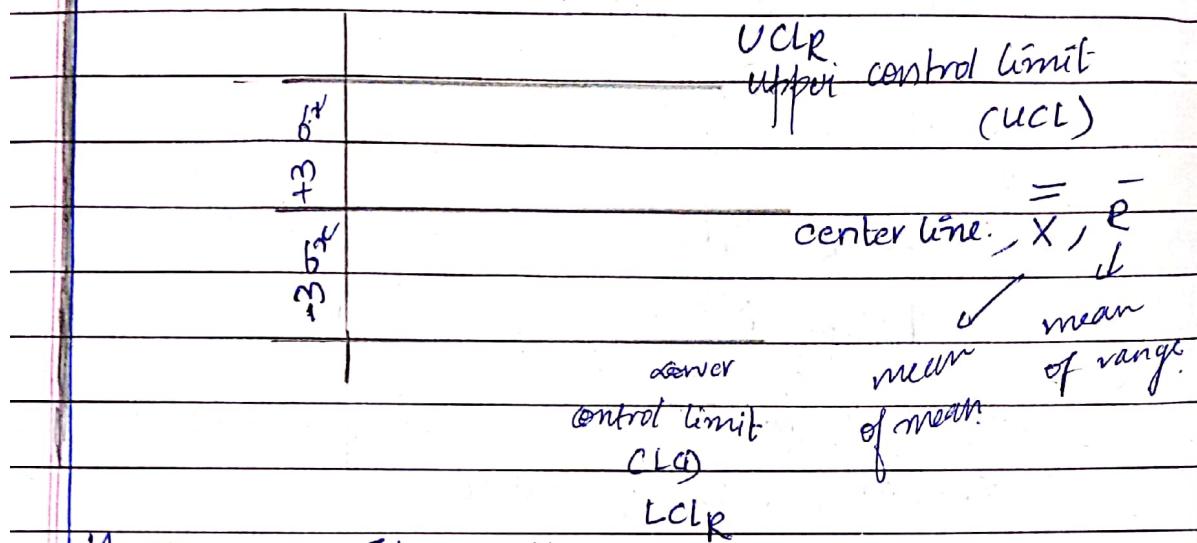


SPC / SQC charts
control charts. — variables
Attributes

Assignable causes of variations - "out of control"
chance cause of variations. - "in control"



Number	Item	\bar{x}_i
1	- 10	\bar{x}_1
2	- 10	\bar{x}_2
:		
8	\bar{x}_8

Sample size $n=10$

No. of samples $N=8$

$$\bar{\bar{x}} = \frac{\bar{x}_1 + \bar{x}_2 + \dots + \bar{x}_8}{(N=8)}$$

$$UCL_{\bar{x}} = \bar{\bar{x}} + 3 \sigma_{\bar{x}}$$

$$LCL_{\bar{x}} = \bar{\bar{x}} - 3 \sigma_{\bar{x}}$$

$$UCL_{\bar{x}} = \bar{\bar{x}} + \frac{3\sigma}{\sqrt{n}}$$

$$\sigma_{\bar{x}} = \frac{\sigma}{\sqrt{n}}$$

$$= \bar{\bar{x}} + 3 \bar{R} \cdot \frac{1}{d_2 \sqrt{n}}$$

$$d_2 = \frac{\bar{R}}{\sigma}$$

$$\sigma = \bar{R}/d_2$$

$$(A_2 = \frac{3}{d_2 \sqrt{n}})$$

$$UCL_{\bar{x}} = \bar{x} + A_2 \bar{R}$$

$$LCL_{\bar{x}} = \bar{x} - A_2 \bar{R}$$

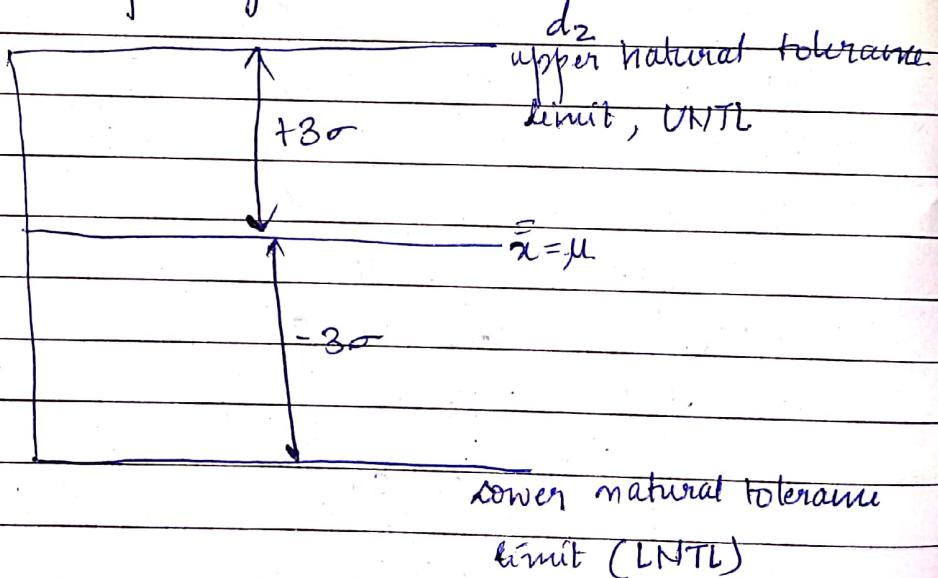
R chart

$$UCL_R = D_4 \bar{R}$$

$$LCL_R = D_3 \bar{R}$$

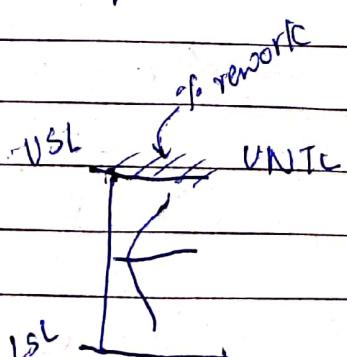
if any point is above or below UCL or LCL, then it is out of control.

