# VIETNAM NATIONAL UNIVERSITY HO CHI MINH CITY UNIVERSITY OF ECONOMICS AND LAW



#### FINAL PROJECT

#### DATA ANALYSIS IN BUSINESS

#### TOPIC:

# APPLYING BI/DW SOLUTION IN ANALYZING THE BUSINESS SITUATION AND PROPOSING APPROPRIATE STRATEGIES FOR AN E-COMMERCE PLATFORM IN BRAZIL

Instructor : M.Sc. Lê Bá Thiền

Course code : 232MI1701

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Ho Chi Minh City, January 2024

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#### **PROTESTATION**

Our group would like to confirm that this report was prepared by the group. We are fully responsible for the truthfulness of the content in the topic.

Ho Chi Minh City, January 5, 2023

Leader

(Sign)

**Nguyen Ngoc Tham** 

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Due to the limitation of time, knowledge and experience, our report is not perfect. We are always welcome to provide any feedback, recommendations and suggestions to improve our report.

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#### LIST OF ABBREVIATIONS

No.	Abbreviation	Definition
1	API	Application Programming Interface
2	BI	Business Intelligence
3	DW	Data Warehouse
4	EDA	Exploratory Data Analysis
5	ETL	Extract, Transform, Load
6	GMV	Gross Merchandise Volume
7	NMV	Net Merchandise Value
8	OLAP	On Line Analysis Processing
9	RFM	Recency – Frequency - Monetary
10	SQL	Structured Query Language
11	SSIS	SQL Server Integration Services

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#### TÓM TẮT

Giải pháp BI/DW ngày càng được ứng dụng phổ biến trong thương mại điện tử. Với quy mô và tiềm năng phát triển của thương mại điện tử, lượng data được sinh ra mỗi là là vô cùng lớn. Điều đó đặt ra thách thức cần có giải pháp để quản lý và tối ưu hóa việc khai thác lượng dữ liệu trên. Giải pháp BI/DW là giải pháp hiệu quả để quản lý và phân tích dữ liệu. Trong bài báo cáo này, nhóm đã sử dụng BI/DW solution để phân tích dữ liệu từ một sàn thương mại điện tử bằng cách sử dụng các công cụ là Python, SSIS, SQL Server và Power BI để tìm ra insight trong haotj động kinh doanh của doanh nghiệp từ đó đề xuất những chiến lược phù hợp để cải thiện hiệu của hoạt động.

#### **ABSTRACT**

BI/DW solutions are increasingly widely used in e-commerce. With the scale and development potential of e-commerce, the amount of data generated each time is extremely large. That poses a challenge that requires solutions to manage and optimize the exploitation of the above amount of data. BI/DW solutions are effective solutions for data management and analysis. In this report, the team used BI/DW solution to analyze data from an e-commerce platform using tools such as Python, SSIS, SQL Server and Power BI to find insights in action. business of the enterprise, thereby proposing appropriate strategies to improve operational efficiency.

#### **CHAPTER 1: INTRODUCTION**

#### 1.1. The reason for choosing the topic

Since the covid 19 pandemic, the world's e-commerce market has developed rapidly [1]. Specifically, it is estimated that the online retail market for physical products was worth \$641 billion in 2020, an increase of 14.3% over the same period the previous year and accounted for 23.5% of the value of the entire market economics [2]. This number is expected to increase to approximately 58% by 2028 [3]. The development of e-commerce mentioned above also facilitates the development of tools for research and development in this field, with more than 60% of e-commerce businesses in the world using it. Using R&D (Research and Development) tools [2], including BI (Business Intelligence) solutions. This is a solution that includes BI solutions, applications, infrastructure, tools used to improve and optimize decision making and business performance through accessing and analyzing data with superior efficiency. [4]. Therefore, the authors chose the topic "Applying BI/DW solution in analyzing the business situation and proposing appropriate strategies for an e-commerce platform in Brazil" to apply the solution BI/DW solution to analyze the business situation of an e-commerce platform in Brazil from which to propose appropriate solutions to maximize business performance.

#### 1.2. Topic goal

- Carry out the process of searching and processing data in the e-commerce field to identify suitable data sources during the solution development.
- Build a comprehensive, suitable, and convenient Data Warehouse during the analysis process.
- Visualize data about the business situation of e-commerce businesses.
- Analyze to find important insights to propose optimal solutions in the field of E-commerce.

#### 1.3. Subject, method, and research scope of the project.

#### 1.3.1. Research subjects

Business operations of an e-commerce platform in Brazil.

#### 1.3.2. Research method

The research method used is qualitative research method. The research will apply BI/DW to analyze the collected data set to figure out the business performance and propose strategies to improve the business performance of the enterprise.

#### 1.3.3. Research scope

- Spatial scope: samples in the data set used in the study were collected from an
  e-commerce platform in Brazil, which is a secondary data source taken from
  Kaggle.
- *Time scope:* It contains all transactions that occurred from 2016 to 2018 of an e-commerce platform.

#### 1.4. Tools used

- *Kaggle:* a platform that provides diverse datasets from many different fields. In the research article, the authors downloaded the data set about E-commerce in Brazil.
- **Python:** a powerful and flexible programming language, especially in data processing. The authors used Python to preprocess data before building the Data warehouse. The platform for this analysis will be Google Colab or Visual Studio.
- SQL Server: a powerful database management system, building and managing Data Warehouse to store and organize data. SQL Server will provide data management and query optimization tools, making it a good choice for building a Data Warehouse.

- **Power BI:** a powerful tool for visualizing data and building informative dashboards. Use Power BI to create realistic charts, graphs, and dashboards from data in the Data Warehouse, helping to find important insights.

#### 1.5. Research process

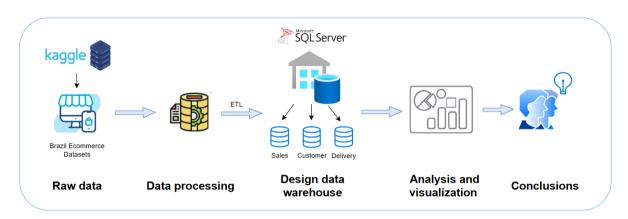


Figure 1.1: The research process diagram (Source: The authors synthesize and propose)

The data source was taken from Kaggle, after EDA, to remove duplicate values, delete unnecessary columns, convert data to the correct data type, and use SSIS to be able to observe and convert data types. appropriate data and the data will be loaded into SQL server to build a data warehouse. Power BI will be the platform that connects data from the data warehouse to extract suitable data for analysis, modeling and finding insights.

#### 1.6. Structure of the report

**CHAPTER 1: SUBJECT SUMMARIZATION** 

CHAPTER 2: THEORETICAL BACKGROUND AND RELATED WORKS

CHAPTER 3: ANALYSIS REQUIREMENTS AND EXPERIMENTAL MODEL

CHAPTER 4: EXPERIMENTAL RESULT

**CHAPTER 5: CONCLUSION** 

#### **CHAPTER 2: THEORETICAL BACKGROUND AND RELATED WORKS**

#### 2.1. Theoretical background

#### 2.1.1. BI solution

There are many definitions for Business Intelligence (BI), in this paper, the authors define "BI is a strategic initiative by which organizations measure and drive the effectiveness of their competitive strategy", or the BI platform is a software platform that provides 14 capabilities in three main functional categories including integration, information delivery, and analysis [5]. In addition, BI solution is a set of tools, technologies and solutions designed for end users to effectively extract useful business information from big data [6].

#### 2.1.2. Data warehouse

A Data Warehouse is essential to any Business Intelligence (BI) solution. It can be described as a subject oriented, integrated, time variant and nonvolatile data storage system that supports decision-making. It is a comprehensive database containing the necessary information for performance assessment, decision-making, and predictive analysis. Multidimensional modeling methods utilize facts and dimensions within relational or multidimensional databases to create corporate data warehouses and departmental data marts [5].

