## Annex 4:

# Compliance Matrix

(Last Updated on IC 2024 July)

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#### 1. Introduction

- 1.1. The Compliance Matrix supports the identification of Violations of the AIESEC Portfolio Internal Policies. For each policy, there should be at least one violation associated.
- 1.2. The Compliance Matrix can not be edited or changed by an entity.

#### 2. Risk Types

- 2.1. The violations can correspond to one or more of the following risks:
  - 2.1.1. Risk of Continuity: Violations that can affect the existence of MC/LC (closing entities).
  - 2.1.2. Financial Risks: Anything that has an impact on cash flow.
  - 2.1.3. Performance Risk: Anything that indicates an entity is performing less than it could.
  - 2.1.4. Reputational Risk: Anything that could damage the AIESEC image and brand.
  - 2.1.5. Legal Risks: Anything that could involve a third legal party (lawyer, embassy...).
- 2.2. For each violation, there is a level of severity assigned, based on the number of risks the violation is related to.
  - 2.2.1. Violations related to 1 type of risks are considered severity level 1
  - 2.2.2. Violations related to 2 types of risks are considered severity level 2
  - 2.2.3. Violations related to 3 types of risks are considered severity level 3
  - 2.2.4. Violations related to 4 types of risks are considered severity level 4
  - 2.2.5. Violations related to 5 type of risks are considered severity level 5
  - 2.2.6. If a violation is related to the risk of continuity, it is automatically considered level 5 because of the nature of the risk.

### 3. Violations

#### 3.1. MC Responsibilities

|  | Applicable | Severity |            |         | Type of Ris | k            |       | APIP Policy              |
|--|------------|----------|------------|---------|-------------|--------------|-------|--------------------------|
| Violation  | to         | Level    | Continuity | Finance | Performance | Reputational | Legal | APIP Policy              |
| Brand Policies: No using the most recent version of the recommended Blue Book.   | МС         | 2        |            |         |             | Х            | Х     | 3.4.1.2                  |
| Brand Policies: Partner or Collaborate with Organizations that do not align with the AIESEC Brand Values and Vision.                               | МС         | 2        |            |         |             | Х            | Х     | 3.4.1.13                 |
| Education: AIESEC Members not being Educated on the APIP within the First Month after Joining.   | МС         | 3        |            |         | Х           | Х            | Х     | 8.5.5.1.                 |
| Education: AIESEC Members not being Educated on the APIP.  | МС         | 4        |            | Х       | Х           | Х            | Х     | 8.5.5.                   |
| Education: MC not creating an APIP Education Plan for Members in Cooperation with the ECB at the Beginning of the Semester following the Minimums. | MC         | 4        |            | Х       | Х           | Х            | Х     | 8.5.5.4.                 |
| Education: MC not educating the Plenary on the Latest APIP Policies.   | МС         | 3        |            |         | Х           | Х            | Х     | 5.3.3. and<br>8.5.5.6.   |
| Education: MCPs and LCPs not being Educated on the APIP at the Start of their Term.  | МС         | 3        |            |         | Х           | Х            | Х     | 8.5.5.2.                 |
| MC not covering and following the Compensation Timeline agreed during the Case Solution and the Policies written in the Document.                  | МС         | 3        |            |         | Х           | Х            | Х     | 5.6.1.4.                 |
| MC not ensuring that Contracts are in total Agreement with the AEPP and APIP, as well as the Local/National Labour/Migration Regulations.          | МС         | 4        |            | Х       | Х           | Х            | Х     | 5.6.1.1.                 |
| MC not following the ECB Chair Dismissal/Resignation Process.  | МС         | 1        |            |         |             | Х            |       | 8.3.                     |
| MC not following the ER Principles.  | МС         | 3        |            |         | Х           | Х            | Х     | Annex 11                 |
| MC not having a MC ECB Responsible.  | МС         | 4        |            | Х       | Х           | Х            | Х     | 8.3.2.3.                 |
| MCR not taking over the ECB Responsibilities if there is no ECB Chair.   | МС         | 4        |            | Х       | Х           | Х            | Х     | 8.3.3.4.3.               |
| MC not having an ESC Chair or Ethics Responsible.  | МС         | 4        |            | Х       | Х           | Х            | Х     | 1.3.3.2.                 |
| MC not having an Established ECB with a Minimum of an ECB Chair.   | МС         | 4        |            | Х       | Х           | Х            | Х     | 5.3.2.1. and<br>8.3.2.2. |
| MC not promoting, educating, supporting and reporting the practices stated in Whistleblowing and Harassment Protocols for Stakeholders.            | МС         | 3        |            |         | Х           | Х            | Х     | 5.6.1.14.                |
| MC not providing Education and Assistance on Complaint Procedures.   | МС         | 3        |            | Х       |             | Х            | Х     | 5.6.1.3.                 |
| MCP not presenting the ECB Chair to the National and Global Plenary.   | МС         | 2        |            |         |             | Х            | Х     | 8.3.4.1.1.               |
| MCR not being Responsible for the ECB Audit System if there is no ECB Chair.   | МС         | 4        |            | Х       | Х           | Х            | Х     | 8.4.3.2.2.               |

| PHAV: PHAV Committee not following the correct process when dealing with a Case.  | МС   | 3 |   | l x |   | X | X   | Annex 1,                           |
|---|------|---|---|-----|---|---|-----|------------------------------------|
| THAV. THAV committee not following the correct process when dealing with a case.  | 1410 | 3 |   | ^   |   | χ | , A | 5.2.5.                             |
| PHAVC: Contacts of the PHAV Committee not available to the National and Global Plenary.   | МС   | 3 |   |     | Х | Х | Х   | Annex 1, 5.2.1.                    |
| PHAVC: Not having a correctly formed Prevention Harassment and Anti-Violence Committee.   | МС   | 5 | Х | Х   | Х | Х | Х   | 1.3.3.2. and<br>Annex 1,<br>5.2.1. |
| PHAVC: Not spreading the Protocol and not providing appropriate training for Members.   | МС   | 3 |   |     | X | Х | х   | Annex 1, 5.5.                      |
| PHAVC: PHAV Committee not investigating a reported case.  | МС   | 3 |   |     | Х | Х | Х   | Annex 1, 5.1.5.                    |
| Safety Protocol: Ensures that AIESEC Members sign a Contract before travelling abroad under Activities with AIESEC.                   | МС   | 3 |   | Х   |   | Х | х   | 3.2.12.1.1.                        |
| Safety Protocol: Global Safety Guideline is not implemented for all AIESEC activities.  | МС   | 3 |   | Х   | Х |   | Х   | 3.2.2.                             |
| Safety Protocol: MC not having a relationship with a lawyer, a PR agency or/and other parties in case of emergencies.                 | МС   | 4 |   | х   | Х | Х | х   | 8.2.14.1.                          |
| Safety Protocol: MC not having Safety Management Guidelines for Members.  | MC   | 5 | Х | Х   | Х | Х | Х   | 3.2.13.2.1.                        |
| Safety Protocol: MC not reviewing the Safety Guideline during Planning and Re-Planning.   | МС   | 4 |   | Х   | Х | Х | Х   | 3.2.7.                             |
| Safety Protocol: Not having a written agreement on the responsibility and liability condition of AIESEC Activities from participants. | МС   | 2 |   | х   |   |   | Х   | 3.2.13.1.3.                        |
| Safety Protocol: Not Having a Health Management Plan.   | МС   | 4 |   | Х   | Х | Х | Х   | 3.3.2.                             |
| Safety Protocol: Not Having an Internal and External Risk Assessment and Management Plan.   | МС   | 4 |   | Х   | Х | Х | Х   | 3.3.3.                             |
| Safety Protocol: Not Updating the SOPs to the External Context.   | МС   | 3 |   | Х   | Х |   | Х   | 3.3.1.2.                           |
| Safety Protocol: Not Educating Members on Health and Safety Measures.   | МС   | 4 |   | Х   | Х | Х | Х   | 3.3.1.3.                           |
| Safety Protocol: Not Informing Stakeholders about the Health and Safety Measures.   | МС   | 3 |   | Х   | Х |   | Х   | 3.3.1.4.                           |