$$\text{Process capability} = 6\sigma = 6\bar{R}$$



if $6\sigma < USL - LSL$, process is capable of

meeting specification
upper
control limit $UCL_{\bar{x}} = UCL_R$



$\% \text{ scrap} + \% \text{ rework} \neq \% \text{ rejects} = \% \text{ non-confirming}$

Better to have rework than scrap.

for Rohit,

Type I error - if you take control points are closer to center line, then more points falls outside, and control processes are rejected even if they are in control \rightarrow false alarm.

Type II \rightarrow

far from center line - saying it's ⁱⁿ control but actually out of control.

Q) Capability study of a lathe used in turning a shaft to a diameter of $23.75 \pm 0.1\text{mm}$. A sample of 6 consecutive pieces were taken each day for 8 days. Construct \bar{X} & R chart. The diameter of the shaft inspected.

I day	II day	III day	IV day	V day	VI day	VII day	VIII day	plot
23.77	23.8	23.73	23.79	23.75	23.78	23.76	23.76	
23.8	23.78	23.78	23.76	23.78	23.76	23.78	23.79	
23.78	23.76	23.77	23.79	23.78	23.73	23.75	23.77	
23.73	23.70	23.77	23.74	23.77	23.76	23.76	23.72	
23.76	23.81	23.80	23.82	23.76	23.74	23.81	23.78	
23.75	23.77	23.74	23.76	23.79	23.78	23.8	23.78	
\bar{X}	23.765	23.77	23.776	23.7767	23.7717	23.75	23.7667	$\bar{X} =$
R	0.07	0.11	0.06	0.08	0.04	0.05	0.06	$R =$

difference
largest
smallest
value.

Sample size $n=6$

No. of samples = 8

control limits for R

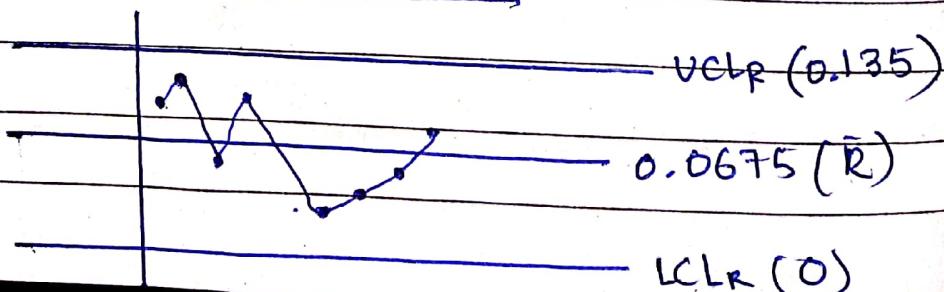
$$UCL_R = D_4 \bar{R} = 2.00 \times 0.0675 = 0.135$$

$$LCL_R = D_3 \bar{R} = 0 \times 0.0675$$

check in
table
 $m=6$

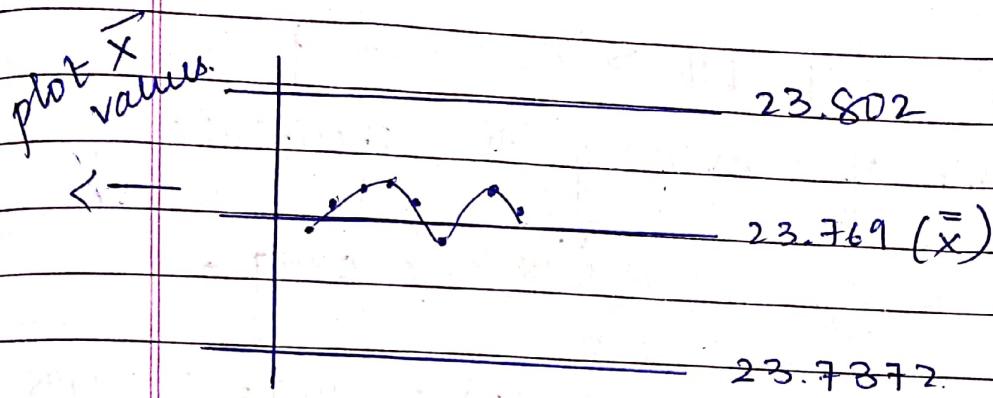
control chart for R.

plot R values



$$UCL_{\bar{x}} = \bar{x} + A_2 R = 23.7696 + 0.48 \times 0.0675 \\ = 23.802$$

$$LCL_{\bar{x}} = \bar{x} - A_2 R = 23.7696 - 0.48 \times 0.0675 \\ = 23.7372$$



$$\bar{x} = \frac{\sum \bar{x}}{N} = \frac{190.1568}{8} = 23.7698$$

$$\bar{R} = \frac{\sum R}{N} = \frac{0.54}{8} = 0.0675$$

The process is in control.
(since it is not above UCL & below LCL)
process capability = 6σ

$$= 6\bar{R} = 6 \times 0.0675 \\ d_2 \quad 2.534$$

$$= 0.1598$$

check in
first page for

n=6

if the question is asked is process
capable of meeting specification then.

