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2019 OUTLOOK AND ANALYSIS LETTER

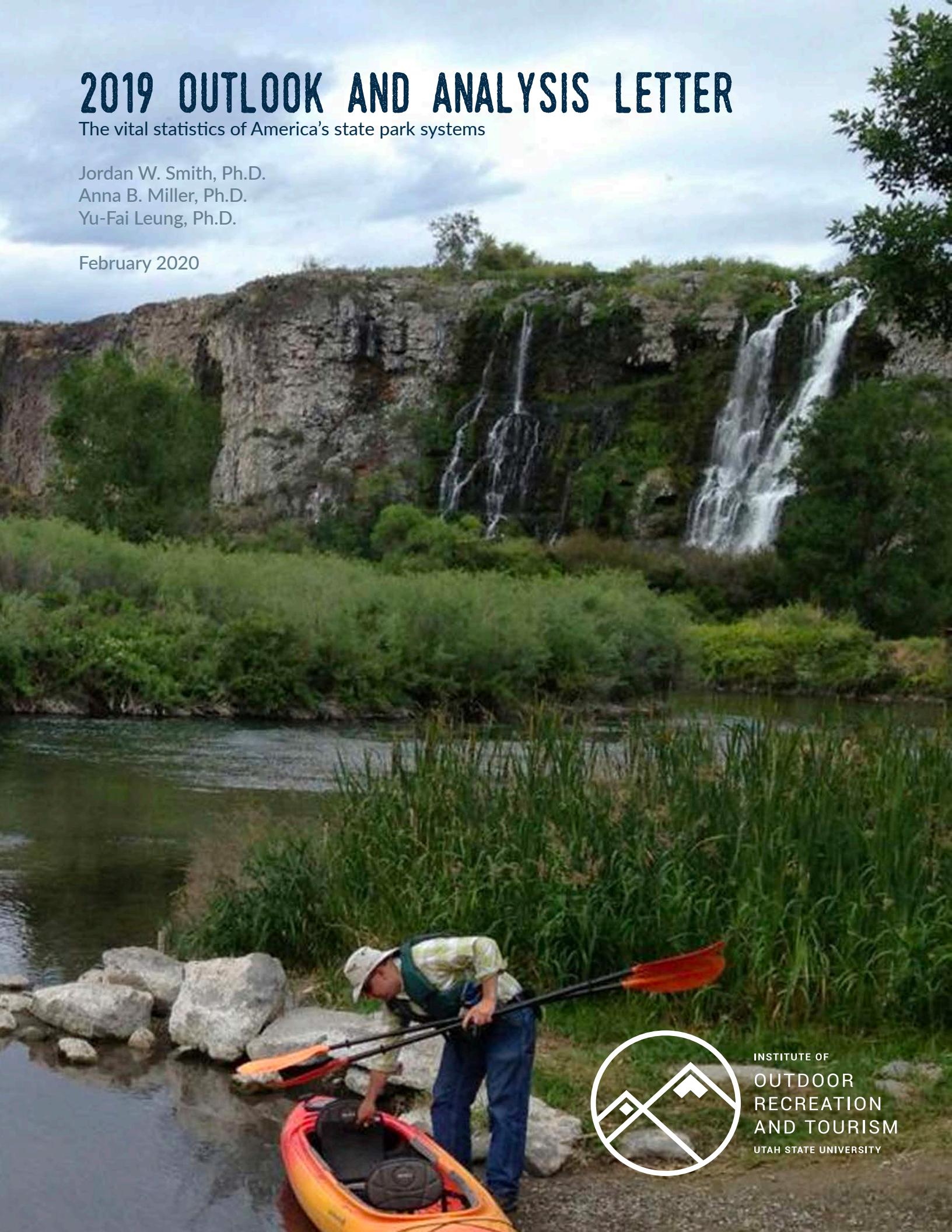
The vital statistics of America's state park systems

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Yu-Fai Leung, Ph.D.

February 2020



INSTITUTE OF
OUTDOOR
RECREATION
AND TOURISM
UTAH STATE UNIVERSITY

2019 OUTLOOK AND ANALYSIS LETTER

A report prepared for the
National Association of State Park Directors

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National Association of
State Park Directors

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INTRODUCTION

The annual Outlook and Analysis Letter presents the 'vital statistics' that characterize the operation and use of the nation's 50 state park systems. In the report we detail historical trends relevant to state park system management using data within the Annual Information Exchange (AIX) archive. The Outlook and Analysis Letter illustrates annual values aggregated across the 50 state park systems between the years of 1984 and 2018 for each of the following measures:

- Attendance;
- Operating Expenditures;
- Capital Expenditures;
- Revenues;
- Labor; and
- Acreage.

In addition to the historical trends, we also present projected values for each measure into the near future (2019, 2020, and 2021). These projections are provided to give the leadership within the National Association of State Park Directors (NASPD) a better understanding of how park usage and management are likely to change in the years to come.

The presentation of recent trends in the park systems' 'vital statistics' offers national- and state-level leadership a better understanding of what the future has in store for the vast array of high-quality outdoor recreation opportunities offered throughout the nation's state park systems.

METHODS

DATA

All analyses in this report utilize data collected from the AIX archive, a data collection and reporting system contracted to North Carolina State University by the NASPD. The AIX archive is intended primarily for use by state park system operators and staff for: identifying program, facility and personnel needs; formulating budgetary requests for state legislatures; and comparing their programs with those of other states. Data collected by the AIX system include:

- An inventory of the number, acreage and type of areas managed by each state park system;
- An inventory of the number and type of facilities managed by each state park system;
- Annual attendance counts broken down by fee-areas, non-fee areas, day-use areas and overnight use areas;
- Annual capital and operating expenditures by each state park system;

- Annual revenue generated by source (e.g., entrance fees, cabin rentals, etc.) for each state park system; and
- An inventory of the number and type of personnel positions required to maintain each state park system, this includes salary ranges and an inventory of employee benefits.

Each year, the AIX project team prepares a Statistical Report of State Park Operations, which details the data collection process and provides detailed definitions and descriptions of the reported data. Individuals or organizations interested in utilizing data in the AIX archive should contact the AIX Project Team lead, Dr. Yu-Fai Leung at leung@ncsu.edu.

VARIABLES PULLED FROM THE AIX

To conduct the analyses described in this report, we generated a longitudinal panel data set of key data collected through the AIX. The variables we use in our analyses are described in Table 1. Each variable is reported annually for each state park system between

the years 1984 and 2018. The AIX archive contains data back to 1979. However, poor data collection and/or archiving standards for data prior to 1984 prohibit their use.

Table 1. Variables from the AIX archive used to construct the data set (1984 – 2018)

| Variable | Definition | Location in annual AIX Excel spreadsheets |
|------------------------|--|---|
| Attendance | The total counts of day and overnight visitation to both fee and non-fee areas. | Table 3 – L3:L52 |
| Operating Expenditures | Payments made for goods and services to manage a state park system. Operating expenditures are funded through park generated revenue, general funds, dedicated funds, federal funds, and other funds such as interagency transfers and money generated through temporary leases. | Table 5 – G3:G52 |
| Capital Expenditures | Non-recurring expenditures used to improve the productive capacity of a state park system. Typically, these are for land acquisition, periodic park improvements, and construction. Capital expenditures are funded through park-generated revenue, state appropriations, dedicated funds, bonds, federal funds, and other sources such as gifts, grants, and transfers. | Table 5 – Q3:Q52 |
| Revenue | Monies generated from use fees and charges; this includes all revenue from 'entrance fees,' 'camping fees,' 'cabin/cottage rentals,' 'lodge rentals,' 'group facility rentals,' 'restaurants,' 'concessions,' 'beaches/pools,' 'golf courses,' and 'other' sources such as donations. | Table 5 – DA3:DA52 |
| Labor | The total count of full-time, part-time, and seasonal employees who maintain, operate, and protect a state park system. | Table 6 – U3:U52 |
| Acreage | The total acreage within each state park system; this includes 'parks,' 'recreation areas,' 'natural areas,' 'historical areas,' 'environmental education areas,' 'scientific areas,' 'forests,' 'fish and wildlife areas,' and 'other miscellaneous areas'. | Table 1 – AN3:AN52 |

DATA ANALYSIS AND MODIFICATIONS

We generated a longitudinal panel data set of key data collected through the AIX (Leung et al., 2019). Each of these variables is reported annually for the 50 state park systems between the years 1984 and 2018.

Missing Data – Due to inconsistent data collection standards across state park systems, not all data are present in the AIX archive for each year. Consequently, the longitudinal panel data set has several missing data points. Given only a small proportion of the data were missing (<3.5% for any one variable used in our

analysis), we used linear interpolation to fill missing values. For each panel (state), we interpolated missing values as a function of time (year).

Inflation – We adjusted all monetary variables (operating expenditures, capital expenditures and revenue) to a 2018 base rate to compensate for inflation. The adjustments were made using the Consumer Price Index for all Urban Households (see www.bls.gov).

Table 2. Vital statistics of all 50 state park systems in 2018

| Variable | Total | Total Per Acre |
|---|---------------|----------------|
| Attendance (visits) | 813,215,872 | 43.8 |
| Attendance (visitor-hours) ^a | 2,447,779,775 | 131.9 |
| Operating Expenditures | 2,849,225,472 | 153.6 |
| Capital Expenditures | 1,060,717,312 | 57.2 |
| Revenue | 1,391,599,616 | 75.0 |
| Labor (personnel) | 50,699 | 0.003 |
| Labor (person-hours) ^b | 105,453,920 | 5.7 |

Notes.

^a Using the assumption each visit is 3.010 hours long; this value was derived by taking the estimated 2.2 billion hours of outdoor recreation provided by the states' park systems (Siikamäki, 2011) and dividing it by the average annual attendance rates for all the states' park systems over the past 30 years (734,252,207).

^b Using the assumption each employee works 2,080 hours per year.



OUTLOOK

GENERAL FORECASTING METHODOLOGY

For each of the key variables reported in this outlook and analyses—attendance, operating expenditures, capital expenditures, revenue, labor and acreage—we forecast point estimates ahead for three years. This is accomplished through a weighted linear moving average. Data were estimated using the weighted linear trend over the previous 3 years, $t-3$. We assigned more weight to the observed data points closer to the year for which estimates are being calculated. Specifically, observed data for the year prior to estimation t was assigned a weight of 3, observed data at $t-2$ was assigned a weight of 2 and observed data at $t-3$ was assigned a weight of 1. For example, the estimated attendance in 2019 was calculated using the formula below.

$$\frac{1}{6}((1 * \text{observed_attendance}_{2015}) + (2 * \text{observed_attendance}_{2016}) + (3 * \text{observed_attendance}_{2017}))$$

ATTENDANCE

Attendance refers to the total counts of day and overnight visitation to both fee and non-fee areas (Leung et al., 2019). The long-term trends in attendance for all state park systems can be seen in Figure 1. Visitation to the states' parks systems has risen steadily since the beginning of our sampling period in 1984 when they received a total of 642.6 million visits. Attendance reached an all-time high this past year (2018), when the states' park systems received 813.2 million visits. The record number of visits to the nation's state park systems is the result of a 0.73% increase over the 807.3 million reported in 2017.

Attendance is expected to gradually increase over the next three years (Figure 1). Based on recent trends, annual attendance is expected to hover around 810 million visits (807 million in 2019, 811 million in 2020 and 813 million in 2021).

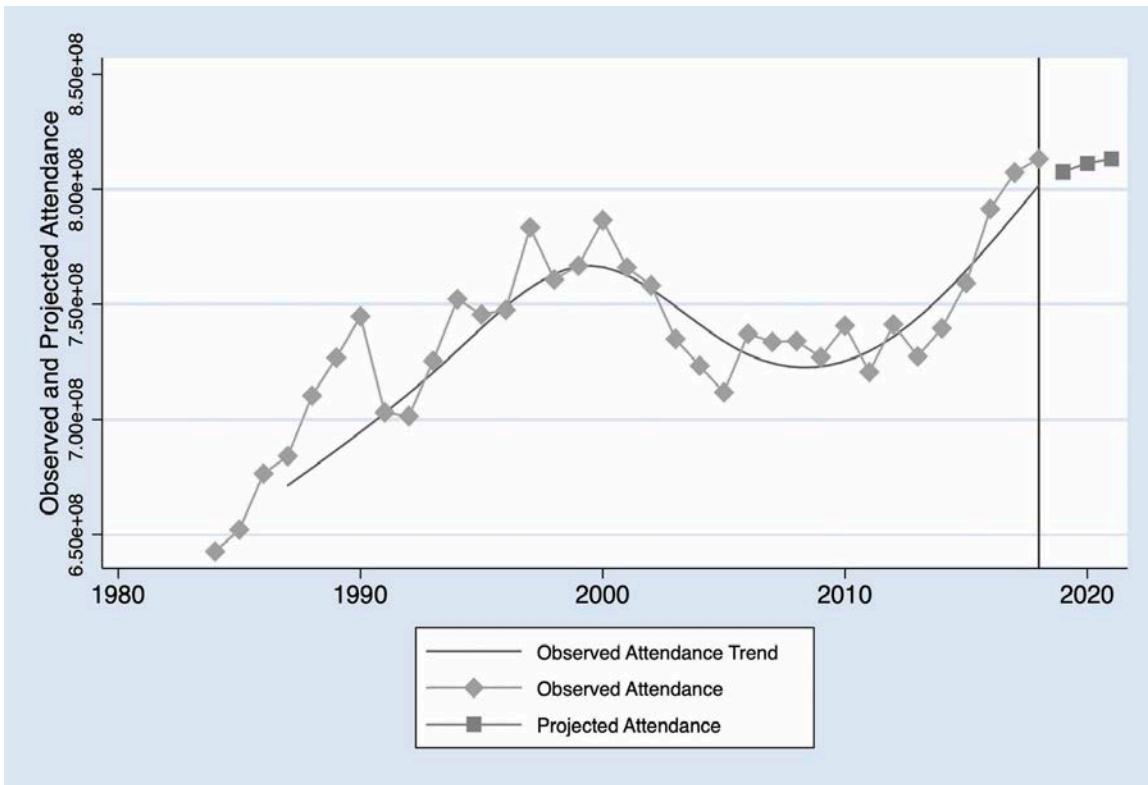


Figure 1. Total annual attendance to the 50 state park systems.

OPERATING EXPENDITURES

Operating expenditures are payments made for goods and services to manage a state park system (Leung et al., 2019). The long-term trends in operating expenditures, expressed as 2018 dollars, across all state park systems are illustrated in Figure 2. After controlling for inflation, the data reveal operating expenditures have risen over the past 33 years. On average, inflation adjusted operating expenditures have increased by \$27.9 million dollars per year since 1984. More recently however, the states' park

systems' inflation adjusted operating budgets have declined. For 2018 the states' park systems' inflation adjusted operating expenditures were \$2.85 billion.

Recent trends suggest expenditures associated with providing the goods and services required to manage the states' park systems will remain stable over the coming years (Figure 2). We expect total operating expenditures for 2019 to be \$2.87 billion; this is expected to only change slightly for 2020 (\$2.86 billion) and 2021 (\$2.85 billion).

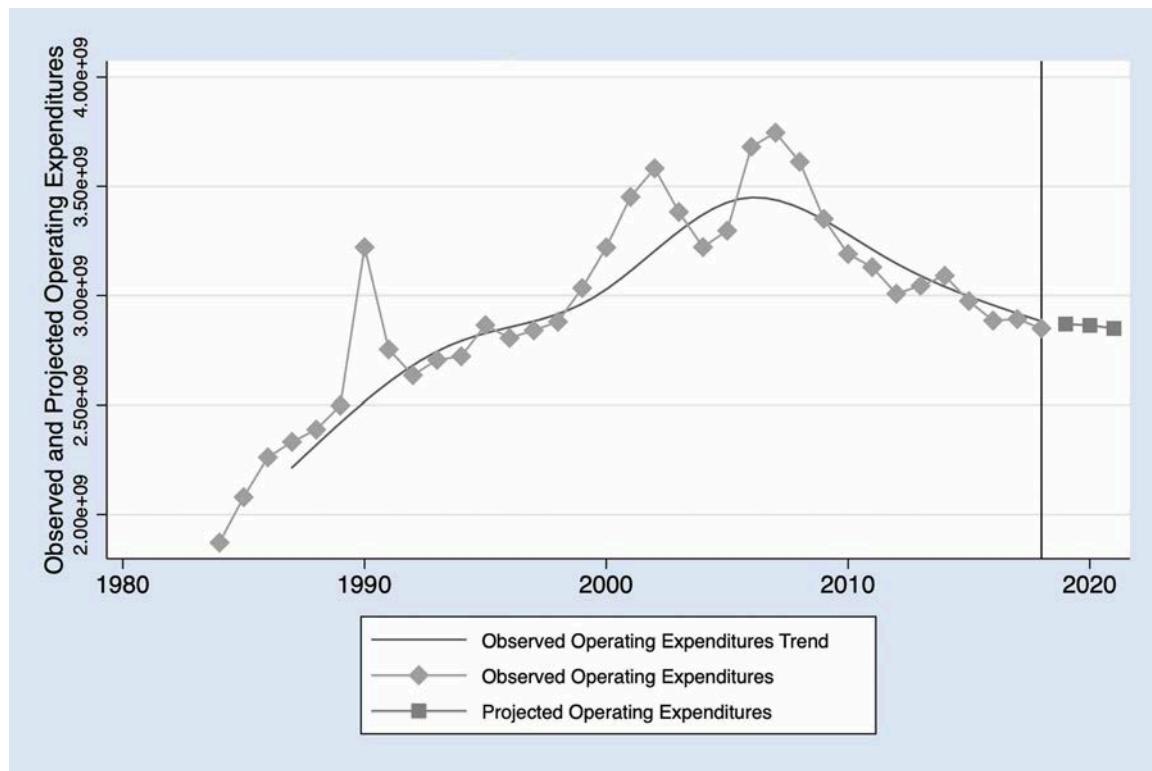


Figure 2. Total annual operating expenditures for the 50 state park systems.

CAPITAL EXPENDITURES

Capital expenditures are non-recurring expenditures used to improve the productive capacity of a state park system (Leung et al., 2019). Typically, these are for land acquisition, periodic park improvements and construction. The long-term trend in inflation adjusted capital expenditures reveals a relatively stable pattern over the past 34 years (Figure 3) with the exception of a notable spike in 2005. Inflation adjusted capital expenditures declined notably after the 2008 recession, as would be expected given large-scale reductions in state appropriations, park-generated revenues, and other funding sources tied to the health of the states' economies (Siderelis & Smith, 2013).

Since 2012 however, this downward trend in capital expenditures has stopped and began to trend upward again. The states' park system managers reported capital expenditure of \$1.06 billion in 2018, which is slightly less than the \$1.09 billion reported in 2017; a 2.6% decrease.

Recent trends suggest capital outlays for improving the productive capacity of the states' park systems will remain relatively stable just above \$1.0 billion per year over the next three years (Figure 3). We estimate total capital expenditures to be \$1.08 billion in 2019, before dropping to \$1.07 billion in 2020 and \$1.06 billion in 2021.

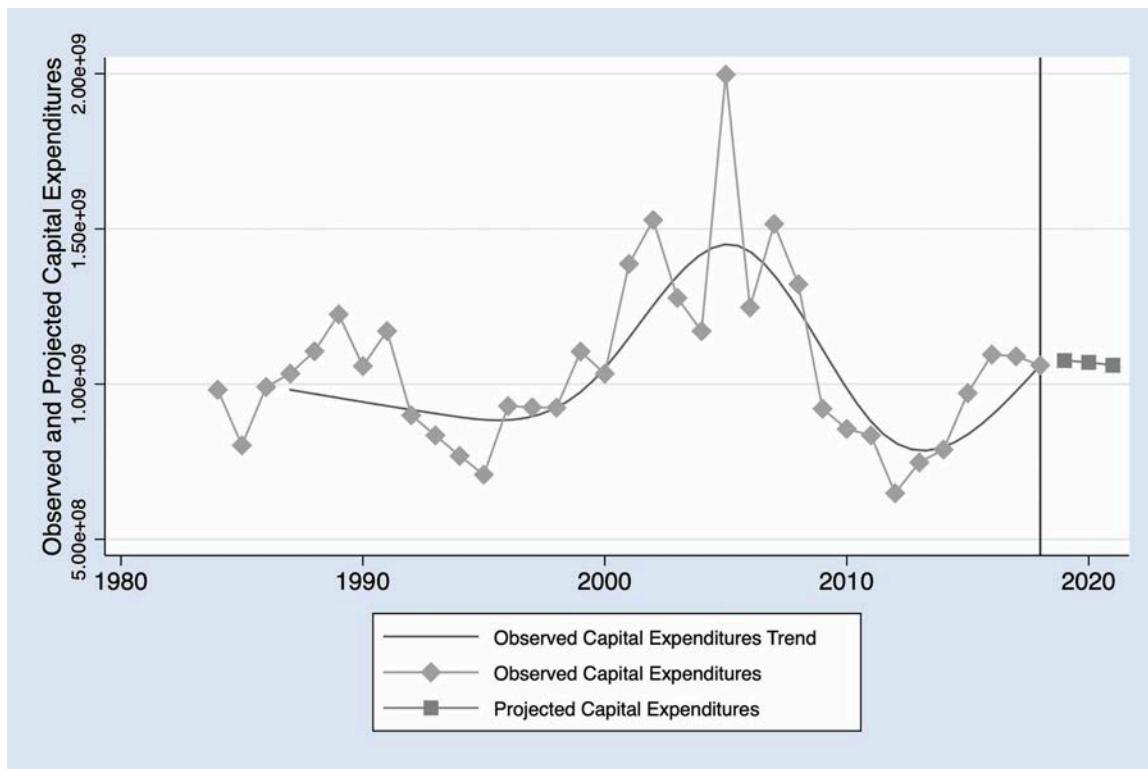


Figure 3. Total annual capital expenditures across the 50 state park systems.

REVENUE

Revenue is money generated from use fees and charges; it includes all revenue from 'entrance fees,' 'camping fees,' 'cabin/cottage rentals,' 'lodge rentals,' 'group facility rentals,' 'restaurants,' 'concessions,' 'beaches/pools,' 'golf courses' and 'other' sources such as donations (Leung et al., 2019). Revenue data within the AIX archive reveal steady increases throughout the 34-year sampling frame (Figure 4). This past year (2018) however, total revenues dropped to \$1.39

billion, a 6.34% decrease from the \$1.49 billion reported in 2017.

Given the consistency of reporting in annual revenue data, we can be very confident in our forecasted values for the upcoming years (Figure 4). We estimate total revenues generated across all state park systems will be \$1.43 billion in 2019, \$1.42 billion in 2020, and \$1.39 billion in 2021.

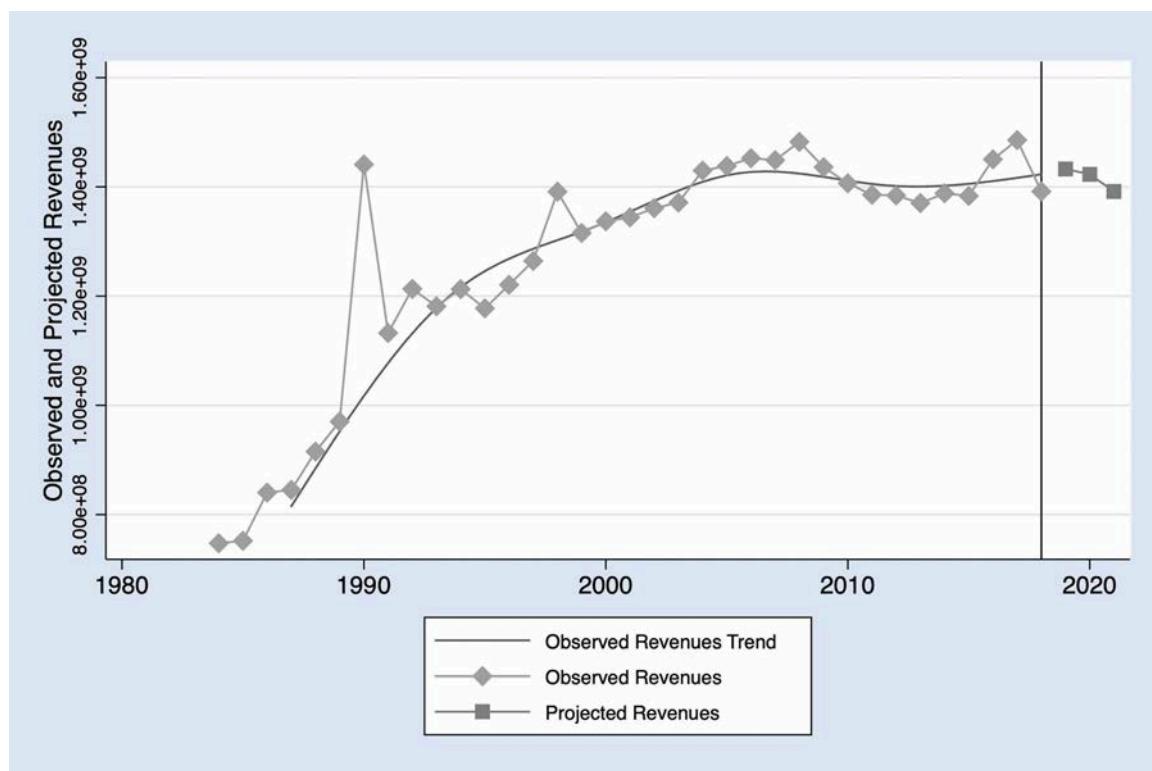


Figure 4. Total annual revenues generated by the 50 state park systems.

LABOR

The labor required to maintain the states' park systems saw increases from 1984 to the early 2000s (Figure 5). State park system operators reported a high of 57,815 employees in 1985. Since 2002 however, total employment across the states' park systems has declined. This is notable given the gradual increases in both attendance and acreage over the same time period. The trends illustrate a persistent demand placed upon state park operators to accommodate

more users across larger areas with fewer and fewer personnel. Data from 2018 reveal a notable increase in the total number of employees. A total of 50,699 positions were reported for 2018, a 0.72% decrease from the 51,065 reported in 2017.

Recent trends within the labor data suggest the states' park systems will remain stable over the coming years (Figure 5). We expect total employment to be 50,724 in 2019, 50,821 in 2020 and 50,699 in 2021.