### 3.2. ECB Responsibilities

| No. L.C.   | Applicable | Severity |            |         | Type of Risk |              |       | APIP Policy          |
|--|------------|----------|------------|---------|--------------|--------------|-------|----------------------|
| Violation  | to         | Level    | Continuity | Finance | Performance  | Reputational | Legal | APIP Policy          |
| AC: ECB Chair not reporting the Quarterly Audit Results to ICB.                                    | ECB        | 3        |            | Х       | Х            |              | Х     | 8.4.3.2.4.1.         |
| AC: Not having an ECB Audit System that follows the Minimums.                                      | ECB        | 4        |            | Х       | Х            | Х            | Х     | 8.4.3.1.1.           |
| CM: ECB Chair implementing new Sanctions without them being legislated in the National Compendium. | ECB        | 3        |            |         | х            | Х            | ×     | Annex 4,<br>4.4.2.   |
| CM: ECB Chair not defining a Timeline of Implementing each Sanction.                               | ECB        | 3        |            |         | Х            | Х            | X     | Annex 4,<br>4.4.3.   |
| CM: Editing or Changing the Compliance Matrix.   | ECB        | 3        |            |         | Х            | Х            | X     | Annex 4,<br>1.3.     |
| CM: Implementing Monetary Sanctions without being Approved by ICB. (After IPM 2023)                | ECB        | 3        |            |         | х            | Х            | ×     | Annex 4,<br>4.3.5.1. |
| CS: ECBs not managing Consultancy Requests from their National Plenary.                            | ECB        | 3        |            |         | Х            | Х            | Х     | 8.6.3.2.             |
| CS: EXPA Management: ECB not managing Break Requests from their Entity.                            | ECB        | 3        |            |         | Х            | Х            | Х     | 8.6.4.1.             |
| CS: EXPA Management: ECB not managing EXPA Change Requests from their Entity.                      | ECB        | 3        |            |         | Х            | Х            | Х     | 8.6.4.4.             |
| CS: EXPA Management: ECB not managing Extension Requests from their Entity.                        | ECB        | 3        |            |         | Х            | Х            | Х     | 8.6.4.2.             |
| CS: EXPA Management: ECB not managing Finish-Early Requests from their Entity.                     | ECB        | 3        |            |         | Х            | Х            | Х     | 8.6.4.3.             |
| CS: Not following the CS Minimums.   | ECB        | 4        |            | Х       | Х            | Х            | Х     | 8.6.2.               |
| CSF: ECB not following the ICB Consultancy Process Correctly.                                      | ECB        | 1        |            |         |              | Х            |       | 6.9.5.8.             |
| CSF: ECBs not following the ECB to ECB Stage correctly.  | ECB        | 3        |            | Х       |              | Х            | Х     | 6.9.4.               |
| CSF: ECBs not following the Official Case Application Process correctly.                           | ECB        | 3        |            | Х       |              | Х            | Х     | 6.9.5.5.             |
| Dismissal E-Mail of ECB Chair not Following the Minimums.  | ECB        | 1        |            |         |              | Х            |       | 8.3.6.1.5.           |
| ECB Chair 12 Month Term not Starting in August. (After IC 2024)                                    | ECB        | 4        |            | Х       | Х            | Х            | Х     | 8.3.4.1.4.2.         |
| ECB Chair 6 Month Term not Starting in February or August. (After IC 2024)                         | ECB        | 4        |            | Х       | Х            | Х            | Х     | 8.3.4.1.4.1.         |
| Not registering with the ICB CRM with updated Contact Information.                                 | ECB        | 3        |            | Х       |              | Х            | Х     | 8.3.3.3.1.           |
| ECB Chair not creating, signing and submitting an ECB Establishment Letter.                        | ECB        | 4        |            | Х       | Х            | Х            | Х     | 8.3.3.3.1.           |
| ECB Chair not filling out the ICB Survey quarterly.  | ECB        | 3        |            |         | Х            | Х            | Х     | 8.3.3.3.4.           |
| ECB Chair not reporting and representing the Board in National Legislation.                        | ECB        | 2        |            |         |              | Х            | Х     | 8.3.3.3.3.           |

|  |     |   | <br> |   |   |   |                   |
|--|-----|---|------|---|---|---|-------------------|
| ECB Chair not reporting on the Planning and Achievements semesterly.   | ECB | 3 |      | X | Х | Х | 8.3.3.3.5.        |
| ECB Chair Selection Process not including 1 MC Member and Current ECB Chair.                                     | ECB | 1 |      |   |   | Х | 8.3.4.1.2.        |
| ECB Team Member Selection not including the ECB Chair and 1 MC Member or LCP or ICB Representative.              | ECB | 1 |      |   |   | х | 8.3.4.2.1.        |
| ECBs not delivering an Education Cycle about the APIP.   | ECB | 4 | Х    | Х | Х | Х | 8.3.3.2.2.        |
| ECBs not offering Consultancies when Requested.  | ECB | 2 |      | Х | Х |   | 8.3.3.2.1.        |
| ECBs not providing Quarterly Reports to the National Plenary.  | ECB | 3 |      | Х | Х | Х | 8.3.3.1.          |
| Not following the Guideline downscaled by ICB to request a Break Status.   | ECB | 3 |      | Х | Х | Х | 2.4.2.5.          |
| Not formalising the resignation of ECB Members by email to the ECB Chair and MC ECB Responsible.                 | ECB | 3 |      | Х | Х | х | 8.3.5.1.1.        |
| Not formalising the resignation of the ECB Chair by email to the MCP, MCR, ICB TL BD and ICB Chair.              | ECB | 3 |      | Х | Х | Х | 8.3.5.1.2.        |
| OCA: ECB not Following the Official Process of the OCA.  | ECB | 3 |      | Х | Х | Х | Annex 5, 2.       |
| OCA: Not trying to Solve the Case on Local and ECB Level before Sending it to ICB.                               | ECB | 3 |      | Х | Х | Х | Annex 5,<br>1.1.  |
| OCCA: Complaint from EP and OP going unprocessed by HE/SE for more than 5 Days, after Complaint was sent to ICB. | ECB | 4 | х    | Х | Х | Х | Annex 10,<br>1.1. |
| OCCA: ECB not following the Official Process of the OCCA.  | ECB | 3 |      | Х | Х | Х | Annex 10, 3.      |
| OCCA: ECBs not investigating the OCCA within 24 hours of receiving the Complaint.                                | ECB | 4 | Х    | Х | Х | Х | 6.9.5.2.3.        |
| ECB Chair receiving 3 Strikes from the ICB Strike System in the same term.                                       | ECB | 4 | Х    | Х | Х | Х | 8.3.6.2.8.        |

