

# Modeling of Missing Data

# Focusing on Confidential Social Science Data

Jerry Chia-Rui Chang, Advisor: Jerome P. Reiter

# Motivation & Goal

The senior executive services (SES) program was established by the Office of Personnel Management (OPM) to select high-level executives within the federal government

These executives are considered as "the backbone of Federal executive leadership" and are required to have leadership skills to lead strategic changes and achieve organizational goals

Concerns have been raised on the effectiveness of the SES program. (e.g. lack of diversitity within the program, selection bias.....)

To understand what factors influence the promotion of the SES positions in terms of gender, race, and more through analyzing the federal government employee data.

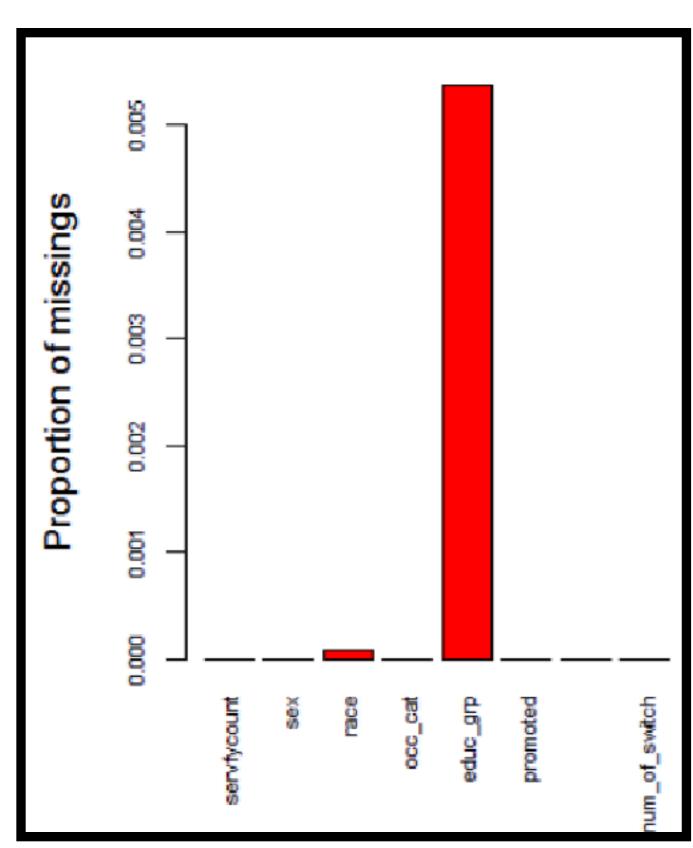
# Missing Data

### Missing Mechanisms

- (1) Missing Completely at Random (**MCAR**): probability of observations being missing is unrelated to other subjects in the study
- (2) Missing at Random (MAR): probability of missing only depends on observed values but not on unobserved values
- (3) Not Missing at Random (**NMAR**): probability of missing depends on both observed and unobserved values.

### Two types of missingness in the OPM data

- (1) Inherent Missingness: Race & Education Level
- (2) Missingness due to Time Constraint: Pay Plan, Grade, Step Rate, Salary



