Grant B. Harris

26 Huettner Road, Woods Hole, Mass. 02543 508-524-1709 gbharris@alum.mit.edu

Education

Massachusetts Institute of Technology, Cambridge, Massachusetts

Bachelor of Science in Mechanical Engineering, 1981. Concentrations in thermodynamics, thermo-economics, energy systems, solar architecture, systems dynamics and control; programming, graphics and technology policy.

Colorado School of Mines, Golden, Colorado

National Science Foundation Summer Science Training Program in Nucleonics and Electronics, 1975.

Experience

Marine Biological Laboratory, Woods Hole, MA (2001-2015)

Scientific Informatics Analyst, Cellular Dynamics Program.

Instrumentation engineering for live-cell imaging using polarized light and fluorescence microscopy. Design and development of software for instrument control, image acquistion and processing, and date management; Design of custom components for the open source Micro-Manager instrument control and image acquisition system and ImageJ image processing. Completed Analytical & Quantitative Light Microscopy course, 2006. Systems and network support; Development of multimedia presentations and video library archiving. Design and machining work of hardware components. Maintained technical and business relationships with collaborators and customers of OpenPolScope.org. (For expanded details, see MBL Details.)

University of Wisconsin, Madison (2009-2011)

Project Co-Leader. Architect <u>ImageJ2</u> project, a re-design of the open source image processing platform, ImageJ. Designed architecture of application framework emphasizing interface (API) design for backward-compatibility, modularity, interoperability, and extensibility.

Woods Hole Oceanographic Institution, Woods Hole, MA (July, 2002)

Technical Support for the Scientific Support Services Group. 35-day voyage aboard the R/V Knorr in the Greenland Sea, Reykjavík to Glasgow; installation and removal of several laboratory instrumentation packages for chemical analysis of sea water; general technical support.

Workframe, Inc., Cambridge, MA (1987 – 2001)

Founder and president. Software development and engineering consulting to clients in hardware/software product/system development, financial services, cosmetics, pharmaceuticals, industrial design, instrumentation, publishing, video production, manufacturing, healthcare, and legal services Performed financial, marketing, sales, project management, client contact, development, contract, and intellectual property licensing activities.

Delivered consulting, facilitation, and training focused on improving coordination and collaboration in organizations through business process mapping and re-design, and information systems design. Focus on creative design and development processes, coordination, project/process management, role-definition, accountability and trust, and team building. Experienced in communication and teamwork training, group facilitation, and process consultation. Certified mediator. Clients included: Merrill Lynch & Co., Mercury Computer Systems, Thermo Jarrell-Ash, Pfizer, G.D. Searle Pharmaceuticals, The Center for Quality of Management, Design Continuum, Project Software & Development, Inc., SeaChange Technology, Teradyne, Hammer and Company, LaserData, Lancome, Inc. and CBS News. (For details, see Workframe Summary.)

Radnet, Inc., Cambridge, (1997)

Product Manager for Strategic Alliances - responsible for technical marketing aspects of strategic partnerships and alliances, acting as liaison between the business development and software development groups; extensive research on internet and web-based groupware technologies, including email, discussion tools, workflow, document management, application-hosting, etc. Performed evaluation and analysis of competitive and complementary products, and helped in development of the strategic technical architecture of the WebShare product. Designed and delivered marketing presentations and product demonstrations to potential partners and at trade shows. (Radnet made web groupware server and portal software for enterprise extranets.)

Legal Support Services Corp, Boston (1985 – 1987)

Technical Consultant providing a variety of technical services to law firms in Boston. *Systems Analysis* as a consultant for the Mass. Dept. of Public Health. Developed systems requirements for Community Healthcare Centers, medical accounting and management systems.

Jay M. Silverstone & Associates, Waltham, (1984 – 1985)

Computer Systems Project Engineer for an HVAC engineering firm. Designed and developed an energy cost accounting and management system.

Chamber of Commerce of the United States, Washington, DC. (1981-1982)

Assistant to the National Accounts Manager at the Participated in development of membership marketing strategy and coordinated records and information management system for newly created National Accounts (Fortune 1000) Program

Publications

<u>Polarized Fluorescence Microscopy to Study Cytoskeleton Assembly and Organization in Live Cells.</u>, McQuilken, M., Mehta, S.B., Harris, G., Oldenbourg, R., and Gladfelter, A.S. 2015. Curr. Protoc. Cell Biol. 67:4.29.1-4.29.13.

Massive Bioaccumulation and Self-Assembly of Phenazine Compounds in Live Cells Min K. A., Rajeswaran W. G., Oldenbourg R., Harris G., Keswani R. K., Chiang M., Rzeczycki P., Talattof A., Hafeez M., Horobin R. W., Larsen S. D., Stringer K. A., Rosania G. R.. Adv. Sci., 2, 2015.

Algorithms for Measuring Orientation of Single and Ensemble of Molecules with Real-Time Fluorescence Polarization Microscope. Verma, A., S. Mehta, A. Verma, G. Harris. R. Oldenbourg, T. Tani. IEEE International Symposium on Biomedical Imaging 2013.

<u>Escaping the Box: Using a New Process Model to Support Participation and Improve Coordination</u>, co-authored with Steven S. Taylor, published in *The Center for Quality in Management Journal*, Vol. 6, No. 3, Winter 1997.

