HR EMPLOYEE ATTRITION

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INTRODUCTION

In the dynamic landscape of modern business, where the war for talent rages on, organizations face a formidable challenge: retaining skilled employees. Human Resource (HR) departments grapple with the complexities of understanding why employees leave, often referred to as employee attrition, and how to mitigate this costly phenomenon. In this pursuit, Exploratory Data Analysis (EDA) emerges as a powerful tool, offering a lens through which to decipher the intricate patterns and factors contributing to attrition within an organization.

This report delves into the realm of HR employee attrition through the prism of exploratory data analysis. It aims to illuminate the intricate interplay of variables, shedding light on the underlying causes and potential solutions for mitigating attrition. By leveraging data-driven insights, organizations can proactively address attrition, fostering a work environment conducive to employee satisfaction, engagement, and ultimately, retention.

DOMAIN KNOWLEDGE

Employee attrition represents more than just a numerical metric; it embodies a multifaceted phenomenon influenced by a myriad of internal and external variables. From organizational culture and leadership effectiveness to job satisfaction and career growth opportunities, the drivers of attrition are as diverse as they are complex. Through EDA, we embark on a journey to dissect these factors, discerning the pivotal drivers that precipitate attrition and identifying opportunities for intervention. In an era characterized by unprecedented mobility and competition for skilled labor, the stakes of employee retention have never been higher. Beyond the tangible costs associated with recruitment and onboarding, attrition inflicts intangible wounds upon organizational morale and productivity. Consequently, organizations must embrace a proactive stance towards retention, leveraging EDA as a compass to navigate the tumultuous waters of talent management.

As we embark on this exploratory journey into HR employee attrition, armed with the tools of data analysis and a commitment to organizational excellence, we are poised to uncover the insights that will shape the future of talent retention. Through meticulous examination of data, thoughtful interpretation of findings, and strategic implementation of solutions, we endeavor to transform attrition from a looming threat into an opportunity for organizational growth and resilience.

REASON OF CHOOSING THIS DATASET

In this era of heightened competition for talent, effective decision-making regarding HR employee attrition is paramount. Attrition not only incurs significant costs in recruitment and training but also disrupts organizational stability and productivity. Moreover, in a digital age where employee experiences are shared instantaneously, high attrition rates can tarnish employer branding, deterring top talent from joining the organization. Proactive measures to understand and mitigate attrition through data-driven insights not only enhance employee retention but also foster a positive workplace culture, positioning the organization as an employer of choice in an increasingly competitive talent landscape.

LIBRARY USED AND APPROACHES

I have used pandas, numpy, matplotlib.pyplot, seaborn for this project. To start, pandas is used to load and manipulate the data, allowing for easy cleaning and preprocessing. NumPy is then employed for numerical operations and calculations, providing a foundation for statistical analysis. Seaborn and matplotlib.pyplot are utilized for data visualization, enabling the creation of informative plots such as histograms, scatter plots, and box plots. These visualizations help in understanding the distribution of data, identifying outliers, and exploring relationships between variables. Through this iterative process of data manipulation and visualization, EDA allows for the identification of patterns, trends, and anomalies within the dataset, ultimately informing decision-making and hypothesis generation for further analysis.

DATA DESCRIPTION

Columns: 35

Rows:1470

Employee no: Unique id of the employee

Age: age of the workers

Years in company

Years in current role: not yet promoted workers

Years in same post

Standard hours: time each employee works

Total working hours: monthly or yearly working hours of the employee.

EXPLORATORY DATA ANALYSIS

IMPORTING REQUIRED LIBRARIES:

```
#import packages
import pandas as pd
import numpy as np
import matplotlib.pyplot as plt
import seaborn as sns
import scipy.stats as stats
%matplotlib inline
```

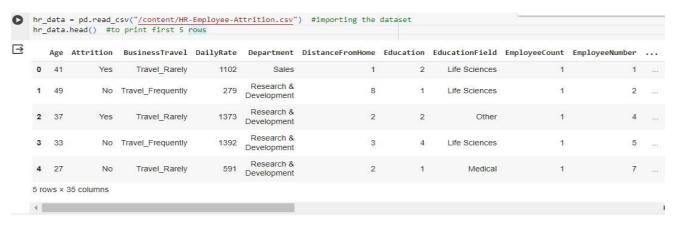
First, we need to import the pandas and NumPy as pd and np respectively is used to perform a wide variety of mathematical operations on arrays.