### 3.3. Experiential Leadership Development (ELD)

| Worleston.  | Applicable | Severity |            |         | Type of Risk |              |       | APIP Policy                         |
|---|------------|----------|------------|---------|--------------|--------------|-------|-------------------------------------|
| Violation   | to         | Level    | Continuity | Finance | Performance  | Reputational | Legal | APIP Policy                         |
| CSF: Cases reported to the ECB not following the Complaint and Case Solving Flow Section.   | ELD        | 3        |            | Х       |              | Х            | Х     | 8.6.3.                              |
| CSF: LCs not following the LC to LC Stage in the Case Solving Flow Section.   | ELD        | 3        |            | Х       |              | Х            | Х     | 6.9.3.1.4.                          |
| EPM not supporting the EP before, during and after the AIESEC Exchange.   | ELD        | 3        |            |         | Х            | Х            | Х     | 6.2.6.1.                            |
| Fully Remote: Changes to Opportunity Benefits not formalised with written Confirmation from EP-OP and with HE and SE in the Loop. | ELD        | 3        |            | ×       | Х            | Х            |       | 6.4.2.3.6.                          |
| Fully Remote: EP not being invited to at least 2 Networking Events during their Experience and not respecting the Minimums.       | ELD        | 2        |            |         | Х            | Х            |       | 6.4.2.4.1.                          |
| Fully Remote: Running the Remote Feature without passing the Eligibility Audit.   | ELD        | 4        |            | Х       | Х            | Х            | Х     | 6.4.2.1.3.                          |
| GTa/e - Mid+Long: Not communicating with the EP at least Arrival and then once a Month.   | GTa/e      | 2        |            |         | х            | Х            |       | 6.6.6.1.1.2.<br>and<br>6.6.6.1.1.3. |
| GTa/e - Short and GV: Not communicating with the EP at least at Arrival and Middle and Final Week.                                | ELD        | 2        |            |         | Х            | Х            |       | 6.6.6.1.1.1.                        |
| In Case of Crisis not check the Safety Status of all the EPs.   | ELD        | 3        |            |         | Х            | Х            | Х     | 6.2.4.3.                            |
| Members involved with Exchange not having an active EXPA account and aiesec.net E-Mail.   | ELD        | 2        |            |         |              | Х            | Х     | 4.2.2                               |
| Not delivering the AIESEC Exchange Standards.   | ELD        | 4        |            | Х       | Х            | Х            | Х     | 6.6.6.1.4.                          |
| Not ensuring the Dispute and Complaint Channels are always available for EPs and OPs.   | ELD        | 3        |            |         | Х            | Х            |       | 6.6.6.1.5.                          |
| Not Ensuring that EPs and Opportunities of a Member that left AIESEC are reassigned on EXPA to another Person.                    | ELD        | 3        |            |         | Х            | Х            | Х     | 4.2.2.1.                            |
| Not following the Process of Cancelling an Approval Procedure correctly.  | ELD        | 3        |            | Х       | Х            | Х            |       | 6.5.6.                              |
| Not following the Process of Cancelling Realization Procedures correctly.   | ELD        | 3        |            | X       | Х            | Х            |       | 6.6.7.                              |
| Not following the Process of Cancelling the Remote Duration correctly.  | GTa/e      | 3        |            | Х       | Х            | Х            |       | 6.4.2.9.                            |
| Not following the Process of Extending the Remote Duration correctly.   | GTa/e      | 3        |            | Х       | Х            | Х            |       | 6.4.2.10.                           |
| Not following the Process of Finish Realization Earlier procedures correctly.   | ELD        | 3        |            | Х       | Х            | Х            |       | 6.7.                                |
| Not following the Process of Finish Remote Realization Earlier correctly.   | ELD        | 3        |            | Х       | Х            | Х            |       | 6.4.2.11.                           |
| Not following the Process of the Extension Protocol correctly.  | ELD        | 3        |            | Х       | Х            | Х            |       | 6.8.                                |
| Not have a Plan to comply with the current AIESEC Exchange Standards.   | ELD        | 4        |            | X       | X            | Х            | Х     | 6.3.3.3.                            |

| Not having all of the Costs related to the Exchange disclosed in the OP Contract or Agreement. | ICX   | 3 | Х |   | Х | Х | 6.3.3.5.                        |
|--|-------|---|---|---|---|---|---------------------------------|
| Not Having an Exchange Standard Tracker.   | ELD   | 4 | × | Х | × | х | 5.2.2.2.8.<br>and<br>5.2.2.3.8. |
| Not provide Information and Assistance on Complaint Procedures to all EPs and OPs.             | ELD   | 4 | Х | Х | Х | Х | 6.2.4.1.                        |
| Not refusing a Company or Organization that does not fulfil the OP Criteria.                   | ELD   | 2 |   | Х |   | х | 5.5.2. and<br>6.4.2.3.3.1.      |
| Not refusing a person as an EP that does not fulfil the EP Criteria.                           | ELD   | 2 |   | Х |   | Х | 5.4.2.                          |
| Not responding to Complaints within 2 Working Days.  | ELD   | 3 | Х |   | Х | Х | 6.6.6.1.5.                      |
| Not Tracking the Exchange Standards Delivery.  | ELD   | 3 | х |   | х | Х | 5.2.2.2.8.<br>and<br>5.2.2.3.8. |
| Partly Remote: Not providing a Preparation Space and respecting the Minimums.                  | GTa/e | 2 | Х |   | Х |   | 6.4.2.7.2.3.                    |
| Partly Remote: Not tracking the 3 Virtual Standards.   | ELD   | 3 | Х | Х | Х |   | 6.4.1.2.13.1.                   |
| Running GV without passing the Resumption Audit.   | GV    | 4 | Х | Х | Х | Х | 5.2.4.3.3.2.8.                  |
| Safety Protocol: EPs not travelling with the right Visa.                                       | ELD   | 3 | Х | Х |   | Х | 3.3.4.4.                        |

### 3.3.1. ICX

| Minletten.  | Applicable | Severity |            | APIP Policy |             |              |       |   |
|---|------------|----------|------------|-------------|-------------|--------------|-------|---|
| Violation   | to         | Level    | Continuity | Finance     | Performance | Reputational | Legal | APIP Policy                             |
| Applicants not receiving a response and not being updated on EXPA.                | ICX        | 1        |            |             |             | Х            |       | 5.2.2.2.9.                              |
| Charging either 70% or 100% of the Price to a NGO or Third Party Funder.          | iGV        | 3        |            | ×           |             | Х            | Х     | 5.2.4.3.3.2.1.<br>and<br>5.2.4.3.3.2.2. |
| Contract with OP not Respecting the Minimums.                                     | ICX        | 5        | Х          | Х           | Х           | Х            | Х     | 5.2.2.2.1.                              |
| Contracts not revised and approved by an external Lawyer.                         | ICX        | 4        |            | X           | Х           | Х            | Х     | 5.2.2.2.14.                             |
| Global Host: Global Host Responsible not signing an MoU with AIESEC.              | ICX        | 3        |            | Х           | Х           | Х            |       | 5.2.2.2.10.                             |
| Global Host: Not having a Plan B for Global Host.                                 | iGV        | 3        |            | X           | Х           | Х            |       | 5.2.4.3.2.3.                            |
| Global Host: Running Global Host without Having a MoU that Respects the Minimums. | ICX        | 3        |            | Х           | Х           | Х            |       | 5.2.2.2.10.                             |
| ICX not informing all Stakeholders involved about the Minimums under 6.6.4.8.     | ICX        | 2        |            |             |             | Х            | Х     | 6.6.4.8.                                |