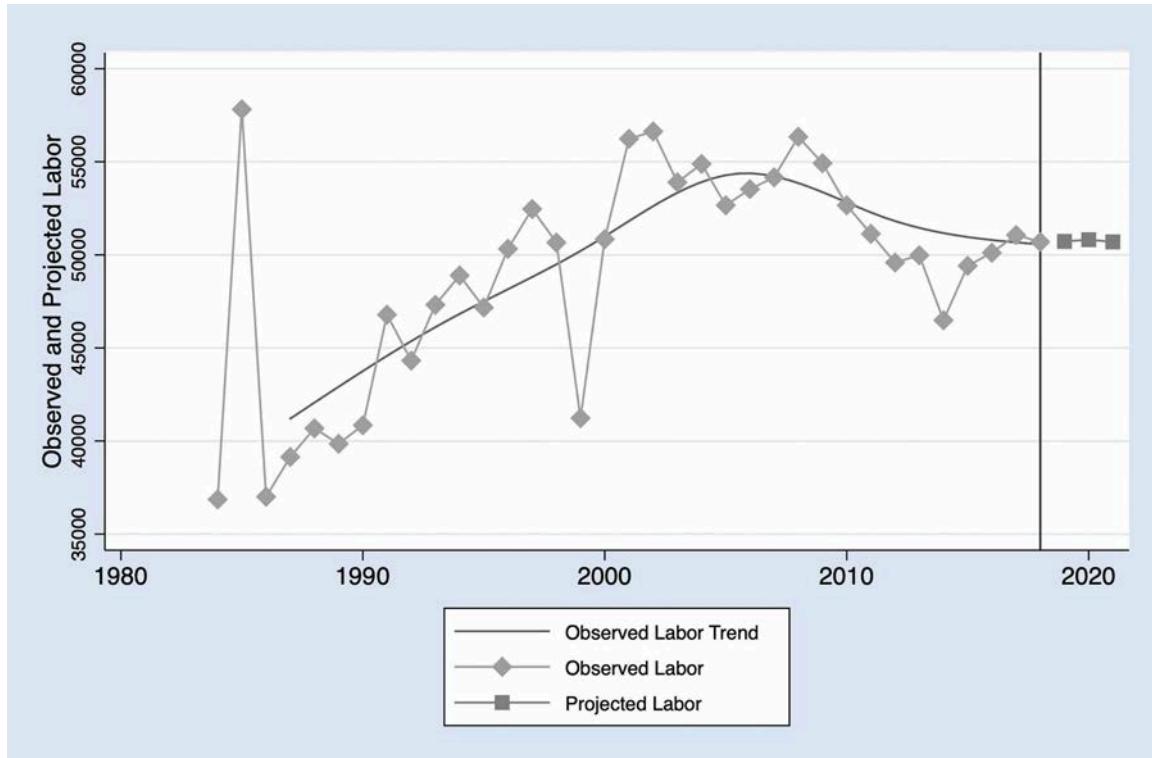


Figure 5. Total labor required to maintain outdoor recreation opportunities provided within the 50 state park systems.

ACREAGE

Acreage refers to the total acreage within the states' park systems managed as 'parks,' 'recreation areas,' 'natural areas,' 'historical areas,' 'environmental education areas,' 'scientific areas,' 'forests,' 'fish and wildlife areas' and 'other miscellaneous areas' (Leung et al., 2019). The total area managed within the states' park systems has increased steadily since 1984 with notable expansions in recent years (Figure 6). Specifically, the year 2014 saw a 17.7% increase in

acreage over 2013, growing from 15.25 million acres to 18.20 million acres. This past year (2018), the states' park systems shrunk slightly as total acreage decreased to 18.6 million acres; this is a 0.76% decrease over 2017.

We expect the total size dedicated to the states' park systems will remain stable over the coming years (Figure 6). Based on recent trends, total acreage is projected to be 18.6 million acres for 2019, 2020, and 2021.

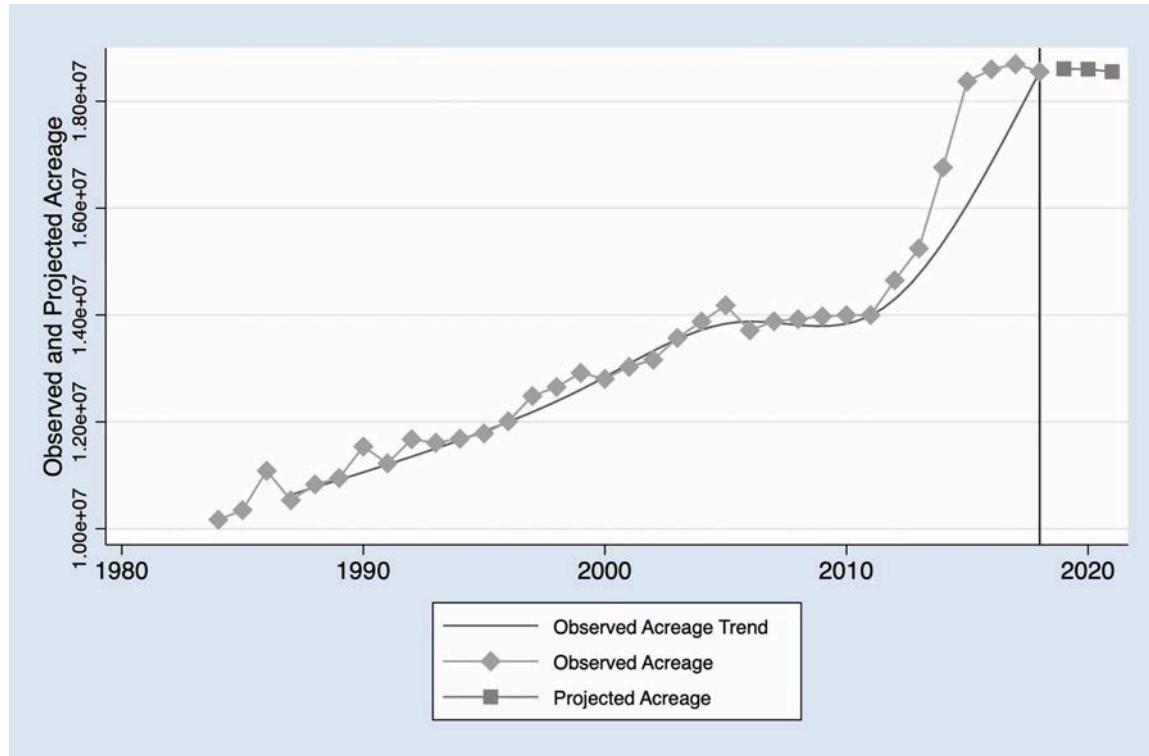
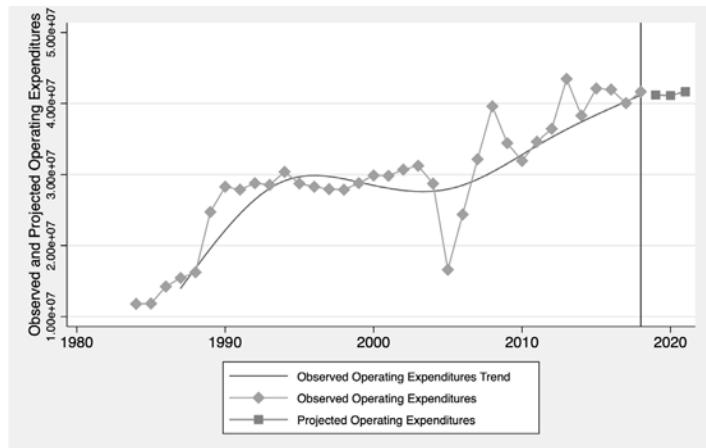
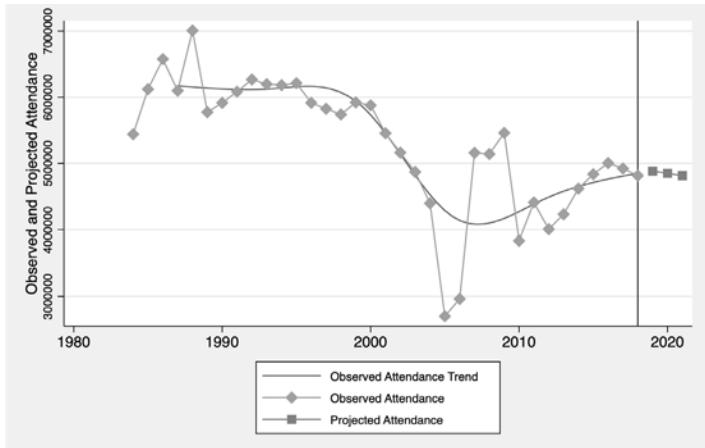


Figure 6. Total acreage within the 50 state park systems.

STATE SPECIFIC TRENDS • ALABAMA

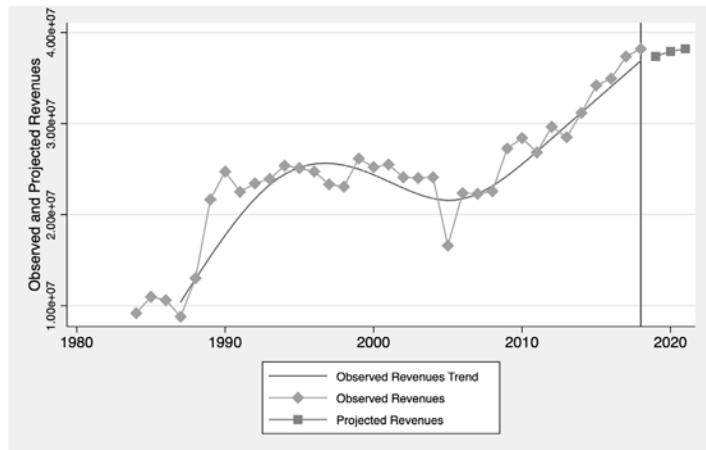
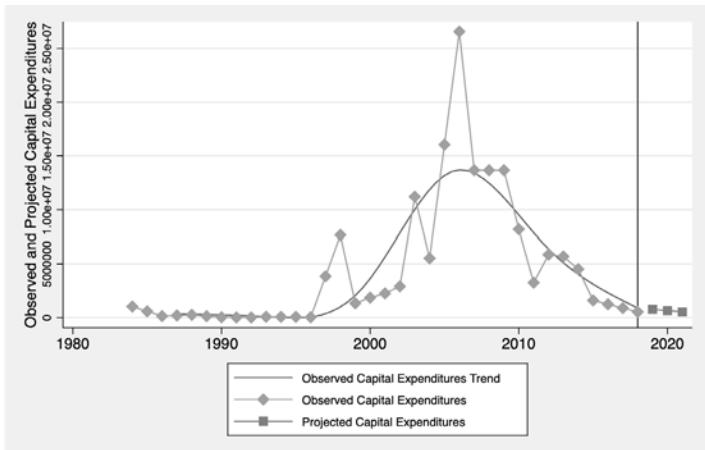
Table 3. Vital statistics for Alabama's State Park System in 2018

| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 4,815,408 | 100 |
| Attendance (visitor-hours) | 14,504,009 | 300 |
| Operating Expenditures | 41,662,724 | 862 |
| Capital Expenditures | 539,995 | 11 |
| Revenue | 38,194,560 | 790 |
| Labor (personnel) | 920 | 0.019 |
| Labor (person-hours) | 1,913,600 | 40 |
| Acres | 48,357 | -- |



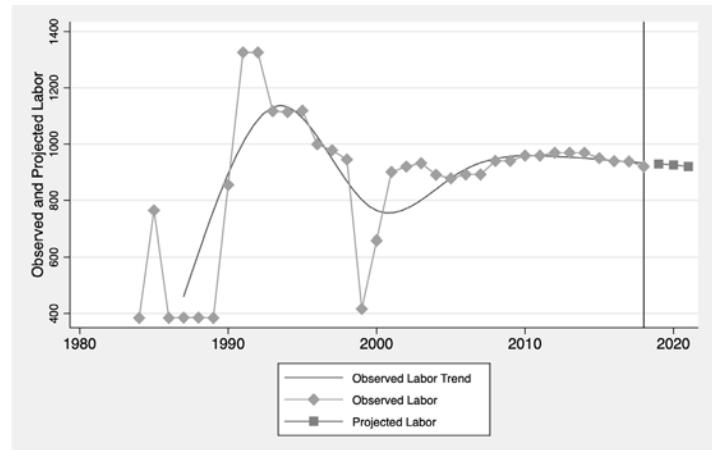
Alabama Observed and Projected Attendance

Alabama Observed and Projected Operating Expenditures



Alabama Observed and Projected Capital Expenditures

Alabama Observed and Projected Revenues

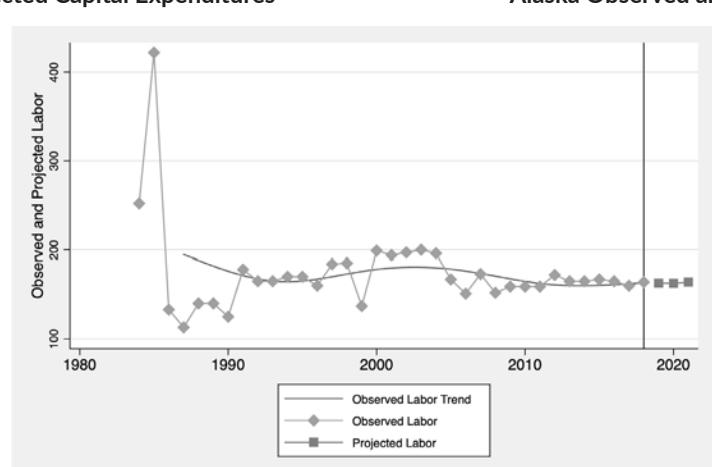
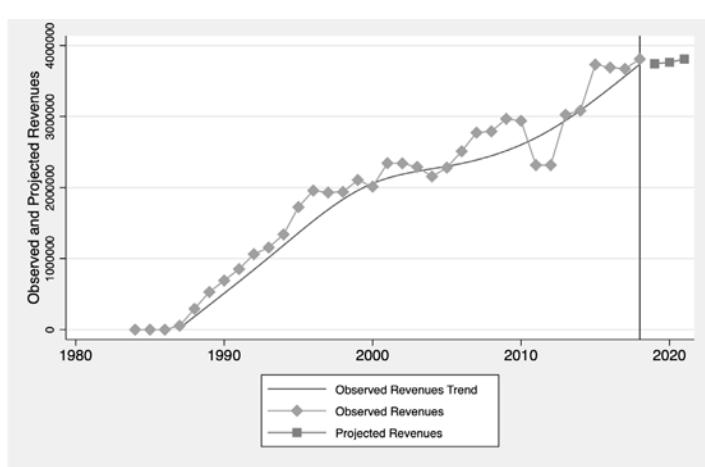
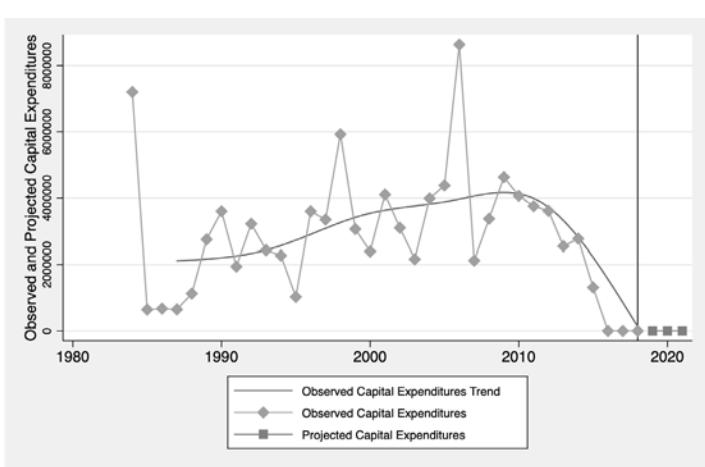
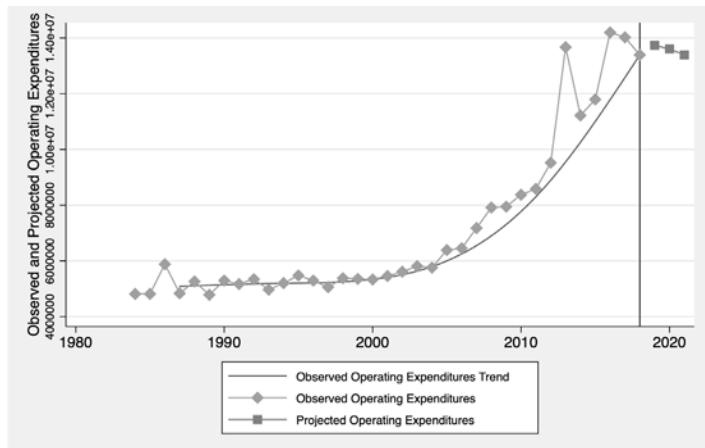
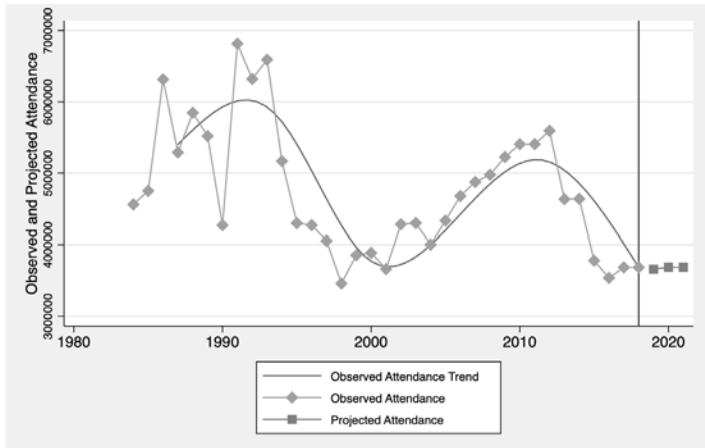


Alabama Observed and Projected Labor

STATE SPECIFIC TRENDS • ALASKA

Table 4. Vital statistics for Alaska's State Park System in 2018

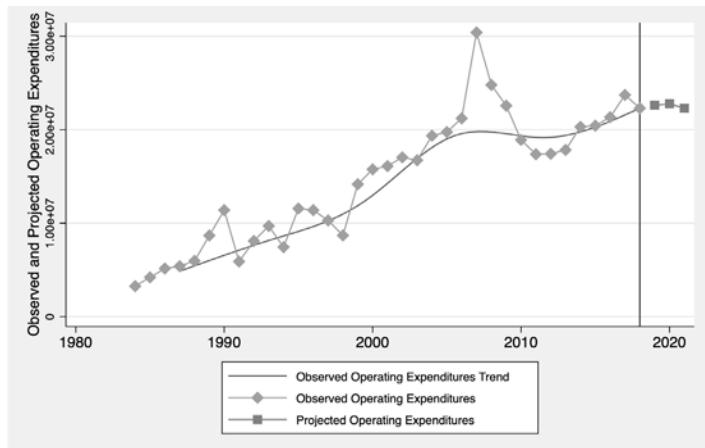
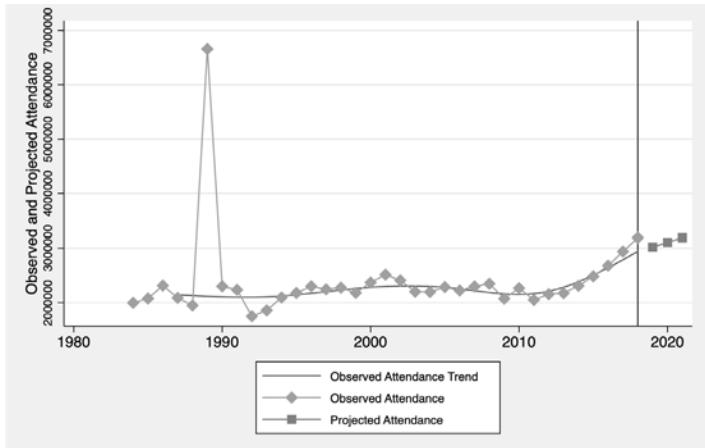
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 3,685,580 | 1 |
| Attendance (visitor-hours) | 11,100,967 | 3 |
| Operating Expenditures | 13,393,100 | 4 |
| Capital Expenditures | 1 | 0 |
| Revenue | 3,808,500 | 1 |
| Labor (personnel) | 164 | 0.000 |
| Labor (person-hours) | 341,120 | 0 |
| Acres | 3,386,702 | -- |



STATE SPECIFIC TRENDS • ARIZONA

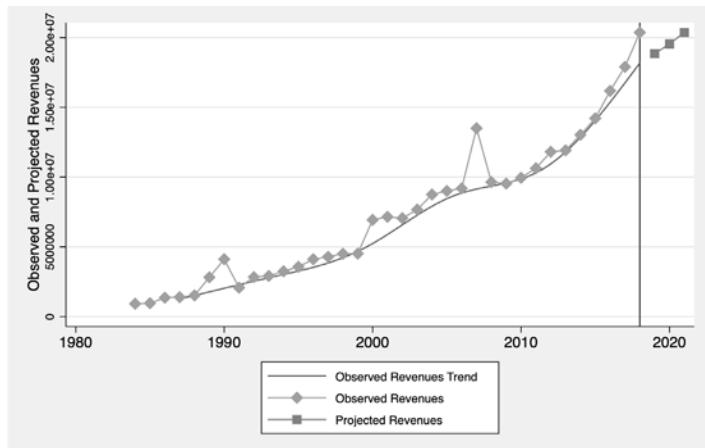
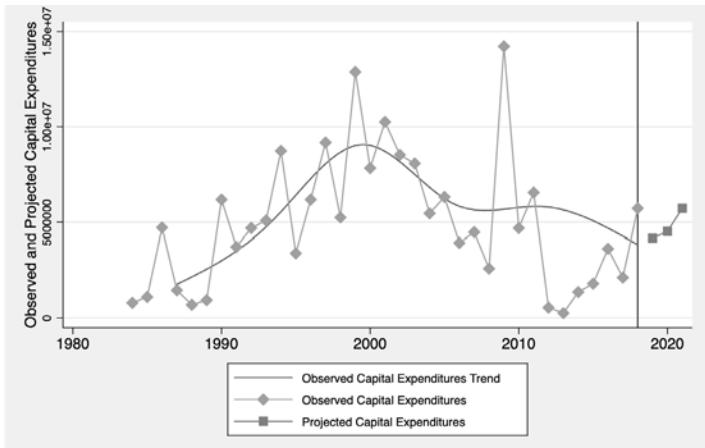
Table 5 Vital statistics for Arizona's State Park System in 2018

| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 3,189,830 | 50 |
| Attendance (visitor-hours) | 9,607,768 | 149 |
| Operating Expenditures | 22,297,752 | 346 |
| Capital Expenditures | 5,724,681 | 89 |
| Revenue | 20,362,172 | 316 |
| Labor (personnel) | 228 | 0.004 |
| Labor (person-hours) | 474,240 | 7 |
| Acres | 64,413 | -- |



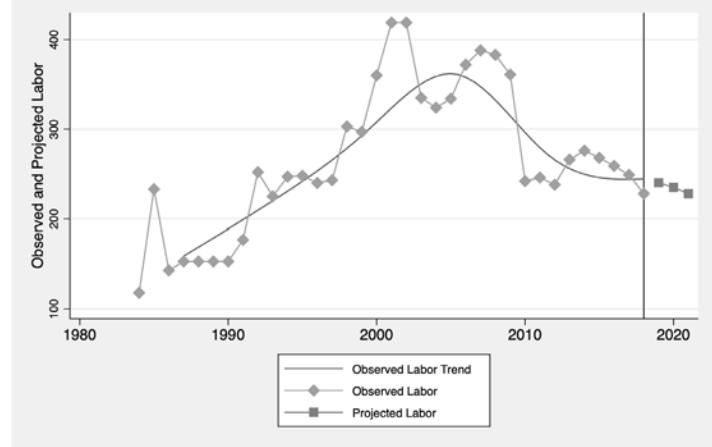
Arizona Observed and Projected Attendance

Arizona Observed and Projected Operating Expenditures



Arizona Observed and Projected Capital Expenditures

Arizona Observed and Projected Revenues

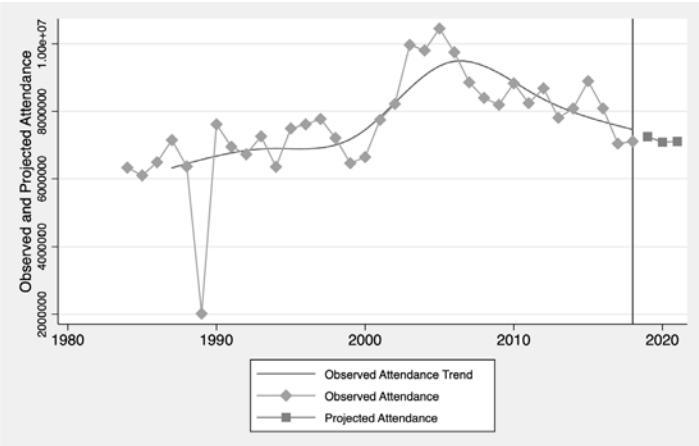


Arizona Observed and Projected Labor

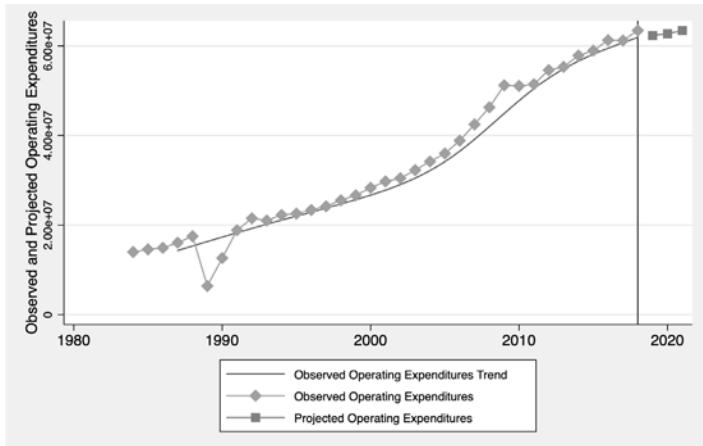
STATE SPECIFIC TRENDS • ARKANSAS

Table 6. Vital statistics for Arkansas' State Park System in 2018

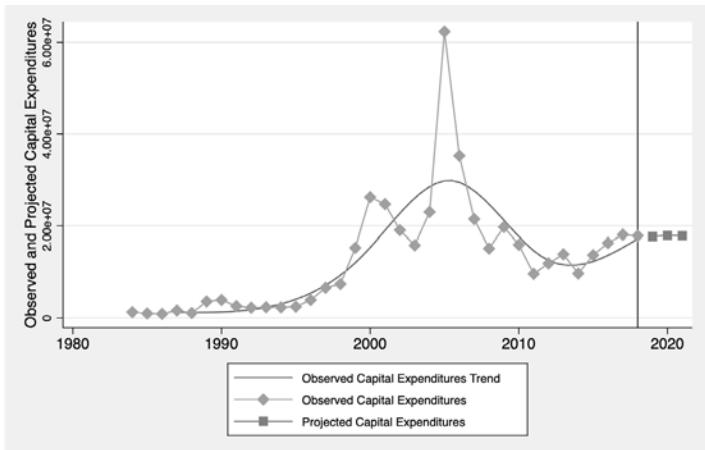
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 7,107,728 | 130 |
| Attendance (visitor-hours) | 21,408,476 | 392 |
| Operating Expenditures | 63,431,812 | 1,160 |
| Capital Expenditures | 17,854,466 | 327 |
| Revenue | 28,388,852 | 519 |
| Labor (personnel) | 1,621 | 0.030 |
| Labor (person-hours) | 3,371,680 | 62 |
| Acres | 54,680 | -- |



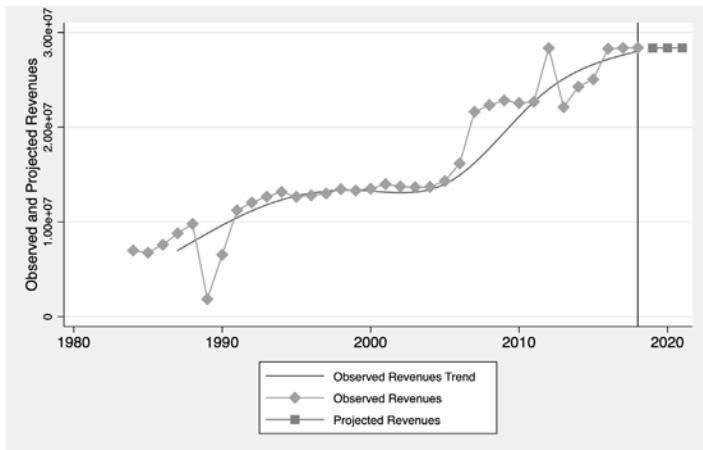
Arkansas Observed and Projected Attendance