Matplotlib.pyplot and seaborn are used to display different types of charts which will help in further decision making.

And Pandas is used because it is an open-source library. It can be used to perform data manipulation and analysis.

KNOWING AND CHECKING FIRST 5 ROWS OF THE DATASET:

head() is used to find the first elements of first 5 rows.



describe() is used to view some basic statistical details like percentile, mean, std etc. of a data frame.

| | Age | DailyRate | DistanceFromHome | Education | EmployeeCount | EmployeeNumber | EnvironmentSatisfaction | HourlyRate | JobInvolvement | JobLevel | •• |
|------|-------------|-------------|------------------|-------------|---------------|----------------|-------------------------|-------------|----------------|-------------|-----|
| ount | 1470.000000 | 1470.000000 | 1470.000000 | 1470.000000 | 1470.0 | 1470.000000 | 1470.000000 | 1470.000000 | 1470.000000 | 1470.000000 | |
| nean | 36.923810 | 802.485714 | 9.192517 | 2.912925 | 1.0 | 1024.865306 | 2.721769 | 65.891156 | 2.729932 | 2.063946 | 107 |
| std | 9.135373 | 403.509100 | 8.106864 | 1.024165 | 0.0 | 602.024335 | 1.093082 | 20.329428 | 0.711561 | 1.106940 | 72. |
| min | 18.000000 | 102.000000 | 1.000000 | 1.000000 | 1.0 | 1.000000 | 1.000000 | 30.000000 | 1.000000 | 1.000000 | - |
| 25% | 30.000000 | 465.000000 | 2.000000 | 2.000000 | 1.0 | 491.250000 | 2.000000 | 48.000000 | 2.000000 | 1.000000 | |
| 50% | 36.000000 | 802.000000 | 7.000000 | 3.000000 | 1.0 | 1020.500000 | 3.000000 | 66.000000 | 3.000000 | 2.000000 | 344 |
| 75% | 43.000000 | 1157.000000 | 14.000000 | 4.000000 | 1.0 | 1555.750000 | 4.000000 | 83.750000 | 3.000000 | 3.000000 | |
| max | 60.000000 | 1499.000000 | 29.000000 | 5.000000 | 1.0 | 2068.000000 | 4.000000 | 100.000000 | 4.000000 | 5.000000 | |

FINDING THE DATATYPES USING info() METHOD:

This step helps us to find the different types of Datatypes available in the given data set.

```
hr_data.info() #this will print information about the dataframe
<class 'pandas.core.frame.DataFrame'>
RangeIndex: 1470 entries, 0 to 1469
Data columns (total 35 columns):
 # Column
                                       Non-Null Count Dtype
---
 0 Age
                                       1470 non-null int64
                                      1470 non-null object
 1 Attrition
 1 Attricion
2 BusinessTravel
                                    1470 non-null object
     DailyRate
 3
                                     1470 non-null
                                                           int64
                                    1470 non-null object
1470 non-null int64
1470 non-null int64
1470 non-null object
 4
     Department
     DistanceFromHome
Education
 5
     Education
 6
     EducationField
 7
 8 EmployeeCount 1470 non-null int64
9 EmployeeNumber 1470 non-null int64
 10 EnvironmentSatisfaction 1470 non-null int64
 12 HourlyRate
                                    1470 non-null object
     HourlyRate 1470 non-null int64
JobInvolvement 1470 non-null int64
JobI evel
 13
      JobLevel
                                     1470 non-null
1470 non-null
 14
 15
      JobRole
                                                           object
 15 JobRole 1470 non-null object
16 JobSatisfaction 1470 non-null int64
17 MaritalStatus 1470 non-null object
18 MonthlyIncome 1470 non-null int64
19 MonthlyRate 1470 non-null int64
20 NumCompaniesWorked 1470 non-null int64
21 Over18 1470 non-null object
 22 OverTime 1470 non-null object
23 PercentSalaryHike 1470 non-null int64
24 PerformanceRating 1470 non-null int64
 25 RelationshipSatisfaction 1470 non-null
 26StandardHours1470 non-null27StockOptionLevel1470 non-null28TotalWorkingYears1470 non-null
                                                            int64
                                                          int64
                                                          int64
 29 TrainingTimesLastYear 1470 non-null
 30 WorkLifeBalance 1470 non-null int64
 31 YearsAtCompany 1470 non-null int64
32 YearsInCurrentRole 1470 non-null int64
 33 YearsSinceLastPromotion 1470 non-null int64
 34 YearsWithCurrManager
                                       1470 non-null int64
dtypes: int64(26), object(9)
memory usage: 402.1+ KB
```

