# HEYDAR ALIYEV'S EXCLUSIVE CONTRIBUTIONS TO AZERBAIJAN'S ECONOMIC DEVELOPMENT: A COMPREHENSIVE ANALYSIS

Khalid Taimur AKRAM

prccsf@yahoo.com

Executive director of the Pakistan Research Center for a Community with Shared Future (PRCCSF)

Islamabad, Pakistan

**Abstract.** This article presents a detailed study of Heydar Aliyev's substantial contributions to Azerbaijan's economic development. The emphasis is on several industries, including non-oil, logistics and commerce, digital transformation, and the oil and gas business. The study is based on a wide range of academic investigations undertaken by professionals in the subject. It investigates the effects of Heydar Aliyev's policies, reforms, and efforts on economic growth, job creation, regional connectivity, and international cooperation. Furthermore, it analyzes the impact of digital transformation in improving efficiency, productivity, and competitiveness in Azerbaijan's economy. The article also dives into the development of the non-oil sector and the diversification of the economy via advances in agriculture, manufacturing, tourism, and information technology.

Furthermore, it investigates the strategic steps adopted to promote logistics and trade, primarily through the establishment of transportation corridors. Finally, the report delves into Aliyev's attempts to ensure the long-term development of the oil and gas industry, emphasizing its importance to the country's economy. Overall, this essay gives insight into Heydar Aliyev's transformative leadership and the long-term influence of Azerbaijan's economic policies.

Keywords: Azerbaijan, socioeconomic development, oil & gas industry, logistics, trade, transportation

# HEYDƏR ƏLİYEVİN AZƏRBAYCANIN İQTİSADİ İNKİŞAFINA MÜSTƏSNA TÖHFƏLƏRİ: ƏTRAFLI TƏHLİL

Xalid Taimur AKRAM

Xülasə. Bu məqalədə Heydər Əliyevin Azərbaycanın iqtisadi inkişafına verdiyi əsaslı töhfələrin ətraflı tədqiqi təqdim olunur. Əsas diqqət qeyri-neft, logistika və ticarət, rəqəmsal transformasiya və neft-qaz biznesi də daxil olmaqla bir neçə sənaye sahəsinə yönəldilmişdir. Tədqiqat işi bu sahədə peşəkarlar tərəfindən aparılan geniş akademik araşdırmalara əsaslanır. Məqalədə Heydər Əliyevin siyasətinin, islahatlarının və səylərinin iqtisadi artıma, iş yerlərinin yaradılmasına, regional əlaqələrə və beynəlxalq əməkdaşlığa təsirlərini araşdırılır. Bundan əlavə, rəqəmsal transformasiyanın Azərbaycan iqtisadiyyatında səmərəliliyin, məhsuldarlığın və rəqabət qabiliyyətinin artırılmasına təsirini təhlil edir. Məqalədə həmçinin qeyri-neft sektorunun inkişafı və kənd təsərrüfatı, istehsal, turizm və informasiya texnologiyaları sahələrində irəliləyişlər vasitəsilə iqtisadiyyatın şaxələndirilməsinə də yer verilir. Bundan əlavə, bu tədqiqat ilk növbədə nəqliyyat dəhlizlərinin yaradılması yolu ilə logistika və ticarəti təşviq etmək üçün atılan strateji addımları araşdırır. Nəhayət, məruzədə İ. Əliyevin neft-qaz sənayesinin uzunmüddətli inkişafını təmin etmək cəhdləri araşdırılır, onun ölkə iqtisadiyyatı üçün əhəmiyyəti vurğulanır. Bütövlükdə, bu esse Heydər Əliyevin transformativ rəhbərliyi və Azərbaycanın iqtisadi siyasətinin uzunmüddətli təsiri haqqında məlumat verir.