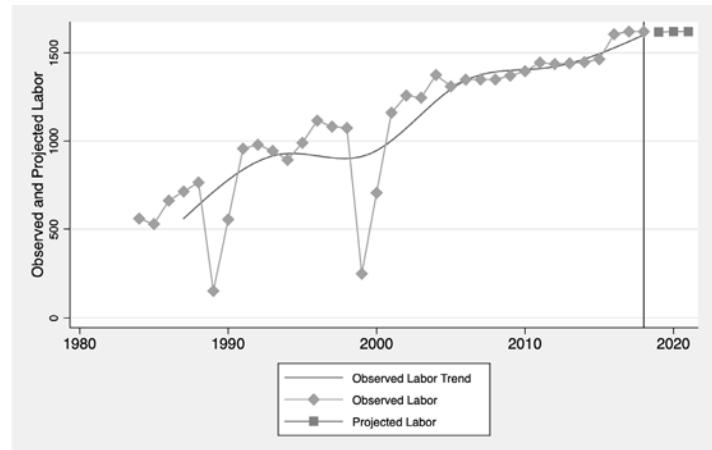
Arkansas Observed and Projected Operating Expenditures



Arkansas Observed and Projected Capital Expenditures



Arkansas Observed and Projected Revenues

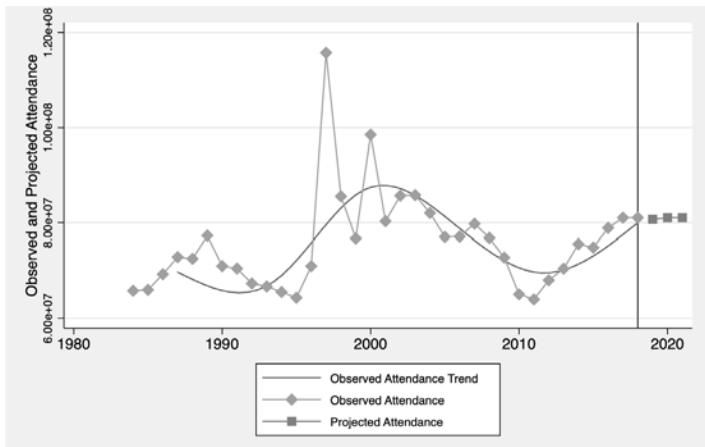


Arkansas Observed and Projected Labor

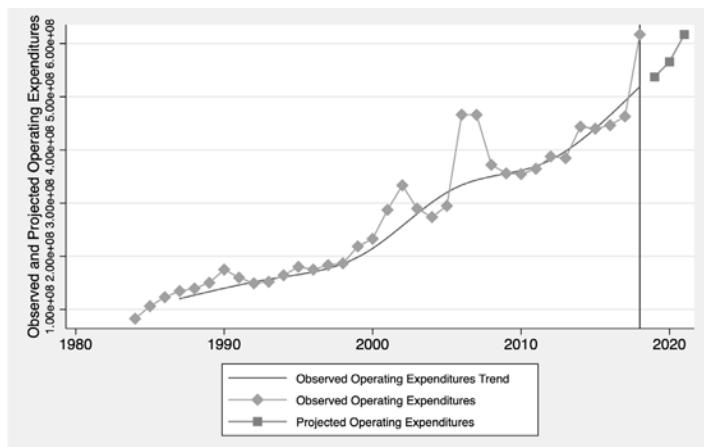
STATE SPECIFIC TRENDS • CALIFORNIA

Table 7. Vital statistics for California's State Park System in 2018

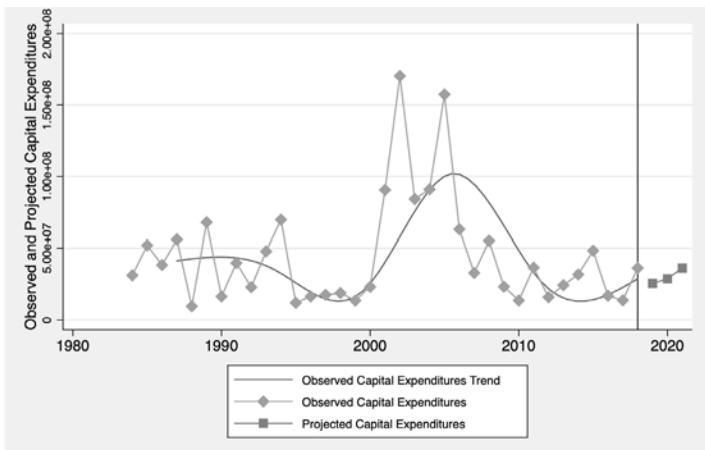
| Variable | Total | Total Per Acre |
|----------------------------|-------------|----------------|
| Attendance (visits) | 81,043,233 | 49 |
| Attendance (visitor-hours) | 244,102,224 | 148 |
| Operating Expenditures | 617,211,008 | 375 |
| Capital Expenditures | 36,322,000 | 22 |
| Revenue | 132,153,792 | 80 |
| Labor (personnel) | 5,008 | 0.003 |
| Labor (person-hours) | 10,416,640 | 6 |
| Acres | 1,647,485 | — |



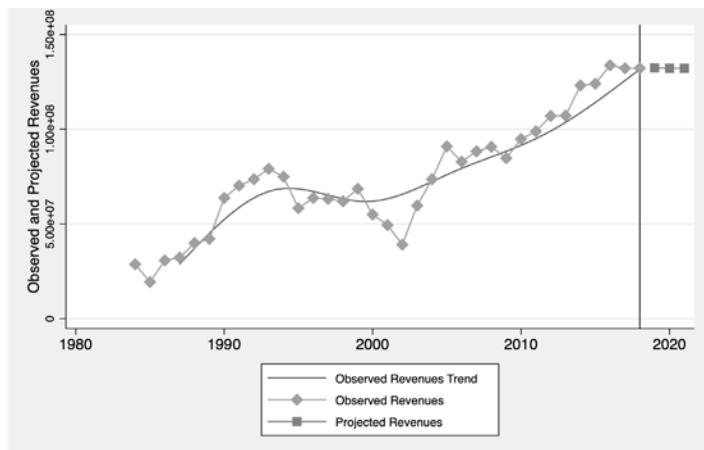
California Observed and Projected Attendance



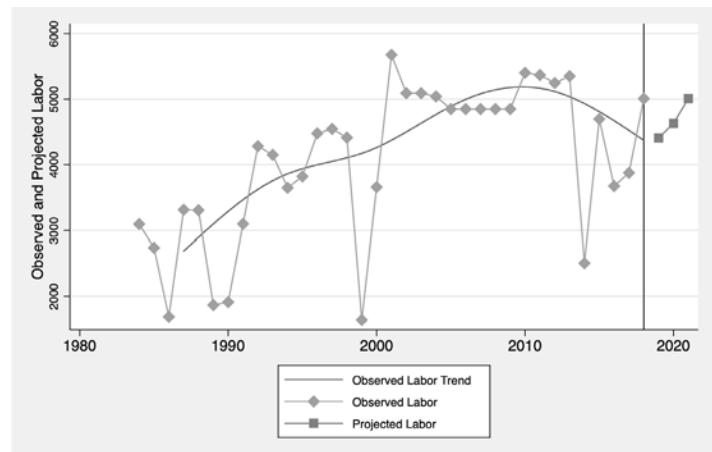
California Observed and Projected Operating Expenditures



California Observed and Projected Capital Expenditures



California Observed and Projected Revenues

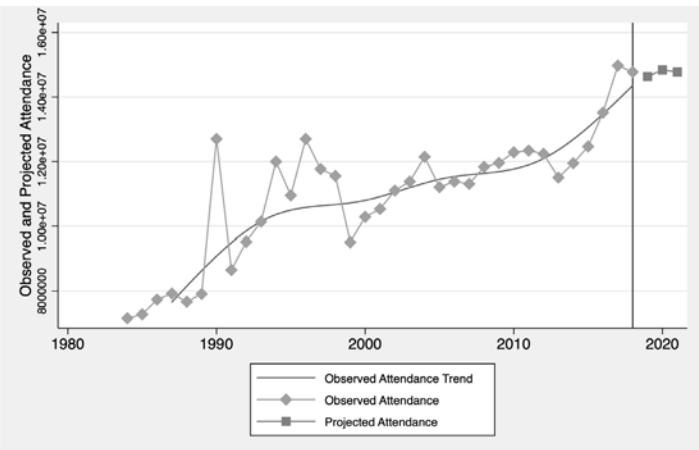


California Observed and Projected Labor

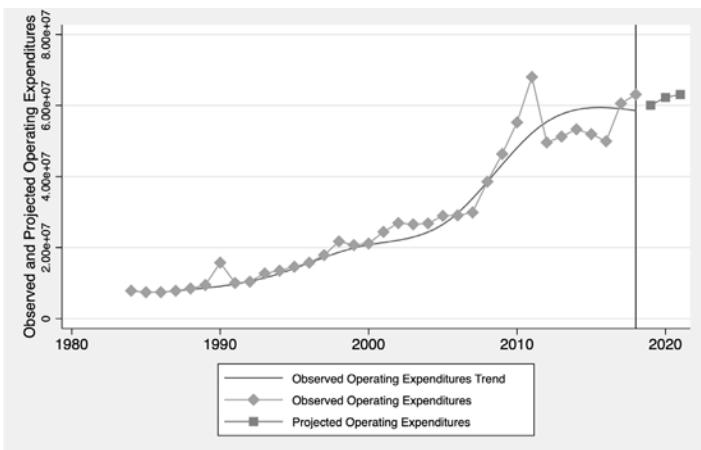
STATE SPECIFIC TRENDS • COLORADO

Table 8. Vital statistics for Colorado's State Park System in 2018

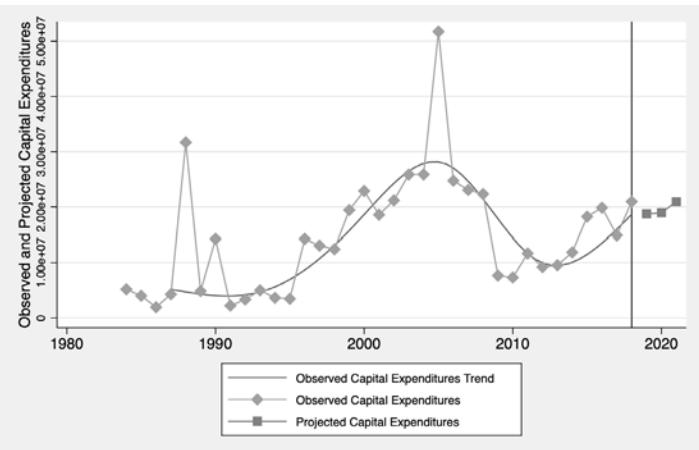
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 14,777,034 | 9 |
| Attendance (visitor-hours) | 44,508,428 | 28 |
| Operating Expenditures | 63,105,024 | 40 |
| Capital Expenditures | 20,945,402 | 13 |
| Revenue | 85,245,744 | 54 |
| Labor (personnel) | 906 | 0.001 |
| Labor (person-hours) | 1,884,480 | 1 |
| Acres | 1,579,521 | -- |



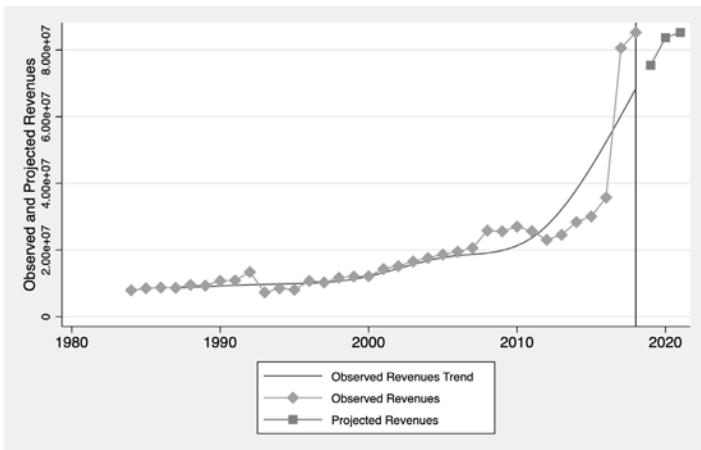
Colorado Observed and Projected Attendance



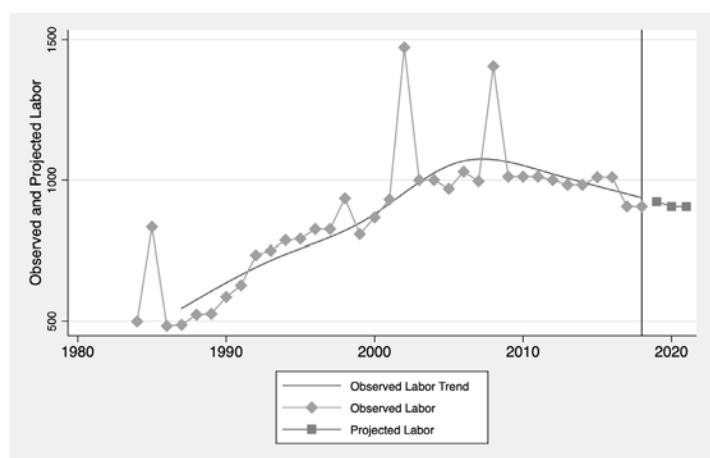
Colorado Observed and Projected Operating Expenditures



Colorado Observed and Projected Capital Expenditures



Colorado Observed and Projected Revenues

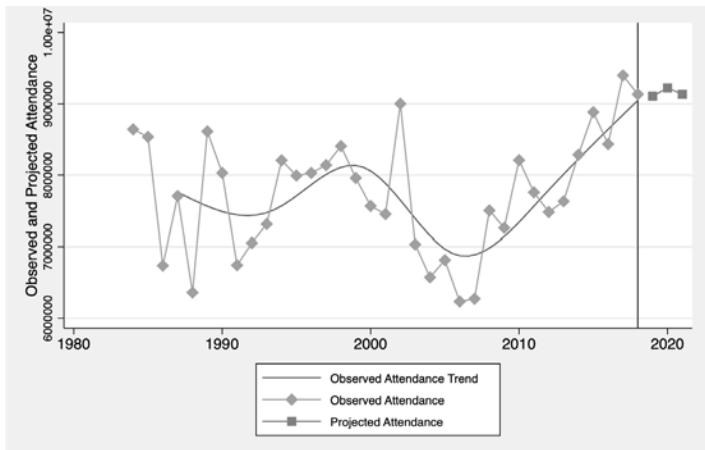


Colorado Observed and Projected Labor

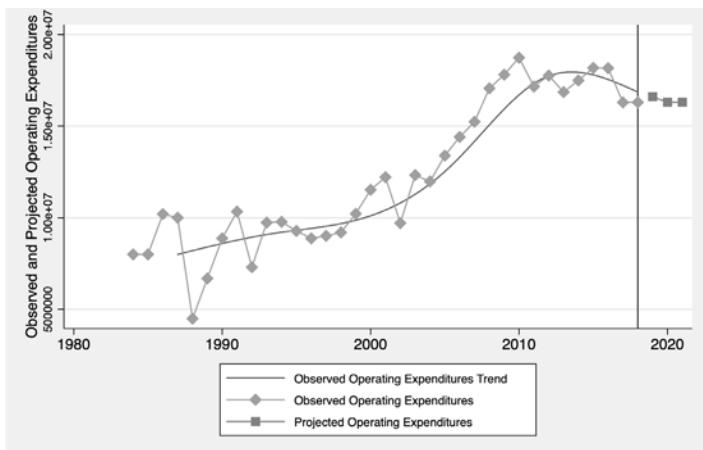
STATE SPECIFIC TRENDS • CONNECTICUT

Table 9. Vital statistics for Connecticut's State Park System in 2018

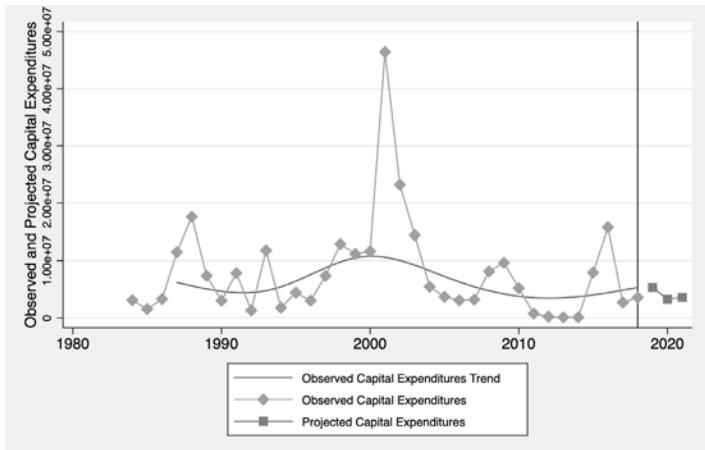
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 9,133,829 | 44 |
| Attendance (visitor-hours) | 27,511,092 | 131 |
| Operating Expenditures | 16,296,022 | 78 |
| Capital Expenditures | 3,580,375 | 17 |
| Revenue | 5,229,910 | 25 |
| Labor (personnel) | 479 | 0.002 |
| Labor (person-hours) | 996,320 | 5 |
| Acres | 209,677 | -- |



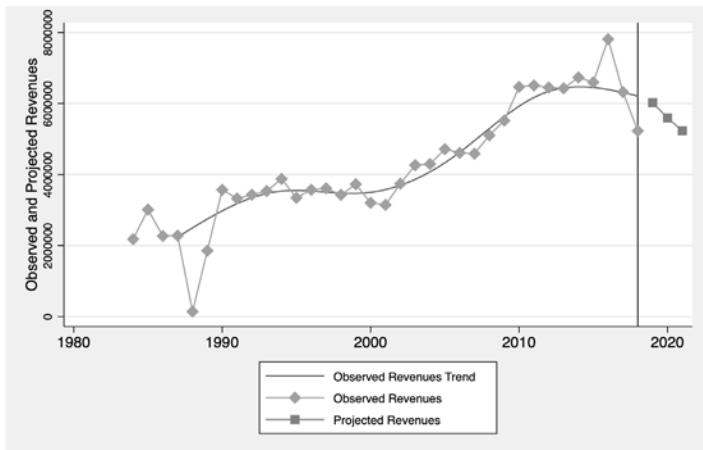
Connecticut Observed and Projected Attendance



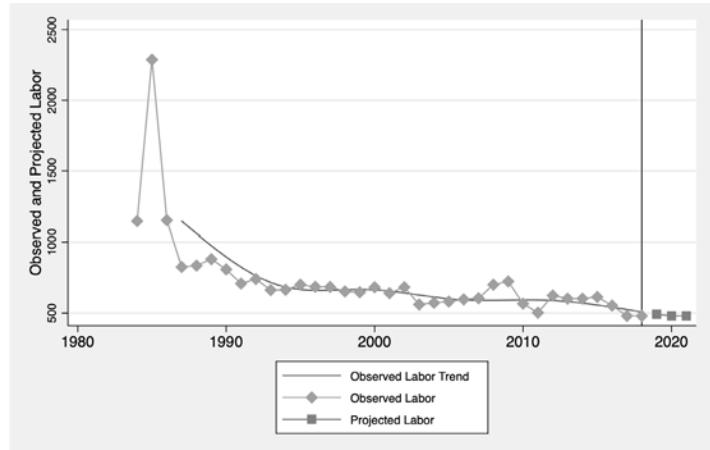
Connecticut Observed and Projected Operating Expenditures



Connecticut Observed and Projected Capital Expenditures



Connecticut Observed and Projected Revenues

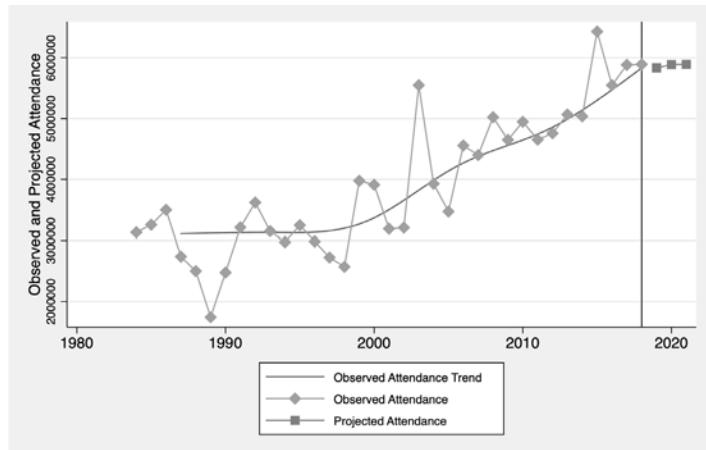


Connecticut Observed and Projected Labor

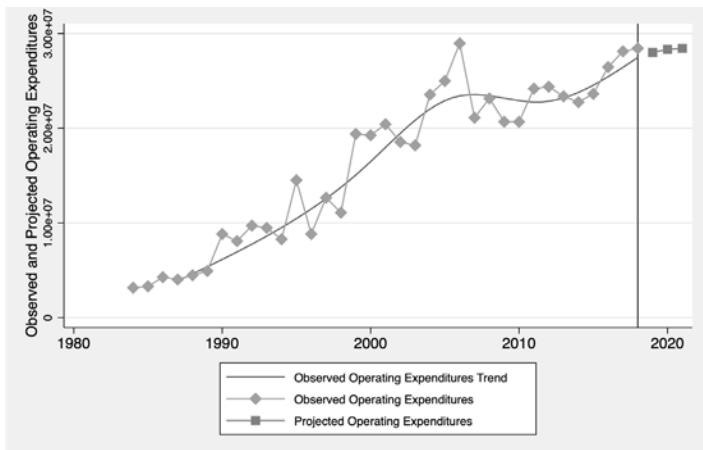
STATE SPECIFIC TRENDS • DELAWARE

Table 10. Vital statistics for Delaware's State Park System in 2018

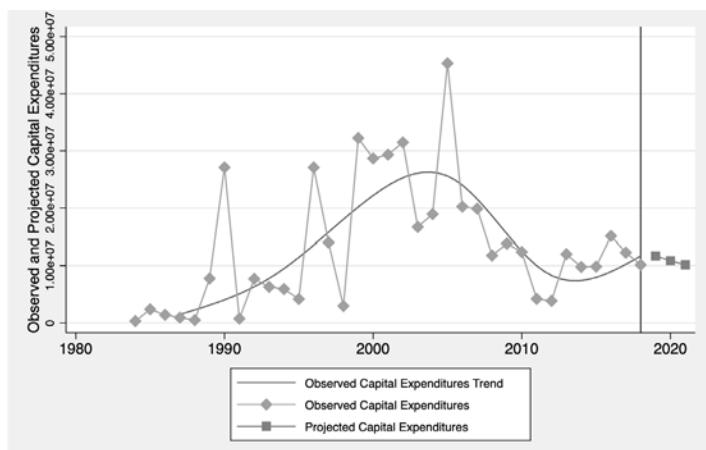
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 5,892,564 | 223 |
| Attendance (visitor-hours) | 17,748,402 | 672 |
| Operating Expenditures | 28,431,864 | 1,076 |
| Capital Expenditures | 10,171,812 | 385 |
| Revenue | 19,729,878 | 747 |
| Labor (personnel) | 856 | 0.032 |
| Labor (person-hours) | 1,780,480 | 67 |
| Acres | 26,413 | -- |



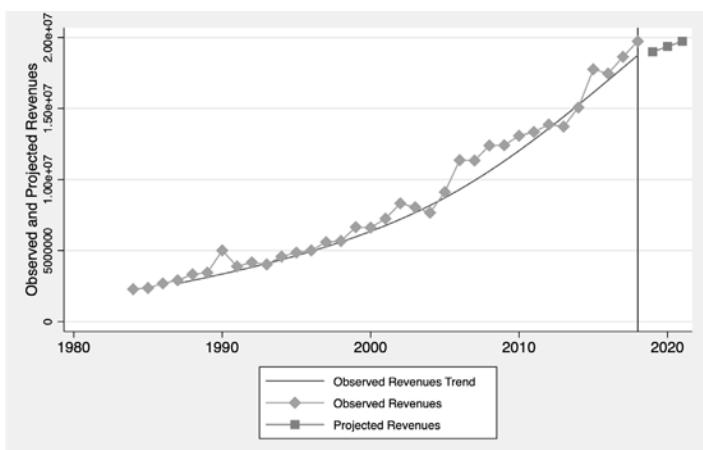
Delaware Observed and Projected Attendance



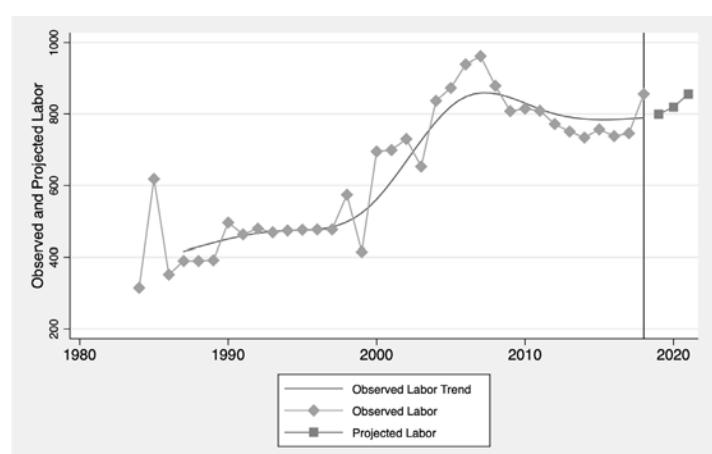
Delaware Observed and Projected Operating Expenditures