CHECKING THE NULL VALUES:

BY determining the source of missingness in our datasets, we can more accurately decide how to handle missing values to improve model quality.

| <pre>#Missing values check hr_data.isnull().sum()</pre> | |
|---|---|
| Age | 0 |
| Attrition | 0 |
| BusinessTravel | 0 |
| DailyRate | 0 |
| Department | 0 |
| DistanceFromHome | 0 |
| Education | 0 |
| EducationField | 0 |
| EmployeeCount | 0 |
| EmployeeNumber | 0 |
| EnvironmentSatisfaction | 0 |
| Gender | 0 |
| HourlyRate | 0 |
| JobInvolvement | 0 |
| JobLevel | 0 |
| JobRole | 0 |
| JobSatisfaction | 0 |
| MaritalStatus | 0 |
| MonthlyIncome | 0 |
| MonthlyRate | 0 |
| NumCompaniesWorked | 0 |
| Over18 | 0 |
| OverTime | 0 |
| PercentSalaryHike | 0 |
| PerformanceRating | 0 |
| RelationshipSatisfaction | 0 |
| StandardHours | 0 |
| StockOptionLevel | 0 |
| TotalWorkingYears | 0 |
| TrainingTimesLastYear | 0 |
| WorkLifeBalance | 0 |
| YearsAtCompany | 0 |
| YearsInCurrentRole | 0 |
| YearsSinceLastPromotion | 0 |
| YearsWithCurrManager | 0 |
| dtype: int64 | |

TO FIND DATATYPES USING dtypes() METHOD:

```
hr data.dtypes
#Check the structure of dataset
#data type object (dtype) informs us about the layout of the array. This means it gives us information about:
#Type of the data (integer, float, Python object, etc.) Size of the data(number of bytes)
Age
                             int64
Attrition
                            object
BusinessTravel
                            object
DailyRate
                             int64
Department
                            object
DistanceFromHome
                             int64
                             int64
Education
EducationField
                            object
EmployeeCount
                             int64
EmployeeNumber
                             int64
EnvironmentSatisfaction
                             int64
Gender
                            object
HourlyRate
                             int64
JobInvolvement
                             int64
JobLevel
                             int64
TobRole
                            object
JobSatisfaction
                             int64
MaritalStatus
                            object
MonthlyIncome
                             int64
MonthlyRate
                             int64
NumCompaniesWorked
                             int64
Over18
                            object
OverTime
                            object
PercentSalaryHike
                             int64
PerformanceRating
                             int64
RelationshipSatisfaction
                             int64
StandardHours
                             int64
StockOptionLevel
                             int64
TotalWorkingYears
                             int64
TrainingTimesLastYear
                             int64
WorkLifeBalance
                             int64
YearsAtCompany
                             int64
YearsInCurrentRole
                             int64
YearsSinceLastPromotion
                             int64
YearsWithCurrManager
                             int64
dtype: object
```

CHECKING THE COLUMNS USING .columns:

KNOWING THE DATATYPES OF THE COLUMN:

```
#Dimension of dataset
 print("Dataset is of ", hr_data.ndim, " dimension.")
 #Rows and column of dataset
 print("Dataset has ", hr_data.shape[0], " rows.", "\nDataset has ", hr_data.shape[1])
 #Knowing the data Types of the columns
 print("Data Types:")
 print(hr_data.dtypes)
 Dataset is of 2 dimension.
 Dataset has 1470 rows.
 Dataset has 35
 Data Types:
                             int64
 Age
 Attrition
                            object
 BusinessTravel
                            object
                             int64
 DailyRate
 Department
                            object
 DistanceFromHome
                             int64
 Education
                             int64
 EducationField
                            object
 EmployeeCount
                             int64
 EmployeeNumber
                            int64
 EnvironmentSatisfaction
                            int64
 Gender
                            object
 HourlyRate
                            int64
 JobInvolvement
                             int64
 JobLevel
                             int64
 JobRole
                            object
 JobSatisfaction
                             int64
 MaritalStatus
                            object
 MonthlyIncome
                             int64
 MonthlyRate
                            int64
 NumCompaniesWorked
                             int64
                            object
 Over18
 OverTime
                            object
 PercentSalaryHike
                             int64
 PerformanceRating
                             int64
 RelationshipSatisfaction
                             int64
 StandardHours
                             int64
 StockOptionLevel
                             int64
 TotalWorkingYears
                             int64
 TrainingTimesLastYear
                             int64
 WorkLifeBalance
                             int64
 YearsAtCompany
                             int64
 YearsInCurrentRole
                             int64
```