| Not Communicating with the Sending Entity.   | ICX | 1 |   |   | Х |   |   | 6.2.4.4.       |
|--|-----|---|---|---|---|---|---|----------------|
| Not educating OPs on the AIESEC Exchange processes.  | ICX | 3 |   | Х |   | Х | Х | 6.2.5.3.       |
| Not educating the OP on the AIESEC Exchange Standards before the EP's Approval.            | ICX | 3 |   | Х |   | Х | Х | 6.3.3.4.       |
| Not having a Common Financial Modell across all LCs.                                       | iGV | 3 |   | Х |   | Х | Х | 5.2.4.3.3.2.3. |
| Not Reviewing and Updating the Risk Management Plan every Quarter.                         | iGV | 4 |   | X | Х | Х | Х | 5.2.4.3.4.1.   |
| Opportunities not being chosen from the Global GV Portfolio.                               | iGV | 2 |   |   | Х | Х |   | 5.2.4.3.3.2.6. |
| Safety Protocol: Not having Safety Management Guidelines for EPs.                          | ICX | 5 | Х | X | Х | Х | Х | 3.2.13.2.1.    |
| Safety Protocol: Not Having a Plan B for Global Host.                                      | ICX | 3 |   | Х | Х |   | Х | 3.3.4.1.       |
| Safety Protocol: Not Educating the Global Host Host.                                       | ICX | 3 |   | X | Х |   | Х | 3.3.4.2.       |
| Safety Protocol: OP Contracts not Updated with the Current Context.                        | ICX | 4 |   | Х | Х | Х | Х | 3.3.4.5.       |
| Safety Protocol: Not Having a Section in the IPS informing the EP about Health and Safety. | ICX | 3 |   | Х | Х |   | Х | 3.3.1.1.       |

### 3.3.1.1. Opened Opportunity

| No. L. C.   | Applicable | Severity |            |         | Type of Risk |              |       | ADID Doligy |
|---|------------|----------|------------|---------|--------------|--------------|-------|-------------|
| Violation   | to         | Level    | Continuity | Finance | Performance  | Reputational | Legal | APIP Policy |
| Accommodation: Not stating clearly the Accommodation Provision on EXPA.                                   | ICX        | 3        |            | Х       |              | Х            | Х     | 2.6.3.7.    |
| Charging an EP.   | iGTa/e     | 3        |            | Х       |              | Х            | Х     | 5.2.2.2.6.  |
| Duration: Not Ensure the Duration is according to the Programme Minimums.                                 | ICX        | 3        |            | Х       |              | Х            | Х     | 2.6.3.13.   |
| Fake Opportunity: Opportunity is opened on EXPA but there is no Contract with OP.                         | ICX        | 5        | Х          | Х       | Х            | Х            | Х     | 2.4.3.3.    |
| Fake Opportunity: Opportunity is running Partly Remote but is not tagged Partly Remote.                   | iGTa/e     | 5        | Х          | Х       | Х            | Х            | Х     | 2.4.3.2.    |
| Fake Opportunity: Opportunity is running Remotely but is not tagged Remote.                               | iGTa       | 5        | Х          | Х       | Х            | Х            | Х     | 2.4.3.1.    |
| Fully Remote: Applying the Remote Feature to GTe or GV.   | iGTa       | 2        |            | Х       |              |              | Х     | 6.4.2.1.1.  |
| Job Description: Not stating clearly the Responsibilities and Goals to the OP of the Opportunity on EXPA. | ICX        | 3        |            | х       |              | Х            | Х     | 2.6.3.11.   |
| Not Charging the Opportunity Provider.  | iGTa/e     | 2        |            | Х       | Х            |              |       | 5.2.2.2.5.  |
| Not deciding on the Selection Process with the OP.  | ICX        | 2        |            |         | Х            | Х            |       | 6.2.5.1.    |
| Not ensuring EP is supervised and evaluated by one or more full-time Employees of the Opportunity.        | iGTa/e     | 1        |            |         |              | Х            |       | 5.3.2.2.6.  |
| Not providing a Salary for Opportunities that last longer than 8 Weeks.                                   | iGTa       | 3        |            |         | Х            | Х            | Х     | 5.3.2.2.9.  |

| Not providing a Salary or Accommodation for Opportunities that are between 6 and 8 Weeks.                           | iGTa   | 3 |   |   | Х | Х | Х | 5.3.2.2.8.  |
|---|--------|---|---|---|---|---|---|---|
| Not providing a Volunteer Experience.   | iGV    | 1 |   |   |   | Х |   | 5.3.2.4.1.  |
| Not providing an Internship.  | iGTa/e | 1 |   |   |   | Х |   | 5.3.2.2.1.  |
| OP or Third Party Funder not providing Accommodation.   | iGV    | 2 |   |   |   | Х | Х | 5.3.2.4.7.  |
| Opening an Opportunity more than a Year in advance.   | iGV    | 1 |   |   | Х |   |   | 5.2.4.3.1.5.  |
| Opportunity Benefits: Opportunity not providing a Salary.   | iGTe   | 3 |   | Х |   | х | х | 5.3.2.3.8.,<br>6.4.1.2.1.<br>and<br>6.4.2.3.5.                |
| Opportunity Benefits: Salary for EPs not covering the Basic Living Costs.   | iGTa/e | 3 |   | Х |   | Х | Х | 5.2.2.2.11.   |
| Opportunity is not about Teaching specific Subjects and/or Languages.   | iGTe   | 3 |   | Х |   | Х | Х | 5.3.2.3.2.  |
| Opportunity not hosted by an External Organization. AIESEC is OP.   | ICX    | 5 | Х | х | х | Х | х | 5.2.2.2.1.<br>and<br>6.4.2.3.3.                               |
| Opportunity not related to a Social Project that is designed for Impact and directly contributes to one of the SDG. | iGV    | 3 |   | х | х | Х |   | 5.3.2.4.2.  |
| Opportunity not related to Business Administration, Business Development, Marketing, Finance, IT or Engineering.    | iGTa   | 3 |   | х |   | Х | х | 5.3.2.2.2.  |
| Opportunity on EXPA not following the Opportunity Guide.  | ICX    | 3 |   | X | Х | Х |   | 5.2.2.2.4.  |
| Opportunity Provider not Signing a Contract with AIESEC.  | ICX    | 3 |   | Х |   | Х | Х | 5.2.2.2.1.  |
| Opportunity Provider not the same on EXPA.  | ICX    | 2 |   | X |   | Х |   | 5.2.2.2.  |
| Partly Remote: Applying the Partly Remote Feature to GV.  | iGTa/e | 2 |   | Х |   |   | Х | 6.4.1.1.3.  |
| Partly Remote: Not Providing written Information to the EP about the Duration.                                      | iGTa/e | 3 |   | X |   | Х | Х | 6.4.2.7.2.2.  |
| Partly Remote: Opportunity Duration is not Minimum 3 Months.  | iGTa/e | 2 |   | Х |   |   | Х | 6.4.1.1.4.  |
| Partly Remote: Opportunity not starting Remotely before Realization.  | iGTa/e | 3 |   |   | Х | Х | Х | 6.4.1.1.1.  |
| Partly Remote: Period in between the Remote Part and a Physical Part exceeds 4 Weeks.                               | iGTa/e | 2 |   | Х |   |   | Х | 6.4.2.8.1.3.  |
| Partly Remote: Remote Part of the Opportunity is more than Half of the Duration.                                    | iGTa/e | 3 |   | X |   | Х | Х | 6.4.1.1.5.  |
| Working Hours: Not Ensure the Working Hours are according to the Programme Minimums.                                | ICX    | 3 |   | Х |   | х | х | 2.6.3.12.,<br>5.3.2.4.9.,<br>5.3.2.2.11.<br>and<br>6.4.1.1.7. |

