like Advantech software could be utilized to manage the equipment to prevent its failure.