Organizational Structuration: Interaction and Interrelation, co-authored with Steven S. Taylor,

presented to EGOS 14th Colloquium (European Group on Organizational Studies), Maastricht, The Netherlands, 1998. *Framework Makes Building Applications Easier*, PC Week, Vol 5, No 33, 1988.

Technical Expertise

- Optical microscopy, cellular and molecular biology, genomic bioinformatics.
- Extensive software programming, architecture and object-oriented design, esp. in Java, including GUI design with Swing, concurrency/multi-threading, generics, annotations; Java Native Interface to utilize third-party libraries for hardware control and data interfacing.
- Familiar with development tools including Maven, git, NetBeans IDE and Platform.
- Some experience with C#, C++, Python, PROLOG, PASCAL, FORTRAN, BASIC, and HTML, Lotus Notes and Framework.
- Business process analysis, workflow mapping and design, functional requirements gathering, data modeling, and systems design.
- Extensive experience with Microsoft Office; MS Project, information organization and visualization tools including MindManager, Inspiration, Visio, and PaintShop; variety of operating system platforms and networks, especially Windows.
- Internet/web technologies including browsers and servers, newsreaders, discussions, conferencing, and authoring systems; n-tier architectures. Web-application develop with FrontPage, Lotus Notes/Domino, and Drupal; E-mail, messaging and directory services, including Outlook/Exchange, Notes, SMTP, MHS, X400/500, LDAP.
- Machining and fabrication; CAD and 3D printing; mechanical and electrical troubleshooting and repair; sailor, navigator.

Professional Development

Microscopy

Analytical & Quantitative Light Microscopy. Marine Biological Laboratory, Woods Hole, MA, 2006.

Organizational Development

- Process Consultation, Dialogue and Organizational Culture workshops with Edgar Schein, 1999, 2000 & 2001.
- Essential Facilitation Interaction Associates' program delivered by MIT Professional Learning Center, 2001.
- Mediator Transparency: An Alternative to Silence, Program on Negotiation at Harvard Law School., 2000.
- Inquiry As Intervention, workshop with the Public Conversation Project, Cambridge, 2000.
- Mediation @ MIT, 37 hour program leading to certification in mediation, 2000.

- Organizational Development Practicum, 2-day program with IBIS Consulting Group, 2000.
- Professional development workshops at the International Society for the Psychoanalytic Study of Organizations Symposium, Toronto, 1999.
- Organizational consulting program, William Alanson White Institute, 1999.
- Member of the Greater Boston Organizational Development Network and the Mass. Bay OD Learning Group.
- Conversational Competence: The key to building high performance organizations at The Center for Quality of Management. Cambridge, 1997.
- American Management Associations, Two summer programs in management, marketing, organization and communications, Hamilton, NY. 1980.

Information Systems Design

- Essentials of Workflow Management Technology, Business Process Design, ActionWorkflow Analyst, Train-the-Trainer, ActionWorkflow Lotus Notes Developer Lab and ActionWorkflow Consultants Intensive, all at Action Technologies, Alemeda, CA. (1990 – 1995)
- Workshops on Strategies for Collaborative Modeling and Simulation and Working Through Meetings: A
 Framework for Designing Meeting Support, at the Conference on Computer-Supported Cooperative Work (CSCW),
 ACM, Cambridge, Nov. 1996.
- Participatory Design Conference, ACM & Computer Professionals for Social Responsibility, Cambridge, Nov. 1996.

Graphic Design and Semiotics

- Semiotics of Graphical Design & Enfolding Meaning workshops with Thomas Ockerse at the Rhode Island School of Design, 1997, 1998.
- Toward a Reconceptualization of the Sign, semiotics conference at the University of Toronto, 1997.
- Visual Explanations workshop with Edward Tufte, 1995.

Teaching & Training Experience

- Kumbhathon mentoring in Nashik, India, with Camera Culture Group, MIT Media Lab, 2015.
- ImageJ Developers Conference, designed and delivered Micro-Manager workshop, Luxemburg, 2012.
- AQLM at MBL. Workshop on object tracking using open source software. 2011, 2012.
- Teaching & Learning Lab at MIT. Design and delivery of communication and teamwork workshops for student project teams in engineering classes. 2000.
- The Center for Quality of Management. Delivered executive education courses, 'Conversation for Action 'and Total Quality Management for Senior Executives: Planning and Implementation, focusing on interaction, coordination, collaboration, team building, and trust. Cambridge, 1998, 1999.
- Design and delivery of business process analysis and design training sessions, Workframe, Inc., 1995-1998.
- Cambridge Center For Adult Education. Instructed 10 week course on solar energy principles, 1979.
- Portsmouth Abbey School. Designed and instructed solar energy workshop, instructed students on PDP-8 computer and acted as counselor for summer high school program, Portsmouth, RI, 1979.

Additional Information:

- Bibliography from my research on: Management, Change and Organization Theory; Organizations and Information Technology; Project Management and Process Modeling; Business Process Redesign and Reengineering; Trust, Accountability & Commitment; Design Theory and Practice; Information Systems Design; Workflow and Groupware, Language and Communications.
- [[Bibliography from my research on: thermodynamics, entropy, complex systems; Nanotechnology, quantum mechanics, biophysics, biogenesis, self-organizing systems [[...]]]]
- Proposal for the Establishment of the Learning College at MIT, 2000.
- Sailing Resume.
- Travel to India, China, Europe, Caribbean, and many US cities.
- LinkedIn Page https://www.linkedin.com/in/gbharris