10 Tips for Writing Good User Stories

Posted on Thursday 7th October 2010

Summary

User stories are probably the most popular agile technique to capture product functionality: Working with user stories is easy. But writing good stories can be hard. The following ten tips help you create good stories.

1. Focus on the user

As its name suggests, a user story tells a story about a customer or user employing the product. Write therefore stories from the user's perspective and show how a user or customer uses some product functionality.



2. Write stories collaboratively

A user story is not a specification, but an communication and collaboration tool. Stories should not be handed off to the development team but be complemented by a conversation: Product owner and team should talk about stories, or even better, write them together: Invite the team to create and detail the stories together. This leverages the creativity and the knowledge of the team and usually results in better user stories.

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Write your stories so that they are easy to understand. Keep them simple and concise. Avoid confusing and ambiguous terms, and use active voice. Focus on what's important, and leave out non-essential information. The following template puts the user or customer into the story and makes its benefit explicit. But use the template only if it is helpful. Try out different ways to write your stories to understand what works best for you.

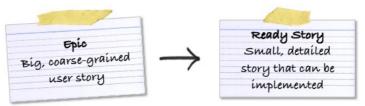


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Break your epics into smaller, detailed stories until they are ready: clear, feasible, and testable. Everyone should have a shared understanding of the story's meaning; the story should not too big, and there has to be an effective way to determine if the story is done.



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As you decompose epics into smaller stories, remember to add acceptance criteria. Acceptance criteria complement the story's narrative: They allow you to describe the conditions that have to be fulfilled so that the story is done. The criteria enrich the story and make it more precise and testable, and they ensures that the story can be demoed or released to the users and the other stakeholders.

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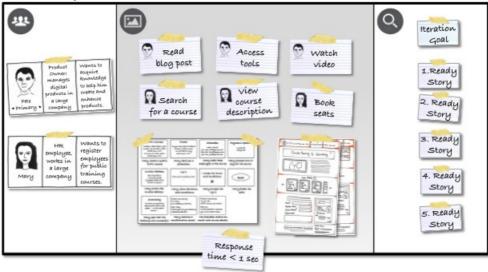
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Like any technique, user story writing has its strengths and limitations. I find stories particularly well suited to capture product functionality, and when applied properly, nonfunctional requirements. But user interface design and complex user interactions are better described by other techniques including design sketches, mock-ups, scenarios, and storyboards. Complement your user stories therefore with other techniques, and don't feel obliged to only use stories.

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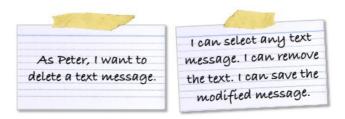
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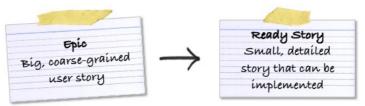


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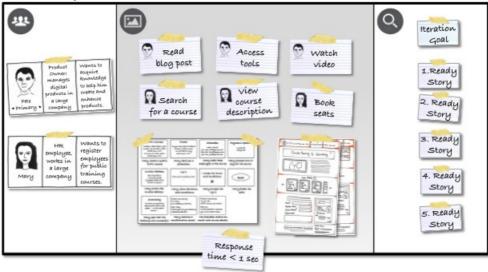
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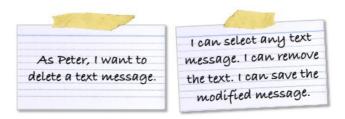
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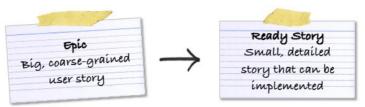


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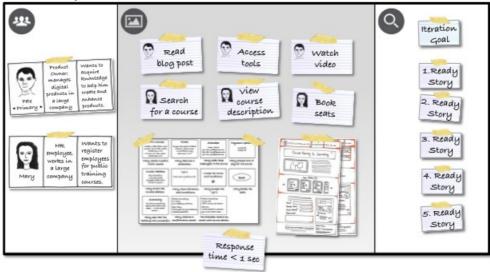
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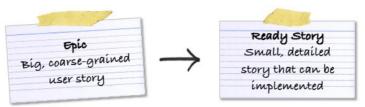


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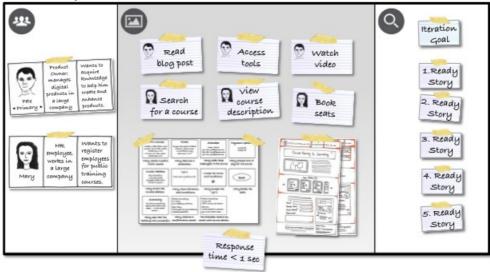
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Posted on Thursday 7th October 2010