CHECKING THE DUPLICATE ROWS AND COLUMNS:

```
hr data.duplicated()
0
        False
1
        False
        False
2
3
        False
4
        False
        . . .
1465
        False
1466
        False
       False
1467
      False
1468
1469
        False
Length: 1470, dtype: bool
```

TO KNOW TOTAL NUMBER OF DUPLICATES:

| hr_data.duplicated().sum() |
|----------------------------|
| 0 |

REMOVING THE DUPLICATE ROWS AND COLUMNS:

| | Age | Attrition | BusinessTravel | DailyRate | Department | ${\tt DistanceFromHome}$ | Education | EducationField | EmployeeCount | EmployeeNumber | |
|------|------|-----------|-------------------|-----------|---------------------------|--------------------------|-----------|----------------|---------------|----------------|-----|
| 0 | 41 | Yes | Travel_Rarely | 1102 | Sales | 1 | 2 | Life Sciences | 1 | 1 | |
| 1 | 49 | No | Travel_Frequently | 279 | Research & Development | 8 | 1 | Life Sciences | 1 | 2 | 712 |
| 2 | 37 | Yes | Travel_Rarely | 1373 | Research & Development | 2 | 2 | Other | 1 | 4 | 122 |
| 3 | 33 | No | Travel_Frequently | 1392 | Research & Development | 3 | 4 | Life Sciences | 1 | 5 | 112 |
| 4 | 27 | No | Travel_Rarely | 591 | Research & Development | 2 | 1 | Medical | 1 | 7 | |
| | 1000 | 555 | 3.555 | | 3000 | | (117) | 200 | 1005 | 555 | 000 |
| 1465 | 36 | No | Travel_Frequently | 884 | Research & Development | 23 | 2 | Medical | 1 | 2061 | |
| 1466 | 39 | No | Travel_Rarely | 613 | Research & Development | 6 | 1 | Medical | 1 | 2062 | |
| 1467 | 27 | No | Travel_Rarely | 155 | Research & Development | 4 | 3 | Life Sciences | 1 | 2064 | |
| 1468 | 49 | No | Travel_Frequently | 1023 | Sales | 2 | 3 | Medical | 1 | 2065 | - |
| 1469 | 34 | No | Travel_Rarely | 628 | Research & Development | 8 | 3 | Medical | 1 | 2068 | 535 |

Removing duplicate values plays an important role in the cleansing process. Duplicate data takes up unnecessary storage space and slows down calculations at a minimum.

UNIVARIATE DATA ANALYSIS

CALCULATE MEAN OF THE POINTS:

```
#Measures the center and spread of values.
#1
#calculate mean of "points"
hr_data['DailyRate'].mean()
802.4857142857143
```

CALCULATE MODE OF THE POINTS:

```
#calculate mode of "points"
hr_data['DailyRate'].mode()

0 691
Name: DailyRate, dtype: int64
```

CALCULATE STANDARD DEVIATION:

A standard deviation is a measure of how dispersed the data is in relation to the mean.

```
hr_data['DailyRate'].std()
403.50909994352816
```

CREATING FREQUENCY TABLE OF THE POINTS:

```
hr_data['DailyRate'].value_counts()
691
408
       5
530
       5
1329
       5
       5
1082
650
       1
279
316
       1
314
      1
628
       1
Name: DailyRate, Length: 886, dtype: int64
```

PLOTTING A SCATTER PLOT

A scatter plot is used to represent the values for two variables in a two-dimensional data-set.

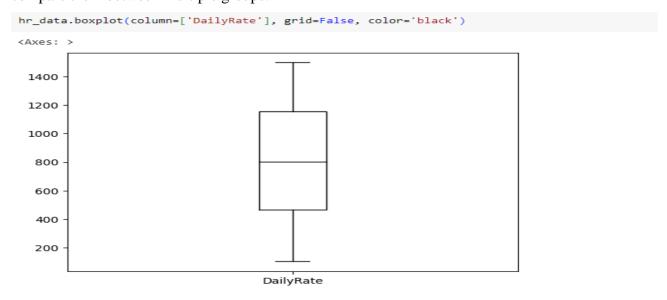
The below graph of scatterplot shows the daily rate of the employ.

plt.scatter(hr_data.index, hr_data['DailyRate'])
plt.show()

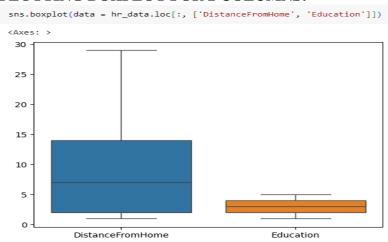
1400 1200 1000 800 400 200 -

PLOTTING A BOXPLOT:

Box plots are used to show distributions of numeric data values, especially when you want to compare them between multiple groups.