#### 2.1.3. Schema in Data warehouse

Dimensional Modeling is a retrieval-based system that supports high-volume query access. It has 2 key components:

- Fact Table: consist of the measures of the data cube and foreign keys to the dimension tables surrounding it
- Dimension Tables: Contain descriptive information related to the business entities captured in the fact table. Commonly used dimensions are people, products, place and time

Star schema: The most commonly used and the simplest style of dimensional modeling, containing a fact table surrounded by and connected to several dimension tables

Snowflakes schema: An extension of star schema where the diagram resembles a snowflake in shape.

#### 2.1.4 Data approach

To construct a data warehouse, there are two main architectures: Inmon architecture and Kimball architecture. Kimball's architecture employs a bottom-up approach based on dimensional modeling. The process begins by examining business processes, determining their needs, and identifying questions that require answers. Subsequently, all data sources are pinpointed, and an Extract, Transform, Load (ETL) process is executed to create a denormalized data model. This model, built using either a star or snowflake schema, is then organized around department-specific subdatabases [7].

In this research, the authors use Inmon's architecture. The Inmon approach, known for its top-down design, involves initially constructing a relational data model by gathering information from various sources. The data then undergoes Extract, Transform, Load (ETL) processes. Subsequently, the Data Warehouse (DW) generates dimensional data marts, reports, and applications tailored to specific business processes or departmental requirements. In this methodology, data marts serve as an intermediary step between ETL and the ultimate data output, facilitating a structured and organized data flow.

#### 2.1.5. ETL

The ETL process, short for Extract – Transform - Load, acts as a crucial conduit for data architects, enabling them to seamlessly merge disparate and disorderly data sources into a cohesive and refined repository of knowledge. Commencing with the extraction of valuable data from a variety of sources such as databases, flat files, and APIs, it meticulously purifies, standardizes, and enhances the data to ensure its

uniformity and practicality. Finally, it conveys the refined data to its ultimate destination, typically a data warehouse or lake, where it evolves into a centralized truth primed for exploration and analysis. ETL plays a pivotal role in promoting informed decision-making by guaranteeing high-quality, easily accessible data, streamlining analysis, and bolstering confidence in insights [8].

#### 2.1.6. RFM model

RFM - acronym for Recency - Frequency - Monetary, is a method used to analyze data in Marketing. This model is widely recognized and used in segmenting and ranking customers based on their purchasing history. Businesses can personalize marketing content, such as sending messages or advertising emails, to relevant customer groups, thereby increasing response rates and conversion rates. The RFM model has gained attention in ecommerce and the retail industry. This method is based on three key factors: Recency (R), Frequency (F), Monetary (M), in which:

- **Recency:** The last time a customer made a transaction A smaller value implies that the customer made a recent purchase, while a larger value implies that the customer hasn't made a purchase for a longer time.
- Frequency: How many times a customer has purchased or shopping frequency
   This value is defined as the number of purchases a customer makes in a specific period of time. The higher the value of frequency, the more we can evaluate the customer's loyalty and ease of returning to purchase.
- *Monetary*: How much money the customer has paid Monetary value is determined by the amount of money the customer has spent in a certain period of time. The more money customers spend, the more revenue they bring to the business [9].

RFM segmentation is a popular analytical method in database marketing because of its simplicity, effective logical classification, and robustness to customer segmentation. However, in fact that the RFM model only considers three specific factors (albeit important ones) means that this approach may exclude other variables that are equally or more important (e.g.: purchased products, pre-campaign responses,

demographic details, etc.). Additionally, RFM is a historical method: it examines customer behavior in the past, so it may not accurately predict customer activities, preferences, and feedback in the future if inaccurate data processing occurs. Advanced customer segmentation techniques require more complexity and rely on more combinations of other predictive analytics technologies that tend to predict customer behavior [10].

#### 2.2. Related Works

#### 2.2.1. Research related to Data Warehouse and BI Solution

# A Data Warehouse Approach for Business Intelligence (Garani, Chernov, Savvas & Butakova, 2019) [11]

This paper proposes a data warehouse (DW) approach for effectively integrating and analyzing spatial and temporal data in business intelligence (BI) applications. These are two factors that greatly influence decision-making and marketing strategy. However, this data cannot be processed effectively in conventional multidimensional databases. Therefore, a new DW diagram modeling method is needed to integrate spatial and temporal data.

The new DW schema modeling method (Starnest Schema-a combination of some features of star and snowflake truss schemas) published in this paper includes the following components:

- A new spatiotemporal DW schema is designed to integrate spatial and temporal data in a unified way.
- OLAP queries have been extended to support spatial and temporal queries.
- A case study was developed and deployed for the telecommunications industry.

This new DW schema modeling approach enables business analysts and decision-makers to access and analyze spatiotemporal data more effectively. This can help them make better business decisions.

Specifically, in the telecommunications industry, this method can be used to analyze customer location data, service usage data, and real-time data. This can help telecom service providers improve their services, such as: optimizing networks, minimizing downtime, and providing services tailored to customer needs.

Overall, this article proposes a valuable solution for integrating and analyzing spatial and temporal data in BI applications, allowing businesses to gain deeper insights and make data-driven decisions.

# 2.2.2. Research related to the application of BI Solution in e-commerce Integration of Business Intelligence with e-commerce (Ferreira, Pedrosa & Bernardino, 2019) [12]

The integration of Business Intelligence (BI) with E-commerce is the most appropriate and effective process to help businesses understand their customers better in order to balance the customers' needs and the companies' benefits. The architectures of BI and e-commerce used in the paper consist of four levels: Data (the webserver makes logs from the e-commerce portal, these data sources go through a process of ETL that standardizes, cleans and loads the data into the DW); Data Warehouse Server (integrating DW with Data Mart); OLAP Server and BI analysis. The group of authors used the BI platform named Pentaho and SpagoBI, and the e-commerce platform named Magento and OpenCart. The two possible integration models are proposed: an integration model using Magento APIs and a platform integration model using RabbitMQ. In the future, these authors hope to apply the proposed architecture and integration models to a real project, and analyze a real e-commerce company.

#### Business Intelligence for the Evaluation of Customer Satisfaction in E-Commerce Websites-A Case Study (Priyadarshini & Veeramanju, 2022) [13]

With the support of BI tools, businesses can use their data in a better way, making the right decisions with full information. BI is a combination of data mining, data analysis, data visualization, and machine learning to help organizations analyze data. This article provides analysis of BI techniques and classification algorithms (Logistic Regression, Naive Bayes, Random Forest) used to analyze large e-commerce websites such as Amazon, Flipkart,... The result demonstrates the combination of e-commerce and BI as a very powerful combination that assists website owners in a variety of tasks, including identifying consumer-driven marketing campaigns, finding market trends, understanding purchasing habits and predicting customer behavior. The use and ability to store a lot of data can be achieved through cloud storage. However, for many companies, the cost of setting up a large data warehouse to support a BI system is still very high, and filtering data from big data is difficult.

# 2.2.3. Research related to the application of Data Warehouse in analyzing the business situation of Olist Store.

Implementation of extract transform load on data warehouse and business intelligence using pentaho and tableau to analyse sales performance of offlist store (Anggrainy, T. D., & Sari, A. R., 2022) [14]

The increasing global business development driven by the application of information technology significantly impacts business operations at all levels, from local to national and global, simultaneously generating a vast amount of data. Data processing at Olist Store is executed through the implementation of ETL processes in the data warehouse, utilizing Pentaho, and business information is visually represented on a smart dashboard using Tableau. The data warehouse design follows a unified approach with nine specific steps.

