

MA4605 Lecture 8B

The Shewart control charts (from last class) and CUSUM charts (coming soon) are commonly used quality control methods to detect deviations from bench mark values.

These are used after a process has already been put in place and functioning under control to a specified set of criteria. Continuing sampling and charting the results can then provide early detection should the process becomes faulty (out of control).

In industrial production, the out of control situation is usually due to machine wear and tear, accidental damage, or malfunctioning somewhere in the assembly line. In clinical practice, the out of control situation may occur when practices changes, or when the underlying epidemiological pattern changes.

The Shewart control chart was developed first to quality control normally distributed measurements.

The chart consists of continuing checking of values, and triggers the out of control alarm if 2 consecutive measurements exceeded 3 standard errors from the mean, or 3 consecutive measurements exceeding 2 standard errors from the mean, or because one of the other 8 tests.

The Shewart chart is therefore effective to detect sudden and large departures from the bench mark.

In the last class we looked at Control Charts for the process mean (i.e. \bar{X} charts).

In this class we will look at some brief worked examples, and introduce some more control charts.

- Control Charts for the Process Range
- Control Charts for the Process Standard Deviation
- Control Charts for the Process Proportion

(We will not use the R package qcc in this particular class, although it is relevant to this material)

Worked Examples

The table below presents the weights, in ounces, for a sequence of 15 rational subgroup samples of potato chips, with $n = 4$ for each sample. The sample means, standard deviations, and ranges also are reported.

	item 1	item 2	item 3	item 4	mean	std.dev	range
1	15.01	15.16	14.98	14.8	14.99	0.148	0.36
2	15.09	15.08	15.14	15.03	15.08	0.045	0.11
3	15.04	14.93	15.1	15.13	15.05	0.088	0.2
4	14.9	14.94	15.03	14.92	14.95	0.057	0.13
5	15.04	15.08	15.05	14.98	15.04	0.042	0.1
6	14.96	14.96	14.81	14.91	14.91	0.071	0.15
7	15.01	14.9	15.1	15.03	15.01	0.083	0.2
8	14.71	14.77	14.92	14.95	14.84	0.116	0.24
9	14.81	14.64	14.8	14.95	14.8	0.127	0.31
10	15.03	14.99	14.89	15.03	14.98	0.066	0.14
11	15.16	14.95	14.91	14.83	14.96	0.141	0.33
12	14.92	15.01	15.05	15.02	15	0.056	0.13
13	15.06	14.95	15.03	15.02	15.02	0.047	0.11
14	14.99	15.04	15.14	15.11	15.07	0.068	0.15
15	14.94	14.9	15.08	15.17	15.02	0.125	0.27

Overall Mean, and Means of standard deviations and ranges

$$\bar{\bar{X}} = \frac{\sum \bar{X}}{k} = \frac{224.72}{15} = 14.98$$

$$\bar{s} = \frac{\sum s}{k} = \frac{1.280}{15} = 0.08533$$

$$\bar{R} = \frac{\sum R}{k} = \frac{2.93}{15} = 0.19533$$

Recall the formula from last week:

$$\text{Control limits} = \bar{\bar{X}} \pm 3 \frac{\bar{s}}{c_4 \sqrt{n}}$$

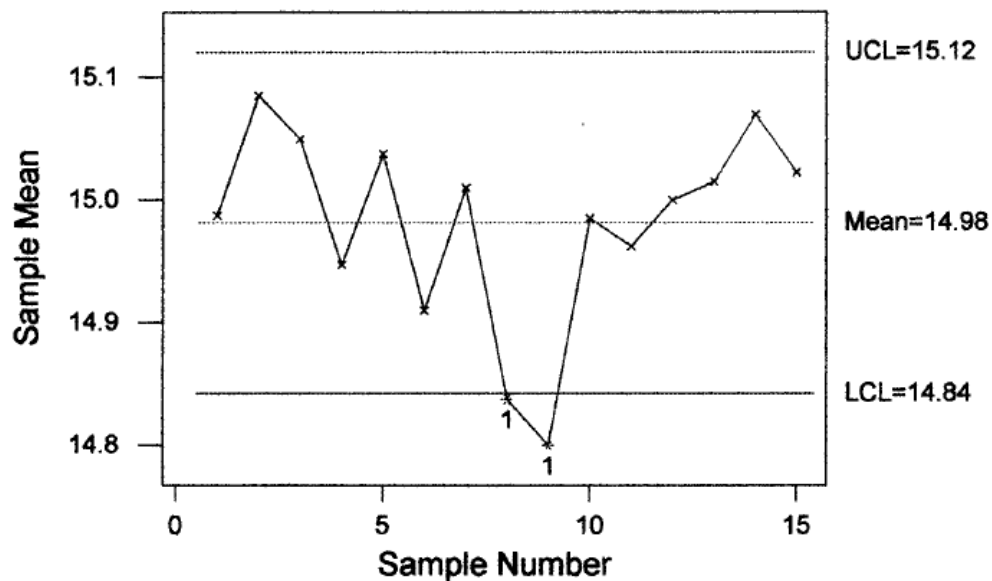
The value for c_4 is computed using a special table, and is dependent on the sample size. For a batch sample size of 4, the value for c_4 is 0.9213.