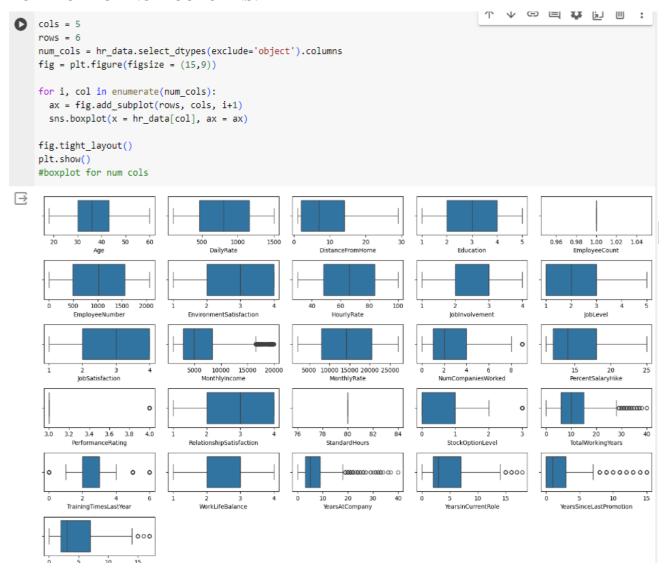
PLOTTING BOXPLOT FOR 2 COLUMNS:



Observation:

From the above graph we can tell that number of employees who travel more distance are more in count and most of them are well educated up to graduation or masters level.

BOXPLOT FOR NUM COLUMNS:

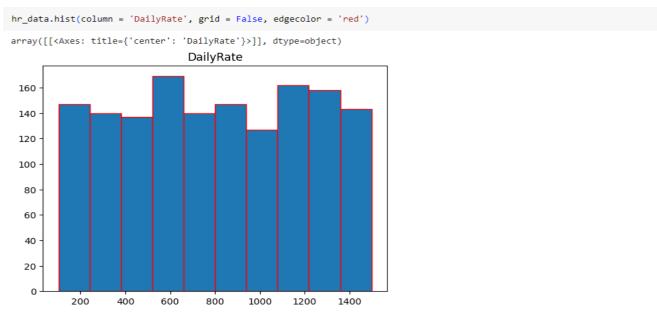


Observation:

- 1. The age range of the employees in the company is from 30-40 years.
- 2. Employee rate of the company is from 500-1500.
- 3.Environment satisfaction is not bad for most of the employees.
- 4. Working hour rate of employees is from 50-85 hours per week.
- 5.Job involvement of the employees is not much.
- 6.But when it comes to Job Satisfaction most of the employees are satisfied with it.
- 7. Monthly income range of the employees from 2.5k to 7.5k.
- 8. Most of the employees are experienced as they have already worked in to 1-4 company before joining this department
- 9. Most of the employees work for a period of 4-8 years.
- 10. The range of years for current job roles of employees and the range for years with current manager is same and it is 2.4 to 5.4 years

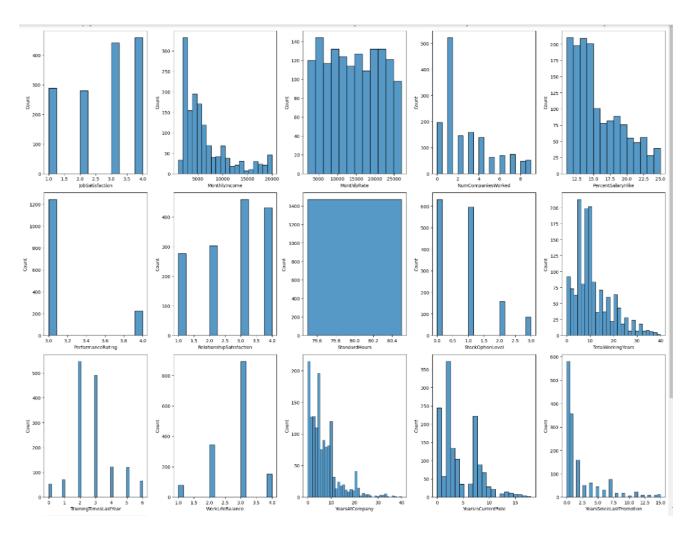
PLOTTING HISTPLOT:

Histograms are visual representation of a data set which show how often each value in the data set occurs. The values are grouped in to bins along the x-axis. The height of the bar indicates how many values of the data set fall in to the bin.