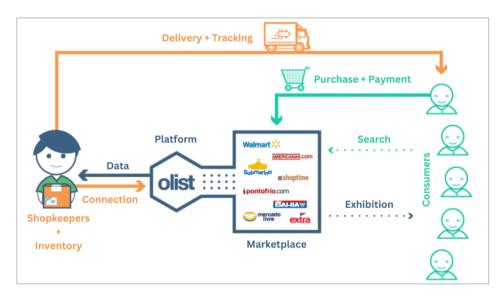
The results of deploying the ETL process and visualizing business information at Olist Store demonstrate the successful creation of the data warehouse, employing PostgreSQL and PgAdmin 4. Through the Tableau smart dashboard, the analysis reveals substantial growth in order volume from 2016 to 2017. However, it indicates the need to enhance sales quality to sustain stability and prevent a decline from 2017 to 2018. The authors anticipate that future development of a data warehouse at Olist Store will incorporate the use of a cron job tool to automatically execute Python code

during the initial data cleaning process, given the large volume of daily transactional sales data generated.

### CHAPTER 3. REQUIREMENTS ANALYSIS AND EXPERIMENTAL MODELING

#### 3.1. Business Issue Understanding

Olist is a e-commerce company in Brazil, and Olist Store is the largest online marketplace in this country. Olist connects small businesses all over Brazil, these owners will sell their products through Olist Store and then directly deliver to customers by Olist's logistic partners. When customers buy products from Olist Store, the sellers will be sent a notification to fulfill that order. After receiving the order's products or arriving at the estimated delivery day, customers will receive a satisfaction survey via email so that they can take notes about their purchase experiences and write some feedback.



*Figure 3.1: Olist's business model (Source: The Olist company)* 

**Table 3.1**: Analytics Applications in the Olist Store – Sales performance, Customers, Products, and Logistic

<b>Analytic Application</b>	<b>Business question</b>	<b>Business Value</b>
Sales Performance Analysis	the most orders?	<ol> <li>Creating a marketing strategy by time and region.</li> <li>Focusing on marketing to</li> </ol>

	the most orders?  3. Does delivery time affect an order's rating?  4. Characteristics of canceled orders.	valuable customer groups.  3. Limiting the number of canceled orders.
Customer Analysis	<ul><li>1.In which areas do customers live in?</li><li>2. When do customers shop during the day?</li><li>3.Which customer groups need attention?</li></ul>	
Product Analysis	Characteristics of best-selling product groups?	Searching for more sellers to expand the variety of products in the same best-sellers categories.
Logistic Analysis	<ol> <li>Which area are late orders from?</li> <li>Average time to ship an order?</li> <li>Which month of the year has the most orders delivered late?</li> </ol>	<ol> <li>Reduce delivery time in areas with many late orders.</li> <li>Increase shipping staff at times when orders increase.</li> </ol>

#### 3.2. Data Understanding

#### 3.2.1 Data analysis goals

- Analyze Brazilian consumer shopping behavior to improve customer shopping experience and increase sales.

- Evaluate the effectiveness of current business strategies.
- Propose solutions to improve business operations for e-commerce platforms in Brazil.

#### 3.2.2 Data collection

The dataset contains information on 100.000 orders from 2016 to 2018 made in multiple markets in Brazil.

The data includes information:

- Order information (order date, order value, order status, etc.).
- Product information (product name, product price, product description, etc.).
- Customer information (customer name, customer address, etc.).

The data set consists of 9 tables, but here the team only uses 8 tables, removing the olist\_sellers\_dataset table because it is found unnecessarily for the subject.

#### 3.2.3 Data description

a. olist\_customers\_dataset: The table contains information about customers

Table 3.2: The olist customers dataset table

Column	Content	Data type
customer_id	Customer Identification	object
customer_unique_id	Unique identifier of a customer	object
customer_zip_code_prefix	Customer zip code (first five digits)	int64
customer_city	Customer city name	object
customer_state	Customer state	object

The customer\_unique\_id column is unique to a customer. The customer\_id column is unique to a customer's transaction. It means that a customer has one customer\_unque\_id but can have more than one customer\_id.

b. olist\_geolocation\_dataset: contains information about the location of customers of Olist.

 Table 3.3: The olist\_geolocation\_dataset table

Column	Content	Data type
geolocation_zip_code_prefix	Zip code (first 5 digits)	int64
geolocation_city	City name	object
geolocation_state	State	object

c. olist\_order\_items\_dataset: contains information about items sold in Olist orders

 Table 3.4: The olist\_order\_items\_dataset table

Column	Content	Data type
order_id	Order unique identifier	object
order_item_id	Sequential number identifying number of items included in the same order	int64
product_id	Product unique identifier	object
shipping_limit_date	Delivery limit date for shipping unit	object
price	Item price	float64
freight_value	Item shipping value	float64

d. olist\_order\_payments\_dataset: contains information about payments made for orders

 Table 3.5:
 The olist\_order\_payment\_dataset table

Column	Content	Data type
order_id	Order unique identifier	object
payment_sequential	Sequence of payments in 1 order	int64
payment_type	Payment method	object
payment_installments	Number of installments chosen by the customer	int64
payment_value	Transaction value	float64

e. olist\_order\_reviews\_dataset: contains information about reviews written by customers for Olist orders

 Table 3.6:The olist\_order\_reviews\_dataset table

Column	Content	Data type
review_id	Unique review identifier	object
order_id	Unique order identifier	object
review_score	Note ranging from 1 to 5 given by the customer on a satisfaction survey	int64
review_comment_title	Comment title from the review left by the customer, in Portuguese	object
review_comment_message	Comment message from the review	object

Chapter 3: Requirements analysis and experimental modeling

	left by the customer, in Portuguese	
review_creation_date	The date in which the satisfaction survey was sent to the customer	object
review_answer_timestamp	The satisfaction survey answer timestamp	object

*f. olist\_orders\_dataset:* contains information about orders made on the Olist platform

 Table 3.7: The olist\_orders\_dataset table

Column	Content	Data type	
order_id	Unique order identifier	object	
customer_id	Customer Identification	object	
order_status	Order status (delivered, shipped, etc)	object	
order_purchase_timestamp	Shows the purchase timestamp	object	
order_approved_at	The payment approval timestamp	object	
order_delivered_carrier_date	Delivery time for shipping unit	object	
order_delivered_customer_date	The actual order delivery date to the customer	object	
order_estimated_delivery_date	Estimated delivery time to customer	object	

g. olist\_products\_dataset: contains information about products on the Olist platform

 Table 3.8: The olist\_products\_dataset table

Chapter 3: Requirements analysis and experimental modeling

Column	Content	Data type
product_id	Unique product identifier	object
product_category_name	Root category of product, in Portuguese	object
product_name_lenght	Length of product name	float64
product_description_lenght	Product description length	float64
product_photos_qty	Number of product published photos	float64
product_weight_g	Product weight measured in grams	float64
product_length_cm	Product length measured in centimeters	float64
product_height_cm	Product height measured in centimeters	float64
product_width_cm	Product width measured in centimeters	float64

h. product\_category\_name\_translation: contains information about the translation
of the product category name

 Table 3.9: The product\_category\_name\_translation table

Column Content		Data type
product_category_name	Category name in Portuguese	object
product_category_name_english	Category name in English	object

#### 3.3. Data Preparation

#### 3.3.1. olist\_customers\_dataset

First, the authors proceed to inspect the information in the dataset.