Inherent Missigness

educ\_grp
promoted

Proportion of missings

0.0 0.2 0.4 0.6 0.8

yrd\_salary

Missigness due to Time Constraint

# Methodology

# Multivariate Imputation by Chained Equations (MICE) with application of CART algorithm

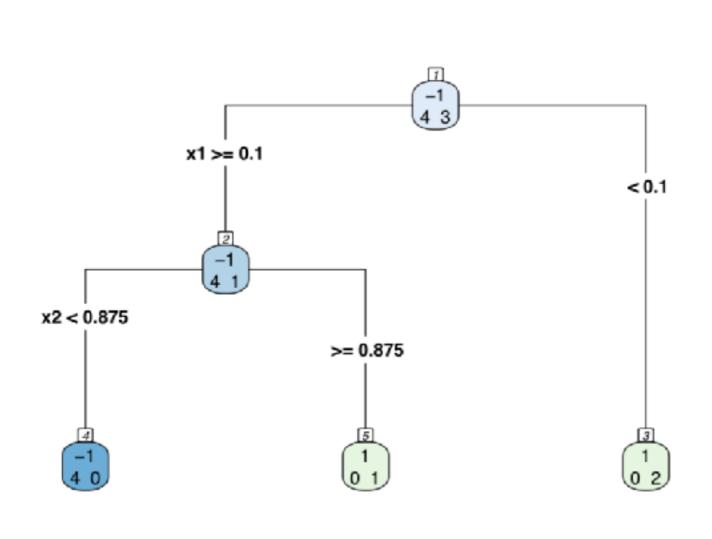
General Approach for MICE

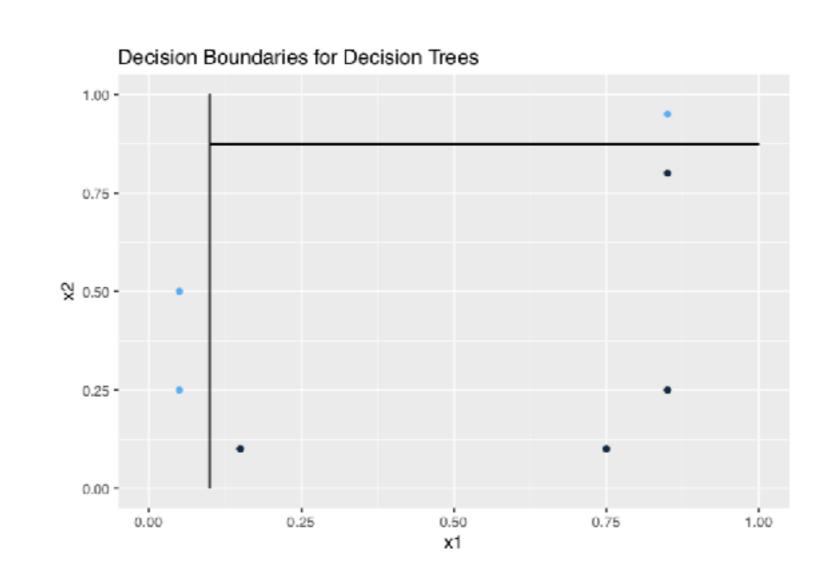
(1) Fill in the missing columns through drawing values from predictive conditional distribution to produce m complete datasets(2) For each complete dataset, conduct analysis for parameters of interest(3) Combine individual analysis to form final results

Specifying Conditional Distribution - CART (Classification and Regression Tree)

The CART algorithm performs binary splits of the predictors recursively to approximate the conditional distribution of a univariate outcome

▶ The partitions are found if the subsets of units have relatively homogeneous outcomes (Measured by Reduction in Gini Index)
 ▶ CART is a more flexible non-parametric modeling approach compared to standard generalize linear models (GLMs)