HISTPLOT FOR NUMERIC VALUES:

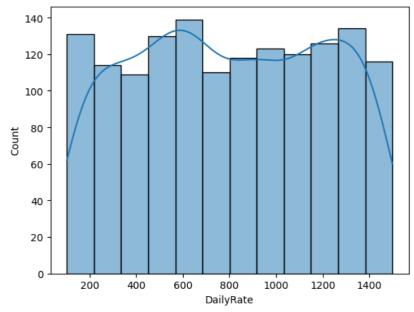




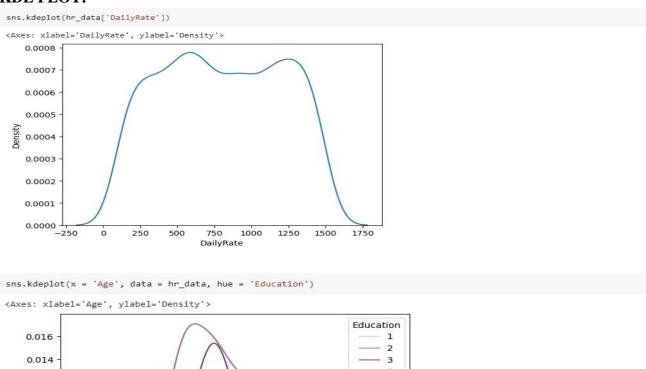
HISTPLOT AND KDEPLOT:

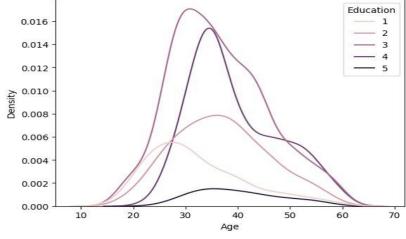
sns.histplot(x = 'DailyRate', data = hr_data, kde = True)

<Axes: xlabel='DailyRate', ylabel='Count'>



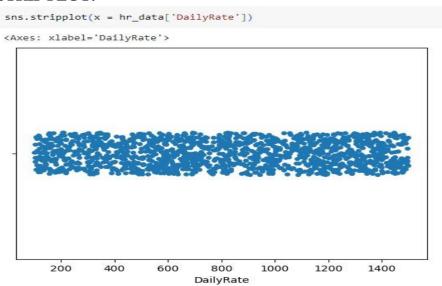
KDE PLOT:





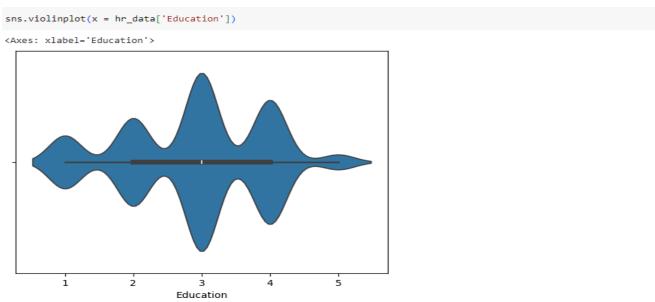
This graph shows us the combination of age and the education level of employees. By this graph we can say that most of the employee are in the age of 30 years and are having 3rd rank of education.

STRIP PLOT:



A strip plot is a single-axis scatter plot that is used visualize the distribution of many individual onedimensional values. The values are plotted as dots along one unique axis.