*Figure 3.2:* The information of olist\_customers\_dataset (Source: Experimental results)

Because the customer\_id data is lengthy and challenging to reference during analysis, the authors assigned names to all customers.

	customer_id	customer_unique_id	${\tt customer\_zip\_code\_prefix}$	customer_city	customer_state	new_customer_id
0	06b8999e2fba1a1fbc88172c00ba8bc7	861eff4711a542e4b93843c6dd7febb0	14409	franca	SP	CS01
1	18955e83d337fd6b2def6b18a428ac77	290c77bc529b7ac935b93aa66c333dc3	9790	sao bernardo do campo	SP	CS02
2	4e7b3e00288586ebd08712fdd0374a03	060e732b5b29e8181a18229c7b0b2b5e	1151	sao paulo	SP	CS03
3	b2b6027bc5c5109e529d4dc6358b12c3	259dac757896d24d7702b9acbbff3f3c	8775	mogi das cruzes	SP	CS04
4	4f2d8ab171c80ec8364f7c12e35b23ad	345ecd01c38d18a9036ed96c73b8d066	13056	campinas	SP	CS05
99436	17ddf5dd5d51696bb3d7c6291687be6f	1a29b476fee25c95fbafc67c5ac95cf8	3937	sao paulo	SP	CS99437
99437	e7b71a9017aa05c9a7fd292d714858e8	d52a67c98be1cf6a5c84435bd38d095d	6764	taboao da serra	SP	CS99438
99438	5e28dfe12db7fb50a4b2f691faecea5e	e9f50caf99f032f0bf3c55141f019d99	60115	fortaleza	CE	CS99439
99439	56b18e2166679b8a959d72dd06da27f9	73c2643a0a458b49f58cea58833b192e	92120	canoas	RS	CS99440
99440	274fa6071e5e17fe303b9748641082c8	84732c5050c01db9b23e19ba39899398	6703	cotia	SP	CS99441
99441 rc	ws × 6 columns					

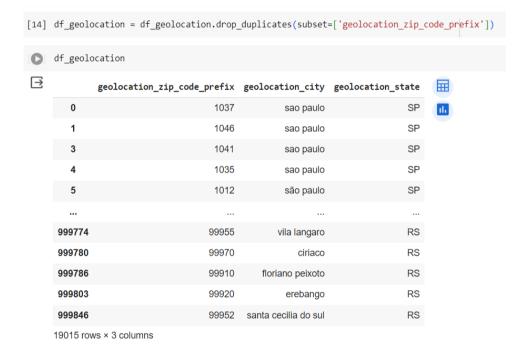
Figure 3.3: The olist\_customers\_dataset with changed customer\_id (Source: Experimental results)

#### 3.3.2. olist\_geolocation\_dataset

Drop the coordinate column and remove rows with duplicates in the geolocation\_zip\_code\_prefix column.

```
1. Basic infomation of the geolocation dataset:
<class 'pandas.core.frame.DataFrame'>
Int64Index: 19015 entries, 0 to 999846
Data columns (total 3 columns):
    Column
                                 Non-Null Count Dtype
                                 -----
    geolocation zip code prefix 19015 non-null int64
 0
    geolocation city
                                19015 non-null object
    geolocation state
                                19015 non-null object
dtypes: int64(1), object(2)
memory usage: 594.2+ KB
2. Number of columns and rows in the geolocation dataset: (19015, 3)
3. Numbers of unique value of zip code 19015
```

*Figure 3.4:* The information of olist\_geolocation\_dataset (Source: Experimental results)



*Figure 3.5:* The olist\_geolocation\_dataset with dropped duplicates rows

(Source: Experimental results)

#### 3.3.3. olist\_order\_item\_dataset

```
1. Basic infomation of the order item dataset:
    <class 'pandas.core.frame.DataFrame'>
   RangeIndex: 112650 entries, 0 to 112649
   Data columns (total 7 columns):
    # Column
                       Non-Null Count
                                         Dtype
                          -----
    0 order_id 112650 non-null object
1 order_item_id 112650 non-null int64
2 product_id 112650 non-null object
3 seller_id 112650 non-null object
    0 order_id
       shipping_limit_date 112650 non-null datetime64[ns]
       price 112650 non-null float64
freight_value 112650 non-null float64
   dtypes: datetime64[ns](1), float64(2), int64(1), object(3)
   memory usage: 6.0+ MB
   None
   2. Number of columns and rows in the order item dataset: (112650, 7)
    3. Number of order_id in order_item dataset : 98666
    ______
   4. Number of product_id in order_item dataset: 32951
    -----
    5. Number of seller_id in order_item dataset: 3095
```

*Figure 3.6:* The information of olist\_order\_item\_dataset (Source: Experimental results)

#### 3.3.4. olist\_order\_payment\_dataset

```
☐ 1. Basic infomation of the order payment dataset:
    <class 'pandas.core.frame.DataFrame'>
    RangeIndex: 103886 entries, 0 to 103885
    Data columns (total 5 columns):
                   Non-Null Count Dtype
    # Column
    0 order_id 103886 non-null object
1 payment_sequential 103886 non-null int64
2 payment_type 103886 non-null object
                               -----
    3 payment_installments 103886 non-null int64
    4 payment value
                               103886 non-null float64
    dtypes: float64(1), int64(2), object(2)
    memory usage: 4.0+ MB
    None
    2. Number of columns and rows in the order payment dataset: (103886, 5)
    3. Number of order id : 99440
    4. List of payment method : ['credit_card' 'boleto' 'voucher' 'debit_card' 'not_defined']
    5. Number of uses of payment method: credit_card 76795
    boleto 19784
    voucher
                    5775
    debit_card
                   1529
    not defined
                    3
    Name: payment_type, dtype: int64
```

Figure 3.7: The information of olist\_order\_payment\_dataset

#### (Source: Experimental results)

```
[30] df_order_payments[df_order_payments['payment_installments'] > 1]['payment_type'].value_counts()

credit_card 51338
Name: payment_type, dtype: int64

order_id which has more than one payment_installment uses credit card to pay
```

Figure 3.8: The payment\_type of over one payment\_installments orders

(Source: Experimental results)

#### 3.3.5. olist\_order\_review\_dataset

```
1. Basic infomation of the order review dataset:
<class 'pandas.core.frame.DataFrame'>
    RangeIndex: 99224 entries, 0 to 99223
    Data columns (total 7 columns):
                                Non-Null Count Dtype
    # Column
    0 review_id
                                  99224 non-null object
         order_id
                                  99224 non-null
         review_score
                                 99224 non-null int64
         review_comment_title
                                  11568 non-null
                                                  object
        review_comment_message 40977 non-null object
                                99224 non-null object
        review_creation_date
   6 review answer timestamp 99224 non-null datetime64[ns] dtypes: datetime64[ns](1), int64(1), object(5)
    memory usage: 5.3+ MB
   None
    2. Number of columns and rows in the order review dataset (99224, 7)
    3. Number of null values in the order review dataset:
    review_id
    order_id
                                   0
    review_score
                                   a
    review_comment_title
                               87656
    review_comment_message
                               58247
    review_creation_date
                                   0
    review_answer_timestamp
                                   0
    dtype: int64
    4. List of value of review score: [4 5 1 3 2]
```

Figure 3.9: The information of olist\_order\_review\_dataset (Source: Experimental results)

#### 3.3.6. olist\_order\_dataset

```
1. Basic infomation of the order dataset:
Data columns (total 8 columns):
                                                          Non-Null Count Dtype
       # Column
       0 order_id
                                                          99441 non-null
                                                                                object
            customer_id
order_status
                                                          99441 non-null object
99441 non-null object
             order_purchase_timestamp
                                                          99441 non-null
                                                                                datetime64[ns]
       datetimeo4[is]

order_approved_at 99281 non-null datetimeo4[is]

order_delivered_carrier_date 97658 non-null datetime64[is]

order_delivered_customer_date 96476 non-null datetime64[is]

order_estimated_delivery_date 99441 non-null datetime64[is]
      dtypes: datetime64[ns](5), object(3)
      memory usage: 6.1+ MB
      2. Number of columns and rows in the order dataset (99441, 8)
      3. List of order status:
['delivered' 'invoiced' 'shipped' 'processing' 'unavailable' 'canceled'
'created' 'approved']
      4. Number of null value in the order dataset
      order_id
       customer_id
      order_status
order_purchase_timestamp
                                                          0
      order_approved_at
order_delivered_carrier_date
order_delivered_customer_date
order_estimated_delivery_date
                                                      1783
                                                      2965
      dtype: int64
```