upper specification limit (USL)

$$= 23.75 + 0.1 = 23.85 \text{ mm}$$

Lower Specification Limit (LSL):

$$23.75 - 0.1 = 23.65$$

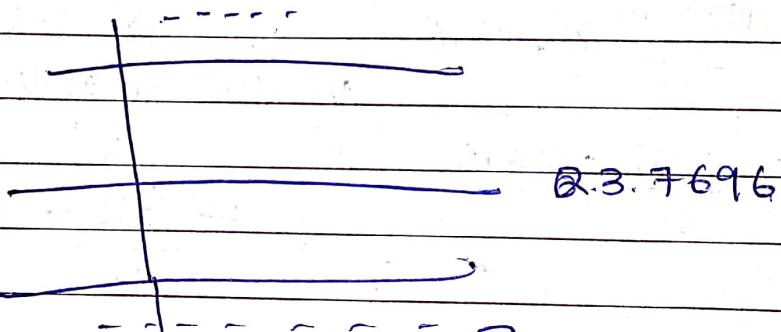
$$USL - LSL = 0.2\text{mm.}$$

Since $USL - LSL > 6\sigma$, the process is capable of meeting the specification.

$$3\sigma = \frac{6\sigma}{2} = \frac{0.1598}{2} = 0.0799 \rightarrow$$

$$\text{Can add this to } 23.7696 + 0.0799 = 23.8495$$

if we plot it. ↴



and if we subtract it we get it here.

$$UML = 23.7696 + 0.0799.$$

$$LML = 23.7696 - 0.0799.$$

Some problems you need to do this

- Q) The following data were obtained for 10 days to initiate \bar{X} & R control chart for quality characteristic for manufactured ~~the~~ product that had required substantial amount of rework. The subgroup size was 5 & 2 subgroups were taken per day. i) Determine the trial control limits of \bar{X} & R chart.
- ii) State whether the process is in control.
- iii) The specifications of the quality characteristic under study is given as 171 ± 11 . If a product falls below the lower specification limit it must be scrap & if it falls above upper specification limit it must be rework which is desired to hold the scrap to a minimum without causing excessive rework. What would suggest as the value of process mean if the mean can be changed by a simple machine adjustment.
- iv) What would you recommend as new limits for control chart.

$$171 \pm 11 = 160 \text{ U}$$

sample no.	\bar{X}	R	sample no.	\bar{X}	R
1	177.6	123	11	179.8	9
2	176.6	8	12	176.4	8
3	178.4	22	13	178.4	7
4	176.6	12	14	178.2	4
5	177	7	15	180.6	6
6	179.4	8	16	179.6	6
7	178.6	15	17	177.8	10
8	179.6	6	18	178.4	9
9	178.8	7	19	181.6	7
10	178.2	12	20	177.6	10

$$USL = 171 + 11 = 182, \quad LSL = 171 - 11 = 160.$$

$$USL - LSL = 182 - 160 = 22, \quad \text{subgroup.}$$

$$\bar{\bar{X}} = \frac{\sum \bar{X}}{N} = \frac{177.6 + 176.6 + \dots + 181.6 + 177.6}{20}$$

$$= 17$$

$$\bar{R} = \frac{\sum R}{N} = \frac{23 + 8 + 22 + 12 + \dots + 7 + 10}{20}$$

$$= 9.8$$

see for
n=5

$$\left\{ \begin{array}{l} UCLR = D_4 \bar{R} = 2.11 \times 9.8 = 20.678 \\ LCLR = D_3 \bar{R} = 0 \end{array} \right.$$

23 & 22 is more than 20.67⁸, so the process is not in control,
so omit those 2 values from it
divide by 18.

$$\bar{R} = \frac{(23 + 8 + 22 + \dots + 7 + 10) - (23 + 22)}{18}$$

$$= 8.388$$

$$UCL_R = D_4 \bar{R} = 2.11 \times 8.388 = 17.698$$

$$LCL_R = D_3 \bar{R} = 0$$

no point is above 17.698, so it is in control

$$\bar{\bar{x}}$$

leaving sample no. 1 & 3, find $\bar{\bar{x}}$

$$\bar{\bar{x}} = \frac{176.6 + 176.6 + \dots + 177.6}{18}$$

$$= 178.51$$

$$UCL_x = \bar{\bar{x}} + A_2 \bar{R}$$

$$= 178.51 + 0.58 \times 8.388$$

$$= \underline{183.06501}^{37}$$

$$LCL_x = \bar{\bar{x}} - A_2 \bar{R} = 178.51 - 0.58 \times 8.388$$

$$= \underline{173.64}$$

The process is in control, (because all points are in limit)