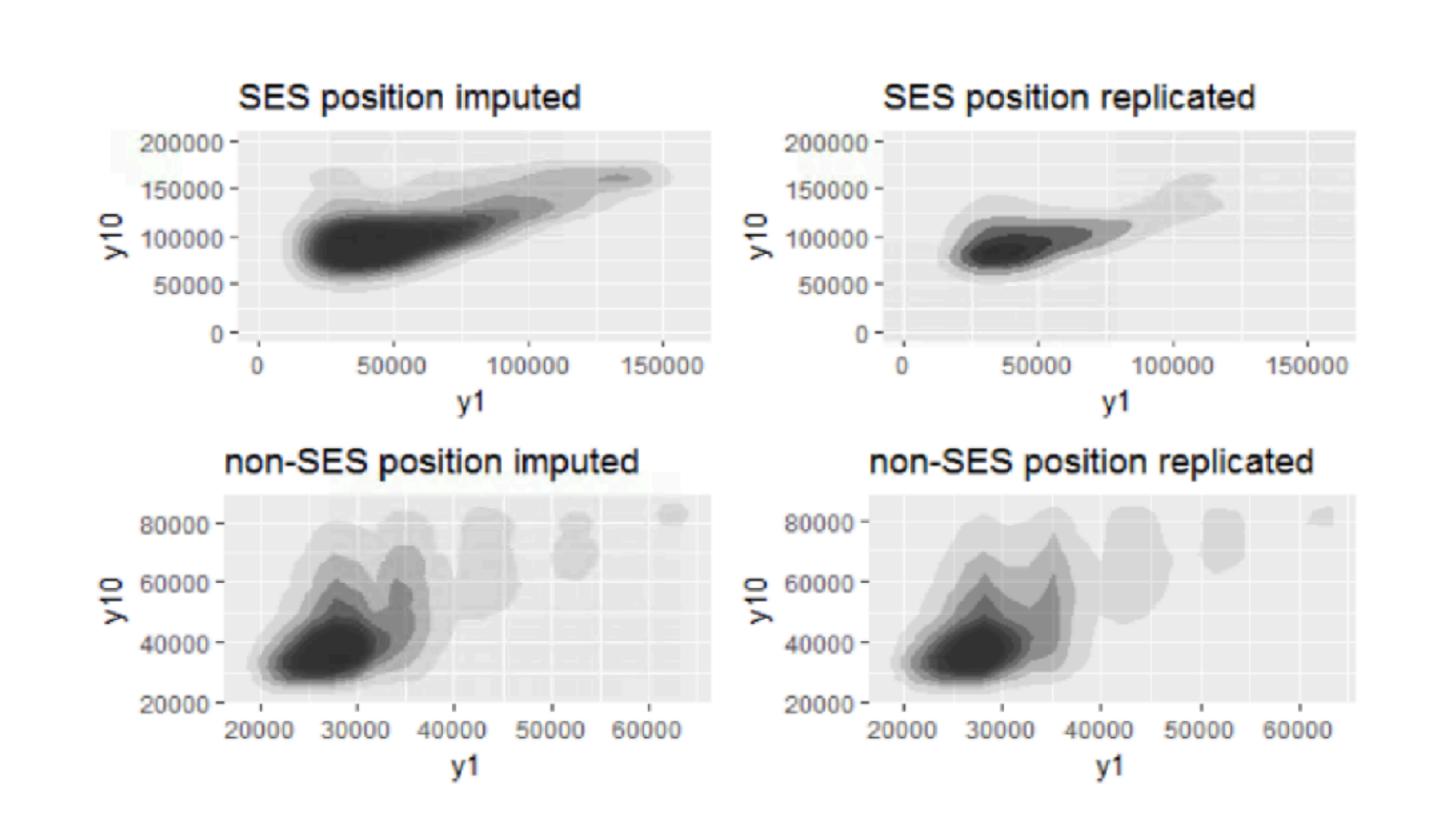




### Posterior Predictive Check (PPC)

Check the robustness of the imputation model through re-imputation

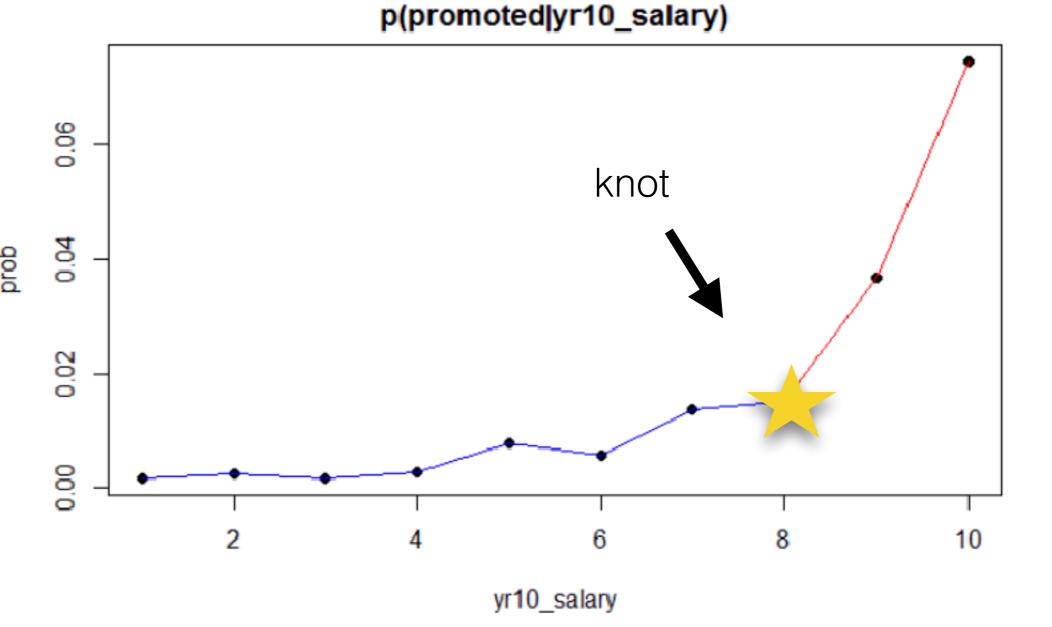
Since our parameter of interest is the relationship between year 1 and year 10 salary, we compare the distribution between imputed datasets and replicated datasets.