*Figure 3.10:* The information of olist\_order\_dataset (Source: Experimental results)

#### 3.3.7. olist\_products\_dataset

```
1. Basic infomation of the product dataset:
    <class 'pandas.core.frame.DataFrame'>
    RangeIndex: 32951 entries, 0 to 32950
Data columns (total 10 columns):
    # Column
                                     Non-Null Count Dtype
     0 product id
                                     32951 non-null object
        product_category_name 32341 non-null object
        product_name_lenght
                                     32341 non-null float64
        product_description_lenght 32341 non-null float64
     4 product_photos_qty 32341 non-null float64
                               32949 non-null float64
32949 non-null float64
32949 non-null
        product_weight_g
     6 product_length_cm
                                   32949 non-null float64
32949 non-null float64
        product_height_cm
     7 product_height_cm
8 product_width_cm
                                     32951 non-null object
        new product id
    dtypes: float64(7), object(3)
    memory usage: 2.5+ MB
    2. Number of columns and rows in the product dataset (32951, 10)
    3. Number of category 73
    4. Number of null value in the products dataset
    product id
    product_category_name
                                  610
    product name lenght
                                  610
    product_description_lenght
                                  610
    product_photos_qty
                                  610
    product_weight_g
product_length_cm
                                   2
                                    2
    product_height_cm
                                    2
    product_width_cm
                                    2
    new_product_id
    dtype: int64
```

Figure 3.11: The information of olist\_products\_dataset (Source: Experimental results)

```
Range of length of products:
Max length is: 105.0 cm
Min length is: 7.0 cm

Range of weight of products:
Max weight is: 40425.0 g
Min weight is: 0.0 g

Range of height of products:
Max height is: 105.0 cm
Min height is: 2.0 cm

Range of width of products:
Max width is: 118.0 cm
Min width is: 6.0 cm
```

Figure 3.12: The Olist's products parameters (Source: Experimental results)

#### 3.3.8. olist\_product\_category\_dataset

Figure 3.13: The information of olist\_product\_category\_dataset

(Source: Experimental results)

#### 3.4. Exploratory Analysis and Modeling

#### 3.4.1. Load data after processing with SSIS tool

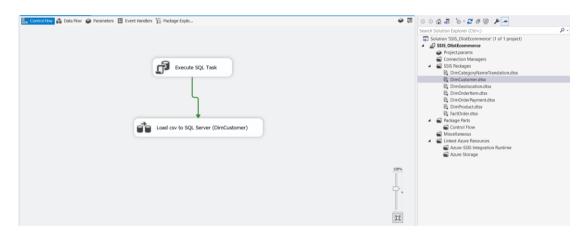


Figure 3.14: Using SSIS tool to load data after preprocessing (Source: Experimental results)

After EDA and preparing the data in Python, the team loaded the data into SQL Server using the SSIS tool. While loading data, the team edits the appropriate data type and removes columns not needed for analysis and creates additional necessary columns.

**Table 3.10**: Table describes data types of columns in FactOrder in SQL and SSIS

Table	Column	Data type loaded into SQL Server	Data types selected in SSIS
FactOrder	order_id *	VARCHAR(50)	DT_STR

customer_id *	VARCHAR(50)	DT_STR
order_status	VARCHAR(20)	DT_STR
order_purchase_timestamp	DATETIME	DT_DBTIMESTAMP
order_approved_at	DATETIME	DT_DBTIMESTAMP
order_delivered_carrier_date	DATETIME	DT_DBTIMESTAMP
order_delivered_customer_date	DATETIME	DT_DBTIMESTAMP
order_estimated_delivery_date	DATE	DT_DBDATE
order_purchase_date	DATE	Added in SQL

Table 3.11: Table describes data types of columns in DimCustomer in SQL and SSIS

Table	Column	Data type loaded into SQL Server	Data types selected in SSIS
DimCustomer	customer_id*	VARCHAR(50)	DT_STR
	new_customer_id	VARCHAR(50)	DT_STR
	customer_zip_code	INT	two-byte signed integer [DT_I2]

Table 3.12: Table describes data types of columns in DimGeolocation in SQL and SSIS

Table	Column	Data type loaded into SQL Server	Data types selected in SSIS
DimGeolocation	geolocation_zip_code	INT	DT_I4
	geolocation_city	VARCHAR(50)	DT_STR

geolocation_state	VARCHAR(50)	DT_STR
-------------------	-------------	--------

Table 3.13: Table describes data types of columns in DimOrderItem in SQL and SSIS

Table	Column	Data type loaded into SQL Server	Data types selected in SSIS
DimOrderItem	order_id *	VARCHAR(50)	DT_STR
	order_item_id *	SMALLINT/ INT	DT_STR
	product_id *	VARCHAR(50)	DT_STR
	price	DECIMAL(10, 2)	DT_DECIMAL
	freight_value	DECIMAL(8, 2)	DT_DECIMAL

Table 3.14: Table describes data types of columns in DimOrderPayment in SQL and SSIS

Table	Column	Data type loaded into SQL Server	Data types selected in SSIS
DimOrderPayment	order_id *	VARCHAR(50)	DT_STR
	payment_sequential	INT	DT_I4
	payment_type	VARCHAR(50)	DT_STR
	payment_installments	INT	DT_I4
	payment_value	DECIMAL(10, 2)	Decimal

Table 3.15: Table describes data types of columns in DimOrderReview in SQL and SSIS

Table	Column	Data type loaded	Data types
Table	Column	into SQL Server	selected in SSIS

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DimOrderReview	review_id *	VARCHAR(50)	DT_STR
	order_id *	VARCHAR(50)	DT_STR
	review_score	BIT	
	review_comment_title (n)	TEXT	
	review_comment_message (n)	LONGTEXT	
	review_creation_date	DATETIME	
	review_answer_timestamp	DATETIME	

Table 3.16: Table describes data types of columns in DimProduct in SQL and SSIS

Table	Column	Data type loaded into SQL Server	Data types selected in SSIS
DimProduct	product_id *	VARCHAR(50)	DT_STR
	product_category_name	VARCHAR(50)	DT_STR
	product_weight_g	INT	DT_I4
	product_length_cm	INT	DT_I4
	product_height_cm	INT	DT_I4
	product_width_cm	INT	DT_I4

**Table 3.17:** Table describes data types of columns in DimCategoryNameTranslation in SQL and SSIS

Table	Column	Data type loaded	Data types
-------	--------	------------------	------------

Chapter 3: Requirements analysis and experimental modeling

		into SQL Server	selected in SSIS
DimCategoryN	product_category_name	VARCHAR(20)	DT_STR
ameTranslatio n	product_category_name_engli sh	VARCHAR(20)	DT_STR

After loading data into SQL, the team created an olist.DimDate table as a time dimension for the data set.

