# **ARNOUS Forms Virtual Business Feasibility Study**

Amounts in USD Unless Other Stated

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#### **Executive Summary**

ARNOUS Forms is a SME that projecting to launch business in Beirut Lebanon, it is specialized in food paper box forming. The Company will invest in improved technology machines that eligible it to provide high quality products with less fixed costs and competitive prices.

Target Clients are restaurants and snacks from all different sizes and franchises.

In this Feasibility study we depend on several researches, especially in determining COGS and revenues by product, by client, by region, by machines productivity, by sensitivity to price change. For simplicity we did not plot them in this study, in order to ease the complexity of the file.

## **Assumptions & Drivers**

| CAFEX                 |     |            |              |
|-----------------------|-----|------------|--------------|
|                       | QTY | Cost&inst. | Productivity |
| Forming Machine       | 1   | 25,000     | 100 Box/Min  |
| Die Cutting Machine   | 1   | 20,000     | 60 Pcs/Min   |
| Printing Machine      | 1   | 20,000     | 80 m/Min     |
| Distributing Vehicles | 2   | 15,000     | N/A          |
| Furniture & Fixtures  | N/A | 3,500      | N/A          |
| Office Equipments     | N/A | 5,000      | N/A          |
| Software              | 1-2 | 3,000      | N/A          |
|                       |     | 91 500     |              |

| Machine Optimization / Revenue & COGS Inputs |            |   |                |               |           |                |           |              |                 |            |
|--|------------|---|----------------|---------------|-----------|----------------|-----------|--------------|-----------------|------------|
| Description                                  |            | Machine Full Productivity By QTY/Pieces |                |               | 70%       | Sales Price    | Year1 USD | COGS include | BOX Estmtd.     |            |
|  | Per Minute | Per Hour                                | Per Day        | Per Month     | Per Year  | Year1 Sale QTY | Piece USD | Revenues     | Printing in USD | Dimensions |
| Hamburger Paper Box                          | 12         | 749                                     | 3,746          | 112,385       | 1,348,618 | 944,033        | 0.09      | 84,963       | 0.04            | 11*11*8.5  |
| Potato Fried Paper Box                       | 12         | 749                                     | 3,746          | 112,385       | 1,348,618 | 944,033        | 0.05      | 49,090       | 0.02            | 6*4*7      |
| Plates Paper                                 | 9          | 537                                     | 2,684          | 80,512        | 966,141   | 676,299        | 0.07      | 47,341       | 0.03            | 18*10*6    |
| Sandwiches Paper Box                         | 10         | 626                                     | 3,132          | 93,961        | 1,127,533 | 789,273        | 0.07      | 55,249       | 0.03            | 17*6*7     |
| Broasted Box                                 | 8          | 469                                     | 2,346          | 70,379        | 844,545   | 591,181        | 0.09      | 53,206       | 0.04            | 12*12*8    |
| Kids Meal Box                                | 8          | 469                                     | 2,346          | 70,379        | 844,545   | 591,181        | 0.09      | 53,206       | 0.04            | 12*12*8    |
|  | 60         | 3,600                                   | 18,000         | 540,000       | 6,480,000 | 4,536,000      |           | 343,055      |                 |            |
|  |            |   | Full Productiv | ity Sales USD | 490,079   |                | _         |              |                 | II)        |

Working capital assumptions

| Receivable Days | 60 |
|-----------------|----|
| Inventory Days  | 30 |
| Payable Days    | 30 |

Initial Investment Needed

| Cash to Finance OPEX for 3 months |     | 19,900  |
|-----------------------------------|-----|---------|
| Working Capital Requirements      |     | 56,393  |
| CAPEX                             |     | 91,500  |
| Total Initial Investment          |     | 167,793 |
| Capital 10,000 Shares, Par \$10   | 60% | 100,000 |
| Bank Debt 8% - Due in Yr. 3       | 40% | 67,793  |
|                                   |     |         |



# **Projected Profit&Loss By Year**

The Operating expenses are based on similar market costs in lebanese markets, also salaries include social security costs and transportation, some expenses their nature is in LBP, so converted to USD at the market rate, CAPEX are depréciated using straight line method on the life of the plan which is 5 years, no salvage values taken into consideration. Tax rate used is 17%.

