

## Operations Management & Entrepreneurship

Measures of central tendency

mean → median → mode

Measures of dispersion

range ← → standard deviation

→ Statistical Quality Control - M. Mahajan (for II or  
Unit IV) } Management in } by Poonam Chahal  
Unit V } Entrepreneurship }

Facility

Facility location decisions

Break even analysis &

Transportation method

Operations Management  
Joseph G. Mesters  
Facility / Plant Location  
Chapter

## Modeling process Quality

The concept of variation

No two items are perfectly identical, the variation may be small, expressed in microns or very large, but the variations exists in all the parts manufactured, using different processes.

Quality improvement involves reduction of variability in processes and products, usage of statistically methods to control and improve quality has led to the concept of statistically quality control or statistically process control.

Numerical summary of data can be classified as measures of central tendency and measures of dispersion.

### Measures of central tendency

i) Mean - Suppose  $x_1, x_2, x_3, \dots, x_n$  are the observations,

$$\text{Mean} = \text{Average} = \bar{x} = \frac{x_1 + x_2 + x_3 + \dots + x_n}{n}$$

$$= \frac{\sum_{i=1}^n x_i}{n}$$

% of items below  $\bar{x}$  that will not meet the specification

$$\begin{aligned} & 0.2514 + 0.0038 \\ & = 0.2552 \\ & = \underline{\underline{25.52\%}} \end{aligned}$$

(ii)  $USL = 2.835, LSL = 2.825$   
 $\sigma = 0.003$  (given question mean)  
 $\bar{x} = 2.83$  (given question mean)

$$z_1 = \frac{2.825 - 2.83}{0.003} = -1.67$$

Area under curve = 0.0475

The  $\rightarrow$

$$1 - 0.0475 = \underline{\underline{0.525}}$$

$52.50\%$

The percentage of items that will not meet the specification

$$z_2 = \frac{2.835 - 2.83}{0.003} = 1.67$$

Area under curve 0.9525

$$1 - 0.9525 = 0.0475$$

The percentage of items that will meet the specification

$$0.0475 + 0.0475 = 0.095$$

$$\underline{\underline{or (9.50\%)}}$$

### Quality Control Tools

- 1) Histogram
- 2) Flowchart
- 3) Scatter diagram
- 4) Check sheets
- 5) Cause and effect diagram
- 6) Pareto diagram
- 7) Statistical quality control / statistical process control chart

(Statistical process control)

If  $x_1$  occurs  $f_1$  times,  $x_2$  occurs  $f_2$  times,  
in sum  $f_n$  times

$$\text{Mean} = \bar{x} = \frac{x_1 f_1 + x_2 f_2 + \dots + x_n f_n}{f_1 + f_2 + \dots + f_n}$$

$$\bar{x} = \frac{\sum_{i=1}^n f_i x_i}{n}$$

2) Median - When all the observations are arranged in ascending or descending median is magnitude of middle case

$$M_d = \left( \frac{n+1}{2} \right)^{\text{th}} \text{ value if } n \text{ is odd}$$

$M_d = \text{Average of } \frac{n}{2}^{\text{th}} \text{ value & next } \frac{n}{2}^{\text{th}}$   
value if  $n$  is even

When data is grouped into frequency distribution

$$M_d = L_m + \left[ \frac{\frac{n}{2} - C_f m}{f_m} \right] i$$

where,

$L_m \rightarrow$  lower number boundary of  
the median class  
 $n \rightarrow$  total number of observations

$C_f m \rightarrow$  cumulative frequency of all cells below  $L_m$

$f_m \rightarrow$  frequency of median cell  
 $i \rightarrow$  cell interval

3) Mode - Mode is the value that occurs most frequently in a frequency histogram or frequency polygon.

It is an observed value corresponding to the highest point in the frequency histogram.

$$\text{Mode} = L + \left[ \frac{f_2}{f_1 + f_2} \right] i$$

where,

$f_1 \rightarrow$  frequency of class immediately before the modal class

$f_2 \rightarrow$  frequency of class immediately after the modal class

$L \rightarrow$  lower boundary of modal class

$i \rightarrow$  cell interval

### Measures of dispersion

1) Range (R) - It may be defined as the difference between the largest observed value and smallest observed value.