Table 3.18: Table describes data types of columns in DimDate in SQL

Table	Column	Data type into SQL Server
DimDate	Date	DATE
	Day	CHAR(10)
	DayOfWeek	TINYINT
	DayOfMonth	TINYINT
	DayOfMonth	SMALLINT
	WeekOfYear	TINYINT
	Month	CHAR(10)
	MonthOfYear	TINYINT
	QuarterOfYear	TINYINT
	Year	CHAR(10)

Sample data table:

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	Date	Day	DayOfWeek	DayOfMonth	DayOfYear	WeekOfYear	Month	MonthOfYe	QuarterOfY	Year
<b>&gt;</b>	2015-01-01	Thursday	5	1	1	1	January	1	1	2015
	2015-01-02	Friday	6	2	2	1	January	1	1	2015
	2015-01-03	Saturday	7	3	3	1	January	1	1	2015
	2015-01-04	Sunday	1	4	4	2	January	1	1	2015
	2015-01-05	Monday	2	5	5	2	January	1	1	2015
	2015-01-06	Tuesday	3	6	6	2	January	1	1	2015
	2015-01-07	Wednesday	4	7	7	2	January	1	1	2015
	2015-01-08	Thursday	5	8	8	2	January	1	1	2015
	2015-01-09	Friday	6	9	9	2	January	1	1	2015
	2015-01-10	Saturday	7	10	10	2	January	1	1	2015
	2015-01-11	Sunday	1	11	11	3	January	1	1	2015
	2015-01-12	Monday	2	12	12	3	January	1	1	2015
	2015-01-13	Tuesday	3	13	13	3	January	1	1	2015
	2015-01-14	Wednesday	4	14	14	3	January	1	1	2015
	2015-01-15	Thursday	5	15	15	3	January	1	1	2015
	2015-01-16	Friday	6	16	16	3	January	1	1	2015
	2015-01-17	Saturday	7	17	17	3	January	1	1	2015
	2015-01-18	Sunday	1	18	18	4	January	1	1	2015
	2015-01-19	Monday	2	19	19	4	January	1	1	2015

Figure 3.15: Sample data of DimDate table (Source: Experimental results)

After the data has been loaded into SQL Server, the team proceeds to load the data into Power BI to model the data and prepare for the Validation step.

#### 3.4.2. Load data into Power BI and build a data model

First, the authors will connect Power BI with SQL to import all tables and views created in SQL Server

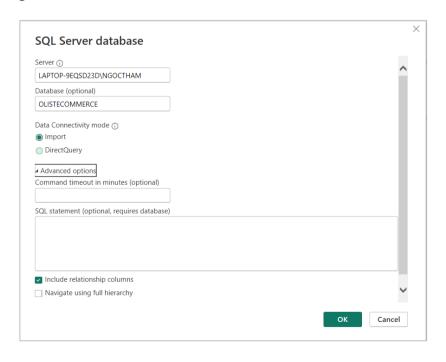


Figure 3.16: Connecting Power BI with SQL Server (Source: Experimental results)

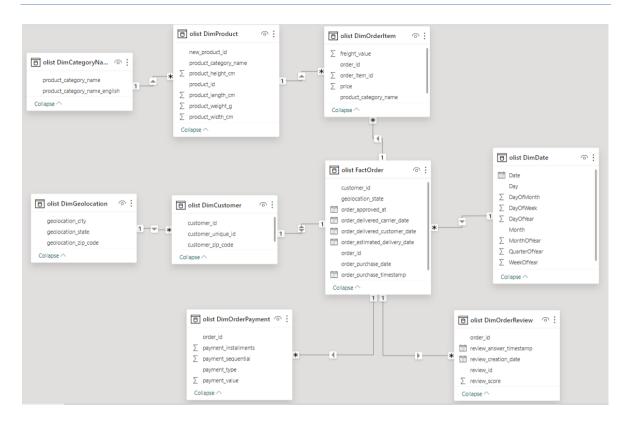


Figure 3.17: The data model built in Power BI (Source: Experimental results)

The relationship between tables is explained in Table 3.19.

Table 3.19: Table describes the relationship between tables in Power BI

Table	Key column	Relationship	Explanation
olist FactOrder customer_id		One to one	customer_id in the customer table represents
olist DimCustomer	customer_id	(1:1)	a transaction, not a customer.
olist FactOrder	order_id	One to many	One order can be reviewed many times.  Reviews are written for order, not for products.
olist DimReview	order_id	(1:*)	
olist FactOrder	order_purchase_ date	Many to one (*:1)	

Chapter 3: Requirements analysis and experimental modeling

olist DimDate	Date			
olist FactOrder	order_id		An order can have more than one order item	
olist DimOrderItem	order_id	One to many (1:*)		
olist FactOrder	order_id	One to many	An order can be paid	
olist DimPayment	order_id	(1:*)	many times.	
olist DimOrderItem	product_id	Many to one	An order item contains one product. But one	
olist DimProduct	product_id	(*:1)	product can be in many items.	
olist DimProduct	product_categor y_name		A product belongs to one category. A category can have more than product	
olist DimCateGoryTran slation	product_categor y_name	Many to one (*:1)		
olist DimCustomer customer_zip_c ode		Many to one	A customer lives in one	
olist Geolocation	geolocation_zip _code	(*:1)	location. A location has more than one customer.	

The authors built a Snowflake-style data model, including a central FactOrder olist table and connected to Dim tables, respectively: olist DimProduct, olist DimOderTime, olist DimDate, olist DimCustomer, olist Geolocation, olist DimOrderPayment and olist DimCategoryNameTranslation.

#### 3.5. Validation

The tables of the dataset are preprocessed, and removed unnecessary attributes in some tables. When loading data into SQL, the data types have been changed to the appropriate data types and a new table named olist DimDate has been created. Then, the data is loaded into Power BI, building a Snowflake-style data model. During the adjustment process, the data set still ensures consistency and accuracy. The relationships between the tables are proper, the retrieval process for analysis does not generate errors.

2017

#### 4.1. Sales Performance Analysis (Order) **OLIST SALES PERFORMANCE REPORT** 13.52M 13.161 96.48K Number of Order by Time Average review score by In Tim 4.04 Not Del NMV by Time Total sales by status of orders Select Year delivered 13.155.242.00 2016 61,306.00 processing 60,230.00 shipped 150,011.00

#### CHAPTER 4. EXPERIMENTAL RESULTS AND ANALYSIS

*Figure 4.1:* Olist sales performance report – page 1 (Source: Experimental results)

unavailable Total

13.523.933.00

From September 2016 to August 2018, the number of Olist's orders was 98816 with more than 96 thousand delivered orders, accounting for 96.63%. Gross Merchandise Volume (GMV) is calculated as the total value of all orders in all delivery statuses (canceled, delivered, approved, invoiced,...) reaching 13.52 million. Of which, NMV (total value of successfully delivered orders) is 13.16M. Estimated average value that customers are willing to pay for each order is 136.35.

The line graph shows that the number of orders is increasing day by day which means the demand for online shopping increases. It is a great potential for sellers to deploy and promote trade. The number of orders reached a peak at 7.5K in November 2017, which brought 0.98M for sales. It is understandable that at that time people need to purchase to prepare for upcoming festivals, such as Christmas and New Year.

The average review score of orders is 4.09, in which the orders with the highest rating are those that are delivered early (4.29) and on time (4.4). Orders that have low ratings mainly belong to the group of orders that are delivered late or have not been delivered.

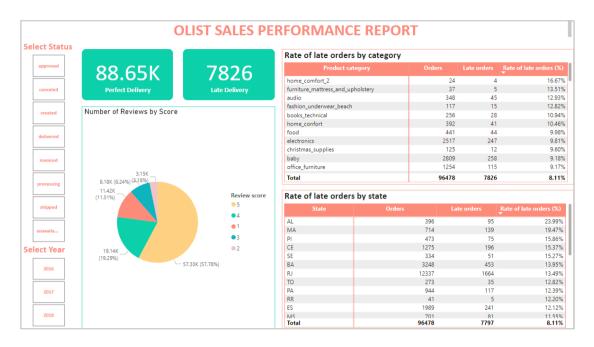


Figure 4.2: Olist sales performance report – page 2 (Source: Experimental results)

The products that consumers buy the most in the bed\_bath\_table category are household's appliances and items. These are the things they need to renew at the end of the year. In 2018, people's willingness to pay was highest in May (0.97M) for popular items in health\_beauty. This is the time when the weather starts to change, it gets colder so they need to take care of themselves more. Both of these product groups have a large number of orders arriving late because demand is greater than supply and sellers do not store enough goods, leading to long preparation times, or because the shipping partners do not have enough employees during this busy season.