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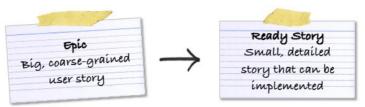


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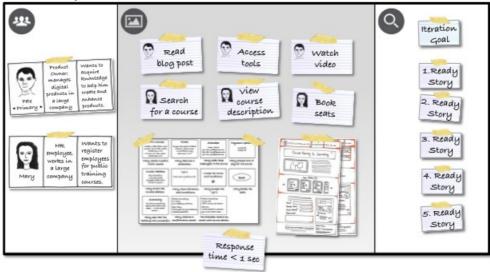
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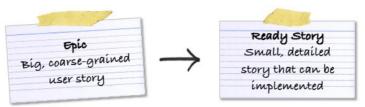


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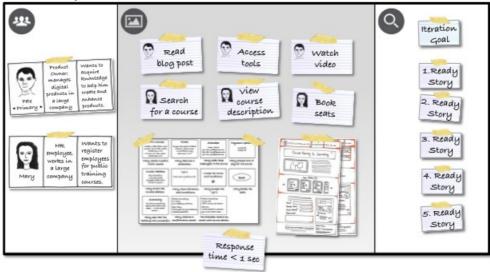
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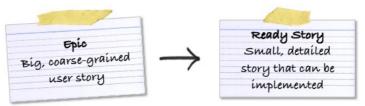


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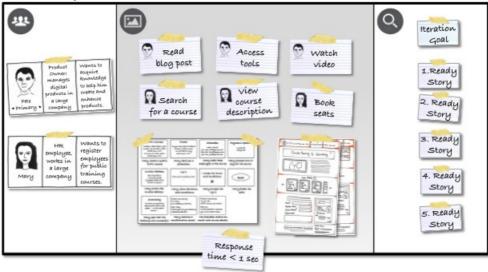
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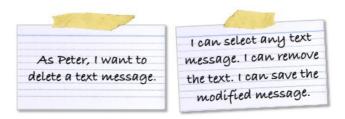
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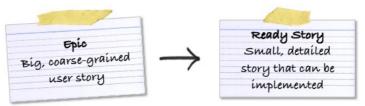


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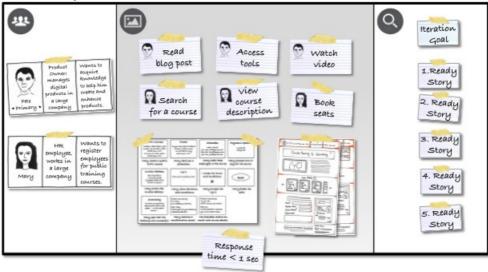
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Posted on Wednesday 12th June 2013

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This post discusses five common user story mistakes and helps you overcome them.

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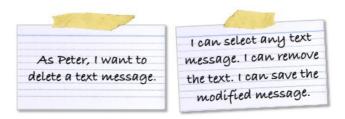
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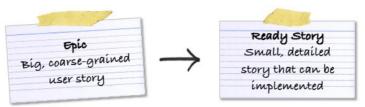


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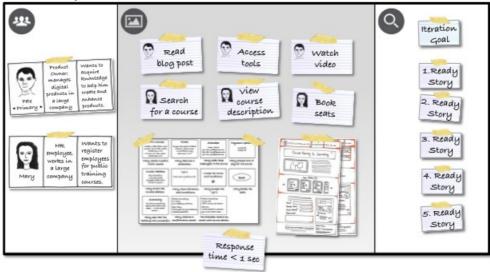
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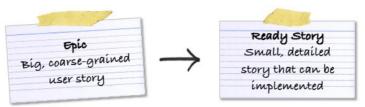


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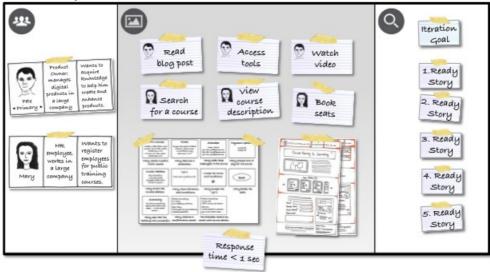
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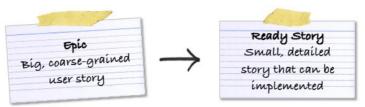