$$\text{Control limits} = \bar{\bar{X}} \pm 3 \frac{\bar{s}}{c_4 \sqrt{n}}$$

$$\pm 3 \frac{\bar{s}}{c_4 \sqrt{n}} = \pm 3 \frac{0.08551}{0.9213 \sqrt{4}} = \pm 0.14$$

Control Limits $14.98 \pm 0.14 = (14.84, 15.12)$

X-bar Chart for Weight



X-bar Chart: Weight

TEST 1. One point more than 3.00 sigmas from center line.
Test Failed at points: 8 9

CONTROL CHARTS FOR THE PROCESS RANGE: R CHARTS

The **R** chart is an alternative to the **s** chart for assessing the stability of a process with respect to variability. The **s** chart is preferred because this measure of variation considers the value of every sampled item, and thus leads to a more precise measure of variability.

R charts were predominant for many years because of ease of computation, but this advantage is no longer relevant given the use of programmable devices in process control.

$$\bar{R} = \frac{\Sigma R}{k}$$

$$\text{Control limits} = \bar{R} \pm 3\bar{R} \frac{d_3}{d_2} = \bar{R} \left(1 \pm 3 \frac{d_3}{d_2} \right) \quad \begin{matrix} D_3 = 1 - 3 \frac{d_3}{d_2} \\ D_4 = 1 + 3 \frac{d_3}{d_2} \end{matrix}$$

$$\text{Lower control limit} = \bar{R}D_3$$

$$\text{Upper control limit} = \bar{R}D_4$$

If the **R** chart indicates that the process is unstable in terms of process variability, then this issue should be addressed before there is any attempt to assess process stability with respect to the process mean.

Example:

Determine the centre-line and control limits with respect to the **R** chart for the package weights.

The values for **D₃** and **D₄** are determinable from the tables.

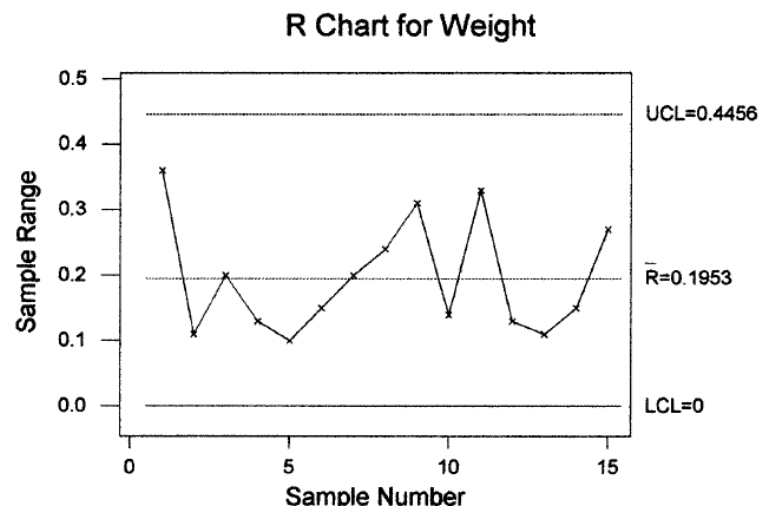
As the sample size is 4, the values are 0 and 2.282 respectively.

$$\text{Centerline} = \bar{R} = \frac{\Sigma R}{k} = \frac{2.93}{15} = 0.19533$$

$$\text{Lower control limit} = \bar{R}D_3 = 0.19533(0) = 0$$

$$\text{Upper control limit} = \bar{R}D_4 = 0.19533(2.282) = 0.4458$$

As can be observed in the figure, only common-cause variation appears to exist. Therefore, the associated ***X.bar*** chart can be interpreted without concern that the observed variability in the sample means could be associated with a lack of control of process variability.