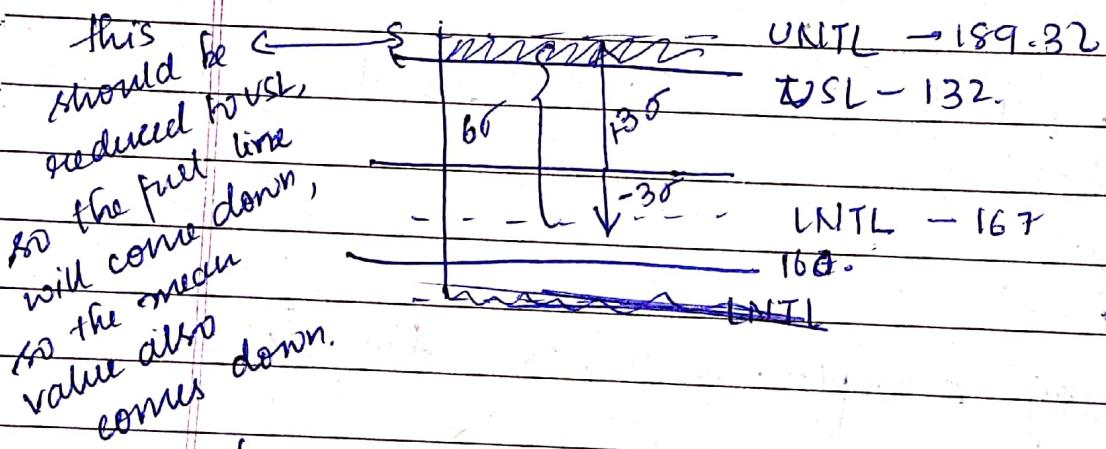
$$\textcircled{c) } \quad 3\sigma = \frac{6\bar{R}}{d_2} = \frac{6 \times 8.388}{2.326} = \underline{\underline{21.63}}$$

since, $3\sigma < \text{USL} - \text{LSL}$. The process is capable of meeting specifications.

$$3\sigma = 10.815$$

$$\text{UNTL} = 178.51 + 10.815 = 189.32$$

$$\text{LNTL} = 178.51 - 10.815 = 167.695$$



When $\text{UNTL} = \text{USL}$, then the % rework = 0.

In such a case \bar{X} will can be
changed to $= 182 - 3\sigma = 182 - 10.815$

$$= \underline{\underline{171.18}}$$

If we further subtract it with
 3σ again, it will be 160 something

$161 > 160 \leftarrow$ No scrap,
no gain or loss.

The mean \bar{X} control limits

$$UCL_{\bar{X}} = \bar{X} + A_2 R = 121.18 + 0.58 \times 8.388 = 126.015$$

$$LCL_{\bar{X}} = \bar{X} - A_2 R = 121.18 - 0.58 \times 8.388 = 116.31$$

- Q) A machine producing a product with specification of 12.58 ± 0.05 mm. A study of 10 subgroups of size 5 each was carried out and the following results were obtained $\bar{x} = 12.598$ & $\bar{R} = 0.55$
- Determine C_p & C_{pk}
 - compute % non conforming if any.
 - Suggest the possible ways to improve the process.

$$12.58 \pm 0.05 \text{ mm}$$

$$N = 10$$

$$n = 5$$

$$\bar{x} = 12.598$$

$$\bar{R} = 0.055$$

$$USL = 12.58 + 0.05 = 12.63 \text{ mm}$$

$$LSL = 12.58 - 0.05 = 12.53 \text{ mm}$$

$$\sigma = \frac{\bar{R}}{d_2} = \frac{0.055}{2.326} = 0.0236$$

for $n = 5$

$$d_2 = 2.326$$

i) C_p & C_{pk}

$$C_{pk} = \min \left[\frac{\bar{x} - LSL}{3\sigma}, \frac{USL - \bar{x}}{3\sigma} \right]$$

$$= \min [0.96, 0.45]$$

$$= 0.45 \quad (\text{Mean } \bar{x} \text{ is closer to USL})$$

\therefore Higher rework is expected.

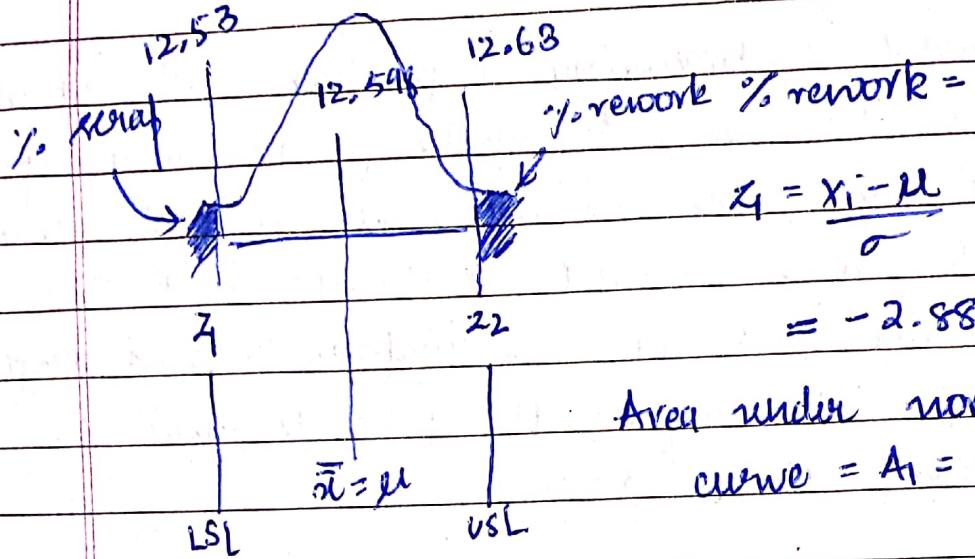
process
capability

index

C_p process capability ratio:

$$= \frac{USL - LSL}{6\sigma} = \frac{12.63 - 12.53}{6 \times 0.0236} = 0.706$$

ii) % rejects (non-conforming) = % rework + % scrap



Area under normal

$$\text{curve} = A_1 = 0.002 \quad (0.2\%)$$

% rework:

$$z_2 = \frac{x_i - \mu}{\sigma} = \frac{12.63 - 12.548}{0.0236} = 3.85$$

Area under normal

$$\text{curve} = 0.9115$$

$A_2 = 1 - \text{Area under normal curve}$

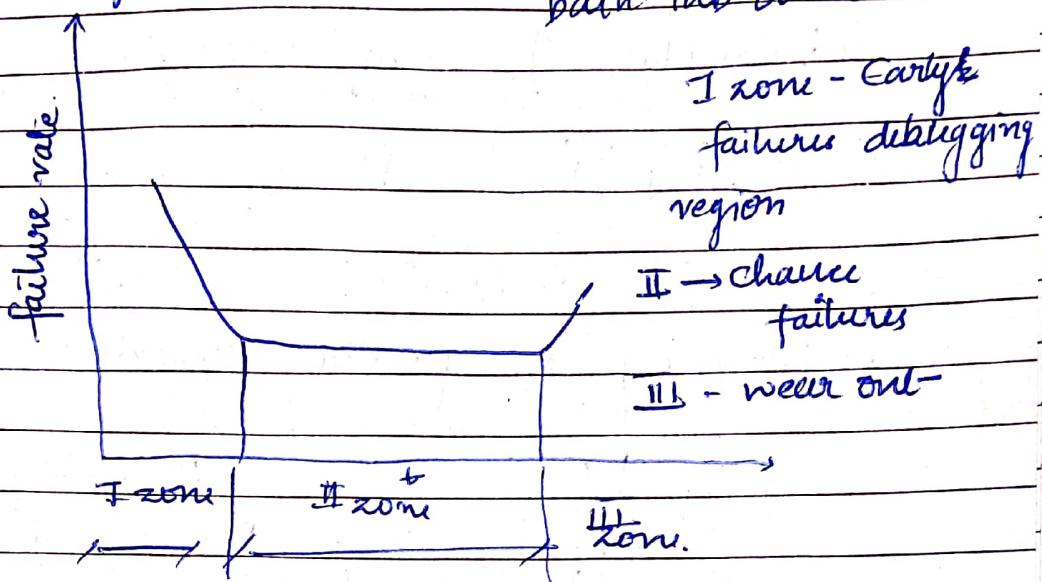
$$= 1 - 0.9115 = 0.0885 = 8.85\%$$

$$\begin{aligned} \% \text{ non conforming} &= \% \text{ scrap} + \% \text{ rework} \\ &= 0.2 + 8.85\% \\ &= 9.05\% \end{aligned}$$

Specification limits > Natural tolerance limits
control limits maybe < n

Reliability

bath-tub curve.



$$R(t) = e^{-ct}$$

c, λ, τ = failure rate

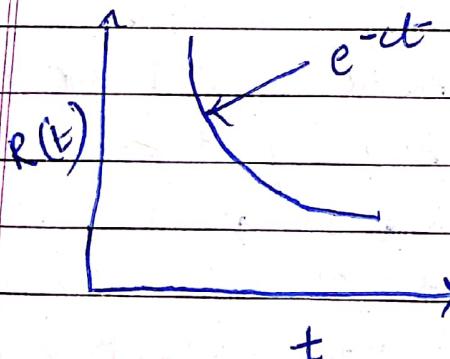
reliability of a component:

Mean time to failure (MTTF)

Mean time between failures (MTBF)

$$\text{failure rate } c = \frac{1}{\text{MTTF}} = \frac{1}{\text{MTBF}}$$

$$R(t) = e^{-ct}$$



$t \rightarrow$ operating time.

Reliability of systems:

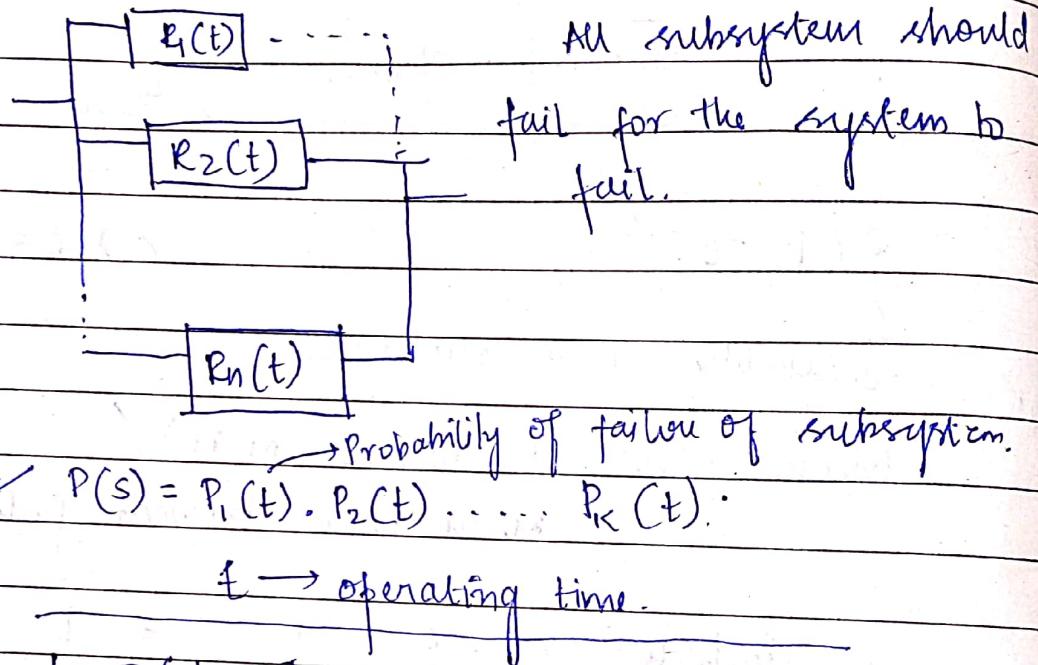
i) Reliability of series systems.