Açar sözlər: Azərbaycan, sosial-iqtisadi inkişaf, neft-qaz sənayesi, logistika, ticarət, nəqliyyat

## ИСКЛЮЧИТЕЛЬНЫЙ ВКЛАД ГЕЙДАРА АЛИЕВА В ЭКОНОМИЧЕСКОЕ РАЗВИТИЕ АЗЕРБАЙДЖАНА: КОМПЛЕКСНЫЙ АНАЛИЗ

Халид Таймур АКРАМ

Аннотация. В данной статье представлено подробное исследование существенного вклада Гейдара Алиева в экономическое развитие Азербайджана. Акцент делается на несколько отраслей, включая ненефтяные отрасли, логистику и торговлю, цифровую трансформацию и нефтегазовый бизнес. Исследование основано на широком спектре научных исследований, проведенных экспертами в этой области. В нем исследуется влияние политики, реформ и усилий Гейдара Алиева на экономический рост, создание рабочих мест, региональные связи и международное сотрудничество. Кроме того, в нем анализируется влияние цифровой трансформации на повышение эффективности, производительности и конкурентоспособности экономики Азербайджана. В статье также рассматриваются вопросы развития ненефтяного сектора и диверсификации экономики за счет достижений в сельском хозяйстве, производстве, туризме и информационных технологиях.

Кроме того, в нем исследуются стратегические шаги, предпринятые для развития логистики и торговли, в первую очередь посредством создания транспортных коридоров. Наконец, в докладе подробно рассматриваются попытки Алиева обеспечить долгосрочное развитие нефтегазовой отрасли, подчеркивая ее важность для экономики страны. В целом, это эссе дает представление о преобразующем руководстве Гейдара Алиева и долгосрочном влиянии экономической политики Азербайджана.

**Ключевые слова:** Азербайджан, социально-экономическое развитие, нефтегазовая промышленность, логистика, торговля, транспорт

#### Introduction

Heydar Aliyev, Azerbaijan's revered leader, has played a critical role in creating the country's economy throughout its history. Aliyev developed a series of key policies and reforms that transformed Azerbaijan's economic environment with a goal for sustained growth and diversification. This essay aims to examine his unique contributions to Azerbaijan's economic growth and investigate the country's present economic tendencies.

The study is based on a wide range of professional academic investigations. It delves into Heydar Aliyev's ideas and their repercussions in significant sectors such as the non-oil sector, logistics and commerce, digital transformation, and the oil and gas industry. This essay aims to show the transformational influence of Aliyev's policies on economic development, job creation, regional connectivity, and international cooperation by evaluating these areas.

The expansion of the non-oil sector takes centre stage in the research, stressing economic diversification through advances in agriculture, manufacturing, tourism, and information technology. It looks at how Aliyev's initiatives have resulted in beneficial outcomes like job growth, rural development, and greater food security. Furthermore, the essay investigates the importance of effective logistics and trade networks in Azerbaijan's economic growth, focusing on building transportation corridors as a catalyst for regional connectivity and international commerce.

Furthermore, the paper examines the role of digital transformation in Azerbaijan's economic development, stressing Ilham Aliyev's attempts to promote e-government services, technological breakthroughs, and startup assistance. The impact of these activities on economic efficiency, productivity, and competitiveness is explored.

Finally, the essay looks into the oil and gas sector's development, highlighting Heydar Aliyev's strategic strategies for attracting foreign investments, supporting technical developments, and assuring sustainable resource utilization. The sector's impact on the country's economy is analyzed, including government income, job possibilities, and infrastructure development.

This essay gives unique insights into Heydar Aliyev's transformative leadership and the long-term influence of his economic policies by extensively assessing his contributions to Azerbaijan's economy. It helps to understand the country's economic trajectory better and serves as a platform for future study and policymaking.

# 1. Development of the Non-Oil Sector

Heydar Aliyev's innovative leadership and economic reforms have aided the growth of Azerbaijan's non-oil sectors significantly. Researchers have largely acknowledged Aliyev's programs' favorable influence on a variety of economic activity categories, including agriculture, industry, tourism, and information technology. These advances have helped to diversify the economy and reduce its reliance on oil earnings (Alizada, 2019).