VIOLON PLOT:

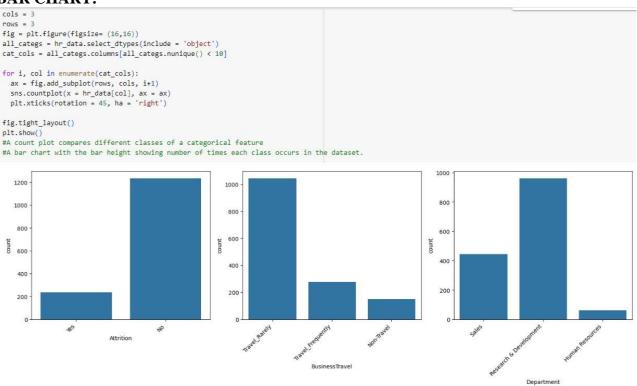


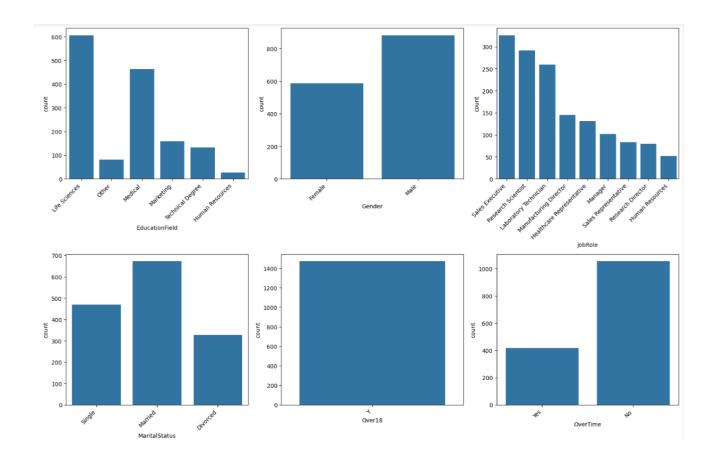
Violin plots are used when you want to observe the distribution of numeric data, and are especially useful when you want to make a comparison of distributions between multiple groups. The peaks, valleys, and tails of each group's density curves can be compared to see where groups are similar or different.

Observation:

Most of the employees are having 3rd rank education.

BAR CHART:





Observation:

- 1. Most of the workers work peacefully.
- 2. Most of the employee travel rarely when it comes to business travels.
- 3. Research and development has the most investment of the company.
- 4. Most of the employees have life Sciences as their Education field.
- 5. There are more Male workers when compare to Female workers.
- 6. When it comes to Marital Status the most of the employees are married and then next comes are single and finally are divorced.
- 7. All the employees are over 18(age).
- 8. Most of the employees do not prefer over time. only 400 workers work overtime.

PIE CHART:

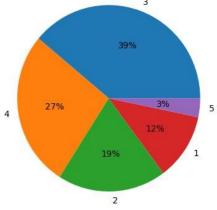
Education indifferent fields represented in form of a pie chart.

Blue: life sciences

Purple: technical degree

Red: marketing Green: medical Orange: other

```
plt.pie(df, labels= df.index, autopct="%.0f%%")
#A pie chart displays the percentage distribution of a categorical variable in the dataset.
#create the pie chart using plt.pie()
([<matplotlib.patches.Wedge at 0x7a4b64cd0ca0>,
  <matplotlib.patches.Wedge at 0x7a4b64cd39a0>,
  <matplotlib.patches.Wedge at 0x7a4b64925d80>,
  <matplotlib.patches.Wedge at 0x7a4b6478c3a0>,
  <matplotlib.patches.Wedge at 0x7a4b6478e860>]
 [Text(0.3754857506198448, 1.0339296161158418,
  Text(-1.0870032443661248, -0.16859402936497775,
  Text(0.03995548572036188, -1.09927410556278,
  Text(0.9269929359739639, -0.592185863267919, '1'),
 Text(1.0942172941140829, -0.11264330100656154, '5')],
[Text(0.20481040942900622, 0.5639616087904591, '39%'),
   Text(-0.5929108605633407, -0.09196037965362422, '27%'
  Text(0.021793901302015566, -0.5996040575796981, '19%')
Text(0.505632510531253, -0.32301047087341034, '12%'),
Text(0.5968457967894997, -0.06144180054903356, '3%')])
                                        3
```



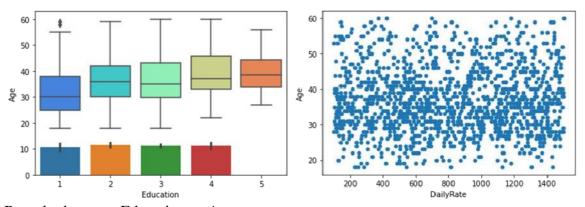
BIVARIATE DATA ANALYSIS

Bivariate analysis is preformed to find the relationship between each variable in the dataset and the target variable of interest or using 2 variables and finding the relationship between them.