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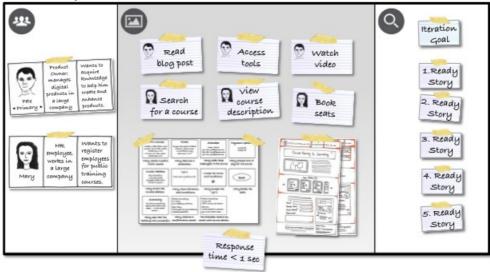
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Posted on Thursday 7th October 2010

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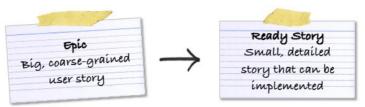


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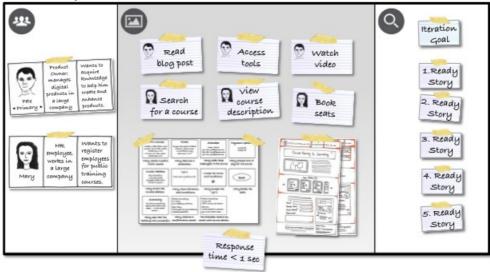
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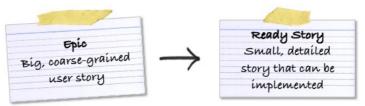


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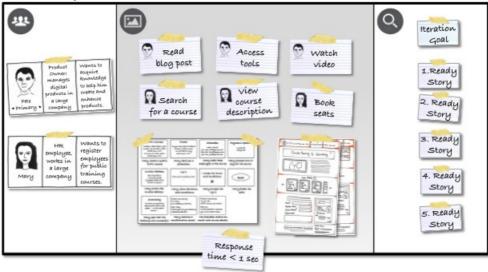
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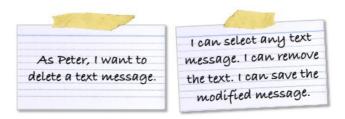
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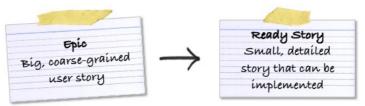


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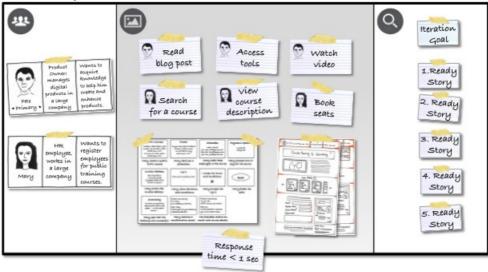
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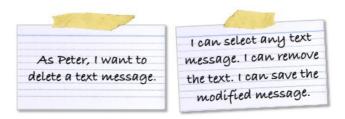
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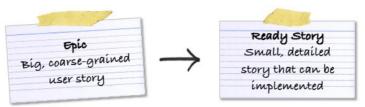


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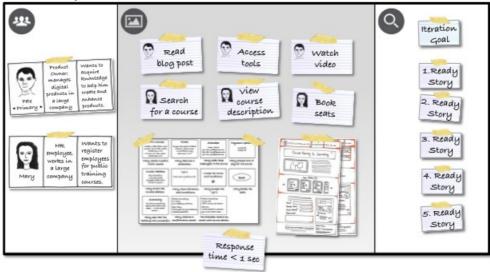
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Posted on Wednesday 12th June 2013

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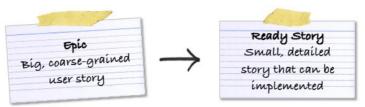


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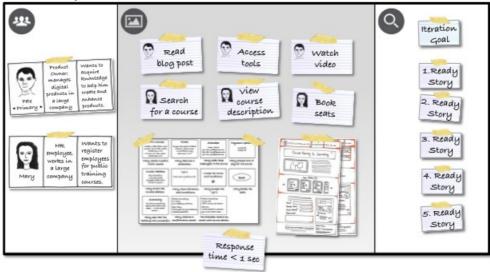
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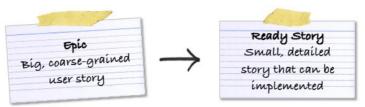