Delaware Observed and Projected Capital Expenditures



Delaware Observed and Projected Revenues

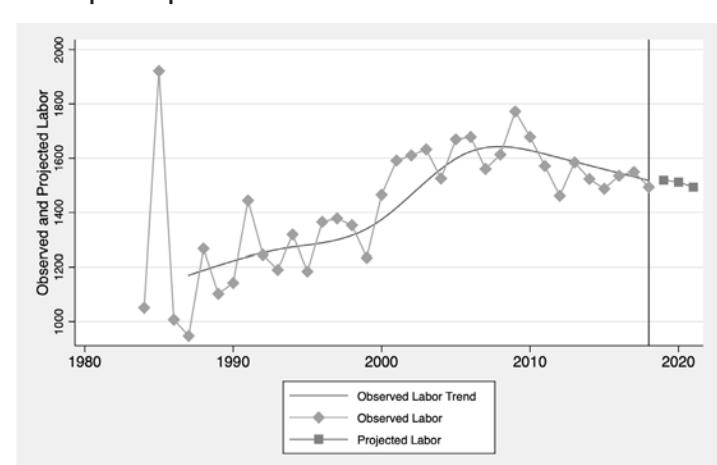
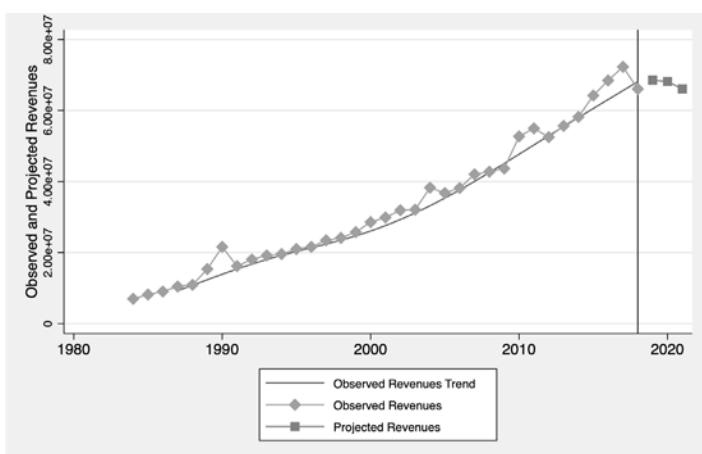
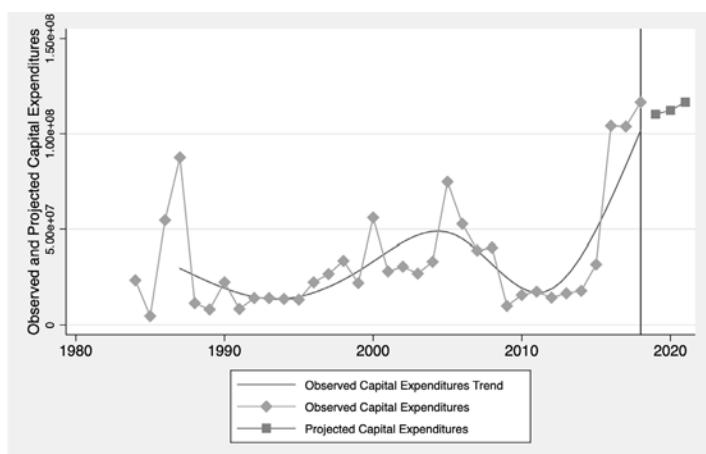
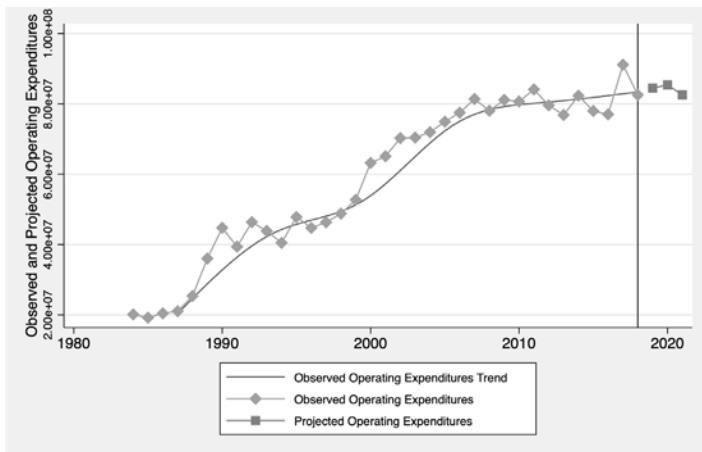
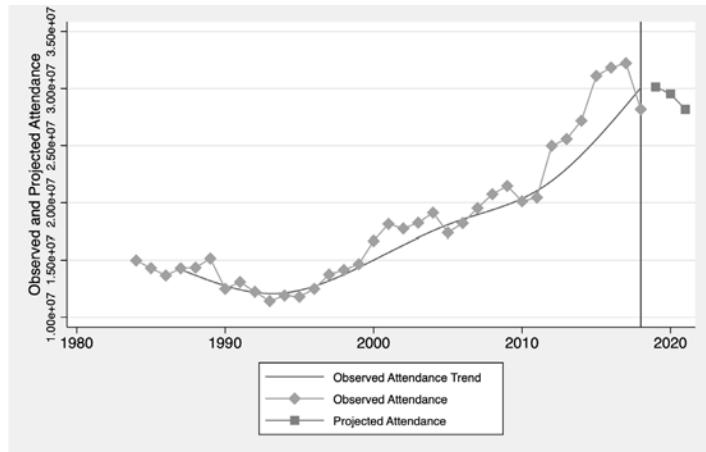


Delaware Observed and Projected Labor

STATE SPECIFIC TRENDS • FLORIDA

Table 11. Vital statistics for Florida's State Park System in 2018

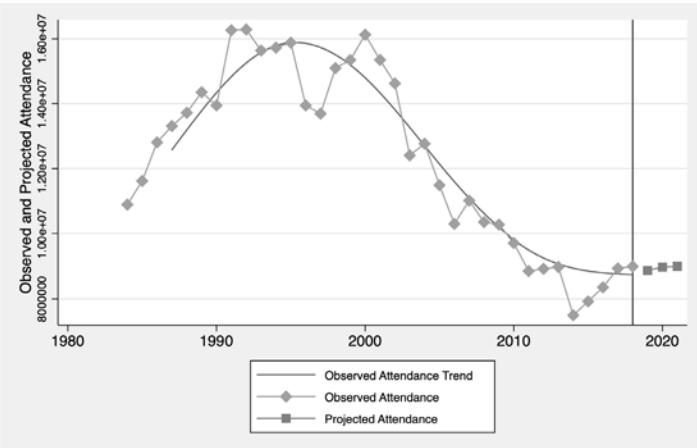
| Variable | Total | Total Per Acre |
|----------------------------|-------------|----------------|
| Attendance (visits) | 28,178,773 | 39 |
| Attendance (visitor-hours) | 84,874,464 | 118 |
| Operating Expenditures | 82,519,688 | 114 |
| Capital Expenditures | 116,603,336 | 162 |
| Revenue | 66,067,952 | 92 |
| Labor (personnel) | 1,493 | 0.002 |
| Labor (person-hours) | 3,105,440 | 4 |
| Acres | 721,148 | -- |



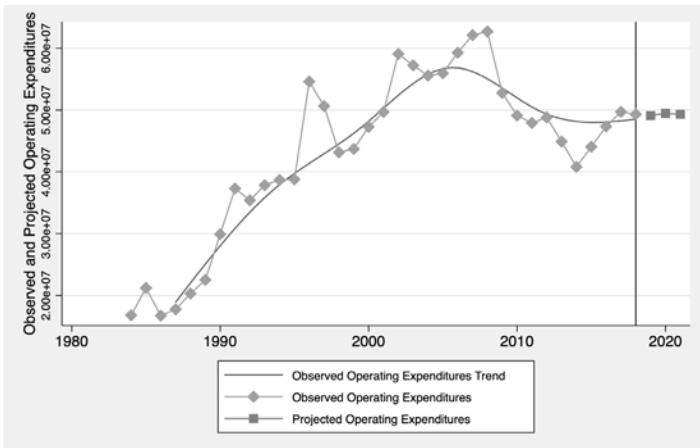
STATE SPECIFIC TRENDS • GEORGIA

Table 12. Vital statistics for Georgia's State Park System in 2018

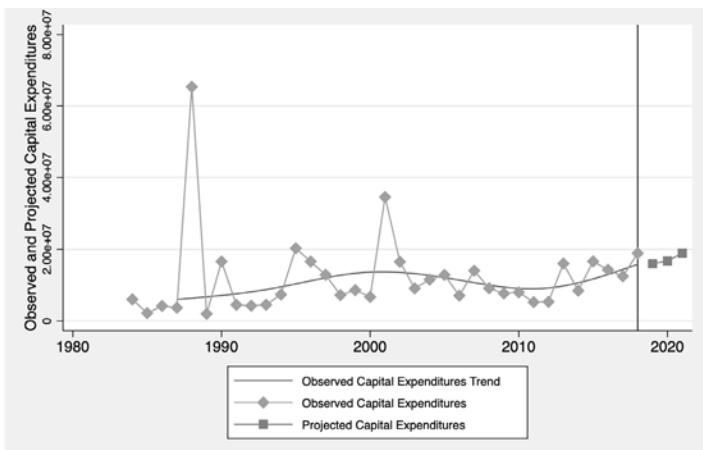
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 9,003,275 | 108 |
| Attendance (visitor-hours) | 27,117,864 | 326 |
| Operating Expenditures | 49,311,080 | 593 |
| Capital Expenditures | 18,947,016 | 228 |
| Revenue | 33,663,612 | 405 |
| Labor (personnel) | 775 | 0.009 |
| Labor (person-hours) | 1,612,000 | 19 |
| Acres | 83,184 | -- |



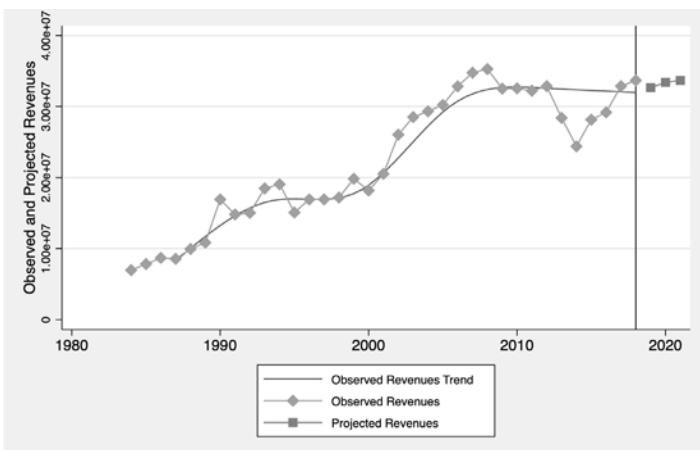
Georgia Observed and Projected Attendance



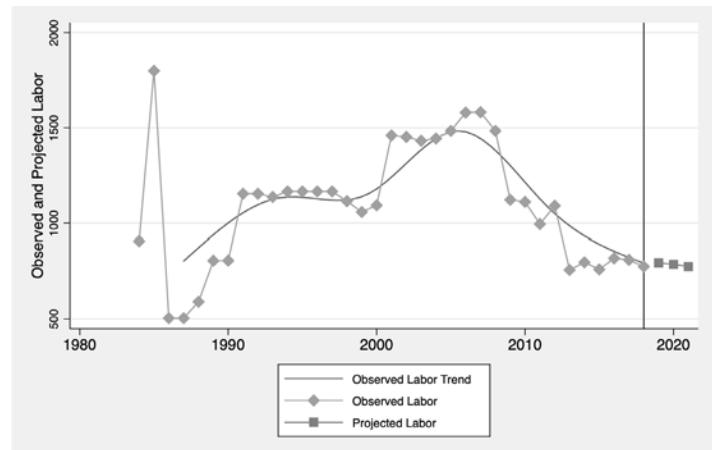
Georgia Observed and Projected Operating Expenditures



Georgia Observed and Projected Capital Expenditures



Georgia Observed and Projected Revenues

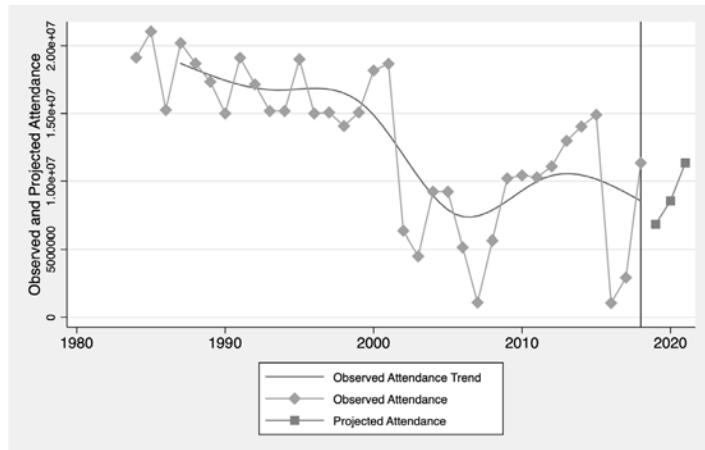


Georgia Observed and Projected Labor

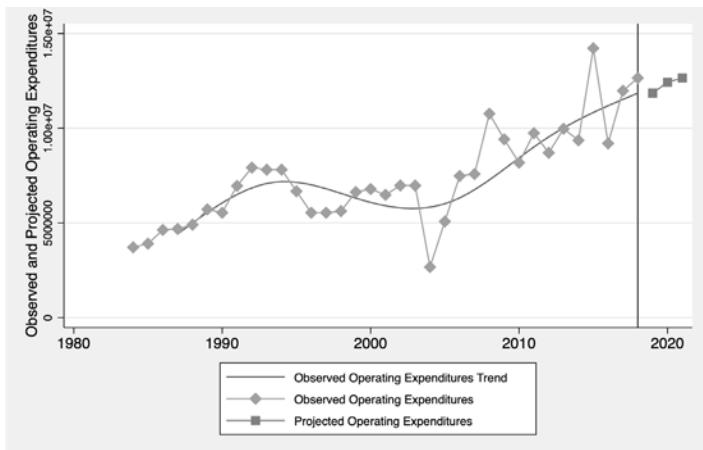
STATE SPECIFIC TRENDS • HAWAII

Table 13. Vital statistics for Hawaii's State Park System in 2018

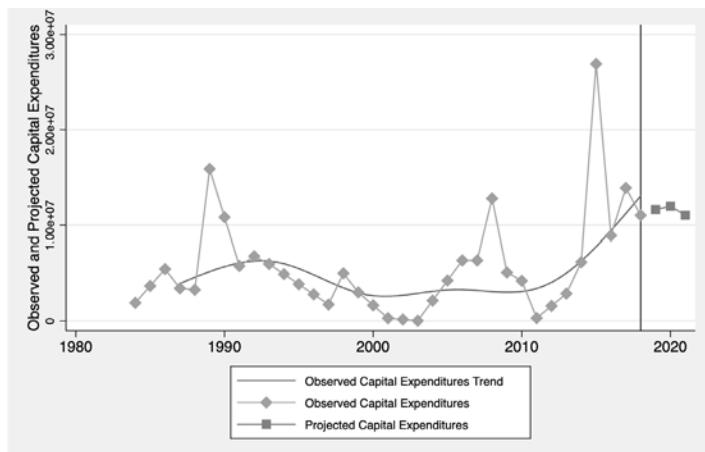
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 11,348,242 | 339 |
| Attendance (visitor-hours) | 34,180,904 | 1,021 |
| Operating Expenditures | 12,649,785 | 378 |
| Capital Expenditures | 11,029,000 | 330 |
| Revenue | 4,321,027 | 129 |
| Labor (personnel) | 134 | 0.004 |
| Labor (person-hours) | 278,720 | 8 |
| Acres | 33,462 | -- |



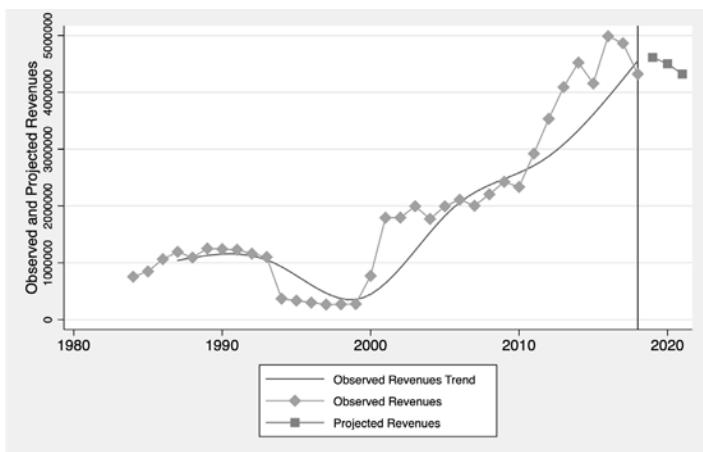
Hawaii Observed and Projected Attendance



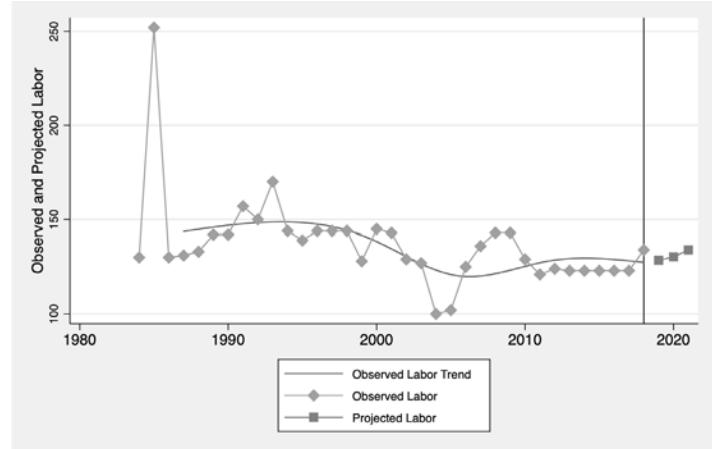
Hawaii Observed and Projected Operating Expenditures



Hawaii Observed and Projected Capital Expenditures



Hawaii Observed and Projected Revenues

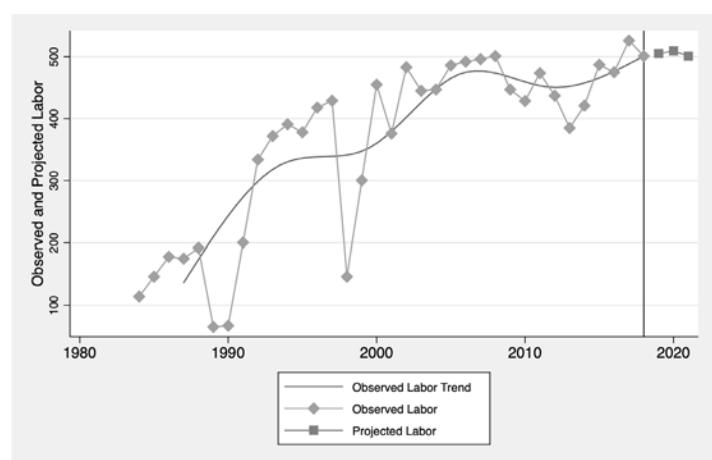
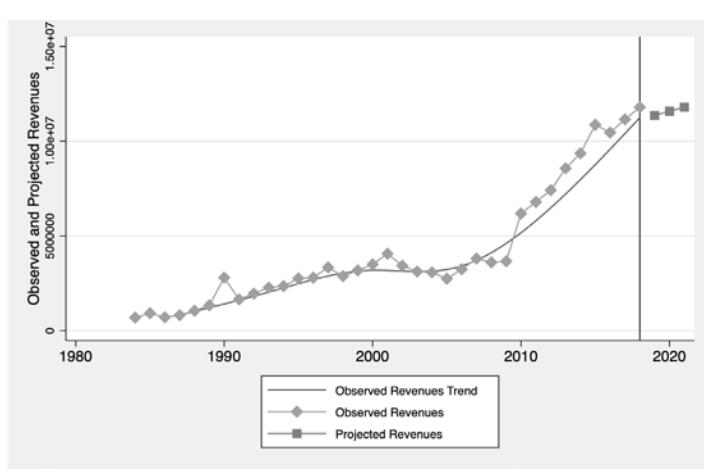
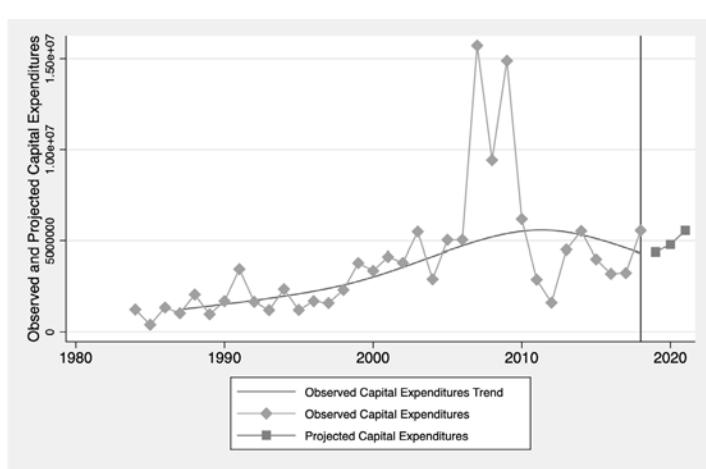
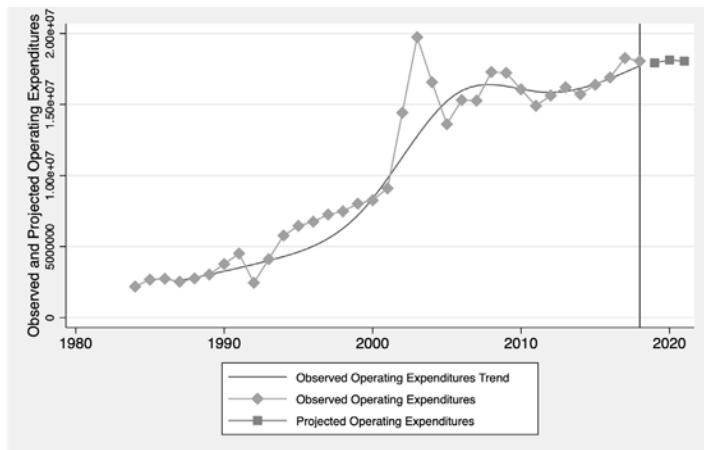
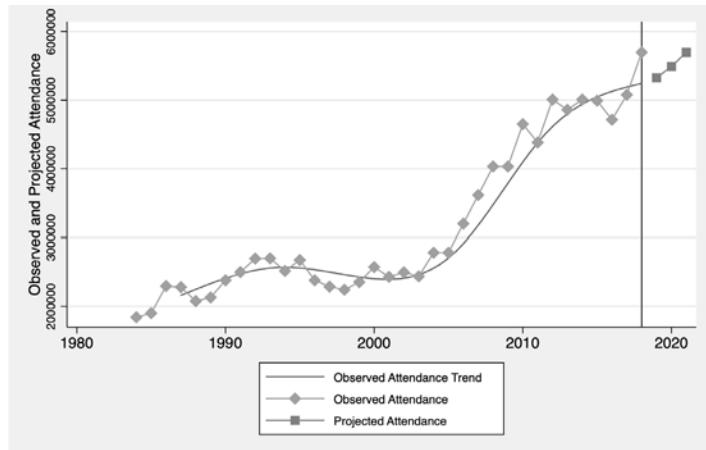


Hawaii Observed and Projected Labor

STATE SPECIFIC TRENDS • IDAHO

Table 14. Vital statistics for Idaho's State Park System in 2018

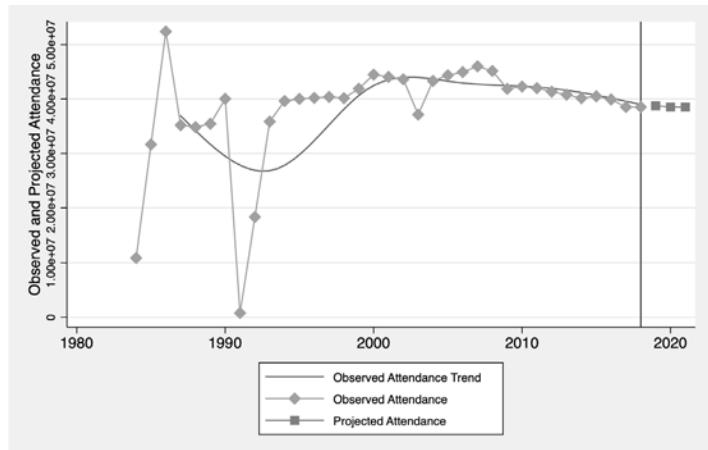
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 5,696,298 | 97 |
| Attendance (visitor-hours) | 17,157,250 | 291 |
| Operating Expenditures | 18,056,800 | 306 |
| Capital Expenditures | 5,551,600 | 94 |
| Revenue | 11,793,700 | 200 |
| Labor (personnel) | 501 | 0.009 |
| Labor (person-hours) | 1,042,080 | 18 |
| Acres | 58,922 | -- |



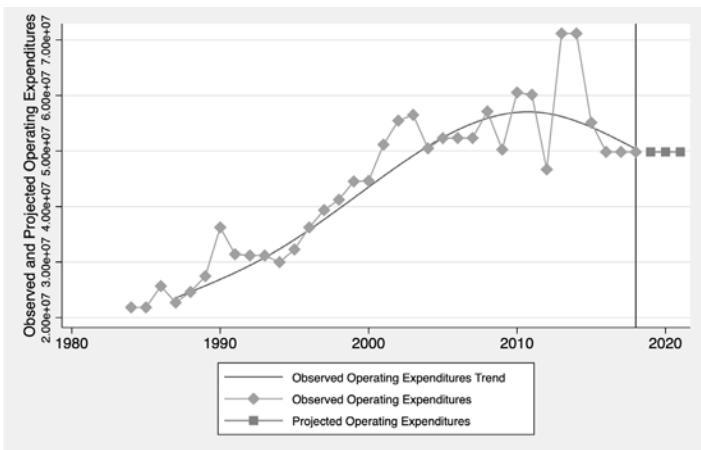
STATE SPECIFIC TRENDS • ILLINOIS

Table 15. Vital statistics for Illinois' State Park System in 2018

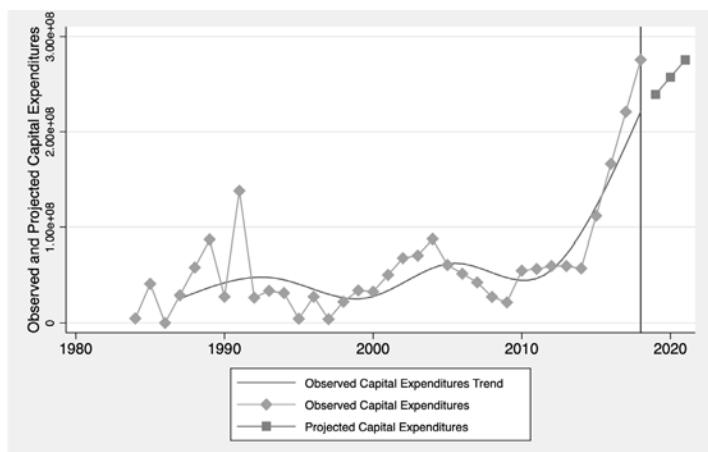
| Variable | Total | Total Per Acre |
|----------------------------|-------------|----------------|
| Attendance (visits) | 38,527,204 | 80 |
| Attendance (visitor-hours) | 116,043,936 | 240 |
| Operating Expenditures | 49,839,636 | 103 |
| Capital Expenditures | 275,578,432 | 571 |
| Revenue | 7,220,601 | 15 |
| Labor (personnel) | 734 | 0.002 |
| Labor (person-hours) | 1,526,720 | 3 |
| Acres | 482,545 | -- |



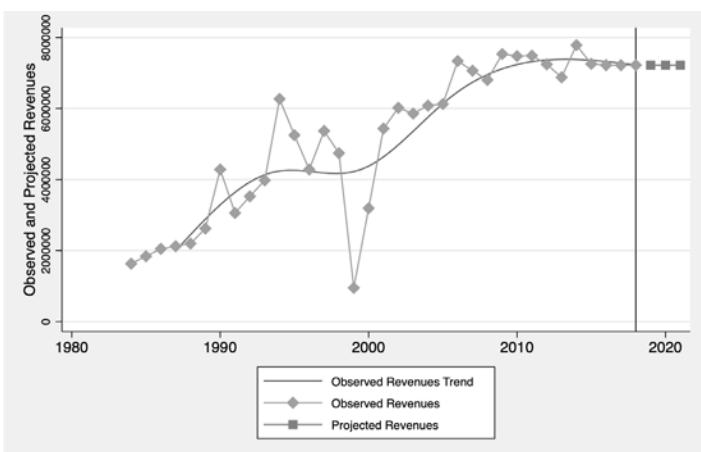
Illinois Observed and Projected Attendances



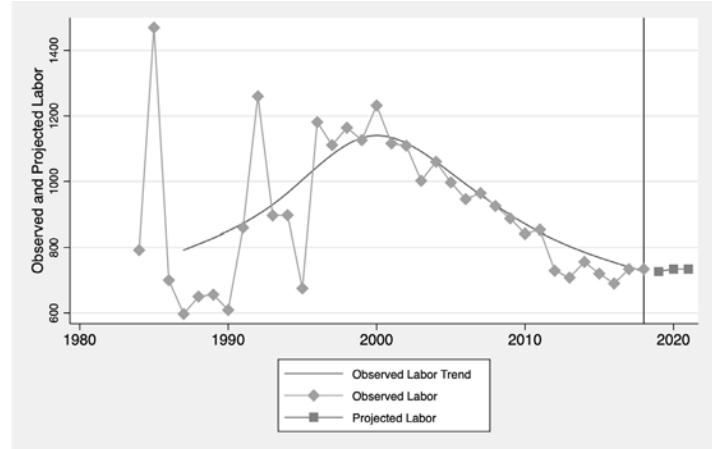
Illinois Observed and Projected Operating Expenditures



