

PRMIA 3A

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## **0.1 Section 3A**

### **0.1.1 PRMIA 3.0 Capital Allocation and RAPM**

#### **Learning Outcome Statement**

The candidate should be able to:

Describe the Role of Capital in a Financial Institution  
Define and Describe the different types of capital  
Demonstrate Economic Capital  
Describe the different approaches to calculating Economic Capital  
Describe Regulatory Capital  
Explain the Basel Norms  
Explain the Derivation of Regulatory Capital  
Explain Capital Allocation  
Demonstrate the Risk Contribution Methodologies for Economic Capital Allocation  
Explain Risk Adjusted Performance Measurement (RAPM)  
Demonstrate Risk Adjusted Return On Capital (RAROC)

1. Introduction
2. Economic Capital
3. Regulatory Capital
4. Capital Allocation and Risk Contribution
5. RAROC and Risk adjusted performance
6. Summary and conclusion

Risk adjusted return on capital (RAROC) is a risk-based profitability measurement framework for analysing risk-adjusted financial performance and providing a consistent view of profitability across businesses.

Risk-adjusted return on capital (RAROC) gives decision makers the ability to compare the returns on several different projects with varying risk levels.

RAROC was popularized by Bankers Trust in the 1980s as an adjustment to simple return on capital (ROC).

### **0.1.2 3.0.1 Introduction**

### **0.1.3 3.0.2 Economic Capital**

Economic capital is the amount of risk capital, assessed on a realistic basis, which a firm requires to cover the risks that it is running or collecting as a going concern, such as market risk, credit risk, and operational risk. It is the amount of money which is needed to secure survival in a worst case scenario.

Section 3 : The bottom-up approach to calculating EC  
Section 4 : Stress testing of portfolio losses and Economic Capital  
Section 5 : Enterprise Capital practices - Aggregation

### **0.1.4 3.0.3 Regulatory Capital**

Regulatory capital is the mandatory capital the regulators require to be maintained by financial institutions.

Section 3. Basel I regulation.

Market Risk Capital

Cook ratio

Section 4. Basel II accord

The Basel II accord consists of three pillars. Minimum capital requirements  
supervisory review market discipline

### **0.1.5 3.0.4 Capital Allocation and Risk Contribution**

1) Stand Alone EC contributions 2) Marginal EC contributions 3) Incremental EC contribution

Additive decomposition of EC is of the form  $EC = \sum_i EC_i$

### **3.0.5 RAROC and Risk adjusted performance**

Section 1: Objectives of RAPM

RAPM: Risk adjusted performance measurement.

Section 2: Mechanic of RAROC

Simplified General Formula

$RAROC = \frac{\text{revenues} - \text{costs} - \text{expected losses}}{\text{capital}}$

### **3.0.6 Summary and Conclusions**

Aside from ownership issues, the primary goal of capital in a firm is to act as a buffer against unexpected losses.

Three types of capital 1) actual physical capital 2) Economic Capital 3) regulatory capital

### **3.A.1 Introduction to Market Risk Management**

#### **3.A.1.1 Introduction**

#### **3.A.1.2 Market Risk**

Why is market risk management important?

Distinguishing Market Risk from Other Risks?

### **0.1.6 3.A.1.3 Market Risk Management Tools**

Steps 1) Identification 2) Assessment 3) Monitoring 4) Control

### **3.A.1.4 The Organisation of Market Risk Management**

4 Stylised facts 1) The Risk management function should be part of a framework, controlled by the board of directors 2) The Risk management function should operate independently 3) The Risk management function should produce regular reports of exposures 4) The Risk management process should be well-documented

### **0.1.7 3.A.1.5 Market Risk Management in Fund Management**

1) Introduction 2) Risk Identification 3) Assessment 4) Control and Mitigation  
Selective Hedging Momentary hedging Managing for risk adjusted performance target Capital Protection

### **3.A.1.6 Market Risk Management in Banking**

1) Introduction 2) Risk Identification 3) Assessment 4) Control and Mitigation  
Delta Hedging

### **3.A.1.7 Market Risk Management in Non-Financial Firms**

1) Introduction 2) Risk Identification 3) Assessment 4) Control and Mitigation

### **0.1.8 3.A.1.8 Summary of Chapter**

3.A.2.6 Historical Simulation VaR 1) The Basic Model 2) Weighted Historical Simulations 3) Advantages and Disadvantages of historical approaches