### 3.3.1.2. Approved

| V(-1-6:  | Applicable | Severity |            |         | Type of Risk |              |       | ADID Dalian             |
|--|------------|----------|------------|---------|--------------|--------------|-------|-------------------------|
| Violation  | to         | Level    | Continuity | Finance | Performance  | Reputational | Legal | APIP Policy             |
| Expectation Setting: Not providing EP with Basic Information regarding the Country of their Exchange.                              | ICX        | 2        |            |         | х            | Х            |       | 2.6.3.4.                |
| Fake Approval: EP is marked as Approved on EXPA but has no intention of going on Exchange.   | ICX        | 5        | Х          | Х       | Х            | Х            | Х     | 2.4.2.1.2.              |
| Fake Approval: EP is marked as Approved on EXPA but the Slot Start Date has Passed with the EP not intending to go on exchange.    | ICX        | 5        | х          | х       | Х            | Х            | Х     | 2.4.2.1.3.              |
| Fake Approval: EP is processed outside of the platform.  | ICX        | 5        | Х          | Х       | Х            | Х            | Х     | 2.4.2.1.4.              |
| Fully Remote: Salary not clearly stated in the Contracts signed by the EP and OP prior to the Approval of the EP.                  | iGTa       | 2        |            |         |              | Х            | Х     | 6.4.2.3.5.1.            |
| Not communicating the Registration Timelines and Requirements to OGX and the EP within 2 Weeks from Approval.                      | ICX        | 2        |            |         | Х            | Х            |       | 6.5.4.6.                |
| Not providing the EP with Contacts of their EPM within 1 Week after the Approval.  | ICX        | 2        |            |         | Х            | Х            |       | 6.5.4.3.                |
| Not providing the EP with Information respecting the Minimums within 2 Weeks after Approval.                                       | ICX        | 2        |            |         |              | Х            | Х     | 6.5.4.2.                |
| OP and EP not signing a Contract with each other.  | iGTa/e     | 3        |            |         | Х            | Х            | Х     | 5.2.2.2.12.             |
| Partly Remote: EP not acknowledging that they are liable for any Legal Registration or Tax Responsibilities before Approval.       | iGTa/e     | 2        |            | х       |              |              | Х     | 6.4.1.2.4.              |
| Partly Remote: No Agreement between EP and OP about the Salary Payment Chosen before Approval.                                     | iGTa/e     | 2        |            | х       |              |              | Х     | 6.4.1.2.2.              |
| Visa and Work Permit: Not providing the EP with an Invitation Letter, Visa Information and Document within 2 Weeks after Approval. | ICX        | 3        |            | Х       | х            | Х            |       | 2.6.3.5. and 6.3.2.3.2. |

#### 3.3.1.3. Remote-Realized

| Violation   | Applicable | Severity |            |         | Type of Risk |              |       | APIP Policy    |
|---|------------|----------|------------|---------|--------------|--------------|-------|----------------|
|   | to         | Level    | Continuity | Finance | Performance  | Reputational | Legal | APIP POlicy    |
| Fully Remote: Working Hours not agreed upon by EP and OP before the Beginning of the Internship.  | iGTa       | 2        |            | Х       |              | Х            |       | 6.4.2.3.2.1.   |
| Fully Remote: Not marking an EP as Remote Realized when they had their Virtual First Day of Work. | iGTa       | 1        |            |         |              | Х            |       | 6.4.2.1.5.1.2. |

| Partly Remote: Not hosting a Virtual "First Day of Work" Space on the First Day of the Remote Part of the Internship. | iGTa/e | 2 |  | Х | Х | 6.4.2.8.4.2. |
|---|--------|---|--|---|---|--------------|
| Partly Remote: Not hosting a Virtual IPS and respecting the Minimums.   | iGTa/e | 2 |  | Х | Х | 6.4.2.7.2.1. |
| Partly Remote: Not offering a Virtual Meeting with EP before starting the Remote Experience.                          | iGTa/e | 2 |  | Х | Х | 6.4.1.3.4.   |
| Partly Remote: Not offering a Virtual Meeting with EP in the First Week of the Remote Internship.                     | iGTa/e | 2 |  | Х | Х | 6.4.1.3.5.   |
| Partly Remote: Not ensure that the OP provides at least One Space to align at the Beginning of the Remote Part.       | iGTa/e | 1 |  | Х |   | 6.4.1.4.2.   |
| Partly Remote: Not marking an EP as Remote Realized when they Start the Remote Phase.                                 | iGTa/e | 2 |  | Х | Х | 6.4.1.1.9.5. |
| Partly Remote: Not providing an Expectation Setting that respects the Minimums.                                       | iGTa/e | 2 |  | Х | Х | 6.4.1.3.2.   |
| Partly Remote: Not arranging and ensures the Attendance of the EP to their First Remote Day of the Internship.        | iGTa/e | 1 |  |   | Х | 6.4.1.4.1.   |

#### 3.3.1.4. Realized

| Walatian  | Applicable | Severity |            |         | Type of Risk |              |       | ADID Delieu  |
|---|------------|----------|------------|---------|--------------|--------------|-------|--|
| Violation   | to         | Level    | Continuity | Finance | Performance  | Reputational | Legal | APIP Policy  |
| Accommodation: Not providing the Minimums and/or supporting the EP with the Accommodation.                  | ICX        | 3        |            | ×       |              | Х            | Х     | 2.6.3.7.   |
| Alignment Spaces with OP: Not Ensure that the OP provides a Meeting to align with the EP.                   | ICX        | 2        |            |         | Х            | Х            |       | 2.6.3.10.  |
| Arrival Pick Up: Not providing written Proof about the Agreed Pick-up Point at least 3 Days before Arrival. | ICX        | 3        |            | х       |              | Х            | Х     | 2.6.3.6. and 6.5.4.5.                                |
| Duration: Not ensuring the Duration is the Same as on EXPA.   | ICX        | 1        |            |         | х            |              |       | 2.6.3.14.<br>and<br>6.4.1.4.4.                       |
| Fake Realized: EP is marked as Realized on EXPA but did not have their First Day at Work.                   | ICX        | 5        | Х          | Х       | Х            | Х            | Х     | 2.4.2.2.1.   |
| First Day of Work: EP is not transported in Person to their First Day of Work.                              | ICX        | 1        |            |         |              | Х            |       | 2.6.3.9.   |
| IPS: Not hosting an IPS which respects the Minimums, after the EP arrives and before the First Day of Work. | ICX        | 2        |            |         | ×            | Х            |       | 6.6.4.1.,<br>6.4.1.3.3.,<br>2.6.3.8. and<br>3.3.1.1. |
| Job Description: Not Ensure that the Job Description is the same as on EXPA.                                | ICX        | 3        |            | Х       |              | Х            | Х     | 2.6.3.11.  |
| Not ensuring EPs deliver on Activities required under the MoO Report.                                       | ICX        | 2        |            |         | Х            | Х            |       | 7.2.4.3.1.6.   |