If anyone component fails, everything fails.



$$R(S) = R_1(t) \cdot R_2(t) \cdots R_n(t)$$

e) Reliability of parallel systems.



$$1 - R(S) = [1 - R_1(t)] [1 - R_2(t)] \cdots [1 - R_n(t)]$$

$$\text{here } R(S) = 1 - [1 - R_1(t)] [1 - R_2(t)] \cdots [1 - R_n(t)]$$

(Q) 10 ball point pens were tested for life.

The times of their running dry measured in minutes were.

1246 + 1683 + 1890 + 1676 +

1909 + 1783 + 1740 + 2000 + 1421 + 1857.

Compute mean life and rate of failure. What is the

reliability that a brand new refill will last 20 hrs of writing

$$\begin{aligned}
 A: \text{MTTF (Mean life)} &= \frac{1246 + 1683 + 1890 + 1678 + 1909 +}{10} \\
 &\quad - 1783 + 1740 + 2000 + 1421 + 1857 \\
 &= \underline{\underline{1720.5 \text{ min}}}
 \end{aligned}$$

$$\text{failure rate} = c = \frac{1}{\text{MTTF}} = 5.812 \times 10^{-4} \text{ failure/min}$$

$$\begin{aligned}
 R(t) &= e^{-ct} = e^{-\frac{1}{\text{MTTF}} \times t} = e^{\left(-\frac{1}{1720.5} \times 20 \times 60\right)} \\
 &= \underline{\underline{0.4978}}
 \end{aligned}$$

- Q) A machine has MTTF of ~~of~~ 10000 hrs find
the reliability of the system for operating life of
i) 100 hours ii) 1000 hrs. iii) 10,000 hrs

$$\text{Reliability of machine } R(t) = e^{-ct}$$

$$= e^{-\left(\frac{1}{\text{MTTF}}\right)t}$$

$$R(100) = e^{-\left(\frac{1}{10000}\right)100}$$

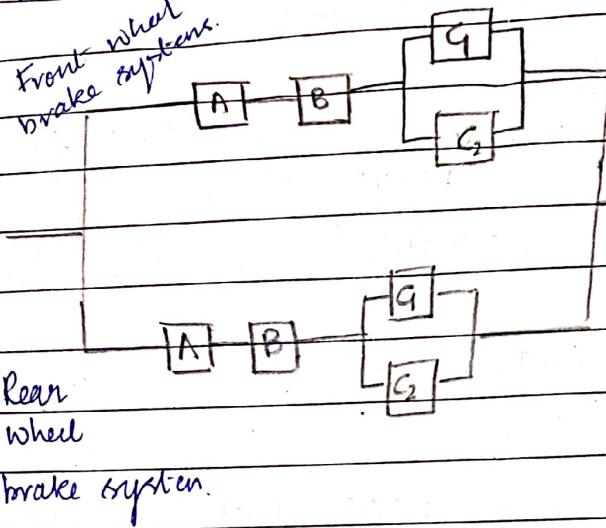
$$2) R(1000) = e^{-\frac{1}{10000} \times 1000} = \underline{\underline{0.9048}}$$

$$3) R(10000) = e^{-\frac{1}{10000} (10000)} = \underline{\underline{0.3678}}$$

- Q) There are 2 sets of brakes in a bicycle, one for the front wheel and one for the rear. It may be assumed that 1 brake is sufficient for safe operation. Each brake set consists of a hand-operated lever, a cable and 2 brakeshoes. One brakeshoe is enough for stopping the bicycle. If MTBF of various components are brake lever (n) = 500 hrs

Task-II : Reliability & Control charts.

Brake cables (B) = 100 hrs, Brake shoes (C) = 20 hr
 calculate reliability of overall system, for a 2 hour downhill run.