3.A.2.7 Mapping Positions to Risk Factors

Four basic building blocks 1) Spot Foreign Exchange Positions 2) Equity Positions 3) Zero-Coupon Bonds 4) future/forward positions

Mapping Spot Positions Mapping Equity Positions Mapping Zero Coupon Bonds Mapping Forwards/Futures Positions  
(option VaR) Delta Gamma Positions

### **0.1.9 3.A.2.8 Backtesting VaR Models**

Back-testing involves after-the-fact analysis of the performance of risk estimation models

3.A.2.9 Why Financial Markets Are Not "Normal"

Central limit Theorem - Law of Large Numbers

### **0.1.10 3.A.2.10 Summary**

This Chapter introduces three basic VaR Models Analytical Historical Simulation Monte Carlo Simulation

Portfolio returns are not normally distributed

### **3.A.1.7 Market Risk in non financial firms**

#### **3.A.1.7.2 Identification**

The three risk management tasks are Identification, assessment and control/mitigation. Identification is the most difficult of the three.

This is because of the comparative lack of necessary financial expertise in these firms. Economic Risks 3.A.1.7.3 Assessment Decision analysis methods: useful for making strategic choices in medium to long term. 3.A.1.7.4 Mitigation and Control

### **0.1.11 3.A.1.8 Summary of section**

More to market risk than calculating "value at risk". Market risk is hidden in many places.

### **0.1.12 PRMIA 3.A.2 Introduction to VaR models**

These days one of the major tasks of risk managers is to measure the risk using value-at-risk (VaR) models. The basic VaR models for market risk are covered in this section.

Introduction to Value Learning Outcome Statement at Risk Models The candidate should be able to:

- Define Value-at-Risk VaR
- Discuss Internal Models for Market Risk Capital
- Demonstrate Analytical VaR Model
- Explain Monte Carlo Simulation VaR model
- Demonstrate Historical Simulation VaR model
- Describe Risk Factor Mapping
- Demonstrate Mapping Spot Positions
- Demonstrate Mapping Equity Positions
- Demonstrate Mapping Zero-Coupon Bonds
- Describe Mapping Forward/Futures Positions
- Demonstrate Mapping Complex Positions
- Demonstrate Mapping Options: Delta and Delta-Gamma Approaches
- Describe Backtesting of VaR models
- Explain Central Limit Theorem and non-normality of financial markets

### **3.A.2.1 Introduction to Value at Risk Models**

limitations. correct interpretations.

### **0.1.13 3.A.2.2. Definition of VaR**

Var is an estimate of the loss of a fixed set of trading positions that would be equalled or exceeded with a specified probability.

It is never correct to consider VaR as a worst case scenario.

The use of VaR involves two arbitrarily chosen parameters - the holding period and the confidence level.

### 3.A.2.3 Internal Models for Market Risk Rating

Framework set out by the Basel Accord  
*square root of time* rule

#### 0.1.14 3.A.2.4 Analytical VaR Models

R is the h-day returns are normally distributed with mean  $\mu$  and standard deviation  $\sigma$ .

**Limitations:**

1) Market value sensitivities often are not stable as the market conditions change. 2) Analytical VaR is particularly inappropriate if there are discontinuous payoffs in the portfolio.

#### 0.1.15 3.A.2.5 Monte Carlo Simulation VaR Methodology

Stock price  $S$ , assumed to follow a geometric brownian motion process  
 $ds = \mu S dt + \sigma S dz$

$\mu$ : expected (per unit time) rate of return

$\sigma$ : is the spot of volatility of a stock price

$dz$ : Wiener process

$\epsilon$ : is a drawing from the standard normal distribution

$dt$ : drift term

$(dt)^{1/2}$ : random term

#### 0.1.16 3.A.2.7 VaR of Equity Portfolio

$$VaR = -Z_{\alpha} \sigma \sqrt{h} = 1.645 \times 0.025 \times \sqrt{25} = 0.2056$$

Stock market portfolios of 5 stocks

The value of the portfolio is \$1 million

Assume equal investment in each stock  $w_k = 0.2$

Assume daily holding period

Stock market beta  $B = 0.7$   $A = 0.9$   $C = 0.5$   $D = 0.3$   $E = 0.1$  (sum 2.5)

Confidence intervals 95

$VaR = 1.645 \times 1,000,000 \times 0.025 \times \sqrt{25} = 205,625$

VaR= \$20,561

**VaR Confidence and Time Horizons** It is usual to set a very high confidence level when estimating VaR for capital requirements.