| Not ensuring that the EP registers within 1 Week from its Arrival at the Embassy.  | ICX    | 3 |   | Х | Х | Х | 3.2.13.1.1.                         |
|--|--------|---|---|---|---|---|-------------------------------------|
| Not ensuring the EP is aware of the Expectations on the First Week of Realization.   | ICX    | 3 |   | Х | Х | Х | 6.6.4.7.                            |
| Not ensuring the EP receives Performance-Related Feedback from the Organisation on a Regular Basis.                                  | ICX    | 2 |   | Х | Х |   | 6.6.4.9.                            |
| Not keeping EPs in the Country or Territory updated in case of any Safety Issue.   | ICX    | 2 | Х |   | Х |   | 6.6.4.12.                           |
| Not provide Assistance to open a Bank Account and converting Money.  | ICX    | 2 | Х |   | Х |   | 6.6.4.2.                            |
| Not providing an Introduction to the Local AIESEC Members, the AIESEC Local Committee (LC), Reality and Culture.                     | ICX    | 1 |   |   | Х |   | 6.6.4.5.                            |
| Not providing Assistance in dealing with Housing Agreements and Landlords.   | ICX    | 2 |   | Х | Х |   | 6.6.4.6.                            |
| Not providing Information about Local Cultural Norms, Location and Guidance for use of General Services.                             | ICX    | 1 |   |   | Х |   | 6.6.4.4.                            |
| Not providing Opportunities for the EP to become involved in AIESEC Activities.  | ICX    | 1 |   | Х |   |   | 6.6.4.10.                           |
| Not providing support on Registration with relevant Local Authorities.   | ICX    | 3 | Х |   | Х | Х | 6.5.4.6.                            |
| Opportunity Benefits: Not Ensure that the Benefits stated on EXPA are delivered.   | ICX    | 3 | Х |   | Х | Х | 2.6.3.14.                           |
| Partly Remote: Not arranging and ensures the Attendance of the EP to their First Physical Day of the Internship.                     | iGTa/e | 1 |   |   | X |   | 6.4.1.4.1.                          |
| Partly Remote: Not ensure that the OP provides at least one Space at the Beginning of the Physical Part of the Experience to Review. | iGTa/e | 2 |   | Х | Х |   | 6.4.1.4.2.                          |
| Partly Remote: Not having Monthly Review Meetings with the EP and the OP.  | iGTa/e | 2 |   | Х | Х |   | 6.4.2.8.4.3.                        |
| Partly Remote: Not offering a Virtual Meeting with EP once per Month during the Remote Experience.                                   | iGTa/e | 2 |   | Х | Х |   | 6.4.1.4.5.                          |
| Realization Date of Opportunity is not within 20 Days of Difference on EXPA.   | ICX    | 3 | Х | Х | Х |   | 5.2.4.3.1.3.                        |
| Realize EP if there is a potential or existing Health or Safety Risk to the EPs and or OPs.  | iGV    | 3 | × | Х |   | х | 5.2.4.3.2.6.<br>and<br>5.2.4.3.2.5. |
| Safety Protocol: Not ensuring the Health and Safety of the EP during the Exchange.   | ICX    | 4 | х | Х | Х | х | 5.2.4.3.2.4.<br>and 11.2.8.         |
| Safety Protocol: Not having a written Agreement on the Responsibility and Liability condition of AIESEC Activities from EPs.         | ICX    | 3 |   | Х | Х | х | 3.2.13.1.3.                         |
| Safety Protocol: Not having the Contact Details of the EP at least 10 days before Arrival.   | ICX    | 2 |   | Х | Х |   | 3.2.13.1.2.                         |
| Working Hours: Not Ensure that the Working Hours are the Same as on EXPA.  | ICX    | 3 | х |   | х | х | 2.6.3.12.<br>and<br>6.4.1.4.3.      |

#### 3.3.1.5. Finished

| Violation   | Applicable | Severity |            |         | Type of Risk |              |       | APIP Policy                  |
|---|------------|----------|------------|---------|--------------|--------------|-------|------------------------------|
| Violation   | to         | Level    | Continuity | Finance | Performance  | Reputational | Legal | APIP POIICY                  |
| Departure Support: Not offering a written Departure Support at least two Weeks before the EP is Finished.                           | ICX        | 2        |            |         |              | Х            | Х     | 2.6.3.15.                    |
| Fake Completed: EP is marked as Completed on EXPA but the Standards were not delivered and/or someone else filled out the Survey.   | ICX        | 5        | Х          | ×       | Х            | Х            | Х     | 2.4.2.4.1. and<br>2.4.2.4.2. |
| Fake Finished: EP is marked as Finished on EXPA but never had their First Day of Work.  | ICX        | 5        | Х          | Х       | Х            | Х            | Х     | 2.4.2.3.2.                   |
| Fake Finished: EP is marked as Finished on EXPA but the EP did not finish their Experience.   | ICX        | 5        | Х          | Х       | Х            | Х            | Х     | 2.4.2.3.1.                   |
| Partly Remote: Experience Standards: ICX not ensure that the OP provides at least one space to debrief at the end of the internship | ICX        | 1        |            |         | Х            |              |       | 6.4.1.4.2.                   |

### 3.3.2. OGX

| Wo-last-   | Applicable | Severity |            |         | Type of Risk |              |       | ADID Deller   |
|--|------------|----------|------------|---------|--------------|--------------|-------|---------------|
| Violation  | to         | Level    | Continuity | Finance | Performance  | Reputational | Legal | APIP Policy   |
| Applicants not receiving a Response.   | OGX        | 1        |            |         |              | Х            |       | 5.2.2.3.9.    |
| Approvals not realized within a Year from the Day of Approval.                                 | oGV        | 2        |            |         | Х            | Х            |       | 5.2.4.4.1.10. |
| Contract not respecting the Minimums.  | OGX        | 5        | Х          | Х       | Х            | Х            | Х     | 5.2.2.3.1.    |
| Contracts not revised and approved by an external Lawyer.                                      | OGX        | 4        |            | Х       | Х            | Х            | Х     | 5.2.2.3.10.   |
| EPM not supporting EP with any Issues that occur during the Exchange Experience.               | OGX        | 1        |            |         | Х            |              |       | 6.6.5.1.      |
| Not adding Health Insurance Information on EXPA.   | OGX        | 2        |            | Х       |              | Х            |       | 5.2.2.3.7.    |
| Not adding IR Partners to EXPA.  | OGX        | 3        |            | Х       |              | Х            | Х     | 5.2.2.3.6.    |
| Not Assigning an EPM for the whole Duration within 1 Week after Signing Up.                    | OGX        | 1        |            |         | Х            |              |       | 5.2.2.3.2.    |
| Not communicating with HE.   | OGX        | 2        |            |         | Х            | Х            |       | 6.2.4.4.      |
| Not educating EPs on the AIESEC Exchange processes.  | OGX        | 3        |            | Х       |              | Х            | Х     | 6.2.5.3.      |
| Not educating the EP on the AIESEC Exchange Processes.   | OGX        | 3        |            | Х       | Х            | Х            |       | 6.2.6.2.      |
| Not educating the EP on the AIESEC Exchange Standards before the EP's Approval.                | OGX        | 3        |            | Х       |              | Х            | Х     | 6.3.3.4.      |
| Not having all of the Costs related to the Exchange disclosed in the EP Contract or Agreement. | OGX        | 3        |            | Х       |              | Х            | Х     | 6.3.3.5.      |

| Not Plan for Profit.  | oGV | 3 | Х | Х |   | Х | 5.2.4.4.3.1.4.           |
|---|-----|---|---|---|---|---|--------------------------|
| Not Reviewing and Updating the Risk Management Plan every Quarter.        | oGV | 4 | Х | Х | Х | Х | 5.2.4.4.4.1.             |
| Outgoing Preparation Seminar: OPS not covering the Minimums.              | OGX | 2 |   | Х | Х |   | 2.6.3.2. and<br>3.3.1.1. |
| Run only when the Resumption is Passed.                                   | oGV | 3 | Х | Х | Х |   | 5.2.4.4.3.1.1.           |
| Setting the Current Fee on EXPA.  | OGX | 3 | Х | Х |   | Х | 5.2.2.3.3.               |
| University and Student Markets not allocated to an LC on EXPA.            | OGX | 1 |   | Х |   |   | 5.2.2.3.5.               |
| EP Contracts not Updated with the Current Context.                        | OGX | 4 | Х | Х | Х | Х | 3.3.4.3.                 |
| Not Having a Section in the OPS informing the EP about Health and Safety. | OGX | 3 | Х | Х |   | Х | 3.3.1.1.                 |