| Description                 | Year 1  | Year 2  | Year 3  | Year 4        | Year 5        |
|-----------------------------|---------|---------|---------|---------------|---------------|
| Sales Revenue               | 343,055 | 411,666 | 490,079 | 490,079       | 490,079       |
| Growth                      |         | 20%     | 19%     | Full Prdctvty | Full Prdctvty |
| Cost Of Goods Sold (COGS)   | 137,222 | 164,667 | 196,032 | 220,536       | 220,536       |
| Gross Profit                | 205,833 | 247,000 | 294,047 | 269,543       | 269,543       |
| Gross Profit Ratio          | 60%     | 60%     | 60%     | 55%           | 55%           |
| OPEX                        |         |         |         |               |               |
| Place rent 200 sqm          | 3,600   | 3,600   | 3,600   | 3,600         | 3,600         |
| Electricity                 | 1,200   | 1,200   | 1,300   | 1,300         | 1,300         |
| Stationary                  | 600     | 600     | 600     | 600           | 600           |
| Cleaning&Kitchen Supplies   | 600     | 600     | 600     | 600           | 600           |
| Municipality Expenses       | 200     | 200     | 200     | 200           | 200           |
| Mobile and Land Line        | 240     | 240     | 280     | 280           | 280           |
| Cars Mnt&Rpr                | 900     | 900     | 1,000   | 1,100         | 1,200         |
| Machines Mnt&Rpr            | 1,200   | 1,200   | 1,300   | 1,400         | 1,500         |
| Vehicles Fuel               | 1,200   | 1,200   | 2,000   | 2,000         | 2,000         |
| Auditing and Consulting     | 500     | 500     | 500     | 500           | 500           |
| Advertising                 | 1,200   | 1,100   | 900     | 800           | 800           |
| Miscellanous&Contingencies  | 1,000   | 1,000   | 1,000   | 1,000         | 1,000         |
| Salaries&CNSS (5 employees) | 42,000  | 44,100  | 46,305  | 48,620        | 51,051        |
| Sales Commissions Avrg. 2%  | 6,861   | 8,233   | 9,802   | 9,802         | 9,802         |
| Depreciation                | 18,300  | 18,300  | 18,300  | 18,300        | 18,300        |
| Total OPEX                  | 79,601  | 82,973  | 87,687  | 90,102        | 92,733        |
| Other Operating Expenses    |         |         |         |               |               |
| Interest Expenses           | 5,423   | 5,423   | 5,423   | -             | -             |
| Net Income Before Tax       | 120,809 | 158,603 | 200,937 | 179,442       | 176,811       |
| Taxes                       | 20,537  | 26,963  | 34,159  | 30,505        | 30,058        |
| Net Profit                  | 100,271 | 131,641 | 166,778 | 148,937       | 146,753       |
| Net Profit Ratio            | 29%     | 32%     | 34%     | 30%           | 30%           |

| Description                   | Time Zero | Year 1   | Year 2  | Year 3  | Year 4  | Year 5  |
|-------------------------------|-----------|----------|---------|---------|---------|---------|
| Revenues                      |           | 343,055  | 411,666 | 490,079 | 490,079 | 490,079 |
| COGS                          |           | 137,222  | 164,667 | 196,032 | 220,536 | 220,536 |
| Gross Profit                  | _         | 205,833  | 247,000 | 294,047 | 269,543 | 269,543 |
| GPR                           |           | 60%      | 60%     | 60%     | 55%     | 55%     |
| OPEX                          |           | 61,301   | 64,673  | 69,387  | 71,802  | 74,433  |
| EBITDA                        | _         | 144,532  | 182,326 | 224,661 | 197,742 | 195,111 |
| Depreciation                  |           | 18,300   | 18,300  | 18,300  | 18,300  | 18,300  |
| EBIT                          | _         | 126,232  | 164,026 | 206,361 | 179,442 | 176,811 |
| Interest                      |           | 5,423    | 5,423   | 5,423   | -       | -       |
| EBT                           | _         | 120,809  | 158,603 | 200,937 | 179,442 | 176,811 |
| Taxes                         |           | 20,537   | 26,963  | 34,159  | 30,505  | 30,058  |
| Net Income                    | _         | 100,271  | 131,641 | 166,778 | 148,937 | 146,753 |
| NOPAT                         | _         | 104,773  | 136,142 | 171,279 | 148,937 | 146,753 |
| Add Depreciation              | _         | 18,300   | 18,300  | 18,300  | 18,300  | 18,300  |
| Operating Cashflow            |           | 123,073  | 154,442 | 189,579 | 167,237 | 165,053 |
| Initial Investment without WC | (111,400) |          |         |         |         |         |
| Working Capital (WC)          | (56,393)  | (11,279) | (2,148) | -       | -       | 69,819  |
| Net Cash Flow time line       | (167,793) | 111,794  | 152,294 | 189,579 | 167,237 | 234,872 |

### Summary & Interpretations

WACC for this study estimated at Net Present Value (NPV) Internal Rate Of Return (IRR) Modified IRR Pay Back Period in years

25% WACC is variable according to country risk premium and financial risk of comp. 261,638 NPV is positive, the project is profitable

81.05% IRR is too much higher than WACC, indicating project profitability and low risk

47.29% MIRR take cash flows to last year and discounted back

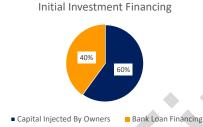
1.29 The project needs 1.29 years to return the initial investment

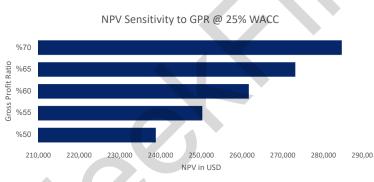
Project Status Recommended

### Sensitivity Analysis

#### Net Present Value Sensitivity to change in WACC and GPR assumptions

|     | NPV Table |         |         | Gross Profit Ratio |         |         |  |
|-----|-----------|---------|---------|--------------------|---------|---------|--|
|     |           | 50%     | 55%     | 60%                | 65%     | 70%     |  |
|     | 15%       | 356,858 | 369,238 | 381,618            | 393,998 | 406,378 |  |
| Ö   | 20%       | 292,151 | 304,015 | 315,879            | 327,743 | 339,607 |  |
| WAC | 25%       | 238,859 | 250,249 | 261,638            | 273,027 | 284,417 |  |
| >   | 30%       | 194,517 | 205,468 | 216,419            | 227,371 | 238,322 |  |
|     | 35%       | 157,271 | 167,817 | 178,363            | 188,909 | 199,455 |  |

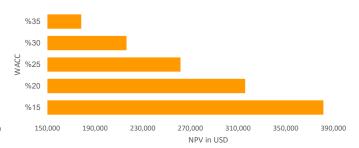






Please refer to Risk management file for more info

## NPV Sensitivity to WACC @ 60% GPR



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