Illinois Observed and Projected Capital Expenditures



Illinois Observed and Projected Revenues

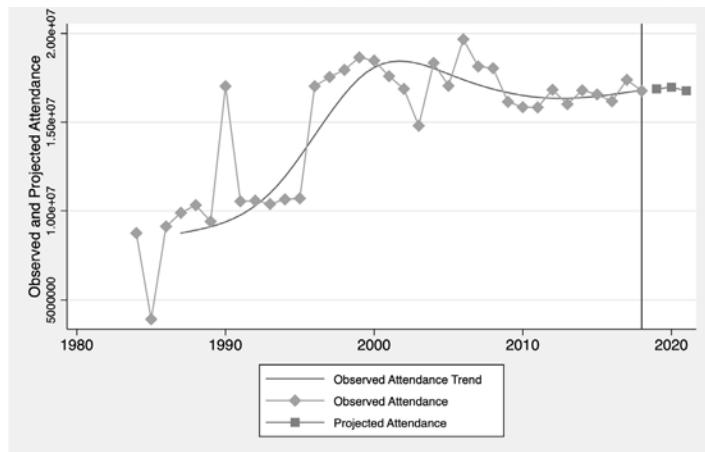


Illinois Observed and Projected Labor

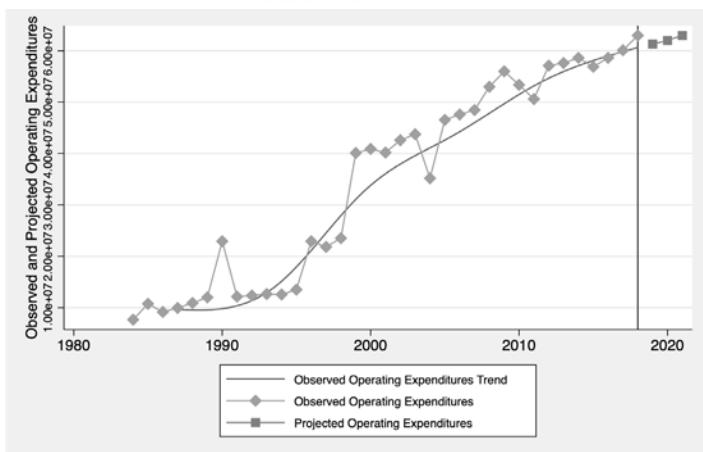
STATE SPECIFIC TRENDS • INDIANA

Table 16. Vital statistics for Indiana's State Park System in 2018

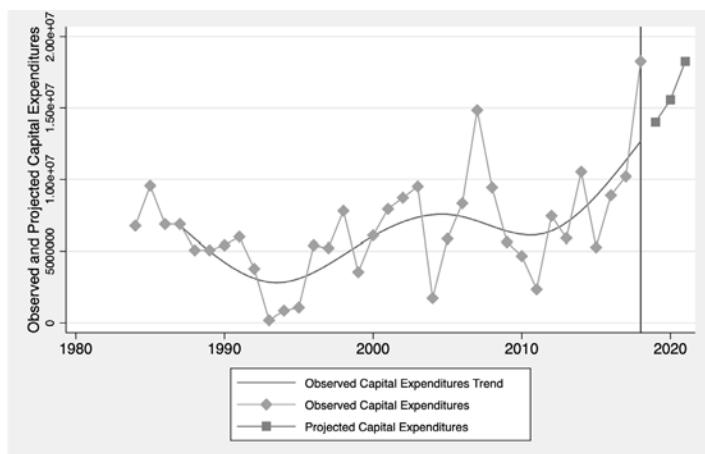
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 16,764,737 | 98 |
| Attendance (visitor-hours) | 50,495,388 | 295 |
| Operating Expenditures | 62,968,784 | 367 |
| Capital Expenditures | 18,263,260 | 107 |
| Revenue | 66,756,608 | 389 |
| Labor (personnel) | 1,594 | 0.009 |
| Labor (person-hours) | 3,315,520 | 19 |
| Acres | 171,391 | -- |



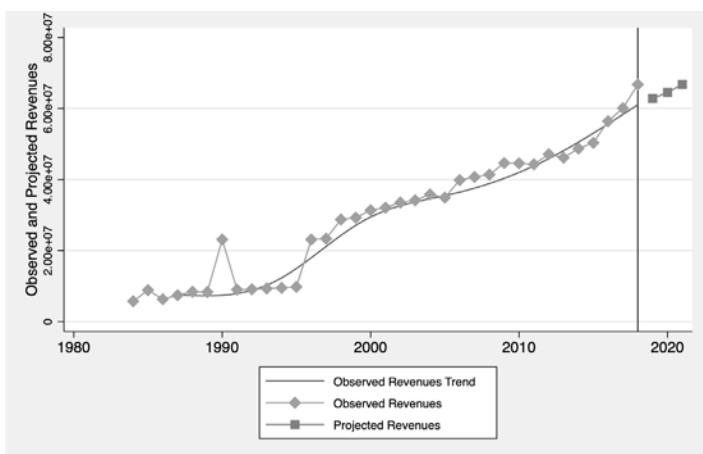
Indiana Observed and Projected Attendance



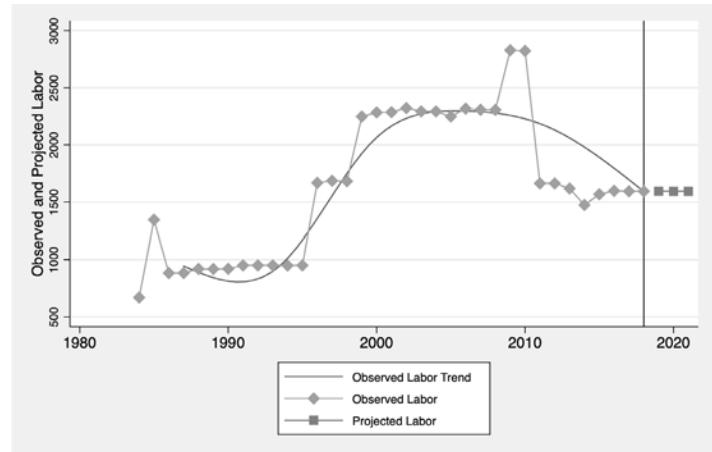
Indiana Observed and Projected Operating Expenditures



Indiana Observed and Projected Capital Expenditures



Indiana Observed and Projected Revenues

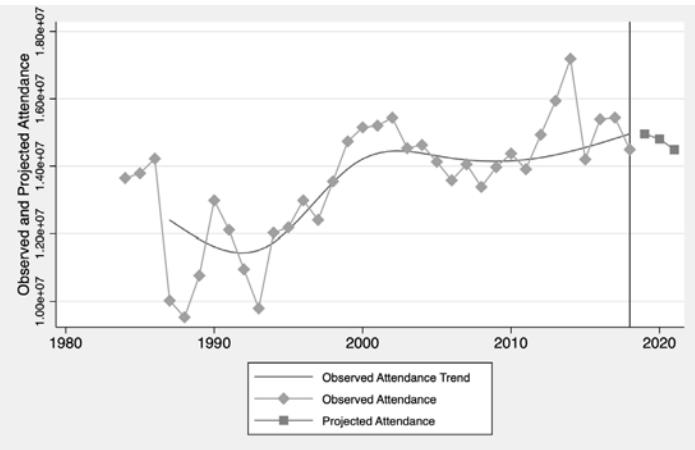


Indiana Observed and Projected Labor

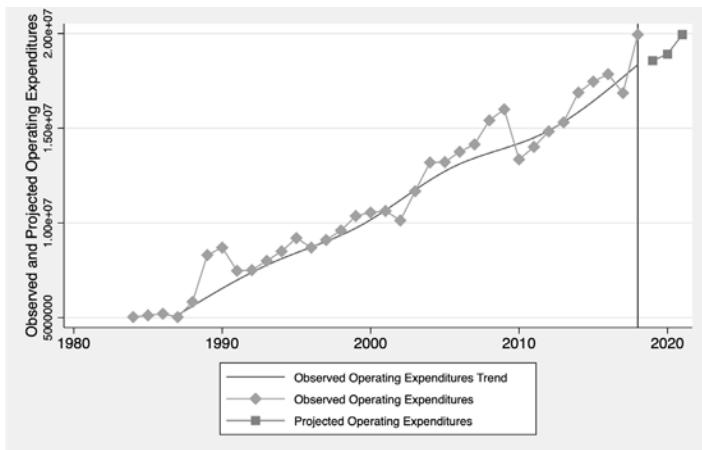
STATE SPECIFIC TRENDS • IOWA

Table 17. Vital statistics for Iowa's State Park System in 2018

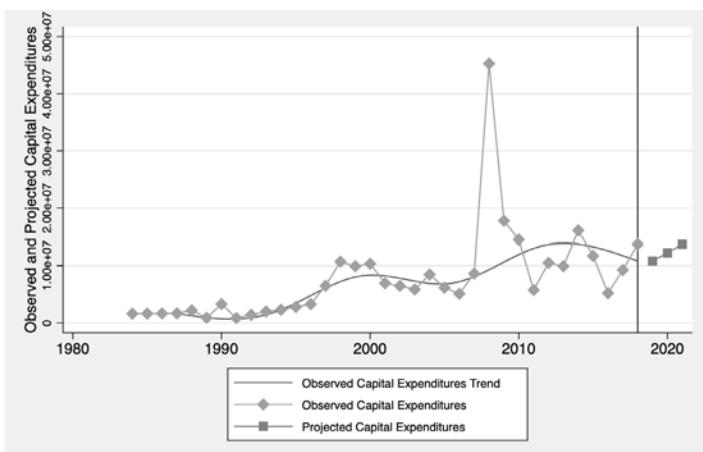
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 14,492,048 | 125 |
| Attendance (visitor-hours) | 43,650,048 | 376 |
| Operating Expenditures | 19,940,018 | 172 |
| Capital Expenditures | 13,720,243 | 118 |
| Revenue | 5,309,980 | 46 |
| Labor (personnel) | 347 | 0.003 |
| Labor (person-hours) | 721,760 | 6 |
| Acres | 116,205 | -- |



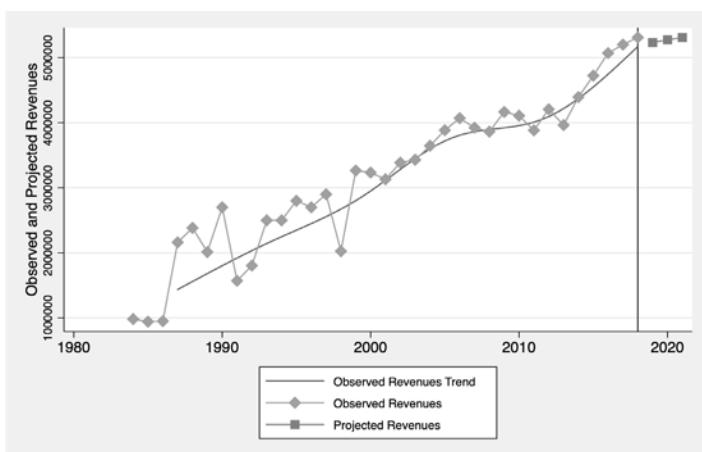
Iowa Observed and Projected Attendance



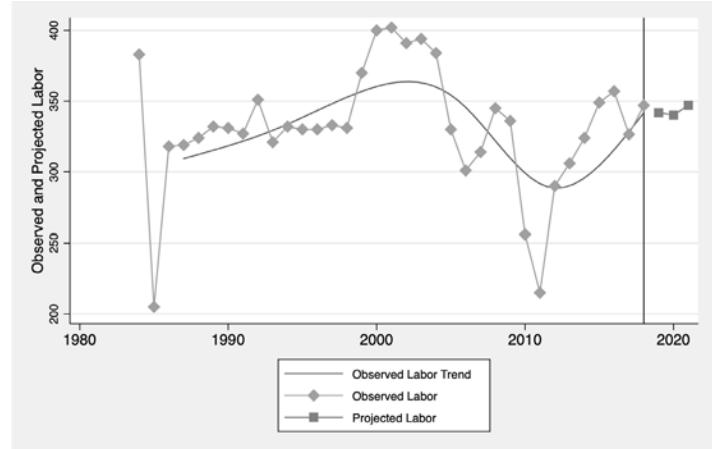
Iowa Observed and Projected Operating Expenditures



Iowa Observed and Projected Capital Expenditures



Iowa Observed and Projected Revenues

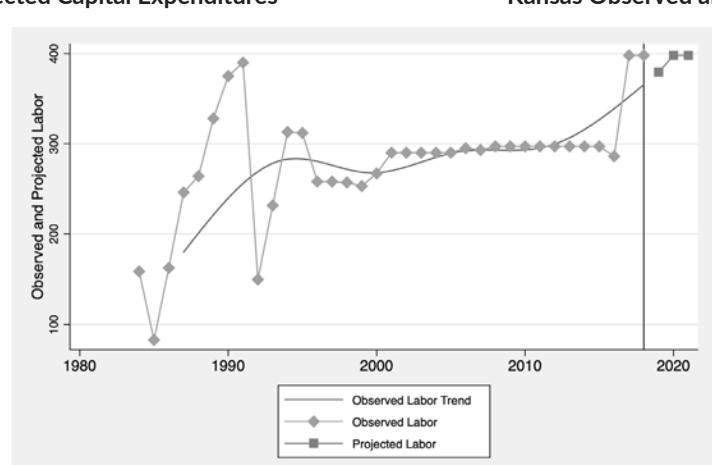
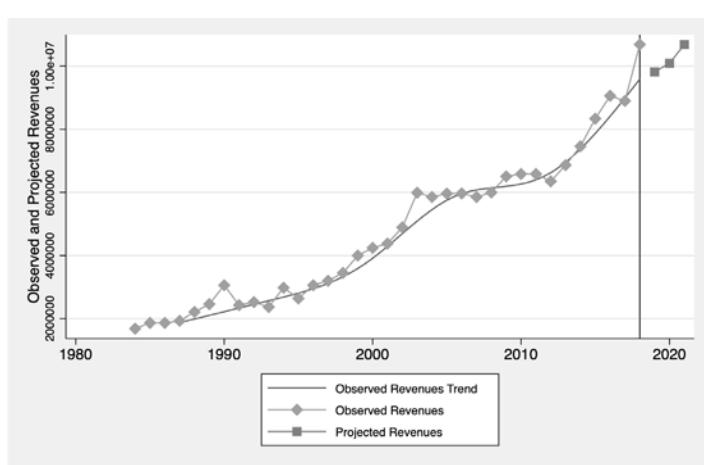
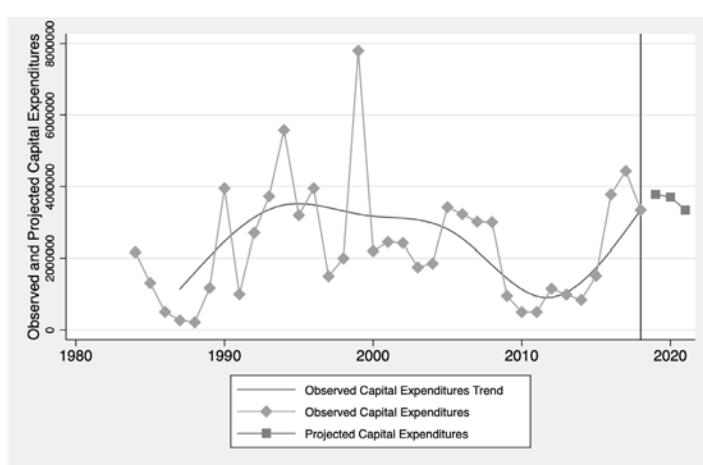
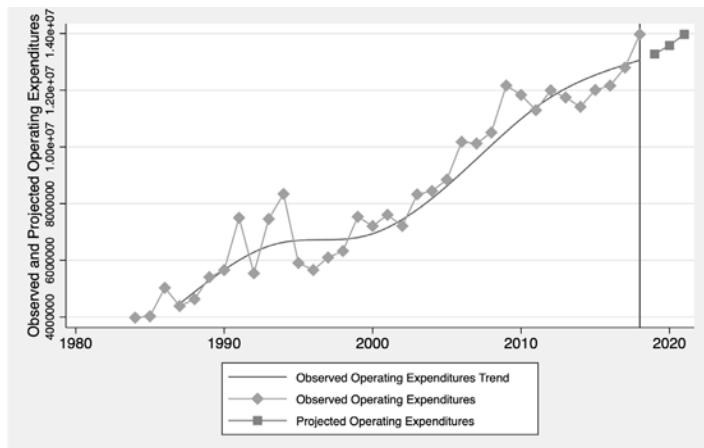
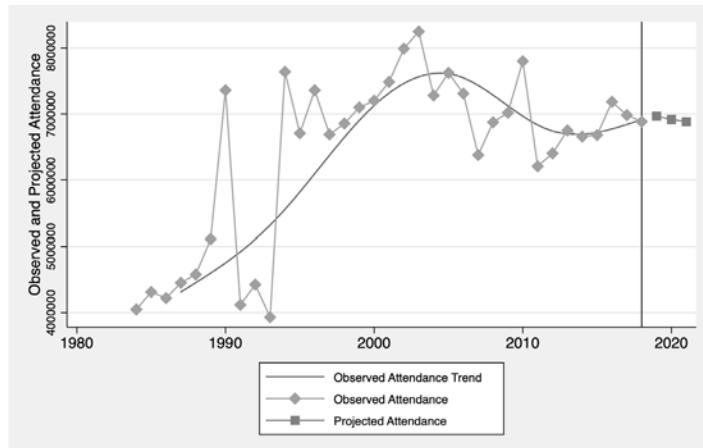


Iowa Observed and Projected Labor

STATE SPECIFIC TRENDS • KANSAS

Table 18. Vital statistics for Kansas' State Park System in 2018

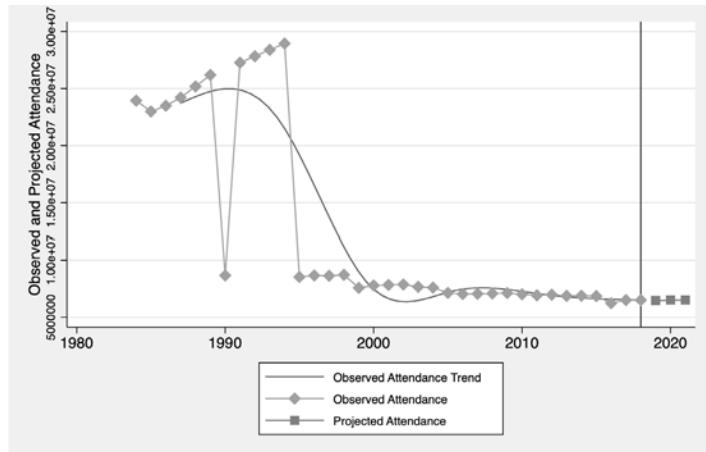
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 6,883,848 | 209 |
| Attendance (visitor-hours) | 20,734,150 | 630 |
| Operating Expenditures | 13,970,285 | 425 |
| Capital Expenditures | 3,340,641 | 102 |
| Revenue | 10,689,406 | 325 |
| Labor (personnel) | 398 | 0.012 |
| Labor (person-hours) | 827,840 | 25 |
| Acres | 32,900 | -- |



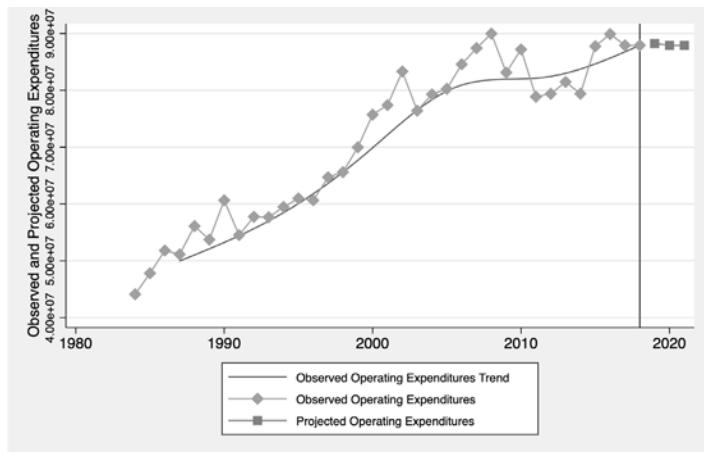
STATE SPECIFIC TRENDS • KENTUCKY

Table 19. Vital statistics for Kentucky's State Park System in 2018

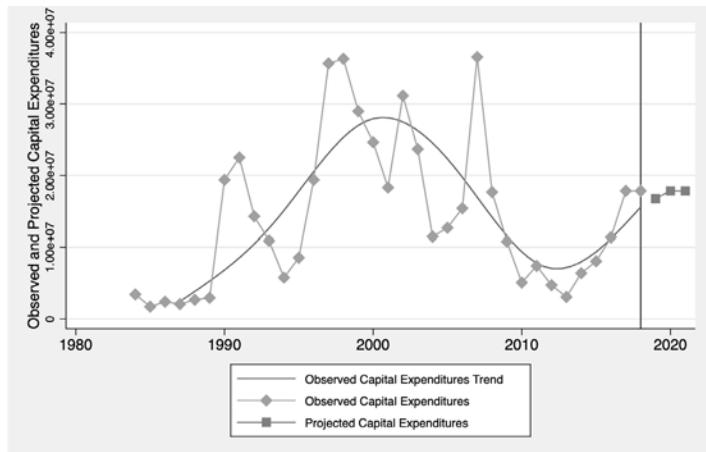
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 6,504,972 | 147 |
| Attendance (visitor-hours) | 19,592,976 | 442 |
| Operating Expenditures | 87,915,312 | 1,984 |
| Capital Expenditures | 17,836,464 | 403 |
| Revenue | 52,713,300 | 1,190 |
| Labor (personnel) | 996 | 0.022 |
| Labor (person-hours) | 2,071,680 | 47 |
| Acres | 44,312 | -- |



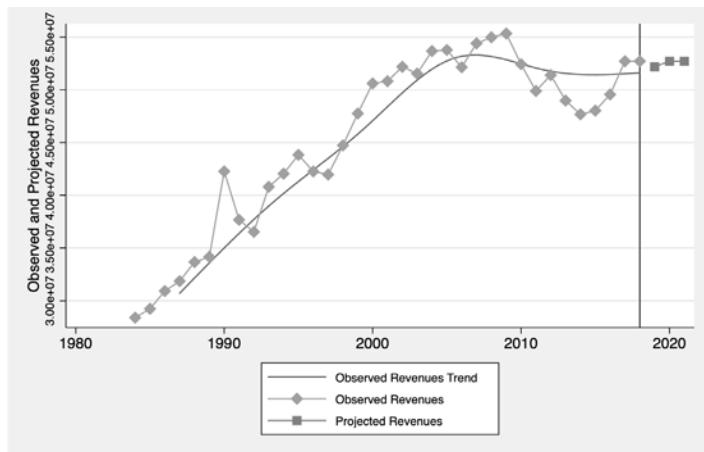
Kentucky Observed and Projected Attendance



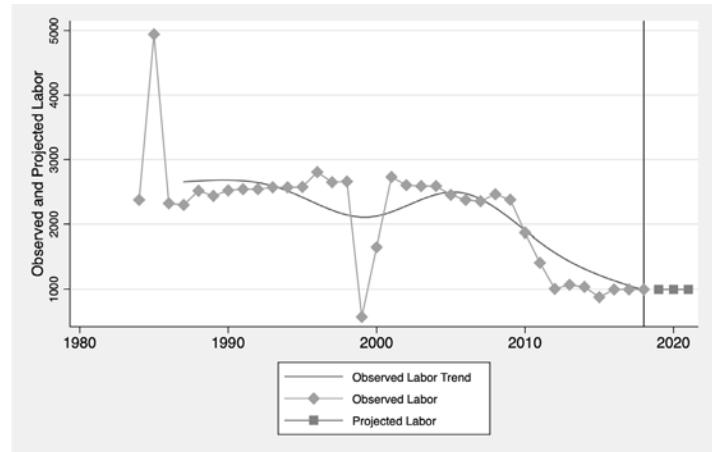
Kentucky Observed and Projected Operating Expenditures



Kentucky Observed and Projected Capital Expenditures



Kentucky Observed and Projected Revenues

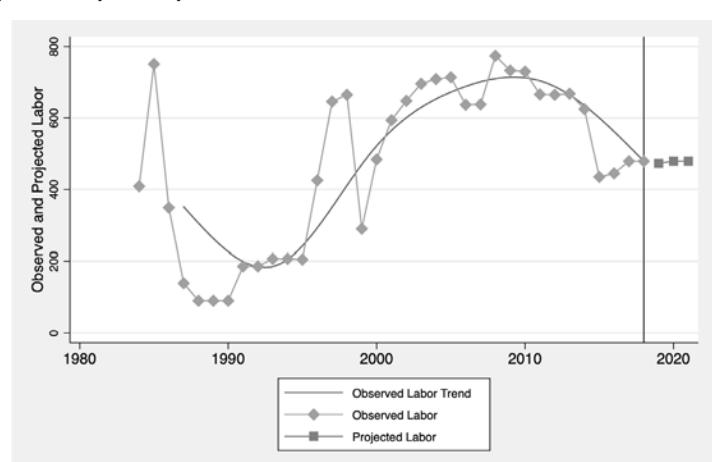
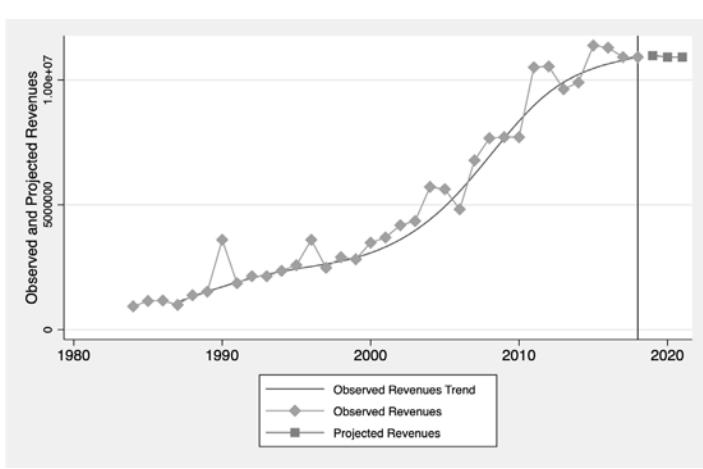
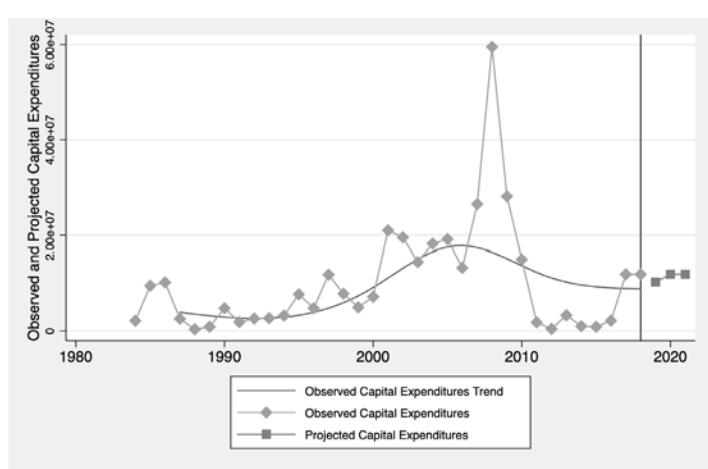
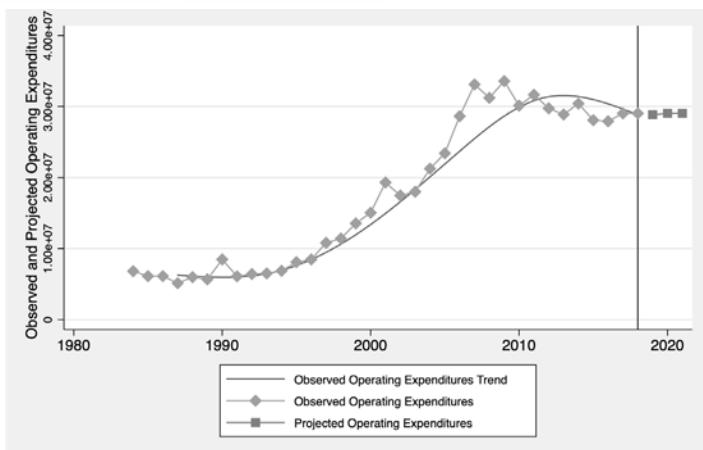
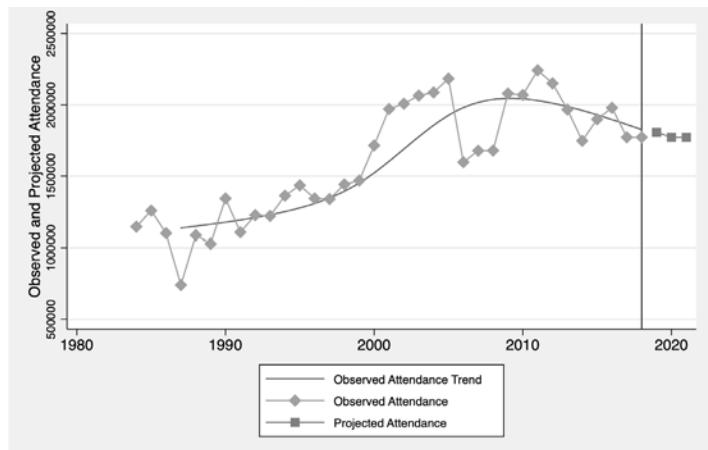