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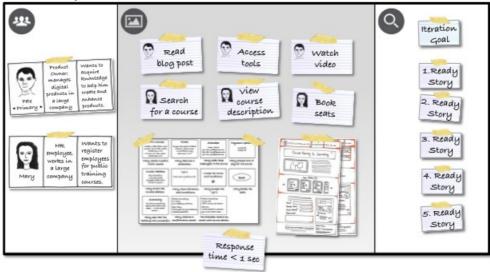
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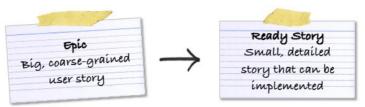


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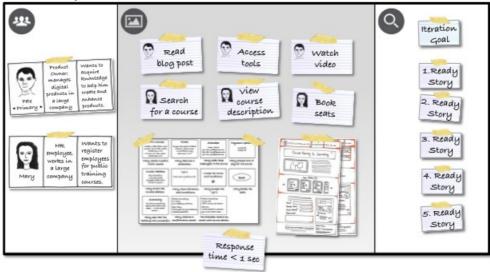
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Posted on Thursday 7th October 2010

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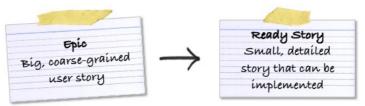


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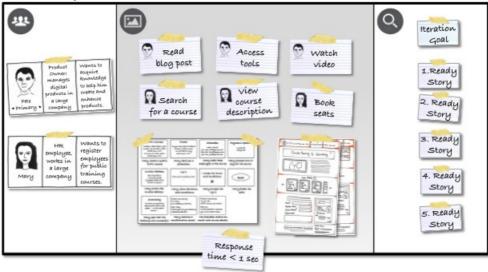
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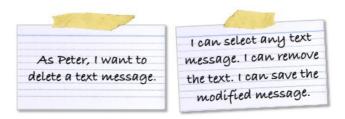
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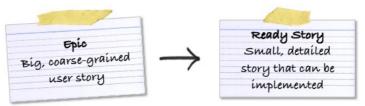


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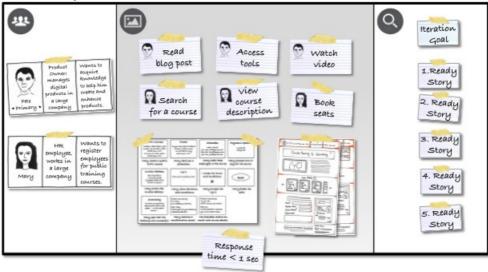
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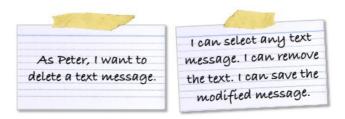
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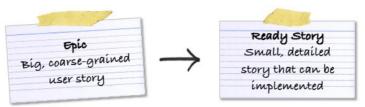


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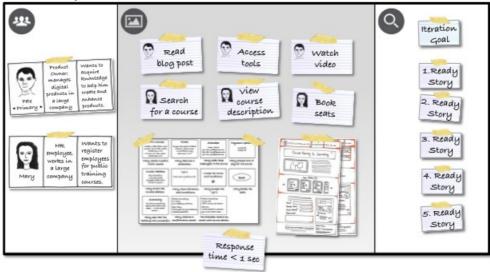
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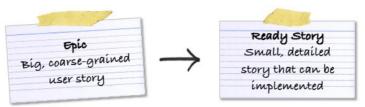


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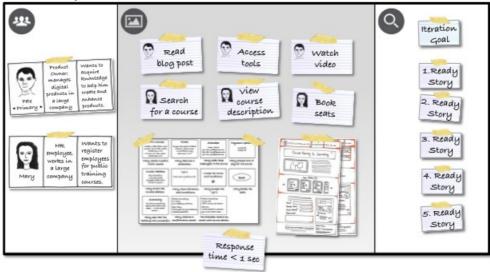
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Posted on Wednesday 12th June 2013

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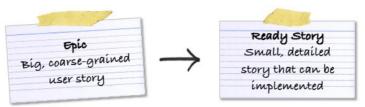


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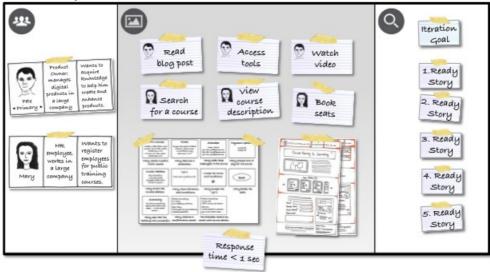
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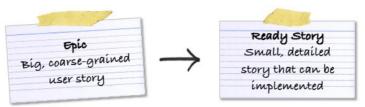