2) Standard deviation ( $\sigma$ ) - It is defined as root mean square of the differences between the observations and the mean.

If  $x_1, x_2, x_3, \dots, x_n$  are the number of observations,

$$\sigma = \sqrt{\frac{\sum_{i=1}^n (x_i - \bar{x})^2}{n}}$$

When, classified data with frequency distribution is given

$$\sigma = \sqrt{\frac{\sum fd^2}{n} - \left(\frac{\sum fd}{n}\right)^2}$$

$$d = x_i - k$$

$$\text{Mean } \bar{x} = k + \frac{\sum fd}{n}$$

NB  
comes  
for 1st  
page

$$\text{Variance } \sigma^2$$

What makes you happy?

Find the mean, median, mode and standard deviation for the following data

Height

Height (g)	Frequency (f)	x	d = (x - k)	fd	fd <sup>2</sup>
3 - 3.25	6	3.125	-0.75	-4.5	3.0375
3.25 - 3.5	19	3.375	-0.5	-9.5	4.075
3.5 - 3.75	35	3.625	-0.25	-8.75	2.1875
3.75 - 4	44	3.875	0	0	0
4 - 4.25	47	4.125	0.25	11.75	2.9375
4.25 - 4.5	29	4.375	0.5	14.5	7.25
4.5 - 4.75	15	4.625	0.75	11.25	8.0625
4.75 - 5	5	4.875	1	5	5
$\sum f = 200$				$\sum fd =$	$\sum fd^2 =$
				19.75	33.9375

$$\text{Mean} = k + \frac{\sum fd}{n}$$

$$( \rightarrow 3.875 + 2.046875 = 6.9375 ) \\ = 3.875 + 0.09875 = \underline{\underline{3.97375}}$$

$$\text{Median} = L_m + \frac{\left[ \frac{n}{2} - C_f m \right]}{f_m} \times i$$

$$= 3.75 + \frac{\left[ \frac{200}{2} - (6+19+35) \right]}{44} \times 0.25$$

$$= \underline{\underline{3.659090909}} = \underline{\underline{3.97}}$$

What makes you happy?  
# CollegeDays

$$\text{Mode} = L + \left[ \frac{f_2}{f_1 + f_2} \right] i$$

$$= 44 + \left( \frac{29}{44+29} \right) 0.25 = 44.8079 \\ \underline{\underline{44.8079}}$$

$$\sigma = \sqrt{\frac{\sum fd^2}{N}} = \sqrt{\frac{(5 fd)^2}{N}} = \sqrt{\frac{33.93}{200}} = 0.399$$

### Concept of Universe or population

In order to construct a frequency distribution we normally take small proportion of items to represent entire collection of items. From the measurement of the characteristics of the sample, we draw conclusions about the collection of items known as universe or population.

But

Context

Date: \_\_\_\_\_

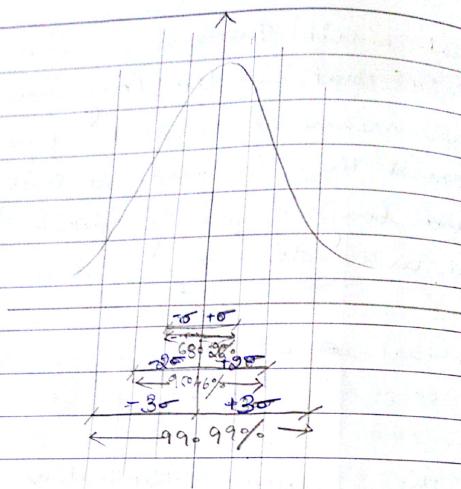
### Central Limit Theorem

It states that in the long run the average of sample means  $\bar{x}$  tends to population mean  $\mu$ , and the standard deviation of the (in the long) frequency distribution of  $\bar{x}$  values will tend to  $\frac{\sigma}{\sqrt{n}}$ , where  $n$  is the sample size.

Such that  $\sigma \cdot \sigma_{\bar{x}} = \frac{\sigma}{\sqrt{n}}$

In the frequency distribution if the number of observations are increased considerably, then the number of cells will increase and the width of the cell will become smaller and smaller. The series of steps that constitutes the top line of the histogram will then approach a smooth curve. The height of the curve at any point is proportional to the frequency at that point, and the total area under it between any two limits is proportional to the frequency of occurrences within these limits such a curve is called as frequency curve.