Categorical vs continuous (numerical) columns: Boxplot, Bar plot

Continuous vs continuous columns: scatter plot

Categorical vs Categorical columns: Group By (Sum, Count, Value Count)



Box plot between Education vs Age.

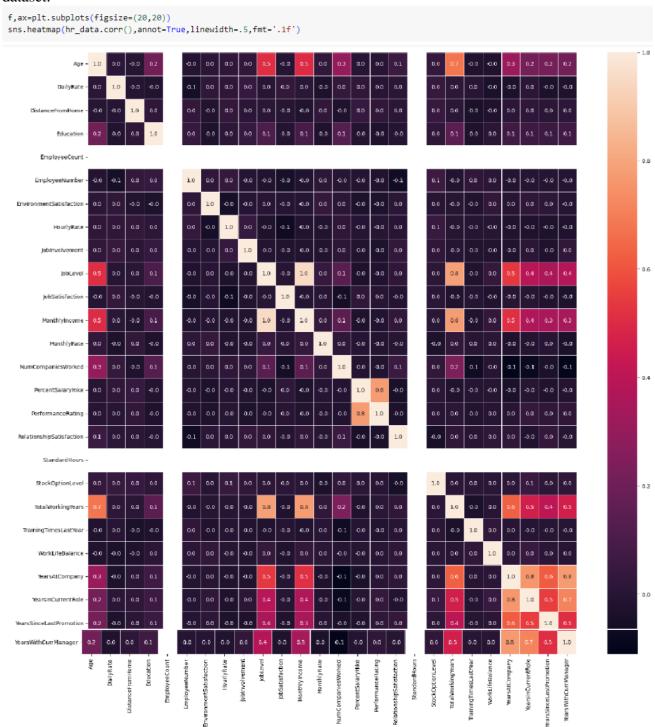
Where employees are also compared with their age and working rate.

MULTIVARIATE DATA ANALYSIS

Multivariate analysis is used to describe analyses of data where there are multiple variables or observations for each unit or individual.

HEATMAP:

A heatmap is used as a visual representation of data where values in a matrix are represented as colors. It provides a quick and intuitive way to understand the distribution, patterns, and relationships within the data. Heatmaps are particularly useful for identifying correlations between variables in a dataset.



PLOT DISTRIBUTION:

```
#plot distributions
k=1
plt.figure(figsize=(40, 40))
for col in hr_data:
         if col=="Attrition":
                       continue
            yes = hr_data[hr_data['Attrition'] == 'Yes'][col]
           no = hr_data[hr_data['Attrition'] == 'No'][col]
            plt.subplot(6, 6, k)
            plt.hist(yes, bins=25, alpha=0.5, label='yes', color='b')
            plt.hist(no, bins=25, alpha=0.5, label='no', color='r')
            plt.legend(loc='upper right')
            plt.title(col)
            k+=1
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```

USING AGE COLUMN:



DISPLOT:

```
sns.distplot(df.Age)
plt.show()

sns.distplot(df.Age)

0.05

0.04

20
0.02
```

Observations:

0.01

0.00

10

1.Age group of 26-28 years are most active.

20

- 2.Most of the workers are from the age 26-40.
- 3.Mostly employees from age 30-40 are promoted.

30

Age

MEAN AND STANDARD DEVIATION OF THE AGE COLUMN:

```
df.Age.mean()
36.923809523809524

df.Age.std()
9.135373489136732
```

CALCULATING MEAN BY SAMPLE SIZE:

CONCLUSION:

In conclusion, our journey through exploratory data analysis (EDA) in the realm of HR employee attrition has illuminated the intricate dynamics underlying this critical organizational challenge. By harnessing the power of tools like pandas, NumPy, seaborn, and matplotlib.pyplot, we embarked on a comprehensive exploration of the dataset, unraveling hidden patterns and insights. Additionally,

- 1. Most of the employees left their jobs after getting a promotion.
- 2. Probably after 4-8 years of time employee quits the job.
- 3.sales representative job roles have the highest attrition rate.

REFERENCES:

- https://jovian.ml/learn/data-analysis-with-python-zero-to-pandas
- https://matplotlib.org/3.1.1/index.html
- https://pandas.pydata.org/pandas-docs/stable/index.html
- https://www.geeksforgeeks.org/
- https://seaborn.pydata.org/examples/index.html

PROJECT CODE:

https://drive.google.com/drive/folders/17OvyGEzCOI XpsAVgrZdARRZkWfaAWcC?usp=drive_link