# Modeling of Complete Datasets

### Logistic Regression with bspline application

 $logit(p) = B_0 + B_1Female + B_2OccA + B_3OccO + B_4EducA + B_5EducC + B_6EducD + B_7EducE + B_8NotWhite + B_9NoSwitch + B_{10}NotSupervisor + B_{11}Grade_0 + B_{12}Salary + B_{13}(Salary - Knot) *I[Salary \ge Knot] + B_{14}Change1 + B_{15}Change2$ 

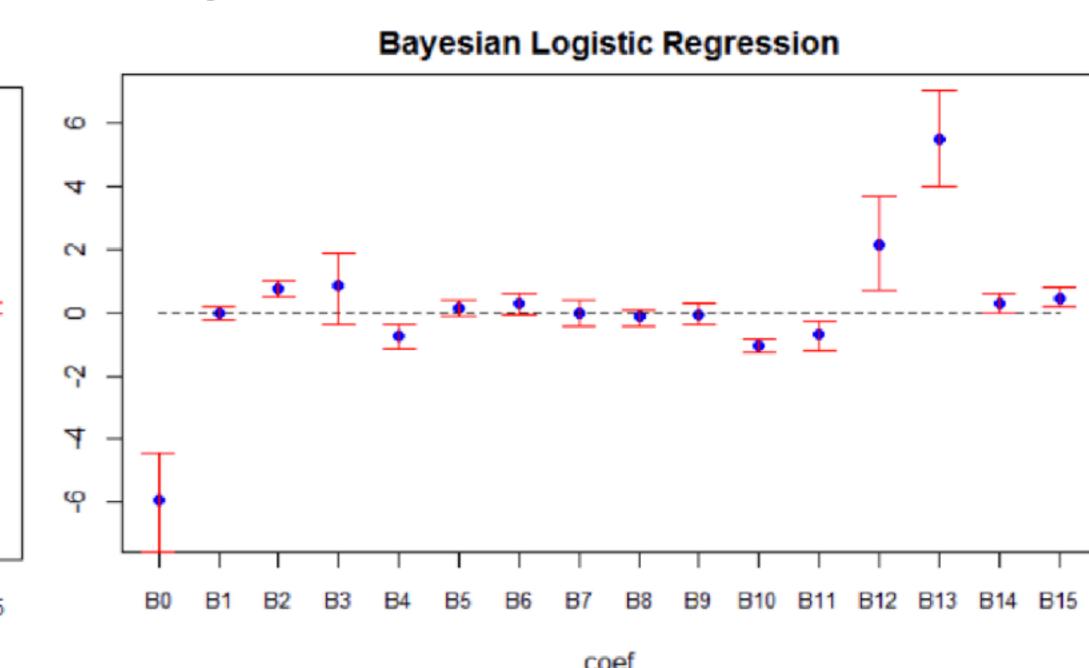


The relationship between the probability of promoted and year 10 salary is non-linear. To prevent underfitting, linear basis spline is applied. The knot is manually selected based on visualization.

# Frequentist

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# Bayesian



# **Bayesian - Posterior Distribution**

$$f(\beta_i) = N(0,5), i = 0, ..., 15$$

$$f(y|\beta) = \binom{n}{y} logit^{-1}(\eta)^y (1 - logit^{-1}(\eta))^{n-y}$$

$$f(\beta|y, X) \propto f(\beta_0) \prod_{k=1}^{15} f(\beta_k) \prod_{i=1}^{N} logit^{-1}(\eta_i)^{y_i} (1 - logit^{-1}(\eta_i))^{n_i - y_i}$$

# **Combined Analysis**

Frequentist

Parameter estimates through Maximum Likelihood approach

Variable importance evaluating by p-value

Combine m datasets results through averaging

### Bayesian

Parameter estimates through Draws from Posterior Distribution

Prior would affect the sensitivity of the posterior distribution

Combine m datasets results through mixtrue draws from MCMC posterior outputs