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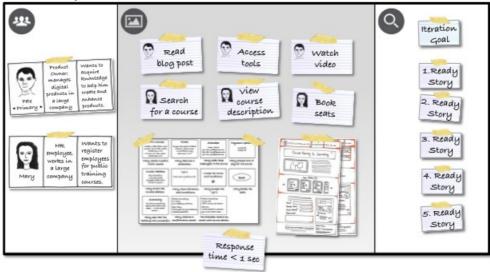
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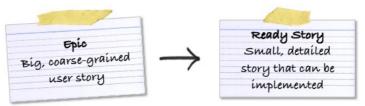


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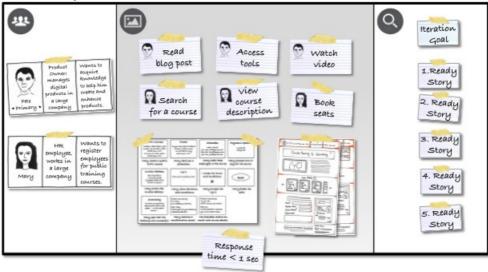
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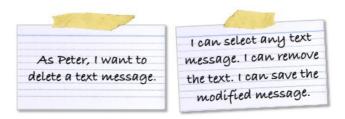
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Posted on Thursday 7th October 2010

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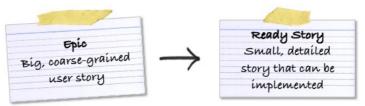


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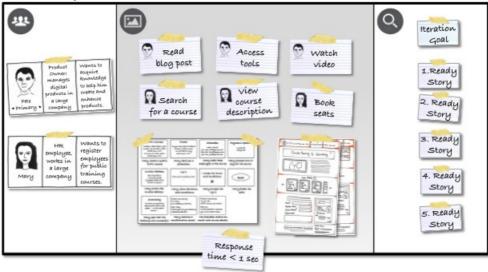
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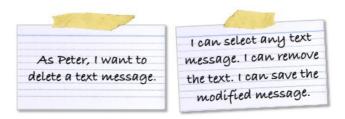
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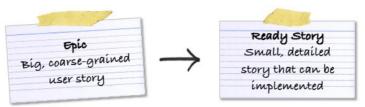


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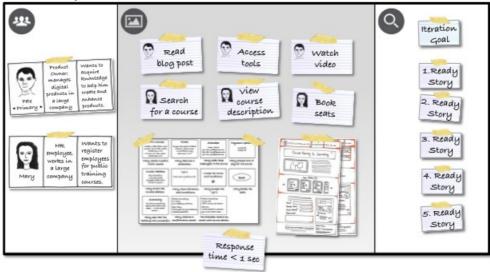
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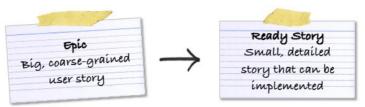


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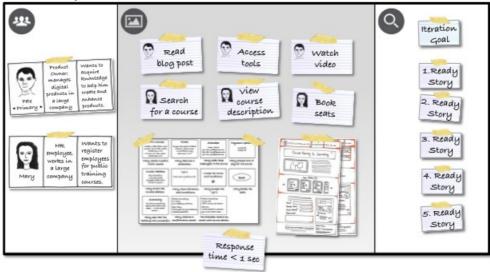
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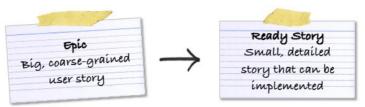


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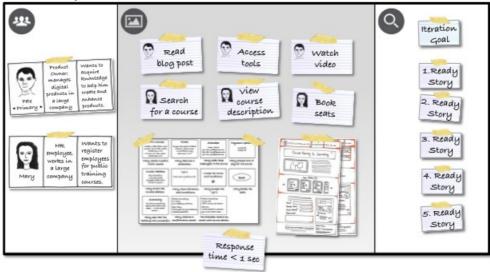
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Posted on Wednesday 12th June 2013

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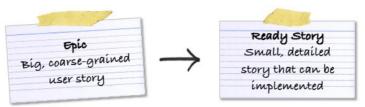


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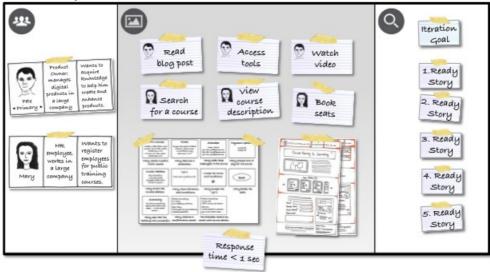
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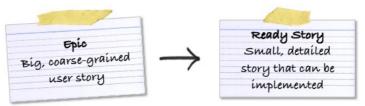