Kentucky Observed and Projected Labor

STATE SPECIFIC TRENDS • LOUISIANA

Table 20. Vital statistics for Louisiana's State Park System in 2018

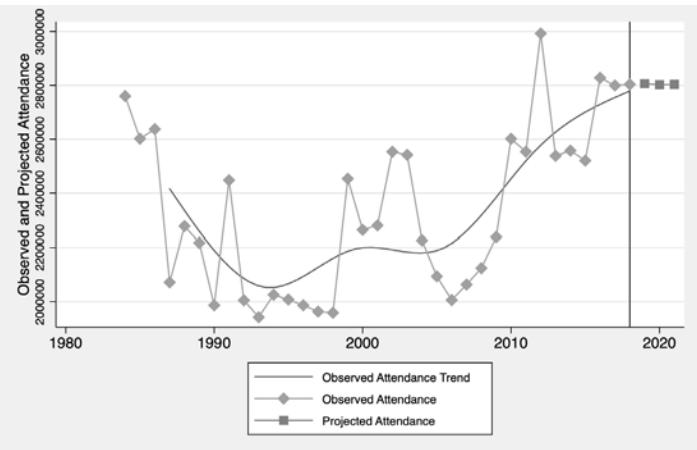
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 1,772,179 | 41 |
| Attendance (visitor-hours) | 5,337,803 | 123 |
| Operating Expenditures | 29,033,352 | 670 |
| Capital Expenditures | 11,877,822 | 274 |
| Revenue | 10,915,966 | 252 |
| Labor (personnel) | 479 | 0.011 |
| Labor (person-hours) | 996,320 | 23 |
| Acres | 43,326 | -- |



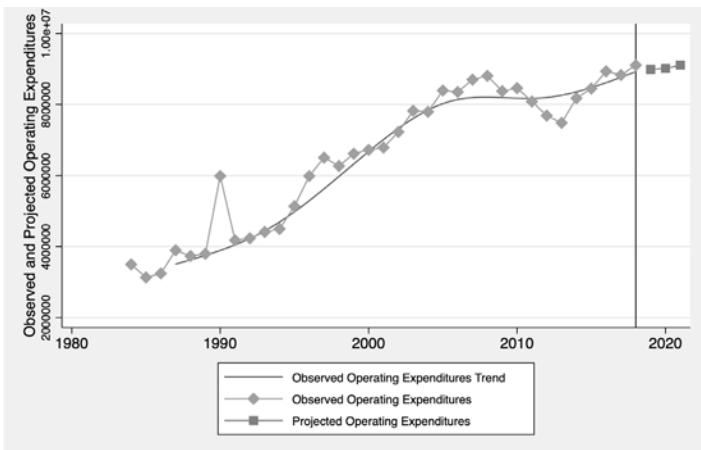
STATE SPECIFIC TRENDS • MAINE

Table 21. Vital statistics for Maine's State Park System in 2018

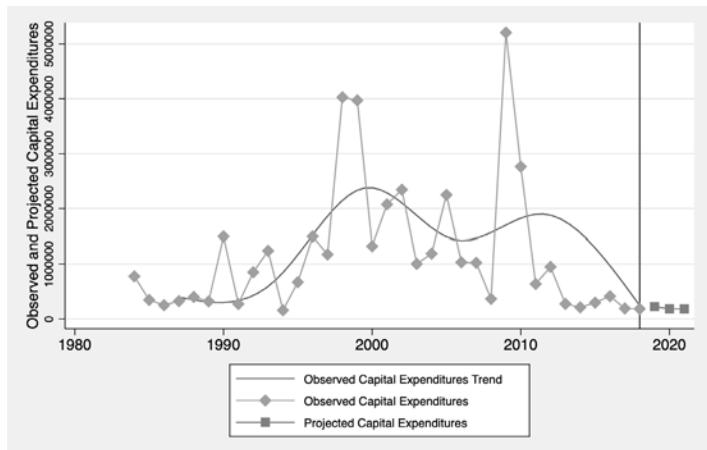
| Variable | Total | Total Per Acre |
|----------------------------|-----------|----------------|
| Attendance (visits) | 2,804,070 | 29 |
| Attendance (visitor-hours) | 8,445,859 | 86 |
| Operating Expenditures | 9,106,216 | 93 |
| Capital Expenditures | 183,244 | 2 |
| Revenue | 5,347,621 | 54 |
| Labor (personnel) | 266 | 0.003 |
| Labor (person-hours) | 553,280 | 6 |
| Acres | 98,298 | -- |



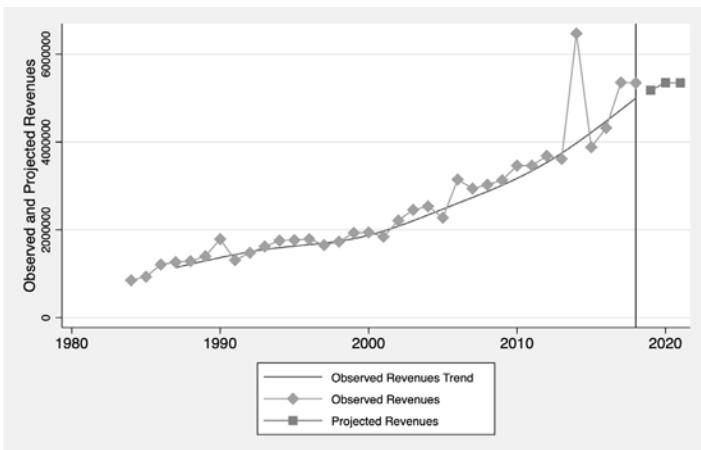
Maine Observed and Projected Attendance



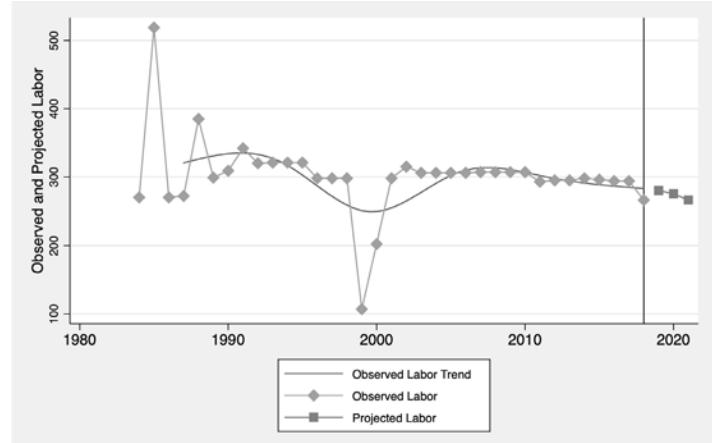
Maine Observed and Projected Operating Expenditures



Maine Observed and Projected Capital Expenditures



Maine Observed and Projected Revenues

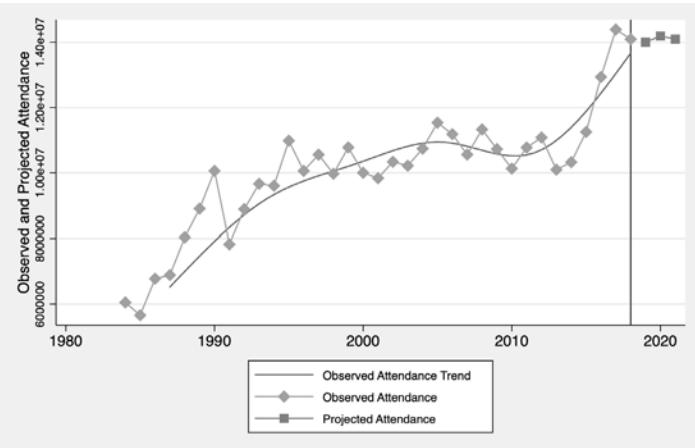


Maine Observed and Projected Labor

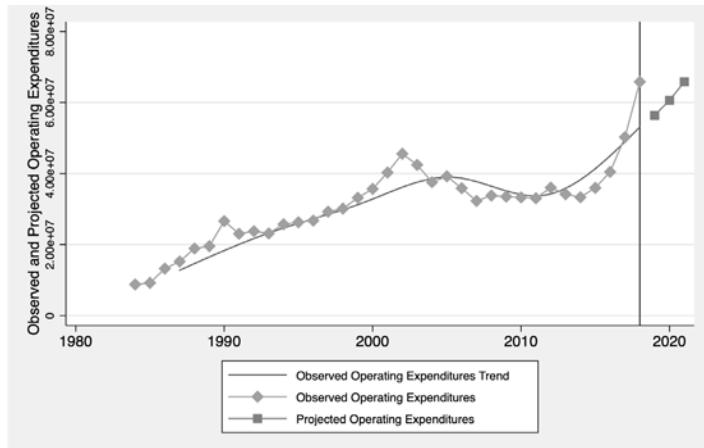
STATE SPECIFIC TRENDS • MARYLAND

Table 22. Vital statistics for Maryland's State Park System in 2018

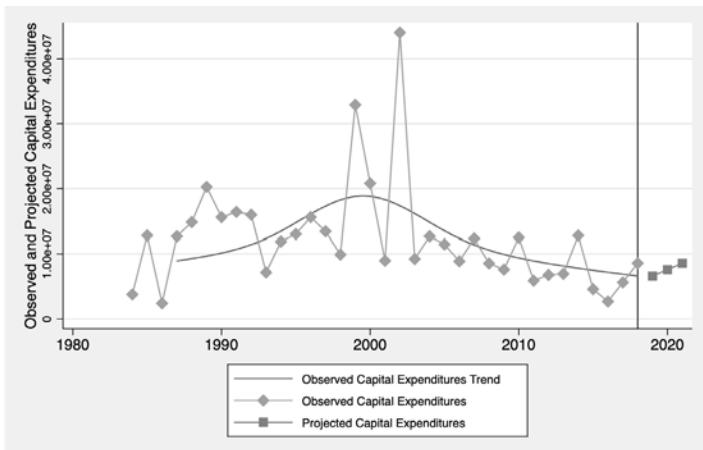
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 14,094,658 | 101 |
| Attendance (visitor-hours) | 42,453,108 | 303 |
| Operating Expenditures | 65,812,620 | 470 |
| Capital Expenditures | 8,578,946 | 61 |
| Revenue | 11,971,163 | 86 |
| Labor (personnel) | 911 | 0.007 |
| Labor (person-hours) | 1,894,880 | 14 |
| Acres | 140,000 | -- |



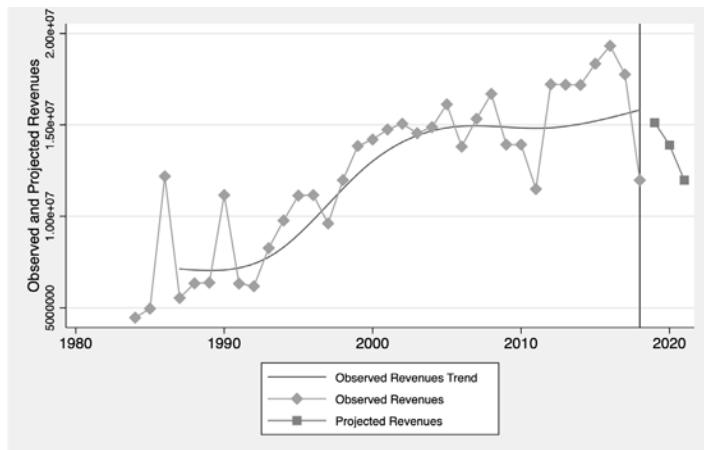
Maryland Observed and Projected Attendance



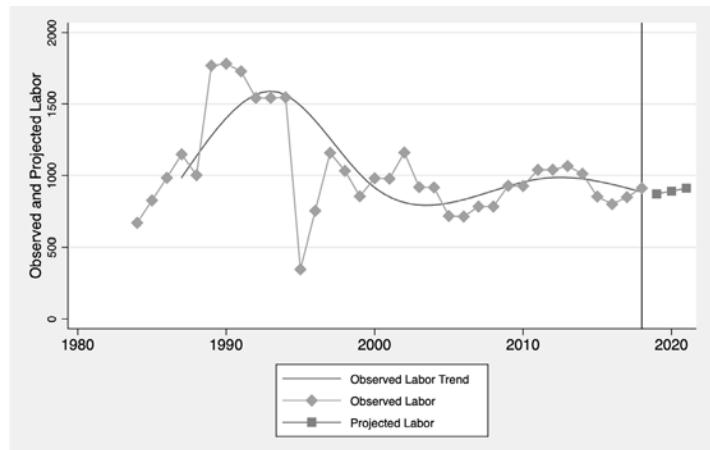
Maryland Observed and Projected Operating Expenditures



Maryland Observed and Projected Capital Expenditures



Maryland Observed and Projected Revenues

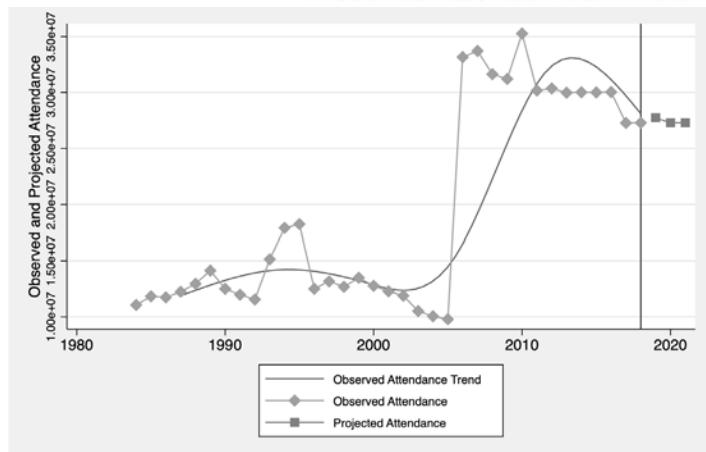


Maryland Observed and Projected Labor

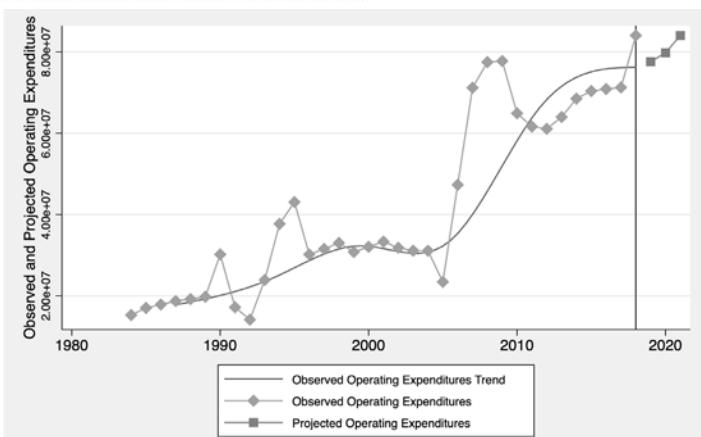
STATE SPECIFIC TRENDS • MASSACHUSETTS

Table 23. Vital statistics for Massachusetts' State Park System in 2018

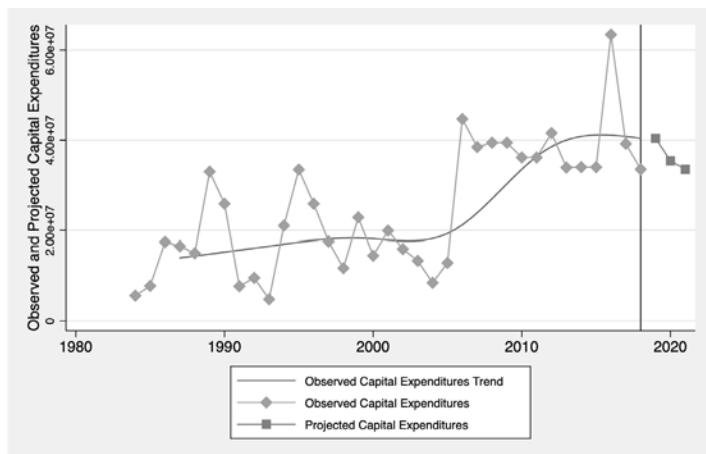
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 27,291,759 | 77 |
| Attendance (visitor-hours) | 82,202,776 | 232 |
| Operating Expenditures | 84,025,128 | 237 |
| Capital Expenditures | 33,517,620 | 95 |
| Revenue | 17,567,872 | 50 |
| Labor (personnel) | 2,028 | 0.006 |
| Labor (person-hours) | 4,218,240 | 12 |
| Acres | 353,889 | -- |



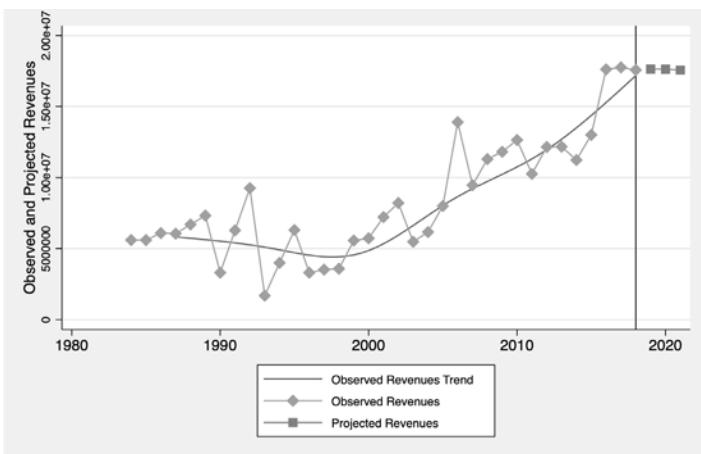
Massachusetts Observed and Projected Attendance



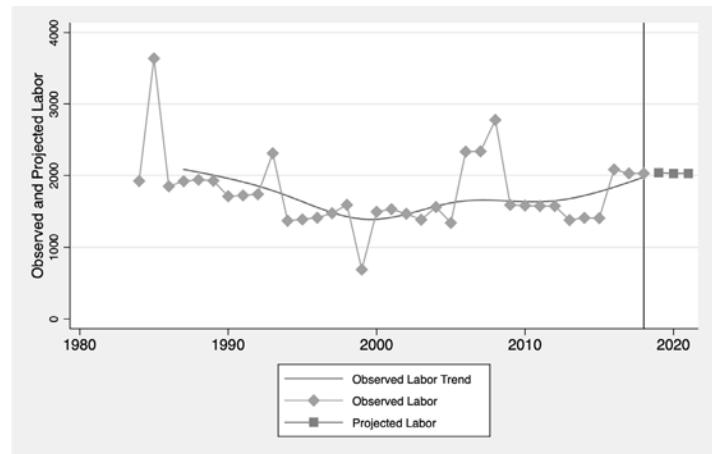
Massachusetts Observed and Projected Operating Expenditures



Massachusetts Observed and Projected Capital Expenditures



Massachusetts Observed and Projected Revenues

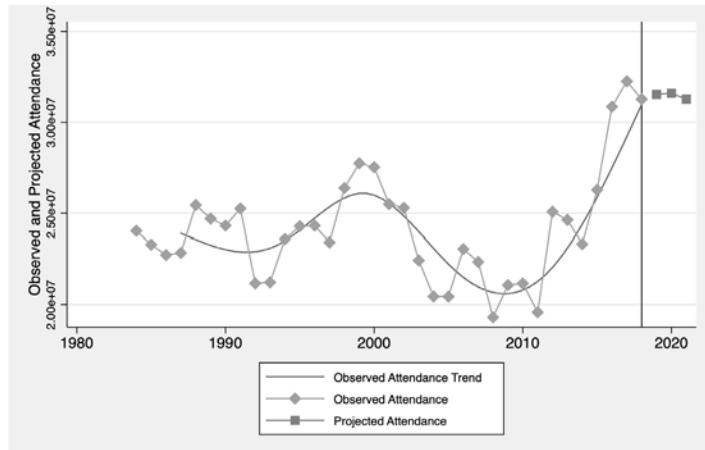


Massachusetts Observed and Projected Labor

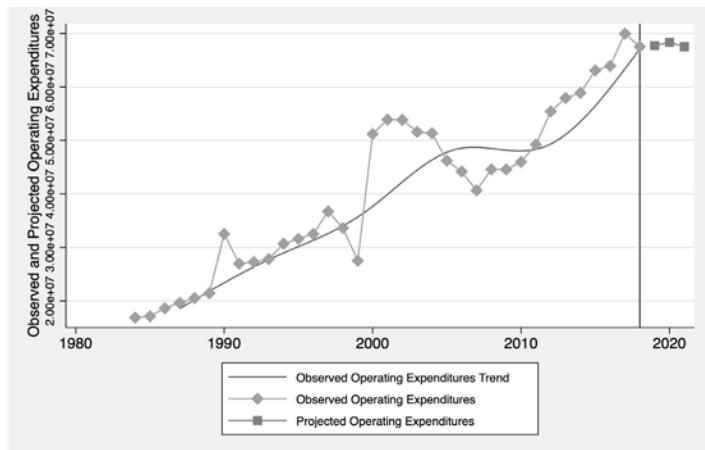
STATE SPECIFIC TRENDS • MICHIGAN

Table 24. Vital statistics for Michigan's State Park System in 2018

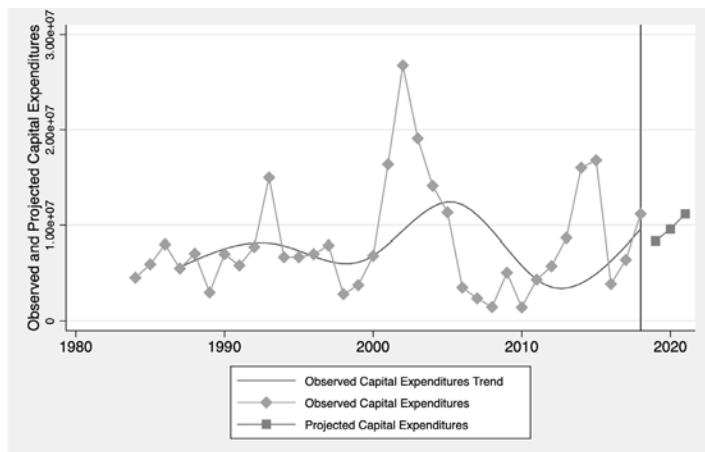
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 31,276,919 | 103 |
| Attendance (visitor-hours) | 94,206,080 | 311 |
| Operating Expenditures | 67,531,600 | 223 |
| Capital Expenditures | 11,177,784 | 37 |
| Revenue | 64,369,900 | 213 |
| Labor (personnel) | 1,937 | 0.006 |
| Labor (person-hours) | 4,028,960 | 13 |
| Acres | 302,661 | -- |



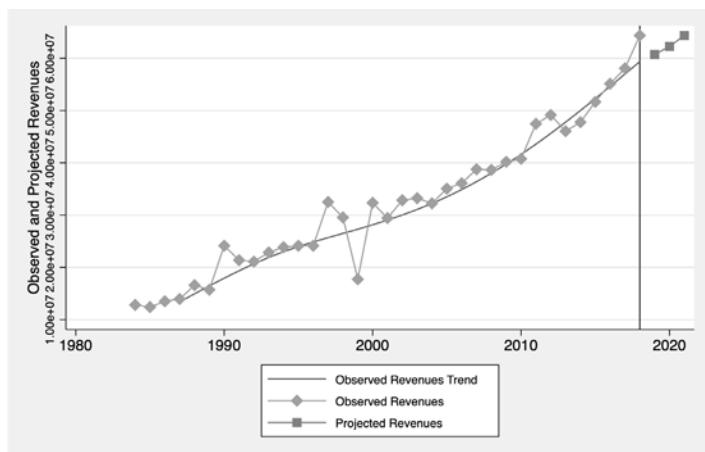
Michigan Observed and Projected Attendance



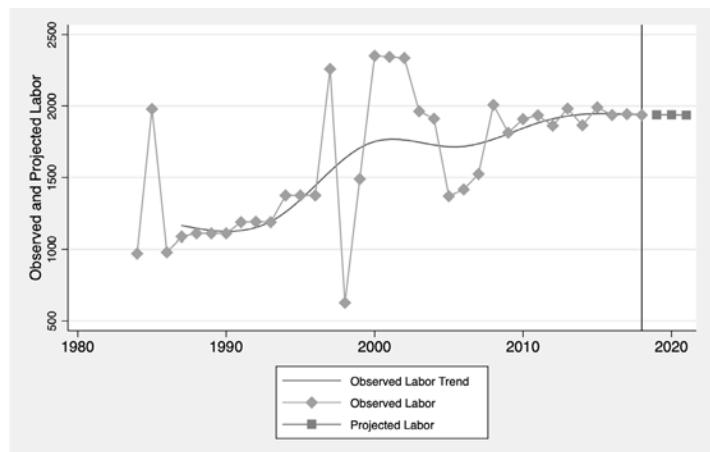
Michigan Observed and Projected Operating Expenditures