### 3.3.2.1. Approved

| Walata  | Applicable | Severity |            |         | Type of Risk |              |       | ADID Dallar  |
|---|------------|----------|------------|---------|--------------|--------------|-------|--|
| Violation   | to         | Level    | Continuity | Finance | Performance  | Reputational | Legal | APIP Policy  2.4.1.1.  2.4.2.1.1. and 5.2.2.3.1.  5.2.4.4.2.4. 6.5.5.1.  5.2.4.4.2.3. 6.3.2.3.2. 3.2.12.2.2. 3.2.12.2.2. |
| Fake Approval: EP is marked Approved on EXPA without paying the Fee.                            | OGX        | 5        | Х          | Х       | Х            | Х            | Х     | 2.4.1.1.   |
| Fake Approval: EP is marked as Approved on EXPA but there is no Contract signed.                | OGX        | 5        | Х          | ×       | Х            | Х            | Х     | and  |
| Not ensure with ICX that there are Health and Safety Measures in Place for the EPs.             | oGV        | 3        |            | Х       | Х            | Х            |       | 5.2.4.4.2.4.   |
| Not ensuring Visa Documents/Information are given to EP by ICX within 2 Weeks from Approval.    | OGX        | 2        |            |         |              | Х            | Х     | 6.5.5.1.   |
| Not must ensure all Outgoing EPs have the right Type of Visa & Documents.                       | oGV        | 5        | Х          | Х       | Х            | Х            | Х     | 5.2.4.4.2.3.   |
| Not provide Updates to the OP within 2 Weeks if the Visa Process of an EP is started.           | OGX        | 2        |            |         |              | Х            | Х     | 6.3.2.3.2.   |
| Safety Protocol: Not clarifying the responsibility of each EP of choosing the destination,      | OGX        | 1        |            |         |              | Х            |       | 3.2.12.2.2.  |
| Safety Protocol: Not providing clear education to the EPs on the destination safety conditions. | OGX        | 1        |            |         |              | Х            |       | 3.2.12.2.2.  |

#### 3.3.2.2. Remote-Realized

| Violation   | Applicable | Severity |            |         | Type of Risk |              |       | APIP Policy |
|---|------------|----------|------------|---------|--------------|--------------|-------|-------------|
|   | to         | Level    | Continuity | Finance | Performance  | Reputational | Legal | APIP Policy |
| Partly Remote: OGX not providing an OPS that respects the Minimums. | OGX        | 2        |            |         | Х            | Х            |       | 6.4.1.3.1.  |

| Partly Remote: OGX not having Bi-Weekly Meetings with the EP to review the Remote Work. | OGX | 1 |  |  | Х |  |  | 6.4.2.8.5.2. |
|---|-----|---|--|--|---|--|--|--------------|
|---|-----|---|--|--|---|--|--|--------------|

### 3.3.2.3. Realized

| Violation   | Applicable | Severity |            |         | Type of Risk |              |       | APIP Policy  |
|---|------------|----------|------------|---------|--------------|--------------|-------|--------------|
| Violation   | to         | Level    | Continuity | Finance | Performance  | Reputational | Legal | APIP POlicy  |
| Insurance: Not ensuring the EP has a valid Insurance Policy before the EP begins the Experience.                        | OGX        | 3        |            | Х       | Х            |              | Х     | 6.5.5.6.     |
| Not ensuring the EP has all the Documents required by ICX for Legalities, before their Departure.                       | OGX        | 3        |            | Х       | Х            |              | Х     | 6.5.5.4.     |
| Not providing EP with an OPS within at least 1 Week before the Realization Date.  | OGX        | 1        |            |         |              | Х            |       | 6.5.5.2.     |
| Personal Goal Setting: Not Provide a Meeting for the EP to Set their Goals at least 1 Week before the Realization Date. | OGX        | 1        |            |         |              | Х            |       | 6.5.5.3.     |
| Realize EP if there is a potential or existing Health Risk to the EPs and or OPs.                                       | OGX        | 3        |            | X       | Х            | Х            |       | 5.2.4.4.2.6. |
| Realize EP if there is a potential or existing Safety and Health Risk to the EPs and or OPs.                            | OGX        | 3        |            | Х       | Х            | Х            |       | 5.2.4.4.2.5. |

### 3.3.2.4. Finished

| Violation   | Applicable | Severity |            |         | Type of Risk |              |       | APIP Policy |
|---|------------|----------|------------|---------|--------------|--------------|-------|-------------|
|   | to         | Level    | Continuity | Finance | Performance  | Reputational | Legal | APIP POIICY |
| Debrief with AIESEC: Not offering a Meeting to Debrief to the EP no more than 2 Weeks after they are Finished.        | OGX        | 1        |            |         | Х            |              |       | 2.6.3.16.   |
| Not informing the EP about existing Re-Integration Opportunities in AIESEC prior to their Return from their Exchange. | OGX        | 1        |            |         | Х            |              |       | 6.6.5.2.    |

### 3.4. Engagement with AIESEC (EwA)

| Violation  | Applicable | ble Severity<br>Level | ty Type of Risk |         |             |              |       |             |  |
|--|------------|-----------------------|-----------------|---------|-------------|--------------|-------|-------------|--|
| Violation  | to         |                       | Continuity      | Finance | Performance | Reputational | Legal | APIP Policy |  |
| Initiative does not meet the principles defined in the APIP.   | MC         | 3                     |                 | Х       |             | Х            | Х     | 4.1.1.      |  |
| Activities, programs and products are not referred to as "Powered by AIESEC".                            | MC         | 2                     |                 |         | Х           | Х            |       | 4.2.1.      |  |
| Initiative does not have a financial plan with positive ROI.   | MC         | 3                     |                 | Χ       | Х           |              | Х     | 4.2.10.     |  |
| Initiative does not have a clear income distribution.  | MC         | 3                     |                 | Χ       | Х           |              | Х     | 4.2.11.     |  |
| Initiatives do not have a Business Model, different key activities, different brand elements and agenda. | MC         | 3                     |                 | Χ       | Х           | Х            |       | 4.2.13.1.   |  |
| Programs and products are not tied to our core as an organisation.                                       | MC         | 3                     |                 |         | Х           | Х            | Х     | 4.2.3.      |  |
| Not delivering an introduction to AIESEC.  | MC         | 3                     |                 |         | Х           | Х            | X     | 4.2.4.      |  |
| Promote any of the existing AIESEC programs as EwA initiative.   | MC         | 2                     |                 |         | Х           | Х            |       | 4.2.5.1.    |  |
| Overlay EwA with key activities, value proposition and brand elements of ELD programs.                   | MC         | 3                     |                 | Χ       | Х           | Х            |       | 4.2.6.      |  |
| Have a target customer over 31 years old.  | MC         | 3                     |                 | Χ       | Х           | Х            |       | 4.2.7.      |  |
| Initiative has no call to action for ELD Products.   | МС         | 1                     |                 |         | X           |              |       | 4.2.8.      |  |

### 3.4.1. EwA Global Programs

| Violation   | Applicable to | Severity<br>Level |            | ADID Delieu |             |              |  |             |
|---|---------------|-------------------|------------|-------------|-------------|--------------|--|-------------|
|   |               |                   | Continuity | Finance     | Performance | Reputational |  | APIP Policy |
| Run a different EwA initiative that is not in the APIP. | МС            | 3                 |            | Х           | Х           | Х            |  | 4.2.14.     |