The frequency curve that is of most importance to the statistical quality control is normal distribution curve.



Considering the entire area under standard normal curve (with mean = 0 and standard deviation = 1), the proportion of area less than any given value is tabulated in standard normal distribution table.

This table can make use for finding the proportion or ratio percentage of distribution lying between any two values. If it is desired to calculate the expected proportion of observations that will be less than or equal to a specified value ' $x$ ' then the standard deviate  $\frac{x-\bar{x}}{\sigma}$

$$z = \frac{x_i - \bar{x}}{\sigma} \text{ is calculated}$$

Date \_\_\_\_\_ Date \_\_\_\_\_ Date \_\_\_\_\_  
the required proportion is directly read from the standard normal distribution table.

1) A machine shop produces steel pins. The width of 100 pins was checked after machining and the data was recorded as shown in the table.

(a) Find the mean, median, mode, and standard deviation and variance.

(b) What % of pins manufactured would have width between 9.05 mm and 9.68 mm

width (in mm)	f	$\bar{x}$	$x \downarrow$	d	fd	$fd^2$
9.05 - 9.05	6	9.0495 - 9.0515	9.0505	-0.006	-0.036	0.00216
9.052 - 9.053	2	9.0515 - 9.0535	9.0525	-0.004	-0.008	0.00032
9.054 - 9.055	20	9.0535 - 9.0555	9.0545	-0.002	-0.040	0.00080
9.056 - 9.057	32	9.0555 - 9.0575	9.0565	0	0	0
9.058 - 9.059	22	9.0575 - 9.0595	9.0585	0.002	0.044	0.00088
9.06 - 9.061	8	9.0595 - 9.0615	9.0605	0.004	0.032	0.00128
9.062 - 9.063	6	9.0615 - 9.0635	9.0625	0.006	0.036	0.00216
9.064 - 9.065	4	9.0635 - 9.0655	9.0645	0.008	0.032	0.00256
		$\sum f = 100$			$\sum fd = 0.6$	$\sum fd^2 = 0.0106$

$$K = 9.0565$$

$$\text{Mean} = K + \frac{\sum fd}{\sum f} = 9.0565 + \frac{0.6}{100}, \underline{\underline{9.0571}}$$

$$\text{Median} = L_m + \left[ \frac{N}{2} - Cf_m \right] \times \frac{i}{f_m}$$

$$= 9.555 + \left[ \frac{100/2 - (6+2+20)}{32} \right] \times 0.000$$

$$\boxed{\text{Median} = 9.56875}$$

$$\text{Mode} = L + \left[ \frac{f_2}{f_1 + f_2} \right] i$$

$$\boxed{\text{Mode} = 9.555 + \left[ \frac{22}{20+22} \right] 0.0002 = 9.565}$$

$$\sigma = \sqrt{\frac{\sum d^2}{N} - \left( \frac{\sum fd}{N} \right)^2}$$

$$= \sqrt{\frac{(6 \cdot 1016)}{100} - \left( \frac{0.6}{100} \right)^2}$$

$$= \sqrt{6.001016 - 0.0006}$$

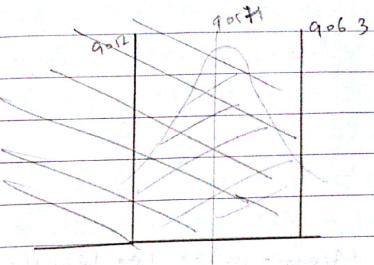
$$\boxed{\sigma = 0.03130}$$

$$\boxed{\sigma^2 = 0.00098}$$

Date

Date

(b) The percentage / proportion of items between 9.52 mm and 9.63 mm



$$\begin{aligned} z_1 &= \frac{x_1 - \bar{x}}{\sigma} = \frac{9.52 - 9.571}{0.0313} \\ &= -1.6293 \\ &\approx -1.63 \end{aligned}$$