Michigan Observed and Projected Capital Expenditures



Michigan Observed and Projected Revenues

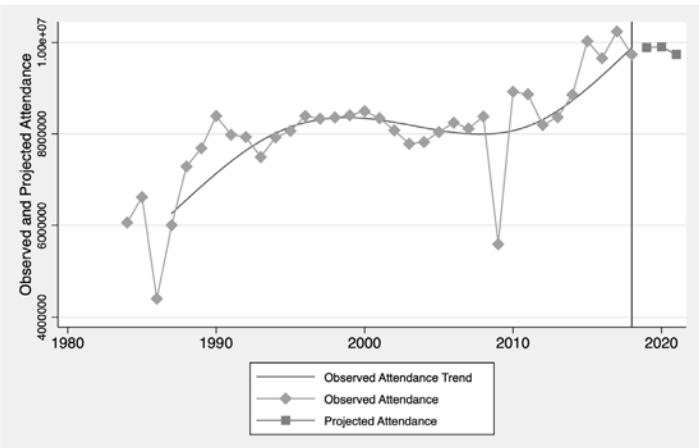


Michigan Observed and Projected Labor

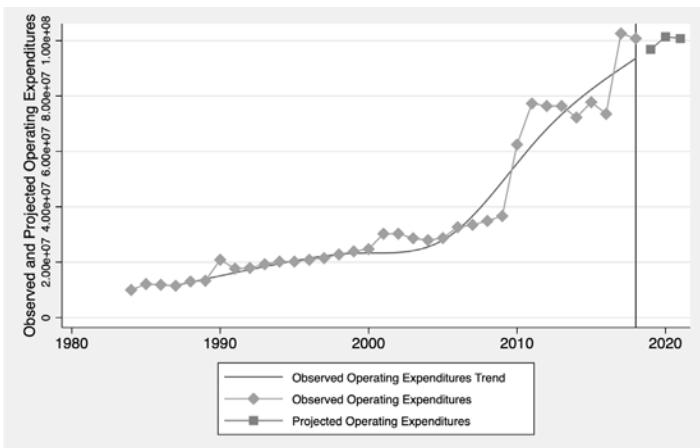
STATE SPECIFIC TRENDS • MINNESOTA

Table 25. Vital statistics for Minnesota's State Park System in 2018

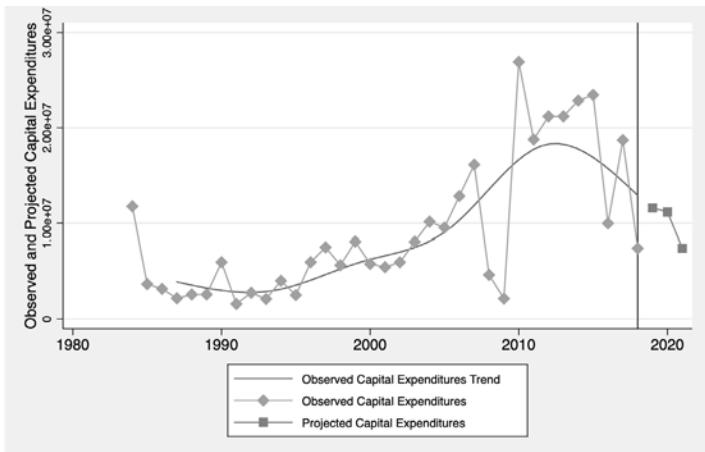
| Variable | Total | Total Per Acre |
|----------------------------|-------------|----------------|
| Attendance (visits) | 9,736,641 | 34 |
| Attendance (visitor-hours) | 29,326,762 | 103 |
| Operating Expenditures | 100,784,288 | 355 |
| Capital Expenditures | 7,396,260 | 26 |
| Revenue | 29,319,432 | 103 |
| Labor (personnel) | 1,214 | 0.004 |
| Labor (person-hours) | 2,525,120 | 9 |
| Acres | 283,903 | — |



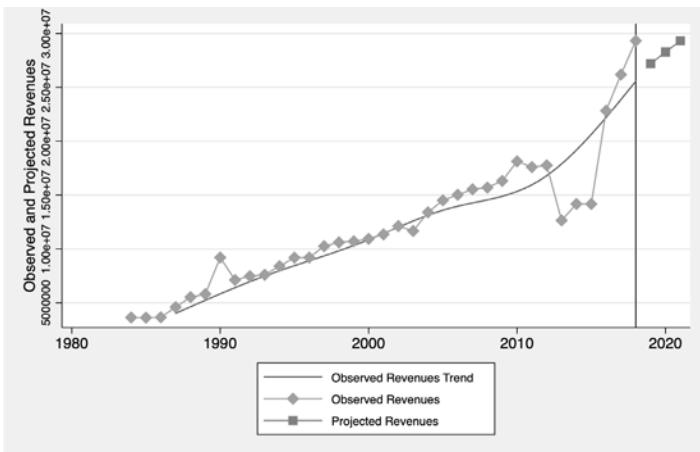
Minnesota Observed and Projected Attendance



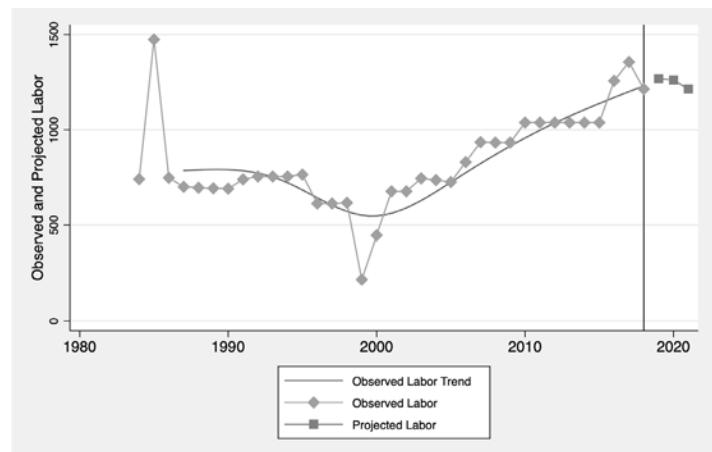
Minnesota Observed and Projected Operating Expenditures



Minnesota Observed and Projected Capital Expenditures



Minnesota Observed and Projected Revenues

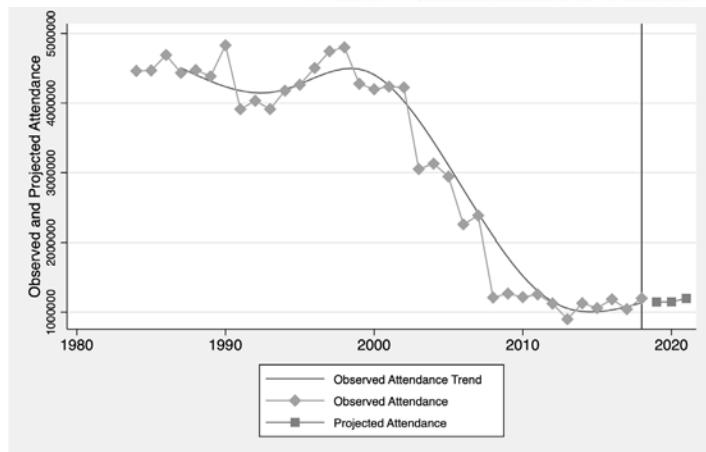


Minnesota Observed and Projected Labor

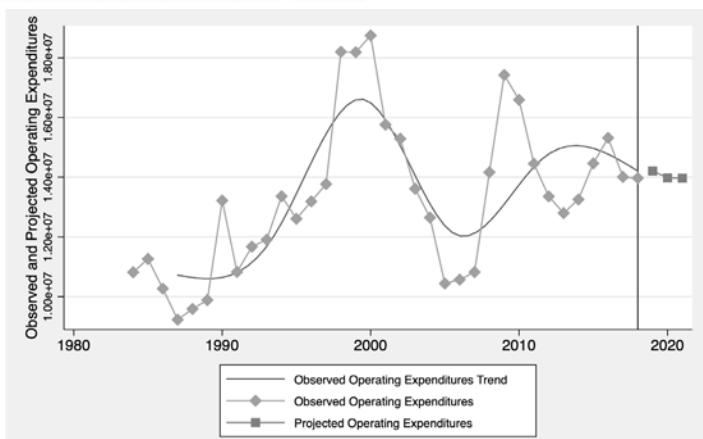
STATE SPECIFIC TRENDS • MISSISSIPPI

Table 26. Vital statistics for Mississippi's State Park System in 2018

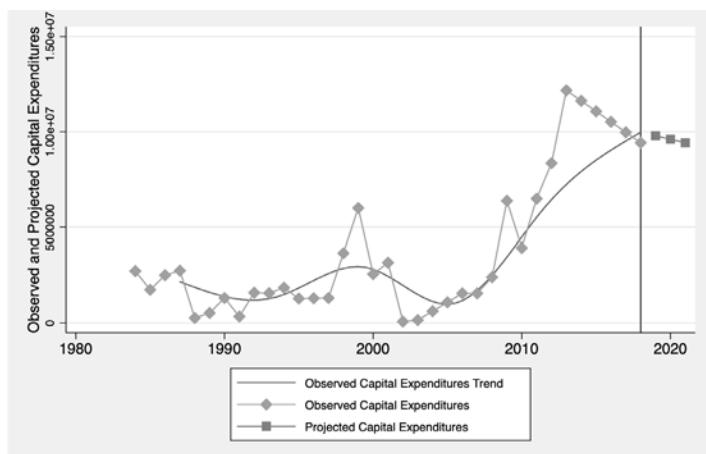
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 1,200,204 | 51 |
| Attendance (visitor-hours) | 3,615,015 | 153 |
| Operating Expenditures | 13,969,731 | 591 |
| Capital Expenditures | 9,424,351 | 399 |
| Revenue | 9,798,317 | 415 |
| Labor (personnel) | 230 | 0.010 |
| Labor (person-hours) | 478,400 | 20 |
| Acres | 23,620 | -- |



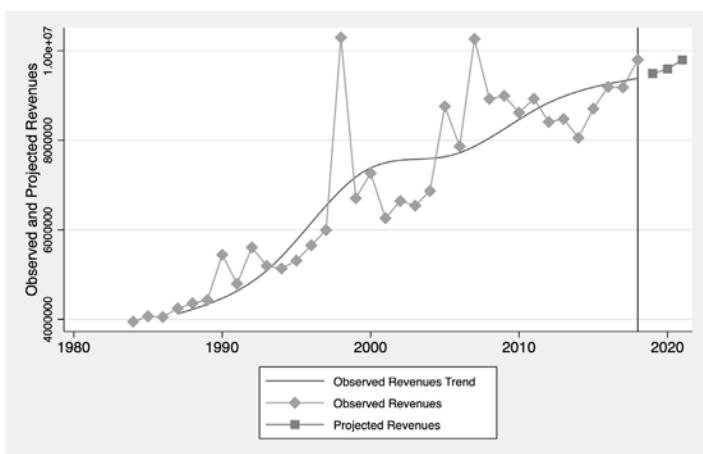
Mississippi Observed and Projected Attendance



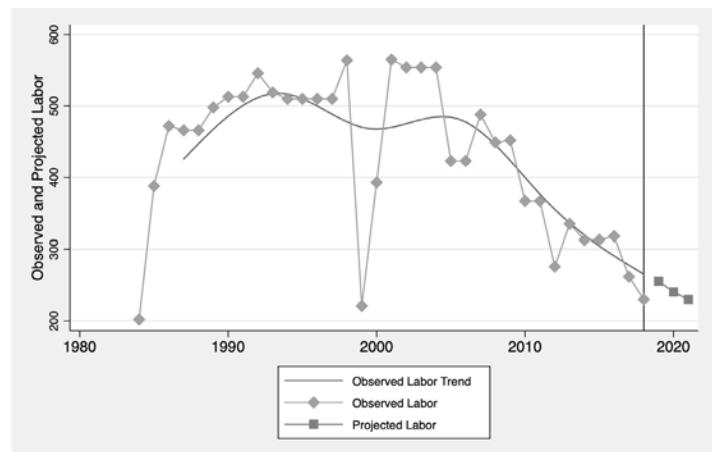
Mississippi Observed and Projected Operating Expenditures



Mississippi Observed and Projected Capital Expenditures



Mississippi Observed and Projected Revenues

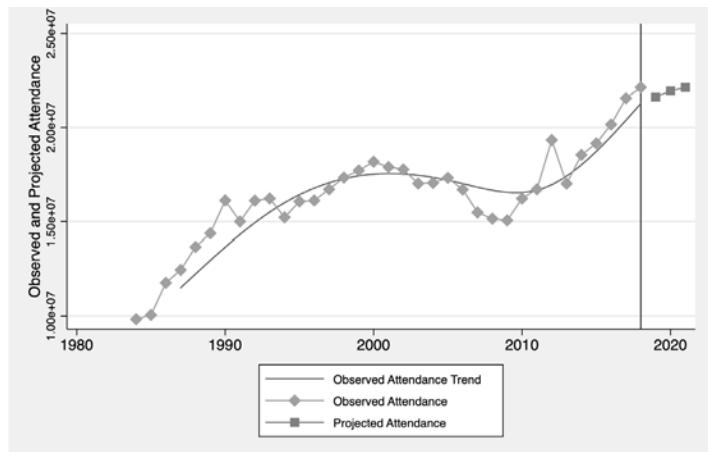


Mississippi Observed and Projected Labor

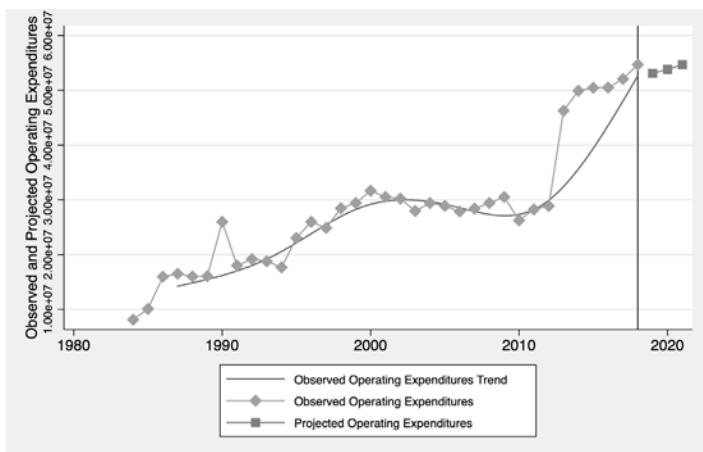
STATE SPECIFIC TRENDS • MISSOURI

Table 27. Vital statistics for Missouri's State Park System in 2018

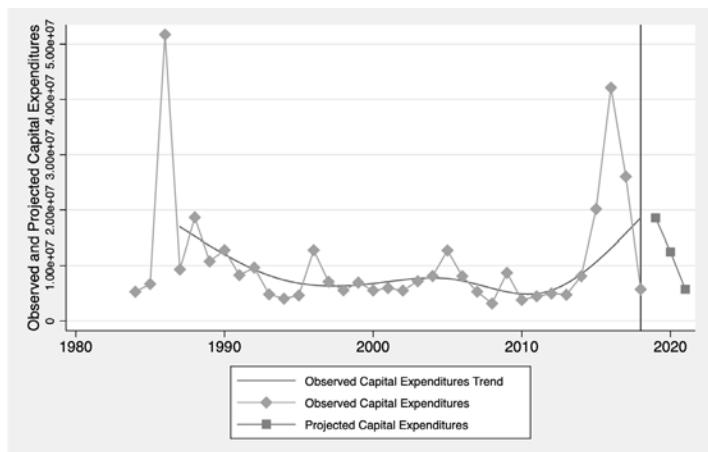
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 22,142,186 | 138 |
| Attendance (visitor-hours) | 66,692,264 | 416 |
| Operating Expenditures | 54,673,208 | 341 |
| Capital Expenditures | 5,724,556 | 36 |
| Revenue | 14,507,401 | 90 |
| Labor (personnel) | 661 | 0.004 |
| Labor (person-hours) | 1,374,880 | 9 |
| Acres | 160,333 | - |



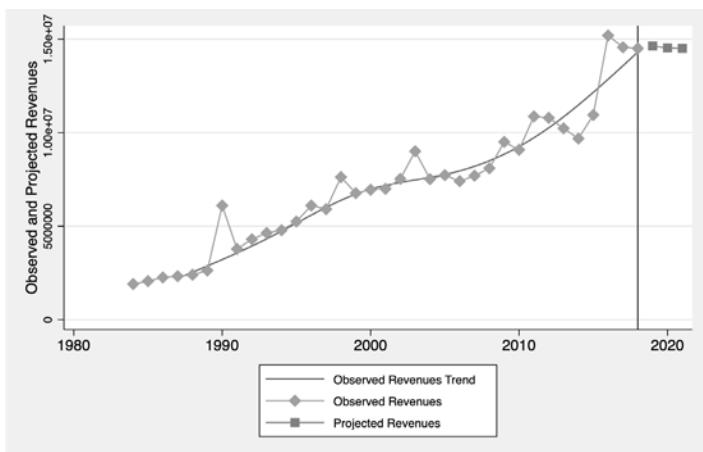
Missouri Observed and Projected Attendance



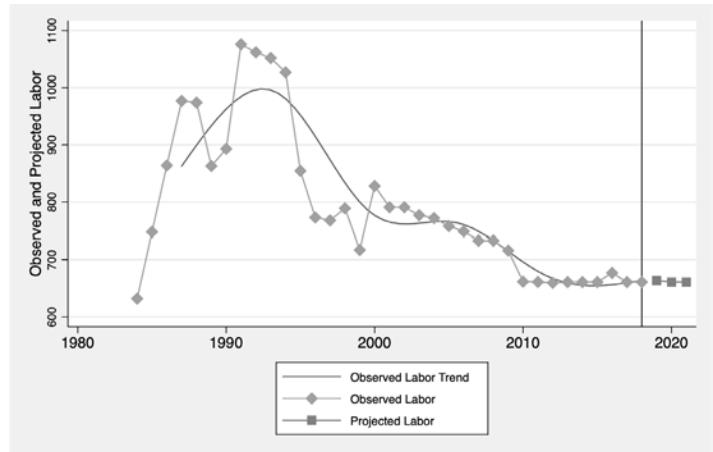
Missouri Observed and Projected Operating Expenditures



Missouri Observed and Projected Capital Expenditures



Missouri Observed and Projected Revenues

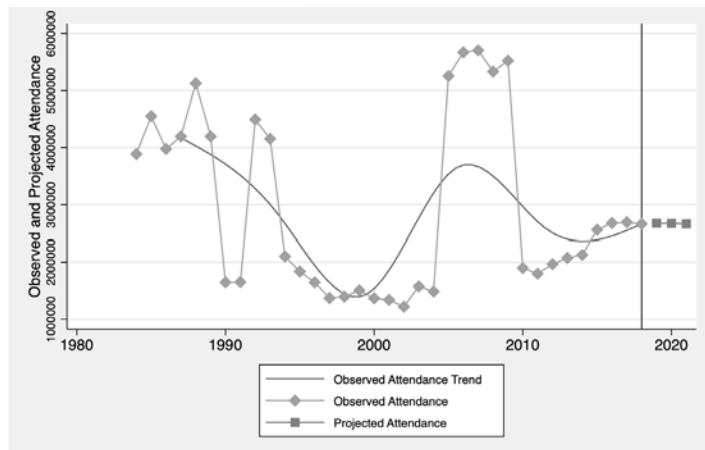


Missouri Observed and Projected Labor

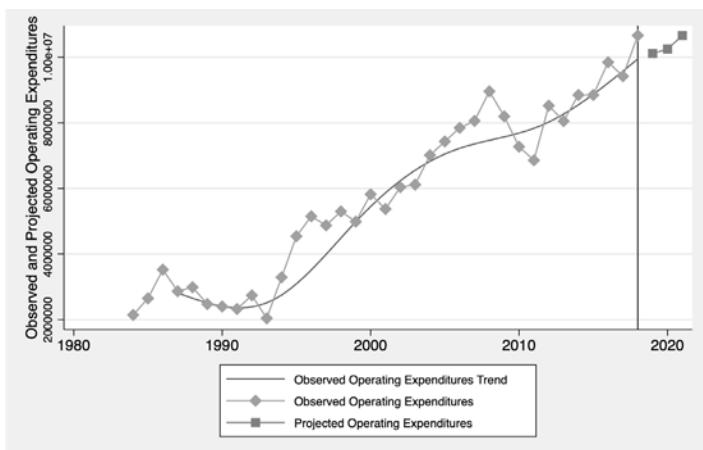
STATE SPECIFIC TRENDS • MONTANA

Table 28. Vital statistics for Montana's State Park System in 2018

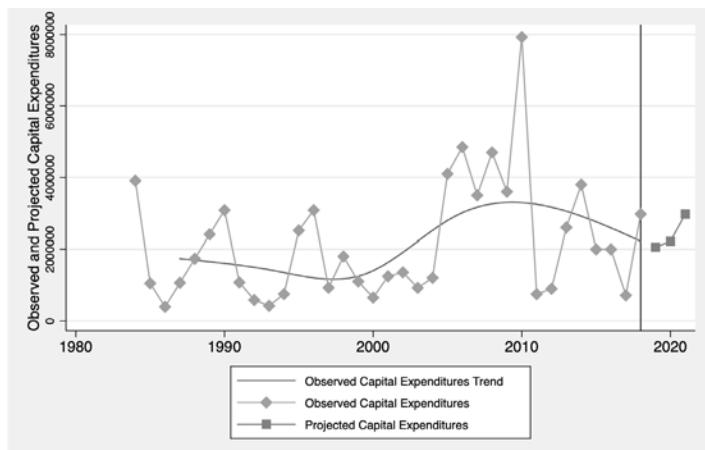
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 2,663,175 | 58 |
| Attendance (visitor-hours) | 8,021,483 | 174 |
| Operating Expenditures | 10,667,000 | 232 |
| Capital Expenditures | 2,975,000 | 65 |
| Revenue | 2,469,357 | 54 |
| Labor (personnel) | 212 | 0.005 |
| Labor (person-hours) | 440,960 | 10 |
| Acres | 46,035 | - |



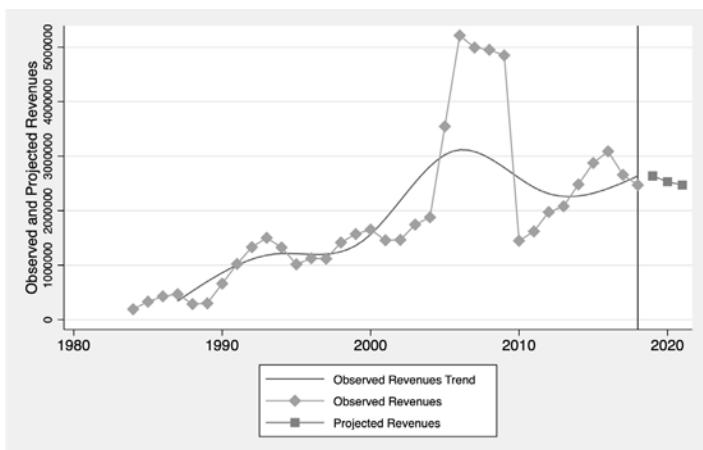
Montana Observed and Projected Attendance



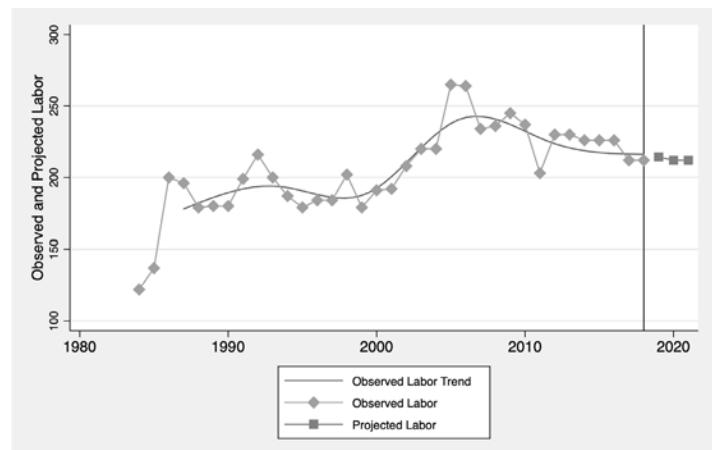
Montana Observed and Projected Operating Expenditures



Montana Observed and Projected Capital Expenditures



Montana Observed and Projected Revenues

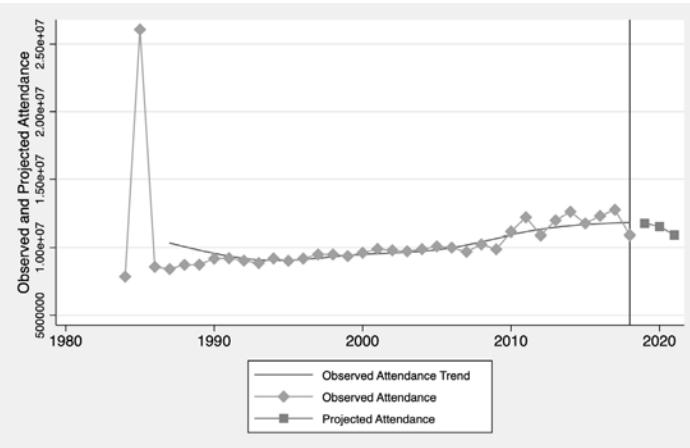


Montana Observed and Projected Labor

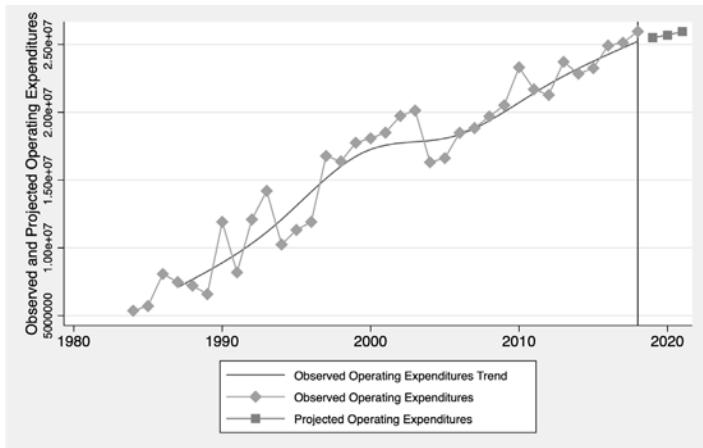
STATE SPECIFIC TRENDS • NEBRASKA

Table 29. Vital statistics for Nebraska's State Park System in 2018

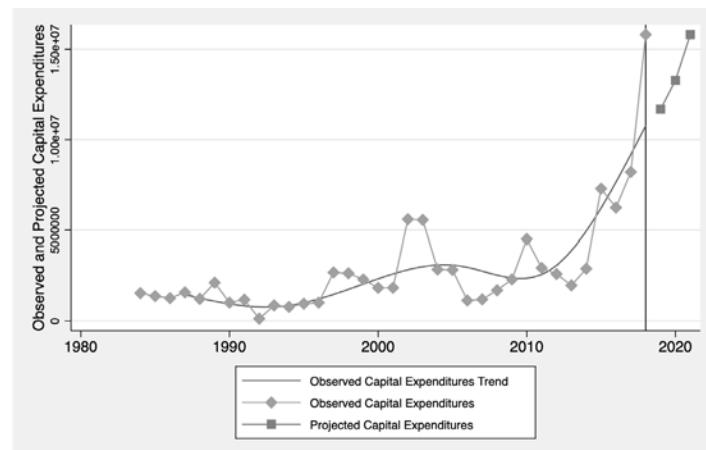
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 10,893,836 | 64 |
| Attendance (visitor-hours) | 32,812,234 | 193 |
| Operating Expenditures | 25,960,816 | 153 |
| Capital Expenditures | 15,815,867 | 93 |
| Revenue | 35,285,900 | 207 |
| Labor (personnel) | 1,015 | 0.006 |
| Labor (person-hours) | 2,111,200 | 12 |
| Acres | 170,207 | — |