For limit setting for managing day to day positions, it is usual to set VaR confidence levels that are neither too low to be exceeded too often nor too high as to be never exceeded.

The time horizon may be a horizon roughly corresponding to a period in which positions may be liquidated in an orderly day, which could be just one day in a highly liquid market, or a week or more for larger positions in illiquid market.

#### **Sample Question 1**

For a security with a daily standard deviation of 2%, calculate the 10-day VaR at the 95% confidence interval. Assume expected daily return to be nil.

If the daily standard deviation is 10%, the 10 day standard deviation is  $0.0210 = 0.063245$ . The value of Z at the 95% confidence level is 1.64485.

Therefore the VaR value is  $1.64485 \times 0.063245 = 0.1040$ , i.e 10.4%. **Sample Question 2**

If an institution has \$1000 in assets, and \$800 in liabilities, what is the economic capital required to avoid insolvency at 99% level of confidence. The VaR in respect of the assets at 99% confidence over a one year period is \$100.

The economic capital required to avoid insolvency is just the asset VaR i.e. \$100. This means that if the worst case losses are realized, the institution would need to have a buffer equivalent to those losses which in this case will be \$100, and this buffer is the economic capital.

The actual value of the liabilities is not relevant as they are considered "riskless" from the institution's point of view, i.e. they will be taken at full value. In this particular case, the institution has \$200 in capital which is more than the economic required.

**Sample Question 3:** Cumulative accuracy plot A cumulative accuracy plot measures the accuracy of credit ratings assigned by rating agencies by considering the relative ranking of obligors according to the ratings given.

PRMIA 3.A.3 Advanced VaR Models

#### **Sections**

- 1) Introduction
- 2) Standard Distributional Assumptions
- 3) Models of Volatility Clustering
- 4) Volatility Clustering and VaR
- 5) Alternative Solutions to Non-normality
- 6) Decomposition of VaR.
- 7) Principal Component Analysis
- 8) Conclusions

### 3.A.3.4 Volatility Clustering

Market shock is likely to be followed by a large return (in either direction) for some time.

By failing to take account of volatility clustering a firm would potentially take unduly large risks, or will hold insufficient capital, in periods of market crisis.

In addition they would hold on to too much expensive capital at other times.

Volatility can be incorporated into VaR using the "exponentially weighted moving average" GARCH models

Focuses on volatility clustering

Addresses issues raised by heteroskedasticity

All GARCH models share a positive correlation between risk yesterday and risk today (and

The simplest GARCH model consists of 2 equations which can be estimated together

conditional mean equations  $r_t = \mu + \epsilon_t$

conditional variance equations  $\sigma_t^2 = \omega + \alpha_1 r_{t-1}^2 + \beta_1 \sigma_{t-1}^2 > 0, \omega, \alpha_1, \beta_1 \geq 0$

In the absence of a market shock, the variance will tend towards its steady state variance

### 0.1.17 3.A.4.5 Stress testing

choice of test

Regulatory requirements

Specific needs of users

Complexity of portfolio

Frequency of trade

Liquidity

Volatility

Strategies employed

Types of Stress test

historical

hypothetical scenarios

algorithmic

Sector wide - proposed

desk level

portfolio level



### 0.1.18 3.A.4.7: Hypothetical Scenarios

- 3.A.4.7.1 Modifying the Covariance Matrix
- 3.A.4.7.2 Specifying Factor Shocks ( to create an event)
- 3.A.4.7.3 Systemic Events and Stress-Testing Liquidity
- 3.A.4.7.4 Sensitivity Analysis
- 3.A.4.7.5 Hybrid Models

Kupiec (1998) proposed a methodology that is a particular hybrid of covariance matrix manipulation and economic scenarios. This approach can also be applied to the problem of missing historical data in specifying shocks that can be used in a historical scenario

### 0.1.19 3.A.4.8 Algorithmic approaches to Stress testing

Systematic approach to stress testing The goal is to identify a search algorithm to identify the worst outcome for the portfolio within some defined feasible set

Factor push stress tests This type of stress test is named because it involves "pushing" each individual market risk factor in the direction that results in a loss for the portfolio.