CONTROL CHARTS FOR THE PROCESS STANDARD DEVIATION: s CHARTS

Process Standard Deviation Known. The centre-line for the control chart is not set at the designated process standard deviation, as one might expect. The reason is that even though s^2 is an unbiased estimator of σ^2 , the sample standard deviation s is a biased estimator of σ .

Because it is required that the centreline be applicable for sample standard deviations, the value of the process σ must be adjusted so that the expected biasedness in the sample standard deviations is included:

$$E(s) = c_4\sigma$$

The constant c_5 , included in the Tables, is used to determine the standard error of s :

$$\sigma_s = c_5\sigma$$

The 3-sigma control limits for the **s** chart are

$$\text{Control limits} = c_4\sigma \pm 3c_5\sigma$$

Process Standard Deviation Unknown.

As explained for **X.bar** charts, the required assumption is that the samples came from a stable process. Consistent with emphasis on biasedness when σ is known, no correction in the biasedness of s is required in determining the centre-line when s is known.

This is so because the individual sample standard deviations have this same biasedness expectation. However the c_4 correction for biasedness does need to be included in the formula for the estimated standard error of s .

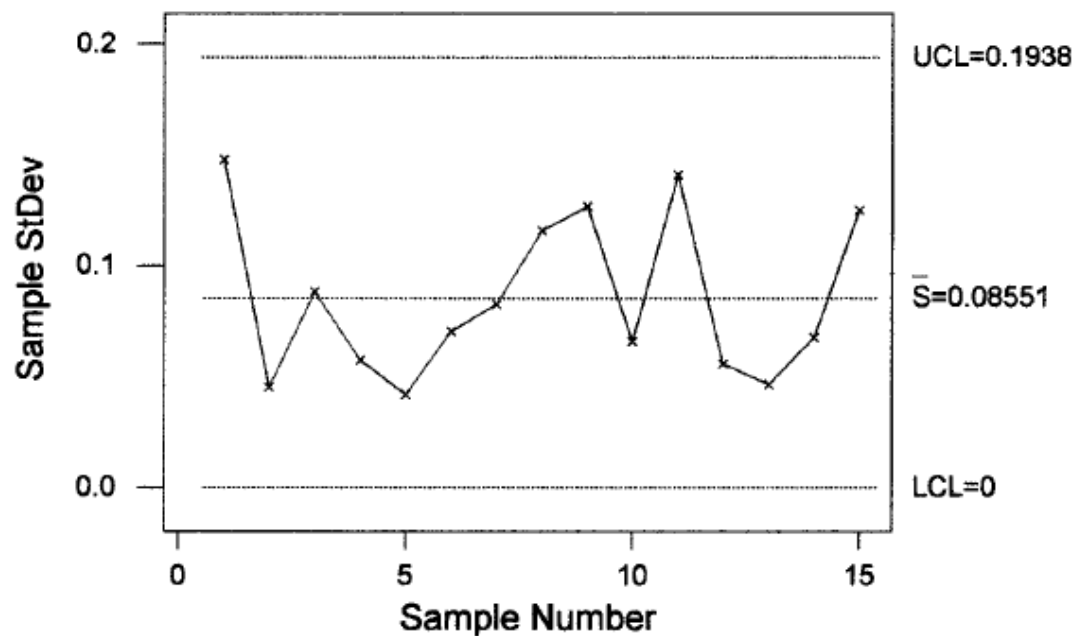
With the values for c_4 and c_5 taken from Tables, the formula for the control limits then is

$$\text{Control limits} = \bar{s} \pm 3 \frac{c_5 \bar{s}}{c_4}$$

$$\text{Centerline} = \bar{s} = \frac{\sum s}{k} = \frac{1.280}{15} = 0.08551$$

$$\begin{aligned} \text{Control limits} &= \bar{s} \pm 3 \frac{c_5 \bar{s}}{c_4} \\ &= 0.08551 \pm 3 \frac{0.3889(0.08551)}{0.9213} \\ &= 0.08551 \pm 0.1083 \\ &= -0.0228 \text{ and } 0.1938 \\ &= 0 \text{ and } 0.1938 \text{ (The lower control limit is set at zero because a negative standard deviation is not possible.)} \end{aligned}$$

S Chart for Weight



CONTROL CHARTS FOR THE PROCESS PROPORTION: p CHARTS

Process Proportion Known.