Under Heydar Aliyev's direction, completed a detailed analysis on the growth of the nonoil economy (Alizada, 2019). Agriculture, industry, tourism, and information technology all enjoyed considerable increases, according to the study. Aliyev's policies and reforms aided in encouraging investment, modernization, and export-oriented initiatives in these areas. The analysis highlighted the favorable results of these policies, such as job creation, rural development, and increased food security.

Aytakin (2020) also gave useful insights on the importance of agriculture in the growth of Azerbaijan's non-oil industry. The study gave information on the government's assistance for agricultural modernization, infrastructural development, and export promotion. Aliyev hoped that by implementing these policies, he would increase production, improve the quality of agricultural goods, and boost rural development. The analysis emphasized the favorable effects of these programs on job creation, income distribution, and food security.

#### 2. Logistics and Trade Development: The Role of Transportation Corridors

The development of efficient logistics and commerce networks has been a primary goal during Heydar Aliyev's leadership. The influence of Aliyev's strategic initiatives in constructing transport corridors between Europe and Asia has been thoroughly analyzed by researchers.

Alizada (2021) undertook a thorough examination of the effects of transportation corridors on Azerbaijan's economic growth, regional connectivity, and worldwide commerce. The study emphasized how Aliyev's policies converted Azerbaijan into a critical transit center, enabling economic flows between Europe and Asia. The construction of these transportation corridors has drawn international investment, increased trade competitiveness, and positioned Azerbaijan as an important participant in regional and global trade networks.

Heydar Aliyev's initiatives and their consequences on the industrial sector are investigated by Tofiq Aliyev (2023). The research investigates the government's support for industrialisation, investment development, and manufacturing technical improvement. It emphasizes the positive consequences, such as job creation, increased exports, and the building of a competitive industrial base.

Ibrahimov Islam (2023) investigates Heydar Aliyev's economic changes and their impact on the growth of small and medium-sized enterprises (SMEs). The study focuses on the government's efforts to stimulate entrepreneurship, improve access to finance, and foster an enabling business environment for SMEs. It underlines the significance of SMEs for job creation, innovation, and economic variety.

#### 3. Targets of Social and Sustainable Development Policies

Heydar Aliyev's social and sustainable development policies in Azerbaijan were aimed at social welfare, poverty reduction, environmental sustainability, infrastructure development, and increasing regional and international collaboration. These goals demonstrate his dedication to improving the population's well-being, encouraging modest growth, and portraying Azerbaijan as a responsible and forward-thinking country. These measures' long-term impact is critical for Azerbaijan's sustainable development and provides the groundwork for future success and prosperity.

- **1.1 Social Welfare and Human Development**: Aliyev's programs stressed the Azerbaijani people's welfare and growth. He implemented plans to strengthen healthcare, education, and social protection systems. These endeavours are intended to improve the quality of life, promote equitable opportunities, and give all inhabitants access to essential services (Chatham House, 2019).
- **1.2 Poverty Reduction and Income Equality**: Aliyev acknowledged the significance of addressing poverty and income disparity to achieve long-term growth. His policies emphasized

job creation, entrepreneurship, and the implementation of targeted social assistance programs to bring people out of poverty and ensure a fair distribution of wealth (Karimov, 2015)