The reliability of Brake shoes (C or C₂) =

$$1 - [(1 - R_1(C)) (1 - R(C_2))]$$

$$= 1 - [(1 - e^{-4t}) (1 - e^{-20t})]$$

$$= 1 - [(1 - e^{-\frac{1}{20} \times 2}) (1 - e^{-\frac{1}{20} \times 2})]$$

$$= \underline{\underline{0.9909}}$$

The reliability of front/rear wheel brake system = R(A).R(B).R(C or C₂)

$$= (e^{-\frac{1}{100} \times 2}) (e^{-\frac{1}{500} \times 2}) \times \underline{\underline{0.9909}}$$

$$= \underline{\underline{0.9674}}$$

$$\text{Reliability of System} = 1 - [(1 - 0.9674) (1 - 0.9674)]$$

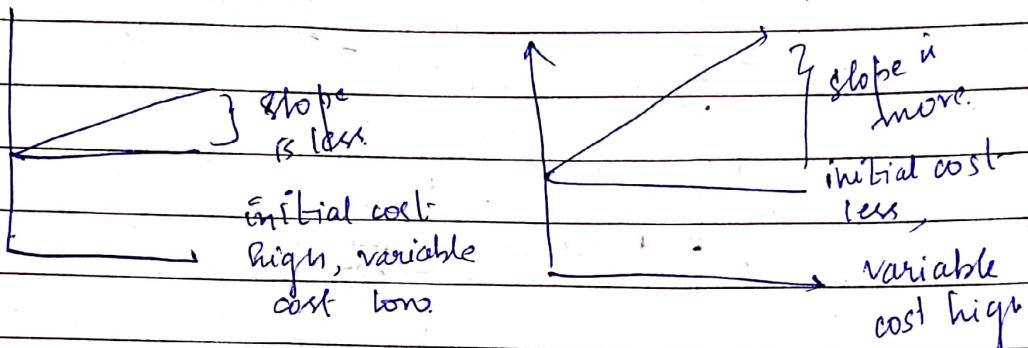
$$= \underline{\underline{0.9989}}$$

Break Even Analysis.

$$TR - TC = \text{Profit}$$

$$P \cdot Q - [FC + VC \cdot Q] = \text{Profit}$$

$$TC = FC + VC \cdot Q$$



- Q) Businessman is thinking of opening a factory in one of the 3 places A, D & N. He has gathered the data on fixed cost & variable cost, mentioned on the table, over what range of annual volume does each location have competitive advantage.

	Fixed cost/year	Material	Labour.	Overhead.
A	200,000	0.2	0.4	0.4
D	180,000	0.25	0.75	0.75
N	170,000	1	1	1

$$TC = FC + VC \cdot Q$$

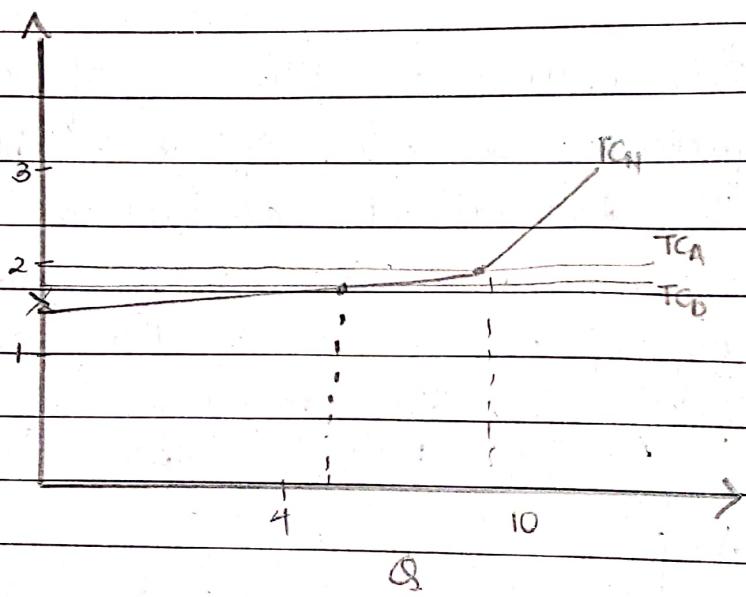
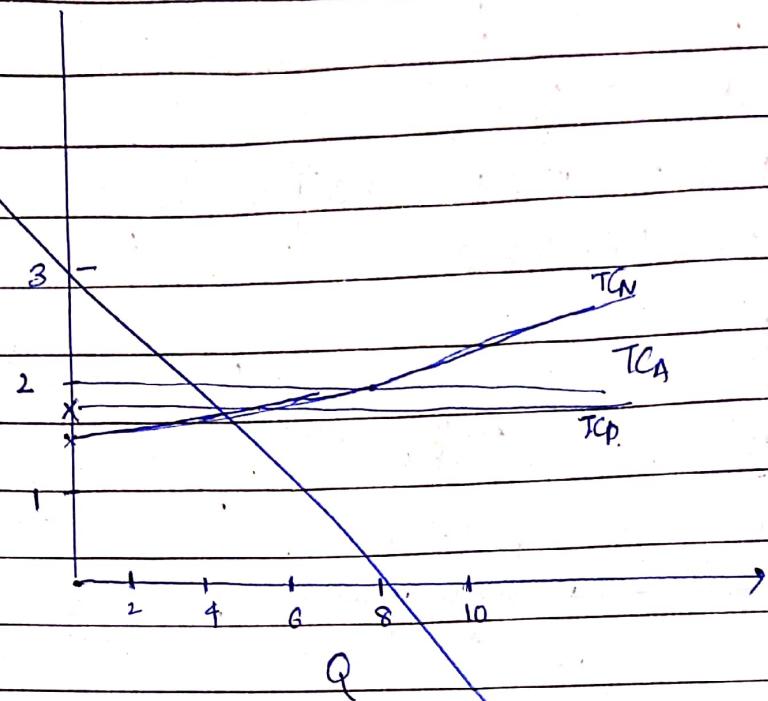
$$TC_A = 200,000 + (0.2 + 0.4 + 0.4) Q$$

$$TC_A = 200,000 + 1.0 Q \rightarrow ①$$

$$TC_D = 180,000 + (0.25 + 0.75 + 0.75) Q$$

$$= 180,000 + 1.75 Q \rightarrow ②$$

$$TC_N = 170,000 + 3 Q \rightarrow ③$$



Substitute 10,000 in each of the equations and find TC for each.