∴ Area under normal distribution curve

$$= 0.0516$$

$$\begin{aligned} z_2 &= \frac{x_2 - \bar{x}}{\sigma} = \frac{9.63 - 9.571}{0.031} \\ &= 1.8849 \end{aligned}$$

$$\begin{aligned} &= 0.9696 \\ &\approx 0.9699 \end{aligned}$$

The proportion of pins within 9.52 mm and 9.63 mm

$$\begin{aligned} 0.9699 - 0.0516 &= 0.9183 \\ &\approx 91.83\% \end{aligned}$$

(Q2) Assuming that the life in hours of an electric bulb is a random variable from a normal distribution with a mean of 1000 hrs and std deviation of 100 hrs. Find the expected no. of bulbs from a random sample of 2000 bulbs having life

(a) more than 3000 hrs

(b) b/w 2600 & 2800 hrs

(Answer & Mean = (a)  $\rightarrow$  12 bulbs, 0.0062%

$$0.0062\%$$

$$0.9938 (1 - 0.0062)$$

$$(b) 0.0381\%$$

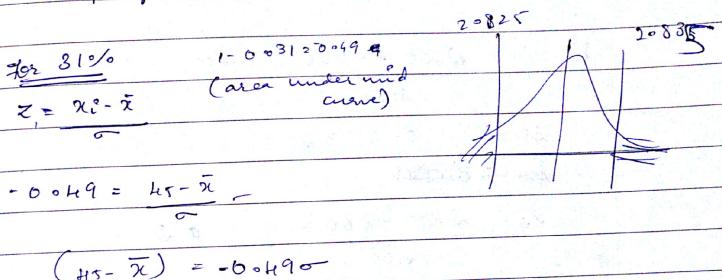
$$z = 105 \pm 2$$

meet the specifications.

2) the minimum % of disks which will not meet the specification if the mean of the process can be adjusted to the specification mean

$$\text{upper specification limit} = 2.083 + 0.005 = 2.0835 \text{ kg}$$

$$\text{lower specification limit} = 2.083 - 0.005 = 2.0825 \text{ kg}$$



(Q3) In a normal distribution 31% of the items under specification 45.2 and 8% are over 64. Find the mean and std deviation of the distribution.

(Q4) Disks stamped out of sheet metal are found to have a weight variation conformed to a normal distribution with mean weight of 2.0827 kg and std deviation of 0.00083 kg and specification weight for these disks are  $2.083 \pm 0.005$  kg. Determine:

i) the % of disks which are not expected to

$$1.041 = \frac{64 - \bar{x}}{\sigma} \Rightarrow 1.041\sigma = 64 - \bar{x}$$

$$1 - 0.08 = 0.92$$

$$z_2 = 1.041$$

Answers

$$Q2) \bar{x} = 2000 \quad \sigma = 100$$

$$a) Z = \frac{x_i - \bar{x}}{\sigma} = \frac{3000 - 2000}{100} = \frac{1000}{100} = 10$$

Area under normal distribution curve = 0.9938

More than 3000 =  $1 - 0.9938 = 0.0062$

Number =  $0.0062 \times 2000 = 12$

$$b) Z_1 = \frac{2600 - 2000}{100} = 6$$

Area = 0.9932

~~Ans = 4.62948~~

$$Z_2 = \frac{2800 - 2000}{100} = 8$$

Area = 0.9743

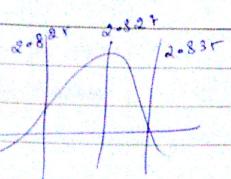
Area between =  $0.9743 - 0.9932 = 0.0011$

Number =  $0.0011 \times 2000 \approx 2.2$

$$Q3) \bar{x} = 28.27$$

$$\bar{x} = 28.27 \text{ kg}$$

$$= 0.03 \text{ kg}$$



specification  $\bar{x} \pm 0.005$

$$USL = 28.35 + 0.005 = 28.35 \text{ kg}$$

$$LSL = 28.35 - 0.005 = 28.35 \text{ kg}$$

$$① Z = \frac{x_i - \bar{x}}{\sigma}$$

$$Z_1 = \frac{28.35 - 28.27}{0.005} = \frac{-0.08}{0.005} = -1.6$$

$Z_1$  = Area under curve = 0.2514

= 25.14% ~~25.14%~~

$$Z_2 = \frac{28.35 - 28.27}{0.005} = \frac{0.08}{0.005} = 1.6$$

Area under curve = 0.9962

99.62%

(Below 28.27 or above 28.35)

~~1.6% of items that will be above~~

$$28.35 \text{ if } 1 - 0.9962 = 0.0038$$

0.38%