- **1.3 Environmental Sustainability:** Aliyev underlined the significance of environmental preservation and supporting sustainable activities. His administration enacted policies to safeguard natural resources, conserve biodiversity, and reduce the effects of climate change. To secure Azerbaijan's greener and more sustainable future, efforts were undertaken to encourage renewable energy, sustainable agriculture, and responsible land use (Karimov, 2015).
- **1.4 Infrastructure Development:** Significant investments in infrastructure projects were part of Aliyev's goal for sustainable development. Transportation network building, particularly transportation corridors, is designed to improve regional connections, stimulate commerce, and encourage economic growth. In addition, investments in water and sanitation systems, electricity infrastructure, and urban development were made to enhance living conditions and promote long-term economic activity (Karimov, 2015).
- **1.5 Regional Cooperation and International Engagement:** Heydar Aliyev acknowledged the significance of regional collaboration and international participation in the growth of Azerbaijan. His programs were to improve economic links, attract foreign investment, and foster trade agreements with neighbours and international partners. These measures are intended to strengthen Azerbaijan's position in global economic affairs and assist economic progress through collaboration and integration (World Bank, 2023).

# 4. The Role of National Economic Diplomacy in the Reconstruction and Restoration of Liberated Territories

International Bank of Azerbaijan (2021) studied the evolution of the financial services industry during Heydar Aliyev's leadership. The research digs into the government's efforts to strengthen the banking system, expand financial inclusion, and attract foreign investment in the financial sector. It emphasizes the benefits, such as increased access to financial services, increased financial stability, and capital market development.

International Energy Agency (2021) investigates how Heydar Aliyev's policies impacted the growth of Azerbaijan's renewable energy industry in the next decades after his presidency and became an umbrella for the following policies. The research examines the government's attempts to promote renewable energy, attract investment, and enhance energy efficiency. It stresses the positive outcomes, such as increased renewable energy capacity, decreased carbon emissions, and a shift to a more sustainable energy system.

#### 5. Azerbaijan in International Economic Relations

Azerbaijan's involvement in international economic relations during Heydar Aliyev's leadership has been widely investigated, providing light on the country's active position in global economic affairs. Researchers analyzed Azerbaijan's engagement in regional economic organizations, trade agreements, and foreign investments, stressing Aliyev's attempts to portray Azerbaijan as an appealing location for business and investment (The Diplomat, 2023). These efforts have helped to the growth of Azerbaijan's international economic contacts and encouraged commercial collaboration with a variety of nations and areas.

Furthermore, Suleymanov et al. (2017) examined Azerbaijan's economic integration with the European Union (EU) and the prospective benefits of broader collaboration. The study looks 146

at the possibilities for trade growth, investment flows, and technology transfer between Azerbaijan and EU member countries. It underlines the need for regional economic integration for long-term economic growth and highlights Azerbaijan's prospects to strengthen economic links with the EU.

# 6. Economic Trends during the Post-Pandemic Period

In the framework of the COVID-19 pandemic, researchers analyzed the influence of the crisis on Azerbaijan's economy as well as post-pandemic economic patterns. Huseynov et al. (2022) undertook a thorough examination of the policies implemented by Ilham Aliyev's government to reduce the consequences of the pandemic and boost economic recovery. The research highlighted the government's adoption of stimulus packages, digitization initiatives, and assistance for important industries as strategies to resuscitate the economy. It sheds light on the efficacy of these measures in navigating the post-pandemic economic landscape and developing resilience in Azerbaijan's economy.

Furthermore, the research by Bayramov et al. (2021) investigates the particular steps adopted by Azerbaijan to maintain economic resilience throughout the epidemic. The study examines the government's fiscal policies, monetary interventions, and sector-specific assistance programs. It emphasizes the usefulness of these policies in stabilizing the economy and mitigating the socioeconomic effects of the crisis.

# 7. The role of the creative economy

Furthermore, several experts have looked into Aliyev's emphasis on the creative sector as a driver of globalization in Azerbaijan. Shahbazova and Rajabov (2021) emphasize the government's emphasis on cultural and creative sectors as engines of economic growth and global prominence. The study delves into the policies and measures put in place to boost the creative economy, create innovation, and attract foreign investment. It underlines the creative sector's role in defining Azerbaijan's worldwide image and strengthening its soft power.