If extend TC_B and TC_A , they will meet.

$$TC_A = TC_B$$

$$200,000 + Q = 180,000 + 1.75Q$$

$$20,000 = 0.75Q$$

$$\boxed{Q = 26,667 \text{ units}}$$

$$TC_D = TC_N$$

$$180,000 + 1.75Q = 170,000 + 3Q$$

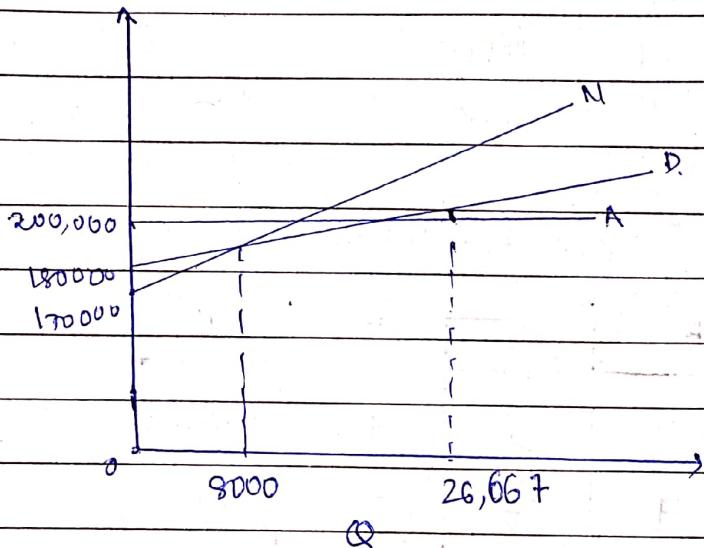
$$10000 = 1.25Q$$

$$Q = 8000 \text{ units}$$

If the production volume is 0 - 8000 units then location N is preferred.

If the production volume is 8000 - 26,667 units then location D is preferred.

If production volume is $> 26,667$ units then location A is preferred.



NOTE: If they ask which is best for 10000 units, don't draw graph, Just substitute Q in ①, ② & ③ and find the least TC, and that is chosen.

- Q) A company has clients at A, B, C & supplies goods to 3 market places A1, B1 & C1, because of the growing demand the company wants to establish another plant at D or e, from the cost demand & production data given below, determine where the plant should be located.

Plant	Units/month	Cost/unit (Rs)	Market
A	2000	7	
B	6000	7.08	
C	5000	6.9	
D	4000	6.9	
E	4000	6.2	

Market	units/month
A ₁	6000
B ₁	5000
C	6000
	17,000

Transportation cost.

	A	B	C	D	E	
A ₁	5	7	5	4	6	
B ₁	6	4	7	3	4.5	
C	5.5	7	3	5	5	

The demand is 17,000, but they produce only 13k, so we need new plant, D or E and find location depending on the cost.

Taking location D first:

Infinite initial feasible solution.

Date 1/20

	A ₁	B ₁	C ₁	Supply	Penalty
A	2000 5	6	5.5	2000	0.5
B	7	5000 4	7	7000 6000	3 0
C	5	7	3	5000 0	2
D	4000 4	3	5	4000	1
Demand	6000 2000	5000 0	6000 1000	17000 17000	
Penalty	2	1	2 0.57 (0.5 - 5)	difference b/w minimum.	

Row or column 3 which has highest penalty is 3.

next, highest penalty row is 2, then go for if there is tie go for least cost.

Select highest penalty row or column, check the least cost cell and choose that-

Transportation cost:

$$2000 \times 5 + 5000 \times 4 + 1000 \times 7 + 5000 \times 3 + 4000 \times 4 \\ =$$

Production cost-

$$4000 \times 6.9 =$$

Total cost = Transportation cost + production cost

$$= ₹ 95600$$

	A1	B1	G	Supply	Penalty
A	2000	5	6	6.5	0
B	1000	7	4	7	10000
C		5	7	3	5000
E	3000	6	4.5	5	4000
	6000	5000	6000	3000	0.5
	4000	0	1000	14000	1
	1000		1000	17000	
				17000	
Penalty	0	0	0.5	X	bcoz 4.5
	1			0.5	was removed.
				2	so the value changes.

Transportation cost:

$$2000 \times 5 + 1000 \times 7 + 5000 \times 4 + 5000 \times 3 + 3000 \times 6 = \underline{\underline{75,000}}$$

$$+ 1000 \times 5 = \underline{\underline{80,000}}$$

Production cost at E

$$4000 \times 6.2 = 24,800$$

$$\begin{aligned} \text{Total cost} &= \text{Transportation cost} + \text{production cost} \\ &= \underline{\underline{104,800}} \end{aligned}$$

Location D is preferred \because of least total cost