According to the Rate of late orders by state table, it is seen that Sao Paulo (SP) is the area where people shop online the most because this is Brazil's largest city, with a crowded population. Roraima (RR) is the state with the smallest total order because it is the least populated place in Brazil. Although SP is the state with the highest number of late orders, Alagoas (AL) is the state with the highest rate of late deliveries (23.99%).

#### 4.2. Customer Analysis

After the analysis process, the authors figured out the following information related to customers of the e-commerce platform Olist:

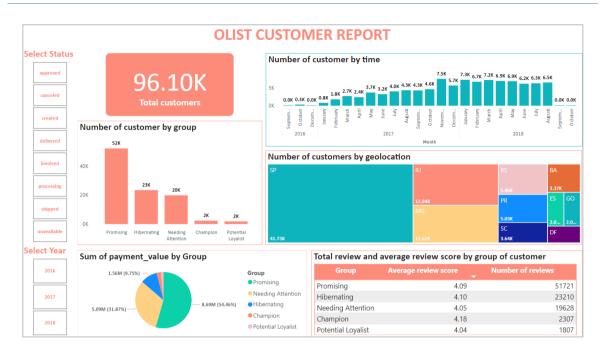


Figure 4.3: Olist customer report – page 1 (Source: Experimental results)

The total number of customers is 96.1 thousand customers.

Regarding geographical distribution, customers are mainly concentrated in SP, RJ and MG states.

Regarding the level of reviews by each customer group, the Champion group has a low number of reviews but the highest average score, proving that this customer group is quite satisfied with the product service quality. The Potential Loyalist group has the lowest score while it brings the most benefits after the Champion group. The business needs to survey the experiences of this group of customers to improve the quality of products and services to retain this group of customers.

To analyze customer consumption behavior, the team uses the RFM model (Recency, Frequency, Monetary). The team uses quintiles to divide customers into 5 groups based on recency, frequency and currency. For recency\_score, a larger value means the customer purchased closer to the current date. For monetary\_score, a larger value means the higher values a customer buys. For frequency\_score, larger values mean customers buy more often. The authors then proceeds to divide customer groups based on rfm\_score as follows (Table 4.1):

Table 4.1: Table describes five customer groups by rfm\_score

rfm_score	Customer group	Purchasing behavior	Suggestions
555, 554, 544, 545,	Champion	This is a group of	The business needs to
454, 455, 445		customers who buy	retain this group of
		a lot and frequently	customers with loyalty
		and have bought	programs, personalized
		recently, proving	marketing content or
		that they have a	gratitude programs
		certain trust in the	based on gold, silver
		business	and bronze levels.
543, 444, 435, 355,	Potential	This is a group of	For this group of
354, 345, 344, 335,	Loyalist	customers who buy	customers, the business
553, 551, 552, 541,		frequently and have	should increase
542, 533, 532, 531,		recently purchased	spending by upselling
452, 451, 442, 441,		but their spending is	or cross-selling by
431, 453, 433, 432,		not high.	reducing prices when
423, 353, 352, 351,			buying combos, or
342, 341, 333, 323,			reducing prices when
535, 534, 443, 434,			orders reach a certain
343, 334			value.
512, 511, 422, 421,	Promising	This is a group of	This group of
412, 411, 311,525,		customers who	customers is still in the
524, 523, 522, 521,		have recently	"trial experience" stage,
515, 514, 513, 425,		purchased but do	so businesses need to
424, 413, 414, 415,		not buy regularly	make them more trusted
315, 314, 313			by sending promotional

			vouchers after their first
			purchase or
			accumulating points
			based on the number of
			purchases.
			T
325, 324, 255, 254,	Needing	This is a group of	Businesses need to find
245, 244, 253, 252,	Attention	customers who	out the reasons why
243, 242, 235, 234,		have not returned	customers do not return
225, 224, 153, 152,		recently even	by surveying customer
145, 143, 142, 135,		though they had	experience. Promotions
134, 133, 125, 124,		previously bought a	for this customer group
155, 154, 144, 214,		lot with high	may not be effective in
215, 115, 114, 113		frequency.	cases when they leave
			due to dissatisfaction
			with service quality and
			products.
331, 321, 312, 221,	Hibernating	This is a group of	For this group of
213, 332, 322, 231,		customers who	customers, the business
241, 251, 233, 232,		have not returned	only needs to maintain
223, 222, 132, 123,		for a long time, do	brand awareness with
122, 212, 211, 111,		not buy frequently	customers by
112, 121, 131, 141,		and have low	interacting via social
151			media, to avoid being
		This could just be	
			Promoting promotional
		product while their	
		•	group of customers will

	out	of	stock	or	not be effective.
	buyii	ng oi	n a whii	n	

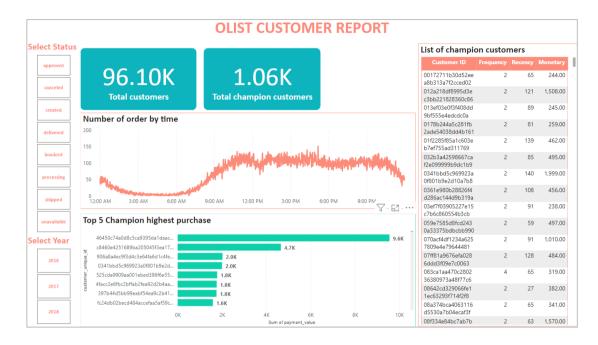


Figure 4.4: Olist customer report – page 2 (Source: Experimental results)

For purchasing time, the line chart shows that customers often buy from around 9 am, with a peak between 10 and 11 am, with a slight decrease at 12 am. This trend is the same across all customer groups. Therefore, the business should promote advertising in the time frame from 8:00 a.m. to 9:00 a.m. – before customers' purchasing time to increase the reach rate because customers will spend time choosing before buying.

#### **OLIST PRODUCT REPORT** Select Status Freight value and number of orders by product category 32.95K 74 bed\_bath\_ta 2456.41 Top 10 products with highest purchase health\_beaut 10468.16 1434.79 18.39 9670 8641 . sports\_leisu: 2024.67 8334 22481.23 furniture\_de 20.27 3008.27 PD13431 computers\_a 6483.91 7827 18.35 352 21904.17 3020.79 housewares 20.51 watches\_gift telephony 1865.84 236.51 4545 15.22 garden\_tool 16603.59 4235 auto 2654.65 21.40 PD794 19625.81 1869.36 4117 cool stuff 2566.58 21.65 23246,48 PD4599 Select Year baby 21.83 30802.02 3651.22 16.40 18.09 7962.51 16240.03 1275.09 1763.11 2767 2517 2016 stationery PD1750 fashion\_bag s\_accessorie 15.03 4480.63 426.76 2017 pet shop 3088.86 19.82

## 4.3. Product Analysis

Figure 4.5: Olist product report (Source: Experimental results)

The product data has 32.95 thousand products and 74 product categories and the revenue is 15.96M. The product with ID 'PD9662' is the most purchased product, with a total of 467 purchases.

Among the product categories with the most purchases, the bed\_bath\_table had the highest purchases with 11115 times. Followed by health-beauty products with 9670 purchases.

