## Korrekturhinweise

## Four-day week

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## Begründungen

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Andrew Barnes says: "[...] I think one of the things that we do as leaders sometimes is that we <u>tell</u> people. And we tell them we're going to do this and we tell them how we're going to do this." According to Andrew, company bosses therefore tend to give orders.

1

Andrew Barnes says: "Look frankly, I have no idea how we're going to do this. So you tell me! You have a month to think about how you're going to deliver five days of productivity in four." Andrew's employees were therefore encouraged to make a plan to present to him.

2

Andrew Barnes says: "Some people had this thing that they put a little flag in a pot by their computer that said: 'If my flag is in my pot, I'm having to concentrate on something at the moment. Don't disrupt me! When I take the flag out, you can come and have a chat about an issue.'" A few staff members therefore used a specific object to stop others from interrupting their work flow.

3

Andrew Barnes says: "We found that there was about a 30% drop in the time spent on the internet. Now we'd have expected 20% because 20% of the people were out of the office but actually what we got was a 30% drop." Online activity in the office therefore decreased disproportionately.

4

Andrew Barnes says: "And he had to go back to her and say 'Look, I'm sorry. I just can't look at these houses you keep sending me over the internet in work hours. If I do, I might let down my teammates." One employee therefore had to cut back on his private life because he wanted to avoid disappointing his group.

5

Andrew Barnes says: "So, suddenly, it's a bit of a different dynamic because you as an individual therefore now have a responsibility and accountability not to me [...], but you have a responsibility and accountability to your colleagues and it's them that you're letting down. [...] I think that's the difference between this model and a lot of the other models that have been tried around the world." Andrew's four-day scheme is therefore special in the way it focuses on team spirit.

6

Andrew Barnes says: "[...] the two offices got together and said 'Right, okay. We're going to stagger our days off across the two offices." The company's small locations therefore chose to cooperate.

7

Andrew Barnes says: "I think the reality is <u>we'll probably run this on an annualised basis</u>, because I think one of the things we have to do is <u>keep the research going.</u>" The four-day week scheme will therefore be reviewed every year.