

# LEGALESE LEAN CANVAS 20160610

<div><b>PROBLEM</b><ul style="list-style-type: none"><li>• a startup founder wants to complete a fundraising round</li><li>• but a lawyer is too expensive</li><li>• she has tried to cobble something together from free online resources, but she's giving up:</li><li>• she doesn't want to become an expert in fundraising (this is a once-in-a-lifetime thing anyway so what's the point of putting a lot of time into it)</li><li>• and from what little she has learned, she has realized there are all kinds of prerequisites to doing the round, which interact in complex ways.</li><li>• her corporate secretary are nice people but have never done a venture financing before.</li></ul></div> <div><b>EXISTING ALTERNATIVES</b><ul style="list-style-type: none"><li>• human lawyers – my friend who went to law school. or a commercial lawyer.</li><li>• download some random thing off the Internet and try to adapt it for local jurisdictions.</li><li>• none of clerkly.com, ironclad, startupdocuments, docracy, fairdocument, WSGR, cooleygo, etc, are quite right for the task.</li><li>• trust the investor</li></ul></div>	<div><b>SOLUTION</b><ul style="list-style-type: none"><li>• a SaaS web app that lets me say, get me from A to B. My company's cap table is currently at A. I want to be at B. Halp.</li><li>• Our SaaS app could provide education/advisory in a new way; previously users rely on lawyers' expertise; we could do the job in a different way, like with “people like you used agreements like these”.</li><li>• help them make informed decisions in a gamified-ish kind of way, e.g. the risk-o-meter shows you the results of your actions across multiple scenarios, and that creates a learning loop.</li><li>• help you solve all the prerequisites too – directors and members resolutions, Section 161 compliance, etc.</li></ul></div> <div><b>KEY METRICS</b><ul style="list-style-type: none"><li>• number of contracts signed</li><li>• number of different parties signing</li><li>• total value of investments pushed through</li><li>• \$ fees</li><li>• number of contributors</li><li>• number of jurisdictions – new markets</li><li>• number of different contract classes</li><li>• speed of doing a deal. 10 minutes? 10 seconds?</li><li>• speed of ourselves drafting new contracts and supporting new workflows.</li><li>• traffic to website, etc. abandonment / bounce</li><li>• existential metric: change in regulation to become legal?</li></ul></div>	<div><b>UNIQUE VALUE PROPOSITION</b><ul style="list-style-type: none"><li>• what Intuit has done for accounting, Legalese will do for legal.</li><li>• lawyers hate drafting contracts. clients hate paying them to draft contracts. our software solves both problems at once.</li><li>• our domain-specific language allows “legal developers” to download, customize, draft, and share contracts of their own with other lead users.</li><li>• only we provide backwards compatibility between smart contracts and the incumbent legacy legal industry. (you can translate and run your smart contracts to traditional legal system.)</li><li>• full stack startup – we're not selling to lawyers,</li><li>• we're selling to end-users.</li></ul></div> <div><b>HIGH-LEVEL CONCEPT</b><ul style="list-style-type: none"><li>• Intuit for Legal, where our killer app – TurboTax – is startup investments.</li></ul></div>	<div><b>UNFAIR ADVANTAGE</b><ul style="list-style-type: none"><li>• meng is trusted by the local angel and VC community</li><li>• commercialising a DSL is a hard problem and nobody else is working on that</li><li>• we will be More Open than anybody else; a contract language that could become a legislative/regulatory language is too important to be private.</li><li>• we could hire Tom Hvitved and other leading researchers</li><li>• we are not just doing this for the US or any one jurisdiction, we are planning to Go Global From Day One.</li><li>• we can leverage the substantial IP capabilities of the Singapore academic establishment through NRF grants.</li></ul></div> <div><b>CHANNELS</b><ul style="list-style-type: none"><li>• incubators / accelerators</li><li>• equity crowdfunding sites</li><li>• co-working spaces</li><li>• angel associations like BANSEA, TIE, etc</li><li>• government ecodevo agencies</li><li>• inbound/content marketing</li><li>• virality! each deal infects a new ring of end-users, just like docuSign/echosign.</li><li>• (progressive) law firms who want to push unprofitable customers elsewhere</li><li>• sponsor a program like stripe atlas to make it easy for anyone to set up a Singapore company and bank account.</li><li>• other service providers like corp secs who might be complementary to us.</li><li>• google adwords</li></ul></div>	<div><b>CUSTOMER SEGMENTS</b><ul style="list-style-type: none"><li>• startup founder doing a fundraising</li><li>• non-institutional investor doing a fundraising</li><li>• ethereum and smart contract enthusiasts might become Legalese developers.</li><li>• DAO type people who need backward compatibility and glue despite their shiny blockchains.</li></ul></div> <div><b>EARLY ADOPTERS</b><ul style="list-style-type: none"><li>• startup founder in Singapore who has just landed an investor and doesn't know what to do next.</li></ul></div>
			<div><b>COST STRUCTURE</b><ul style="list-style-type: none"><li>• product developers – full time, part time, contract</li><li>• law students acting as “legal developers”</li><li>• lawyers acting as “legal developers”</li><li>• source code bounties</li><li>• sponsorships for community things</li><li>• overhead – accounting, finance, admin</li><li>• overhead – grant application and reporting</li><li>• partner management – R&amp;D at IHLs&amp;RIs</li><li>• getting sued for practising law without a license</li><li>• marketing &amp; sales.</li><li>• overhead – fees for SaaS infrastructure like gmail, asana, github, website, domain registration, etc.</li><li>• remote-first policy: alternative offices for staff in lieu of office rental – co-working, etc</li></ul></div> <div><b>REVENUE STREAMS</b><ul style="list-style-type: none"><li>• \$1 per signature? \$10 per signature? \$100 per signature? \$5/word doc?</li><li>• PDFs are DRMed. pay \$5 to disable DRM. or pay \$ per injection into Echosign.</li><li>• take 1% of the startup if they don't want to pay anything at all. collect percentage of the deal</li><li>• github's private repo model for investors, law firms.</li><li>• reseller relationships with law firms?</li><li>• affiliate referral relationships with law firms and other service providers</li><li>• collect percentage of payments made to 3rd party service providers</li><li>• an app store model for legal agreements. Lawyers become indie developers. We collect 30%. We collect another 30% if they need us to accredit and insure them.</li><li>• sponsored by M&amp;A / IPO vendors &amp; service providers as a loss-leader / advertising line item</li><li>• amendments to standard docs cost money; payment comes in cash or in kind</li><li>• contract health check as a paid service; how does this compare to others?</li><li>• contract lifecycle management long-term relationship – lock in with a loss leader 1st transaction, charge more the 2nd time.</li><li>• export deliverables to project management / calendaring software</li><li>• charge for insurance. we take on the legal risk. same benefit that law firms provide. so we invite people to sue us, the same way we would offer a bug bounty.</li><li>• charge governments to convert their legislation into our DSL.</li></ul></div>	