The average weight and volume of the product do not affect the purchasing decisions but affect the freight value. Freight value doesn't affect the purchasing decisions. The baby product category has the highest average weight and volume with 30802.02 cm<sup>3</sup> and 3651,22g respectively, but it is not the best-selling product category.

#### **OLIST LOGISTICS REPORT** 99.44K 96.478K 88.652K Distribute of Delivered status Perfect Delivery and Late Delivery Late Dispatch By Seller ● Late Delivery ● Perfect Delivery Other Late Seller Late Dispatch . 7362 (93.96%) 92K (92.13%) Order Status Summary Number of customer by time rfect Delivery # Late Deliver Select Year 175,15 created 96478 19.47 2016 delivered 119.38 168.71 processing 301 24.57 2017 126.59 18.43 120.05 19,51

#### 4.4. Logistic Analysis

*Figure 4.6:* Olist logistics report – page 1 (Source: Experimental results)

The dashboard shows that Olist has received 100k orders, of which 96k orders were successfully delivered. There were 88.65k early and on time orders. This figure is equivalent to 92% orders in total.

There were 7,826 late orders in total and there were "extremely late by the seller" 475 orders. It is called "extremely late" because the date from the seller was carried later than the expected delivery date to the customer. The number of "extremely late by the seller" orders accounted for 6.04% in total late orders.

Other objective factors that can lead to delay include distance, shipping unit, weather, etc. To overcome subjective reasons, Olist should focus on reducing delays when sending goods of sellers, optimize carrier performance, and ensure timely deliveries.

There are 625 canceled orders, including 1 1 order that was delivered but canceled. Canceled orders have a large average value and average shipping costs, so it can be supposed that these orders do not have difficulty in shipping distance. Therefore, for large value orders that do not have many transportation difficulties, Olist should pay attention to canceled orders.

The rate of late orders was high in the last quarter of 2017 and the first 2 quarters of 2018. This is also the highest buying time of Olist. In March 2018, February 2018 and November 2017, the late orders rate accounted for 20% of successfully delivered orders. Although the rate of late orders decreased, it tended to increase gradually after. This will affect the reputation of the business, the logistic partner and even the sellers. Therefore, Olist should work with shipping units, or cooperate with additional shipping units to limit the possibility of not being able to promptly deliver orders to customers. Especially at the end of the year and the beginning of the upcoming year since that is the time when users buy the most for holidays.

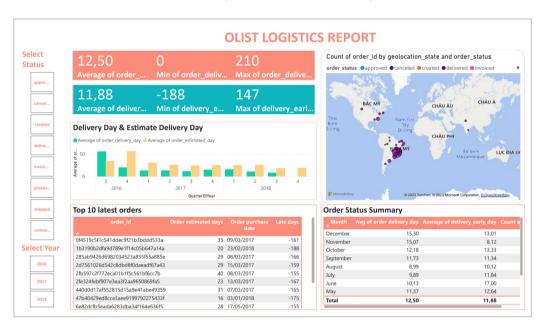


Figure 4.7: Olist logistics report – page 2 (Source: Experimental results)

#### Calculate some values:

- *Delivery day = delivery customer date purchase date*: is the time from the purchase date until the customer delivery date.
- Delivery Early day = estimated date delivery customer date: is the time it takes to the customer delivery date compared to the estimate delivery date that Olist shows to the customer

• Estimate day = Estimated date - purchase date: is the expected time from the customer purchasing the product until receiving the product predicted by Olist's system

Delivery day values from 0 to 210. There were orders that are delivered within a day and orders that took nearly 7 months to reach the user

In the top 10 orders with the worst Delivery Early day, 9 orders are all in areas within Brazil. All of them were delivered more than 5 months later than expected, and compared to the actual delivery date. It means that customers had to wait longer, from 1 to 2 months. The business should review the expected delivery system, identify some special situations that cause goods to arrive longer than usual, such as: custom designed goods, order goods, etc.. For transportation and goods inspection, the business should check carefully to avoid missing or lost goods and deliver on time.

Except for special cases, deliveries on average are earlier than the expected time. The fourth quarter of 2016 shows a notable high estimated delivery time, this is probably the time when many orders go abroad. Although the distance was considerable, the delivery time was still very early.

In the third quarter of 2016, the actual delivery time was significantly longer than the estimated delivery time. During this period, many orders were sent overseas, so the estimated time was often longer. But the actual delivery time being shorter indicates that the Olist e-commerce has paid great attention to distant orders.

#### **CHAPTER 5. CONCLUSION**

#### 5.1. Results

### Sales Performance Analysis

- 1. Which locations have the most orders?
- SP, RJ, and MG are the areas with the most orders.
- 2. Which time period has the most orders?

People often shop the most on occasions such as the end of the year to prepare for year-end festivals and in May, when the weather begins to change.

3. Does delivery time affect an order's rating?

According to the Average review score table, it can be seen that the delivery time has an impact on the review score.

4. Characteristics of canceled orders.

There were 625 canceled orders, the average value of these was at around 175 (higher than the average value of all), most of these were not delivered to customers. SP, RJ, and MG were states with the highest number of canceled orders.

#### Customer Analysis

1. In which areas are customers concentrated?

Customers distribute the most in 3 states: SP, RJ and MG.

2. When do customers shop?

Customers shop the most around 10am to 11am every day.

3. Which customer groups need attention?

Each customer group needs to be treated with different strategies based on their consumption behavior.

Table 5.1: Table of summary the proposed marketing strategy for five customer groups

Customer group	Consumer behavior	Marketing strategy
Champion	High purchasing value, frequent and recently purchased	Apply the promotion program according to gold, silver and bronze levels.
Potential Loyalist	Average purchasing volume, purchasing frequently and recently	Upsell or cross sell by introducing combos or promotions when orders reach a certain value
Promising	Just started shopping recently	Promotion for first order or accumulate points based on number of purchases
Needing Attention	Used to have high purchasing value, buy often but haven't come back for a long time	Survey their purchasing experience to find out why they don't return
Hibernating	Low purchasing value, don't buy regularly and haven't been back for a long time	Maintain brand recognition with customers

# **Product Analysis**

The best-selling product category mainly includes household items, furniture used in homes, sports equipment,...

## Logistic Analysis

## 1. Which area are late orders from?

Late orders are distributed in the states of AL, MA in the US and areas around Brazil in South America.

#### 2. Average time to ship an order?

On average, it took 17 days for orders to reach customers. However, shipping time has a large variation. The fastest order was delivered on the same day and the longest order took 7 months for the order to arrive at the right place.

#### 3. Which month of the year has the most orders delivered late?

At the end of the year and the beginning of the year, there were a lot of orders, leading to more late orders. Most of them were in January, March, November.

#### 5.2. Future work

The future development of research will be to apply machine learning models to predict revenue in the next year for businesses. Revenue forecasting can be carried out using machine learning models such as BG/NBD or ARIMA. Forecasting revenue will help businesses prepare for demand, thereby improving business performance.

In addition, further research can use machine learning models such as K-Means or DBSCAN to cluster customers, finding the appropriate number of groups using the Elbow method. The advantage of clustering using the above machine learning model is that its suitability can be evaluated by using indexes, such as Silhouette Score or DB Index.

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# APPENDIX

Appendix 1: Table describes the adjustments in this report

No.	Section	Adjustment
1	1.3.3. Research scope	Editing the research scope based on the time period of the dataset.
2	2.1.4 Data approach	Adding the theory of the Kimball approach.
3	2.1.5 RFM model (new section)	Theory of RFM model.
4	2.1.6 ETL (new section)	Theory of ETL process.
5	2.2. Related works	Dividing related works into 3 sections by research topic instead of presenting all the research in a section.