The process proportion would be known either because it is a process specification, such as the proportion defective that are acceptable, or it is based on historical observations of the process when it was deemed to be stable. The centre-line for the p chart is set at the process proportion, p . Using the 3-sigma rule, the control limits are set by the same method used to determine critical values for hypothesis testing.

$$\text{Control limits} = \pi \pm 3\sqrt{\frac{\pi(1 - \pi)}{n}}$$

Process Proportion Unknown.

When the process proportion is unknown, the required assumption is that the recent samples come from a stable process. Thus the recent sample results are used as the basis for determining the stability of the process as it continues. Therefore, first the overall mean proportion for the k sample proportions is determined:

$$\bar{p} = \frac{\sum p}{k}$$

An alternative formula for \bar{p} is to sum the number of items in each sample that have the identified characteristic, such as the number of defectives in each sample, and then divide by the total number of items in all k samples. Assuming equal sample sizes, the formula is

$$\bar{p} = \frac{\sum X}{k n}$$

Because ***p.bar*** is an unbiased estimator of the population proportion π , the standard error of ***p.bar*** is estimated by

$$s_{\bar{p}} = \sqrt{\frac{\bar{p}(1 - \bar{p})}{n}}$$

Therefore the formula for the control limits for the sample proportion is

$$\text{Control limits} = \bar{p} \pm 3\sqrt{\frac{\bar{p}(1 - \bar{p})}{n}}$$

Example:

When a coupon redemption process is in control, then a maximum of 3 percent of the rebates are done incorrectly, for a maximum acceptable proportion of errors of 0.03.

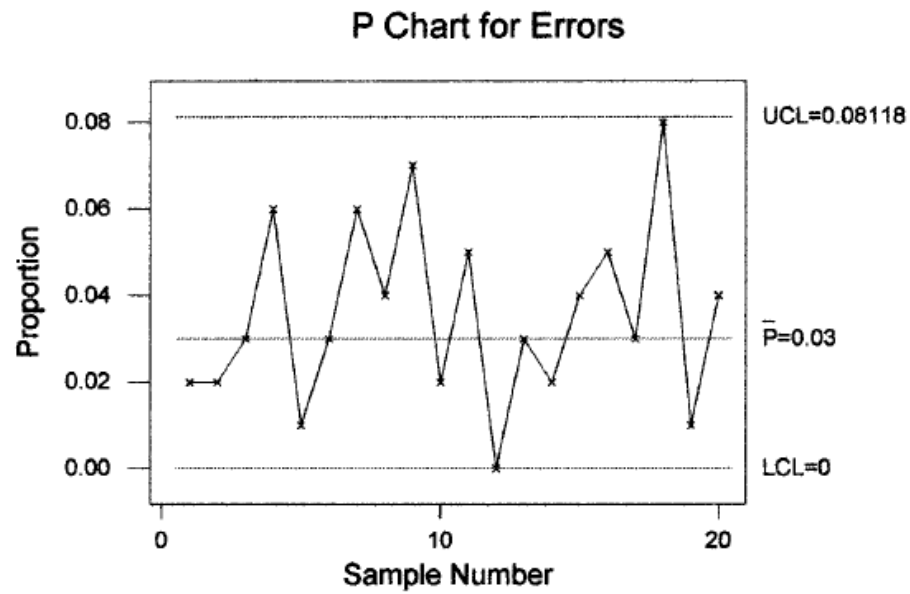
For 20 sequential samples of 100 coupon redemptions each, an audit reveals that the number of errors found in the subgroup samples is: 2, 2, 3, 6, 1, 3, 6, 4, 7, 2, 5, 0, 3, 2, 4, 5, 3, 8, 1, and 4.

Determine the control limits for the proportion of errors per sample, given that the process proportion is specified as being $\pi = 0.03$.

$$\begin{aligned} \text{Control limits} &= \pi \pm 3\sqrt{\frac{\pi(1 - \pi)}{n}} \\ &= 0.03 \pm 3\sqrt{\frac{0.03(0.97)}{100}} \\ &= 0.03 \pm 3(0.0170587) \\ &= 0.03 \pm 0.05118 \\ &= -0.02118 \text{ and } 0.08118 \end{aligned}$$

Control Limits are 0 and 0.08118

(The lower control limit is set at zero because a negative sample proportion is neither possible nor relevant)



(P charts are implementable in the *R* statistical Programming environment using the *qcc* package. We will revert to this next class)