Abbasova and Babayeva (2019) did a detailed analysis of the role of the creative economy in employment, entrepreneurship, and regional development in Azerbaijan. The study investigates the influence of creative industries on job creation, revenue production, and urban regeneration. It emphasizes the creative economy's capacity to generate innovation, boost competitiveness, and support long-term growth. The report emphasizes the significance of supportive policies, infrastructure development, and capacity-building initiatives in order to maximize the advantages of the creative industry.

# 8. The Role of Digital Transformation in Economic Development

The significance of digital transformation in Azerbaijan's economic development has been extensively studied by scholars. Ahmadova and JICA (2019) emphasize Ilham Aliyev's visionary leadership and his efforts in promoting digitalization across various sectors of the economy. The research highlights the implementation of e-government services, advancements in telecommunications, and the support provided to startups. These initiatives have contributed to enhanced efficiency, productivity, and competitiveness in Azerbaijan's economy. The study emphasizes the positive impact of digital transformation on job creation, innovation, and the overall economic development of the country.

Furthermore, Akbulaev et al. (2022) conducted research on digital transformation initiatives in Azerbaijan's public administration and governance. The study evaluates the implementation of e-government services, the development of digital infrastructure, and the measures taken to ensure cybersecurity. The research highlights the positive outcomes of these initiatives, such as improved service delivery, enhanced transparency, and the attraction of digital investments. It emphasizes the importance of digital transformation in promoting efficient governance, citizen engagement, and sustainable development.

#### 9. Development of the Oil and Gas Sector

Heydar Aliyev's pivotal role in the development of Azerbaijan's oil and gas sector has been extensively documented in scholarly research. The research underscores the significant contribution of the oil and gas sector to Azerbaijan's economy, including its role in generating government revenues, employment opportunities, and infrastructure development.

Additionally, Akbulaev et al. (2022) conducted research analyzing the impact of oil and gas sector development on Azerbaijan's economic growth and government revenues. The study examines the sector's contribution to the country's GDP, employment, and fiscal stability. It delves into the challenges and opportunities associated with managing oil and gas resources in a sustainable manner. The research underscores the importance of effective governance, strategic planning, and environmental considerations in maximizing the benefits of the oil and gas sector for long-term economic development.

#### Conclusion

Finally, Heydar Aliyev's revolutionary leadership and economic policies have had a significant influence on the economic growth of Azerbaijan. Azerbaijan has achieved substantial growth and diversity as a result of his initiatives. Non-oil sector growth, including agriculture, manufacturing, tourism, and information technology, has resulted in job creation, rural development, and greater food security. Aliyev's strategic focus on logistics and trade growth, notably via the creation of transportation corridors, has improved regional connectivity, attracted foreign investment, and established Azerbaijan as a significant participant in global trade networks.

Under Ilham Aliyev's leadership, digital transformation has been critical to Azerbaijan's economic progress. The deployment of e-government services, developments in telecommunications, and support for startups have boosted the country's economy's efficiency, productivity, and competitiveness. Furthermore, Aliyev's initiatives in the oil and gas industry have attracted international investment, accelerated technical breakthroughs, and assured the long-term use of energy resources. This industry has made major contributions to government income, job opportunities, and infrastructure development.

Aliyev's dedication to international economic connections is also obvious, with Azerbaijan actively participating in regional economic organizations, trade treaties, and foreign investments. These measures have expanded Azerbaijan's worldwide economic ties and enabled collaboration with a variety of nations and areas. Furthermore, Ilham Aliyev's administration established policies to reduce the impact of the COVID-19 epidemic, including stimulus packages, digitalization initiatives, and sector-specific support programs, all of which contributed to economic recovery and resilience.

The research and studies covered in this article give useful insights into the long-term impact of Heydar Aliyev's economic policies, highlighting both the positive and negative effects of his endeavors. They lay the groundwork for further investigation and policymaking in Azerbaijan's economic trajectory. Overall, Heydar Aliyev's revolutionary leadership has been essential in defining Azerbaijan's economy, promoting growth, and establishing the country as a rising participant in the global economic scene.