### 3.4.2. Heading For The Future (H4TF)

| Violation App                                    | Applicable to | Applicable to Severity |            | verity Type of Risk |             |              |       |             |  |  |
|--|---------------|------------------------|------------|---------------------|-------------|--------------|-------|-------------|--|--|
|  |               | Level                  | Continuity | Finance             | Performance | Reputational | Legal | APIP Policy |  |  |
| Not offering an experience that is 4 weeks long. | МС            | 3                      |            | Х                   |             | Х            | Х     | 4.3.2.2.1.  |  |  |
| LCs running H4TF without MC.                     | МС            | 3                      |            | Х                   | Х           | Х            |       | 4.3.2.2.2.  |  |  |
| MC running H4TF without at least 1 LC.           | МС            | 3                      |            | Х                   | Х           | Х            |       | 4.3.2.2.3.  |  |  |
| Run the same H4TF more than once per year.       | МС            | 3                      |            | Х                   | Х           | Х            |       | 4.3.2.2.4.  |  |  |

| Make flexible the date of the attendance.   | МС | 3 | Х | Х | Х | 4.3.2.2.5. |
|---|----|---|---|---|---|------------|
| Running H4TF without complying with the activities mentioned in aies.ec/h4tf-booklet. | МС | 3 | Х | Х | Х | 4.3.2.3.1. |
| Entity and active AIESECers hosting "hard skills" training for the customers.         | МС | 3 | Х | Х | Х | 4.3.2.3.2. |
| Deliver a case study without using the template provided by AI.                       | МС | 1 |   | Х |   | 4.3.2.3.4. |
| Deliver a case study without the guidance provided by AI.                             | МС | 2 |   | Х | Х | 4.3.2.3.4. |
| Not conducting pre assessments for youth participants.                                | МС | 2 |   | Х | Х | 4.3.2.3.5. |
| Not conducting post assessments for youth participants.                               | МС | 2 |   | Х | Х | 4.3.2.3.5. |
| Not providing a certificate of attendance for youth.                                  | МС | 2 |   | Х | Х | 4.3.2.3.6. |
| Not having a revenue distribution model between LC & MC.                              | МС | 2 | Х | Х |   | 4.3.2.3.7. |
| Not implementing full customer flow.  | МС | 3 | Х | Х | Х | 4.3.2.3.8. |
| Exceeding the AIESEC members over 30% of the total number of the participants.        | МС | 3 | Х | Х | Х | 4.3.2.3.9. |
| Not deliver a report to AI on H4TF through SOGA.                                      | МС | 3 | Х | Х | Х | 4.3.2.4.1. |
| ECB not reporting the execution of H4TF to ICB on the ECB Audit Report.               | MC | 3 | Х | Х | Х | 4.3.2.4.2. |

### 3.4.3. Youth Speak (YS)

| Vi-leti   | Applicable | Severity<br>Level |            | ADID D. II. |             |              |       |             |
|---|------------|-------------------|------------|-------------|-------------|--------------|-------|-------------|
| Violation   | to         |                   | Continuity | Finance     | Performance | Reputational | Legal | APIP Policy |
| Run a different YS activity that is not in the APIP.  | МС         | 3                 |            | Х           | Х           | Х            |       | 4.3.3.1.3.  |
| YSS: Entities customised or running independently YSS.                                      | МС         | 3                 |            | Х           | Х           | Х            |       | 4.3.3.2.2.  |
| YSF: Delivering YSF more than once per year.  | МС         | 3                 |            | Х           | Х           | Х            |       | 4.3.3.3.1.  |
| YSF: Not include and target external Participants (not AIESECers).                          | МС         | 3                 |            | Х           | Х           | Х            |       | 4.3.3.3.3.  |
| YSF: Not have sessions facilitated by different industry influencers companies/individuals. | МС         | 3                 |            | Х           | Х           | Х            |       | 4.3.3.3.6.  |
| YSP: Deliver a YSP that wasn't the winner of the YSF.                                       | МС         | 3                 |            | Х           | Х           | Х            |       | 4.3.3.4.1.  |
| YSP: Create YSP not based on the MoO framework.   | МС         | 1                 |            |             | Х           |              |       | 4.3.3.4.2.  |
| YSP: Deliver a YSP that is not an international volunteer or AIESECers.                     | МС         | 2                 |            |             | Х           | Х            |       | 4.3.3.4.3.  |
| YSP: Not have a financial report of the YSP.  | МС         | 3                 |            | Х           | Х           | Х            |       | 4.3.3.4.5.  |
| YSP: The winner is not part of the core team during projects' execution.                    | МС         | 2                 |            |             | Х           | Х            |       | 4.3.3.4.7.  |

#### 3.5. Life-Long Connection (LLC)

| V(-1-6;  | Applicable | Severity |            |         | APIP Policy |              |       |             |
|--|------------|----------|------------|---------|-------------|--------------|-------|-------------|
| Violation  | to         | Level    | Continuity | Finance | Performance | Reputational | Legal | APIP Policy |
| Offering activities are not tied to the 3 focuses of Alumni Association.                 | МС         | 3        |            |         | х           | Х            | Х     | 7.2.3.      |
| Offering activities are not coherent with the principles and values of the organisation. | МС         | 3        |            |         | Х           | Х            | Х     | 7.2.4.      |
| Not reporting activities on SOGA.  | МС         | 3        |            | Х       |             | Х            | Х     | 7.2.5.      |

#### 4. Sanctions

- 4.1. Sanctions are applied when a violation has occurred and actions need to be taken to avoid further misconducts.
- 4.2. Sanctions can vary depending on the severity level of the violation.
- 4.3. Sanctions can include but are not limited to:
  - 4.3.1. Written Warning
  - 4.3.2. Education Sessions
  - 4.3.3. Freezing of Operation
    - 4.3.3.1. Freezing the Operations include no new approvals and no new opportunities opened.
    - 4.3.3.2. Sanctions involving freezing operations and/or suspending opportunities must be officially informed by email. The email must follow the criteria:
      - 4.3.3.2.1. The violations identified must be clear and based on the Compliance Matrix.
      - 4.3.3.2.2. Specify what the entity needs to do to be able to operate again.
    - 4.3.3.3. The ICB Chair and/or the ICB Team Leader of Audit & Compliance is responsible to send an official email to the Global Plenary announcing the entity being freezed as well as when the operations are allowed to return to normal.
  - 4.3.4. Action and/or Alignment Plan
  - 4.3.5. Monetary Sanctions
    - 4.3.5.1. All Monetary Sanctions need to be Approved by the ICB Audit & Compliance Team Leader.
    - 4.3.5.2. The ECB Chair needs to Send a Proposal of the Implementation of Monetary Sanctions to the ICB Audit & Compliance Team using the Template provided.
- 4.4. The ECB Chair is responsible to apply the sanctions in the ECB Audit System related to the compliance matrix violations.
  - 4.4.1. The ECB Chair can add new sanctions for local level, if necessary.

- 4.4.2. For new sanctions to be valid, they need to be legislated in the entity's compendium.
- 4.4.3. The ECB Chair is responsible to define the timeline of implementation of each sanction and how they will be applicable, taking into consideration the recommendation from ICB.
- 4.5. The ICB Chair is responsible to apply the sanctions in the ICB Audit System related to the compliance matrix violations.
- 4.6. All emails related to sanctions must be sent from ICB and include MCP, ECB Chair, MC ECB Responsible, AIVP ICB Responsible and at least one representative of the Regional Office.
- 4.7. Sanctions that are not part of the compliance matrix can only be applicable if explained in lego fair and voted on legislation.