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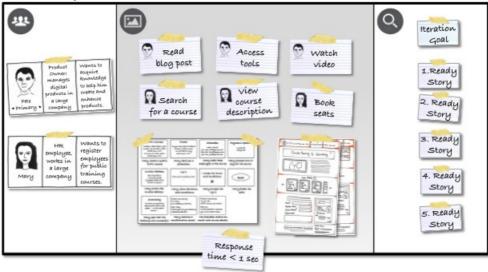
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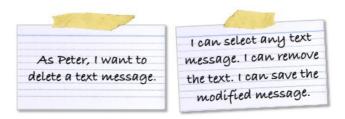
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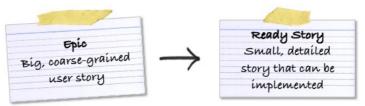


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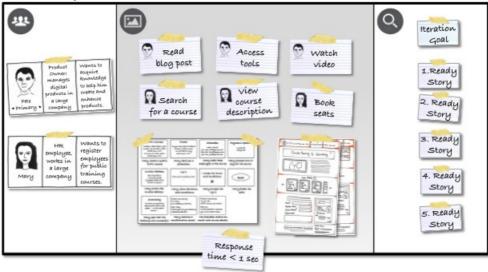
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Disastrous Details

The devil is in the details: Some stories are too big and vague for the team to understand and implement. Others contain too much detail, or even prescribe a solution. Getting the details right seems to be a battle the <u>product owner</u> can only loose.

My recommendation is: Start with big, coarse-grained stories called epics particularly for all new features. Epics allow you to capture an idea without committing to the details. Then break an epic into more detailed user stories. The new user stories replace the epic, and they provide more information about the product's functionality. Pay particular attention to the user stories that are pulled into a sprint. These stories have to be <u>ready</u>: clear, feasible, and testable. (You can learn more about decomposing epics into ready stories in my post "Epics and Ready Stories".)

<u>Progressively refining your stories</u> keeps your <u>Product Canvas</u> or backlog concise, it makes it easier to integrate new insights, and it reduces the effort required to stock your initial canvas or backlog. This is particularly valuable for new products and new features. Make sure you do not prescribe a solution in your stories. Rather focus on the "what", nor the "how". The latter is best captured in an architecture diagram.

Story Handoff

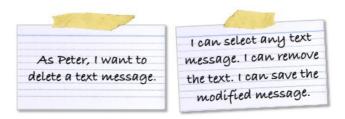
Some <u>product owners</u> diligently write user stories, and give them to the development team in the sprint planning meeting. This handoff is usually suboptimal, as it wastes the team's ideas and knowledge. Stories can hence be inappropriate, difficult to understand, unfeasible and not testable.

User stories, however, are not meant to be standalone documents. They should be complemented by a <u>conversation</u> between the product owner and the team, or even better: written collaboratively. A story wants to capture the essentials, and not specify every detail: The latter would be difficult for new features and too slow and too expensive in an agile / lean context.

User story writing should be a team effort, where product owner and development team create the stories together. Allocate time for a collaborative <u>Product Canvas workshop</u> or <u>backlog grooming meeting</u>, particularly when you develop a new product or new features. Trust me: Better stories and a better product will be your reward.

Criteria Crisis

Acceptance criteria are maybe the most misunderstood part of users stories. I have seen detailed stories with no acceptance criteria, criteria that restate the narrative, and criteria that hide new stories, or even contain entire workflows. The last two mistakes are exemplified by the following story (the narrative is on the card on the left, the "acceptance criteria" on the right):



The idea behind acceptance criteria is simple: They allow you to describe the conditions that have to be fulfilled so that the story is done, that it can be exposed to the users and the other stakeholders. This ensures that you gather feedback and/or release features, and it helps the team plan and track their work: The criteria enrich the story and make it more precise and testable. (The criteria all stories have to fulfil such as "online help is available" are not stated in the acceptance criteria but in the Definition of Done.)

As a rule of thumb, I like to work with three to five criteria per story, and I am not worried if my epics don't have acceptance criteria to start with. Ready stories, however, must provide meaningful criteria. You can find sample acceptance criteria in my posts "Epics and Ready Stories" and "Nonfunctional Requirements".