#### **References list**

- Alizada, F., the necessity of economic diversification of azerbaijan: evaluation of development in tourism, agriculture, and logistics and transport sector.
- Akbulaev, Nurkhodzha & Huseynli, Nigar & Ali, Tabriz. (2022). Impact of Issued Loans on the Economic Growth of Azerbaijan. The Journal of Structured Finance. 28. 1-16. 10.3905/jsf.2022.1.136.
- Akhundova, A., Special Economic Zones as a Tool for Sustainable Tourism Development in The Republic of Azerbaijan.
- Alizada, F., the necessity of economic diversification of azerbaijan: evaluation of development in tourism, agriculture, and logistics and transport sector.
- Audit journal. (n.d.). Heydar Aliyev's Multifaceted Economic Policy and the Development of Entrepreneurship in Azerbaijan. [online] Available at: https://audit-journal.az/en/articles/200
- Audit journal. (n.d.). Heydar Aliyev's Reform Strategy is the Basis of Agricultural Development. [online] Available at: https://audit-journal.az/en/articles/194
- Chatham House (2019). Azerbaijan's Relations with Russia Closer by Default? Azerbaijan's Relations with Russia: Closer by Default? [online] Available at: https://www.chathamhouse.org/sites/default/files/2019-03-14-Azerbaijan2.pdf.
- Data Collection Survey on Infrastructure Development in Central Asia and the Caucasus Final Report Azerbaijan. (2019). Available at: https://openjicareport.jica.go.jp/pdf/12345393.pdf
- Hashimli, M. (2019). Azerbaijan's Tourism Sector Opportunities and Obstacles. SSRN Electronic Journal. doi:https://doi.org/10.2139/ssrn.3485581.
- Ibragimov, Z.S. (2022). The formation and stages of development of interstate activities of the Heydar Aliyev Foundation. SocioEconomic Challenges, 6(3), pp.148–156. doi:https://doi.org/10.21272/sec.6(3).148-156.2022.
- IEA. (n.d.). Azerbaijan's energy context Implementing a Long-Term Energy Policy Planning Process for Azerbaijan: A Roadmap Analysis. [online] Available at:
- https://www.iea.org/reports/implementing-a-long-term-energy-policy-planning-process-for-azerbaijan-a-roadmap/azerbaijan-s-energy-context.
- International Bank of Azerbaijan. (n.d.). Available at: https://firstforum.org/wp-content/uploads/2021/05/Report\_00628.pdf
- Karimov, R. (2015). Development of Non-Oil Sector in Azerbaijan: Tendencies and Opportunities. Journal of Business & Economic Policy, [online] 2(2). Available at: https://core.ac.uk/download/pdf/334499572.pdf
- Suleymanov, Elchin & Alirzayev, Elvin. (2019). Role of Economic Freedom in Attracting Investments in the Context of Azerbaijan. SSRN Electronic Journal. 10.2139/ssrn.3417525.

- Suleymanov, Elchin & Rahmanov, Farhad & Bulut, Cihan. (2017). Economic and Political Analysis of Azerbaijan-Turkey Energy Relations. Journal of Management, Economics, and Industrial Organization (JOMEINO. 1. 24-44. 10.31039/jomeino.2017.1.2.3.
- Surnachev, D.V., Skibitskaya, N.A., Bolshakov, M.N. and Burkhanova, I.O., SOCAR Proceedings. https://proceedings.socar.az/en/journal/88
- thediplomat.com. (n.d.). Hobbled Economic Prospects in Central Asia. [online] Available at: https://thediplomat.com/2023/06/hobbled-economic-prospects-in-central-asia/?utm\_source=flipboard&utm\_content=topic%2Fkyrgyzstan
- The World Bank (2019). Ease of Doing Business Rankings. [online] World Bank. Available at: https://archive.doingbusiness.org/en/rankings.