Factors a push magnitude (M) portfolio revaluation ( 1000 values computed, lower used) each is repeated for each of the N market risks factors affecting the portfolio.

**Maximum Loss:**// a maximum loss scenario is defined as a set of changes in market risk factors that results in the losses, subject to some feasibility constraint on the allowable changes in market risk factors. The constraint is necessary because the scenario requires some plausibility.

### 3.A.4.9. Extreme Value Theory as a Stress-testing Methods

EVT is based on limit laws which applies to extreme observations in a sample. These laws allow parametric estimation of high quantiles of loss (negative return) distributions without making any assumptions about the shape of the return distribution as a whole.

Block Maxima Peak over Threshold

### 0.1.20 3.A.5 Liquidity Risk Management

Learning Outcome Statement The candidate should be able to:

- Describe the factors which determine liquidity risks, and their pricing considerations
- Identify the processes concerning collateral management
- Discuss the implications of managing liquidity across business lines, legal entities,
- List the elements of funding diversification and market access
- Contrast the choices for intra-day management of liquidity
- Identify and differentiate the early warning signs of compromised liquidity

Describe the components required for the disclosure of liquidity risk  
 Identify, and design, the requirements of Stress Testing and a liquidity buffer  
 Characterize the basic elements of financial contracts, their corresponding liquidity  
 Describe the essential components of market, and funding, liquidity risk  
 Discuss the impacts of counterparty / credit risk on liquidity relative to spreads, de  
 Describe the impact of behaviour on liquidity with respect to drawings, repayments, p  
 Derive the impact of insurance risk on liquidity  
 Demonstrate the purpose, and effect of liquidity gap reports, and Liquidity at Risk (L  
 Describe the components of the contents used for internal and external liquidity repo

Liquidity risk is financial risk due to uncertain liquidity. An institution might lose liquidity if its credit rating falls, it experiences sudden unexpected cash outflows, or some other event causes counterparties to avoid trading with or lending to the institution. A firm is also exposed to liquidity risk if markets on which it depends are subject to loss of liquidity.

Liquidity risk tends to compound other risks. If a trading organization has a position in an illiquid asset, its limited ability to liquidate that position at short notice will compound its market risk. Suppose a firm has offsetting cash flows with two different counterparties on a given day. If the counterparty that owes it a payment defaults, the firm will have to raise cash from other sources to make its payment. Should it be unable to do so, it too we default. Here, liquidity risk is compounding credit risk.

Obviously, a position can be hedged against market risk but still entail liquidity risk. This is true in the above credit risk example the two payments are offsetting, so they entail credit risk but not market risk. Another example is the 1993 Metallgesellschaft Debacle. Futures were used to hedge an OTC obligation. It is debatable whether the hedge was effective from a market risk standpoint, but it was the liquidity crisis caused by staggering margin calls on the futures that forced Metallgesellschaft to unwind the positions.

Accordingly, liquidity risk has to be managed in addition to market, credit and other risks. Because of its tendency to compound other risks, it is difficult or impossible to isolate liquidity risk. In all but the most simple of circumstances, comprehensive metrics of liquidity risk don't exist. Certain techniques of asset-liability management can be applied to assessing liquidity risk. A simple test for liquidity risk is to look at future net cash flows on a day-by-day basis. Any day that has a sizeable negative net cash flow is of concern. Such an analysis can be supplemented with stress testing. Look at net cash flows on a day-to-day basis assuming that an important counterparty defaults.

Obviously, such analyses cannot take into account contingent cash flows, such as cash flows from derivatives or mortgage-backed securities. If an organization's cash flows are largely contingent, liquidity risk may be assessed using some form of scenario analysis. Construct multiple scenarios for market movements and defaults over a given period of time. Assess day-to-day cash flows under each scenario. Because balance sheets differed so significantly from one organization to the next, there is little standardization in how such analyses are implemented.

Regulators are primarily concerned about systemic implications of liquidity risk.