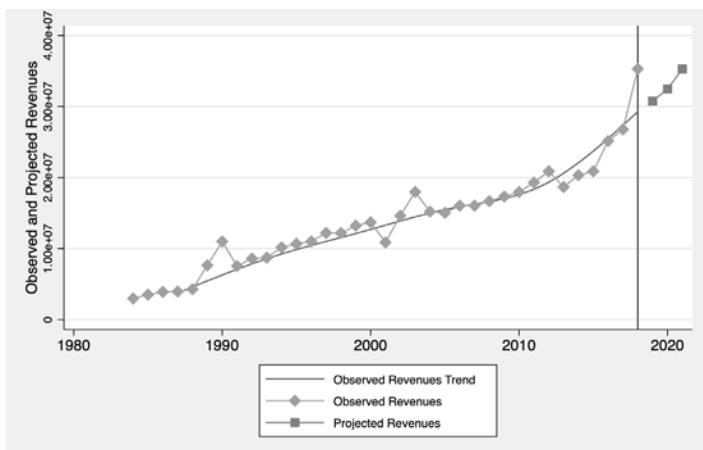
Nebraska Observed and Projected Attendance



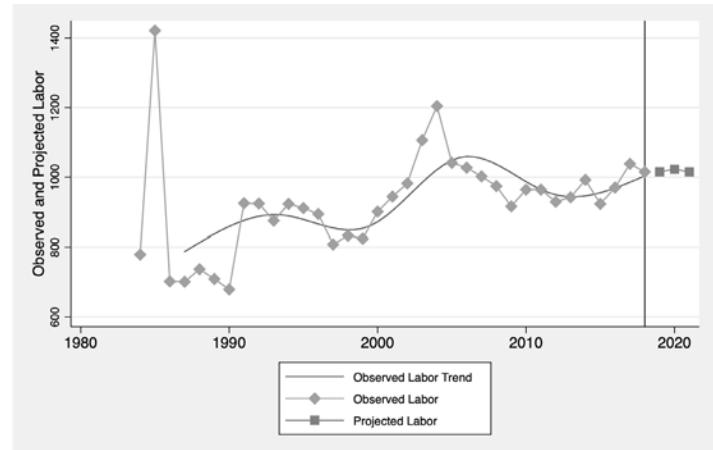
Nebraska Observed and Projected Operating Expenditures



Nebraska Observed and Projected Capital Expenditures



Nebraska Observed and Projected Revenues

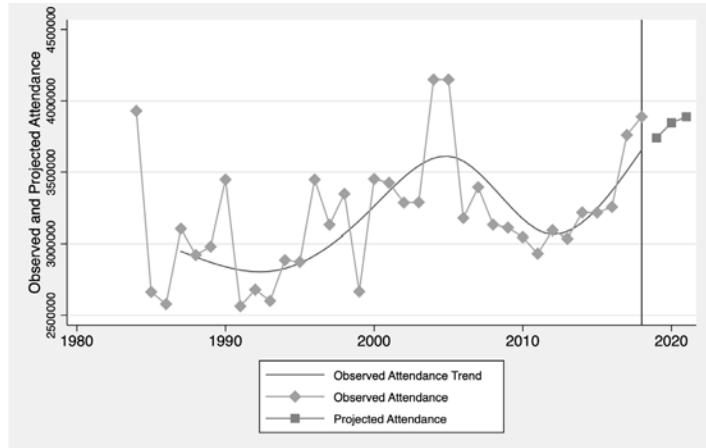


Nebraska Observed and Projected Labor

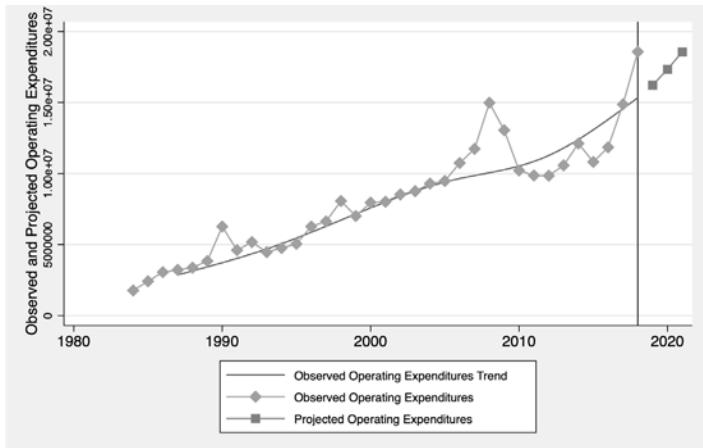
STATE SPECIFIC TRENDS • NEVADA

Table 30. Vital statistics for Nevada's State Park System in 2018

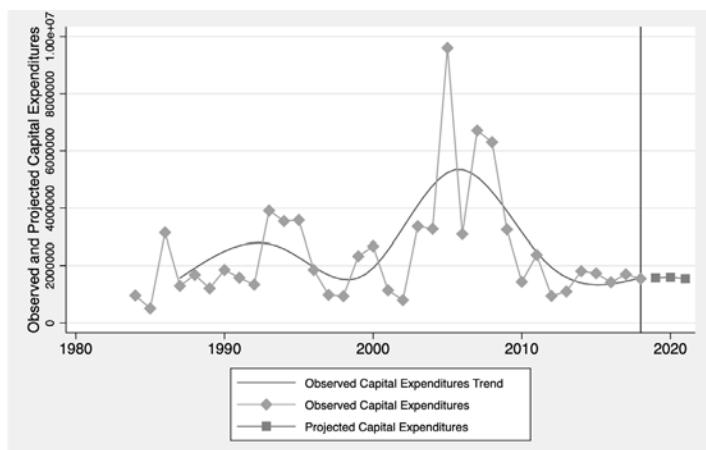
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 3,888,111 | 26 |
| Attendance (visitor-hours) | 11,710,990 | 77 |
| Operating Expenditures | 18,569,466 | 123 |
| Capital Expenditures | 1,546,995 | 10 |
| Revenue | 6,575,550 | 43 |
| Labor (personnel) | 265 | 0.002 |
| Labor (person-hours) | 551,200 | 4 |
| Acres | 151,453 | -- |



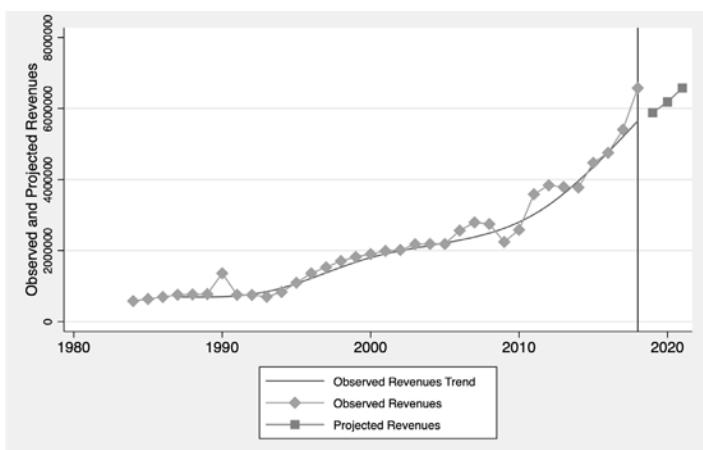
Nevada Observed and Projected Attendance



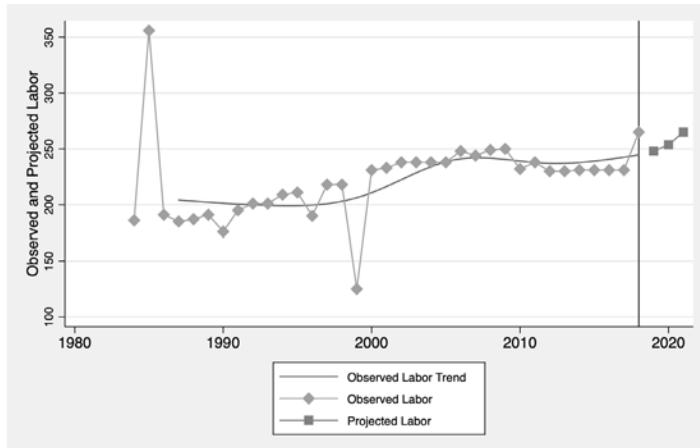
Nevada Observed and Projected Operating Expenditures



Nevada Observed and Projected Capital Expenditures



Nevada Observed and Projected Revenues

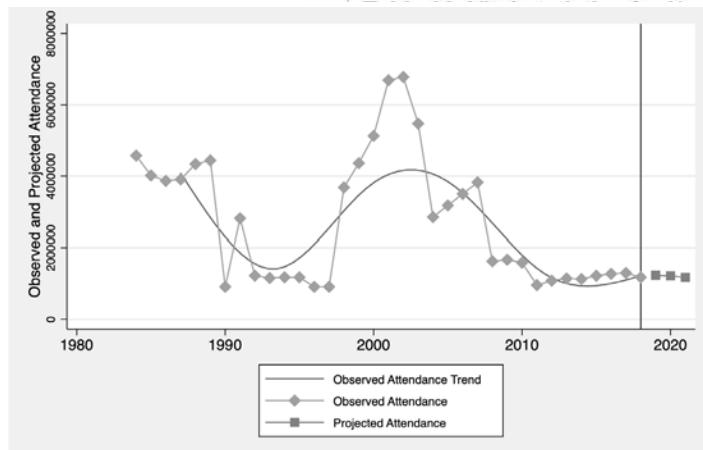


Nevada Observed and Projected Labor

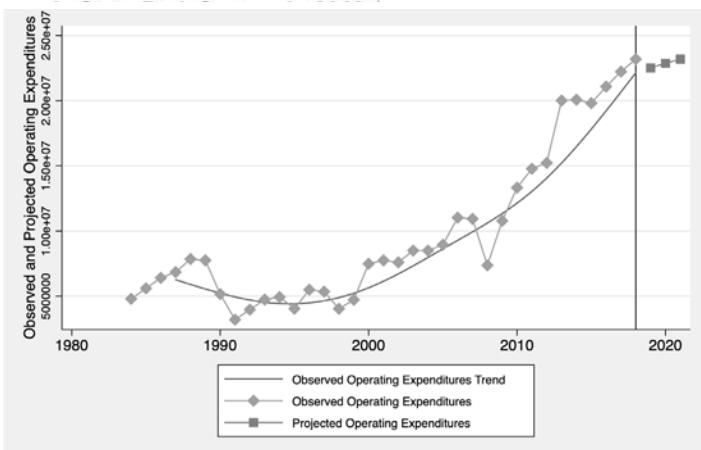
STATE SPECIFIC TRENDS • NEW HAMPSHIRE

Table 31. Vital statistics for New Hampshire's State Park System in 2018

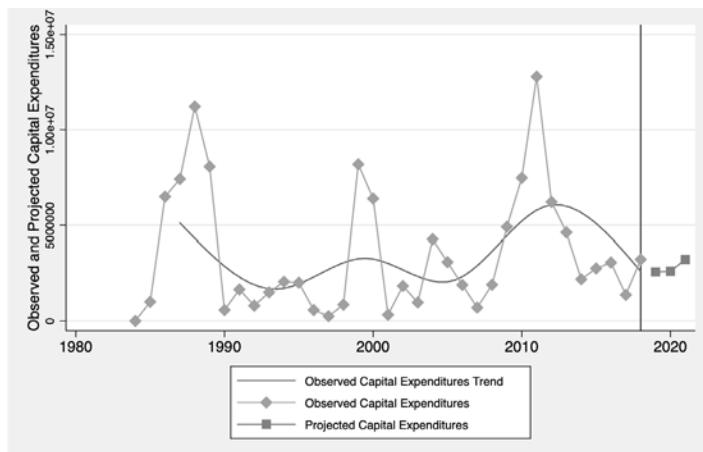
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 1,176,567 | 5 |
| Attendance (visitor-hours) | 3,543,820 | 15 |
| Operating Expenditures | 23,181,584 | 100 |
| Capital Expenditures | 3,222,836 | 14 |
| Revenue | 25,077,124 | 108 |
| Labor (personnel) | 1,039 | 0.004 |
| Labor (person-hours) | 2,161,120 | 9 |
| Acres | 231,628 | -- |



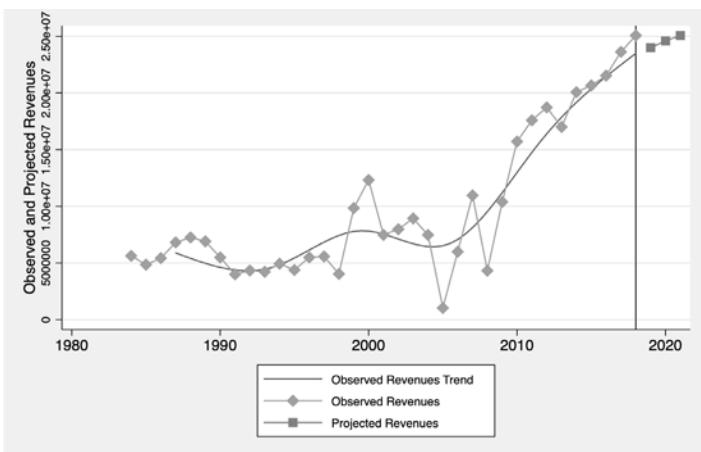
New Hampshire Observed and Projected Attendance



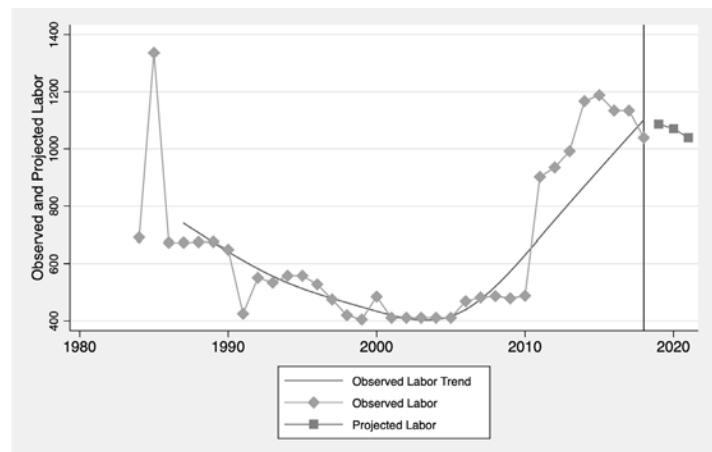
New Hampshire Observed and Projected Operating Expenditures



New Hampshire Observed and Projected Capital Expenditures



New Hampshire Observed and Projected Revenues

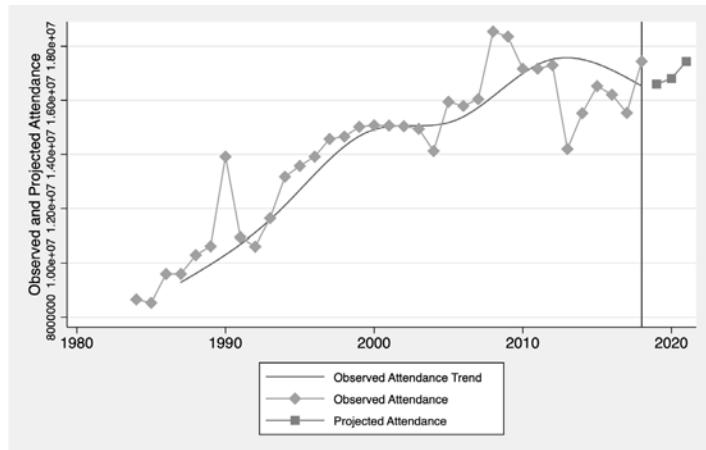


New Hampshire Observed and Projected Labor

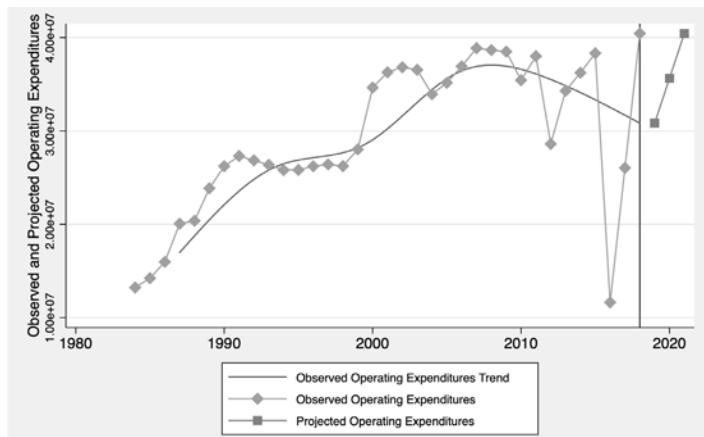
STATE SPECIFIC TRENDS • NEW JERSEY

Table 32. Vital statistics for New Jersey's State Park System in 2018

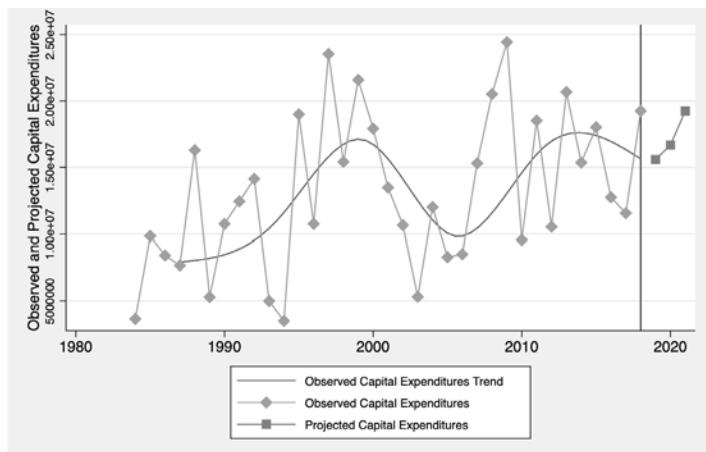
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 17,437,697 | 38 |
| Attendance (visitor-hours) | 52,522,344 | 116 |
| Operating Expenditures | 40,449,652 | 89 |
| Capital Expenditures | 19,252,000 | 42 |
| Revenue | 13,989,197 | 31 |
| Labor (personnel) | 1,230 | 0.003 |
| Labor (person-hours) | 2,558,400 | 6 |
| Acres | 454,637 | -- |



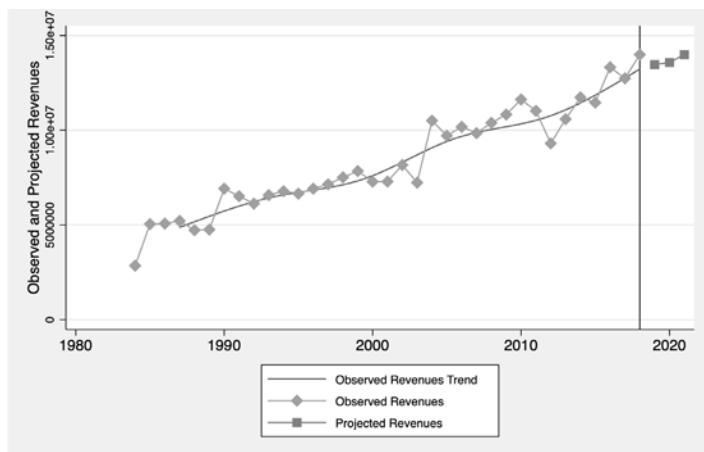
New Jersey Observed and Projected Attendance



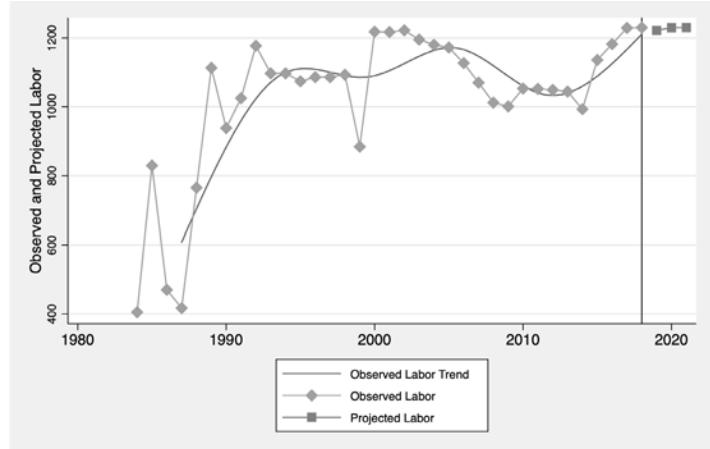
New Jersey Observed and Projected Operating Expenditures



New Jersey Observed and Projected Capital Expenditures



New Jersey Observed and Projected Revenues

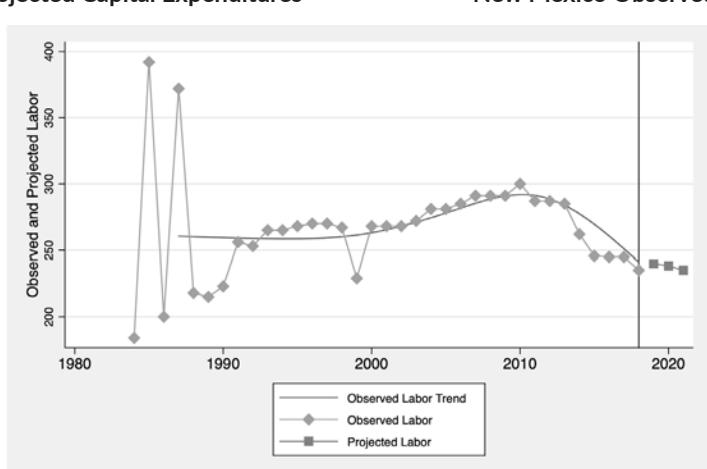
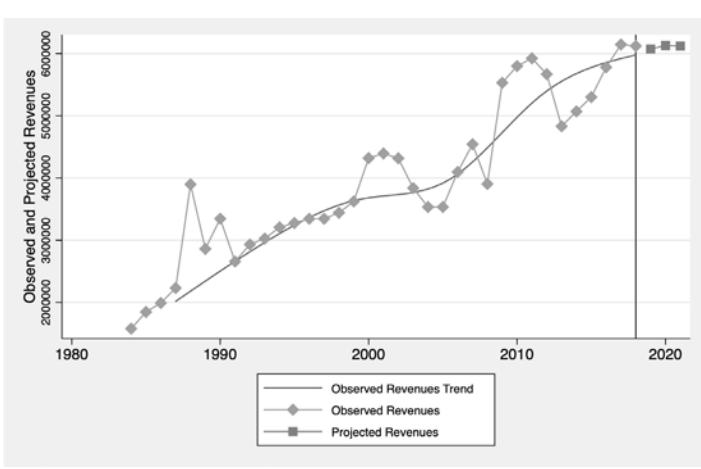
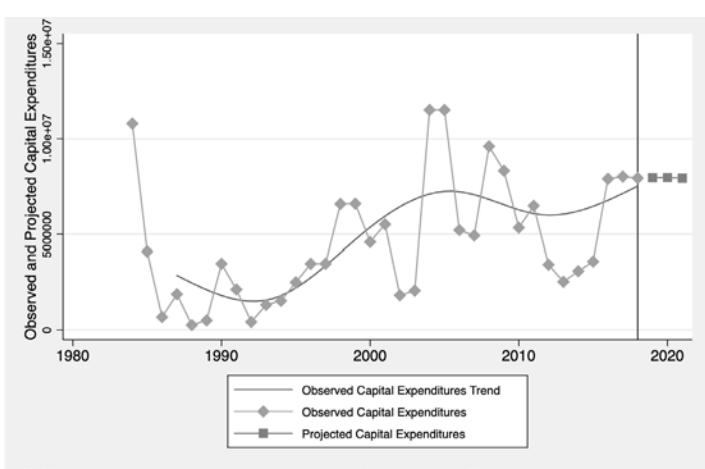
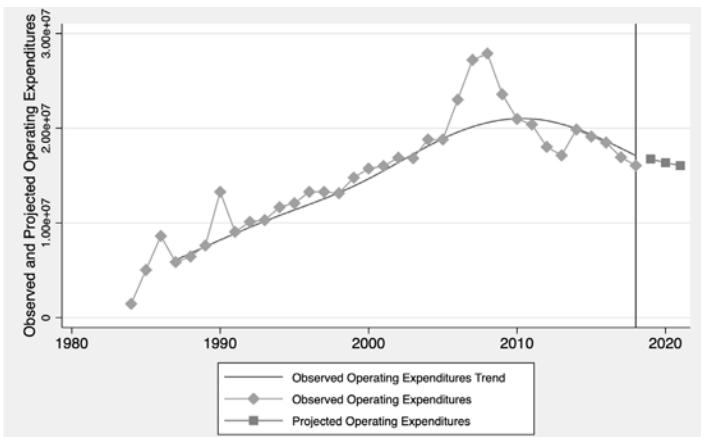
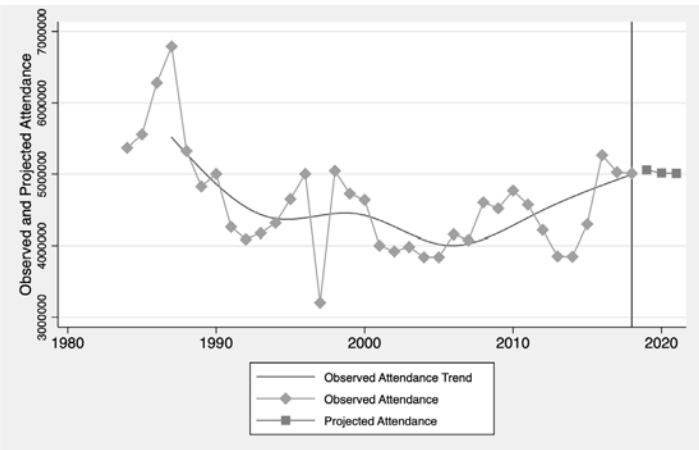


New Jersey Observed and Projected Labor

STATE SPECIFIC TRENDS • NEW MEXICO

Table 33. Vital statistics for New Mexico's State Park System in 2018

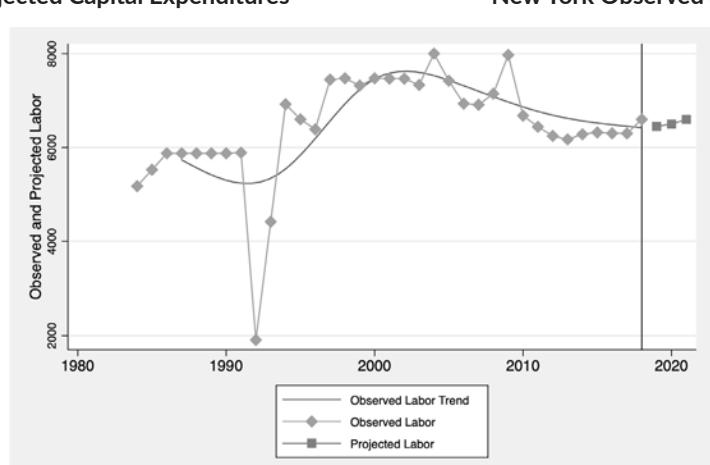
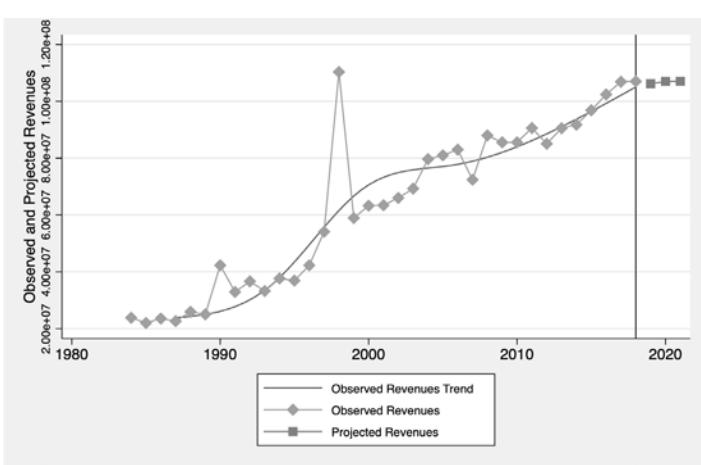
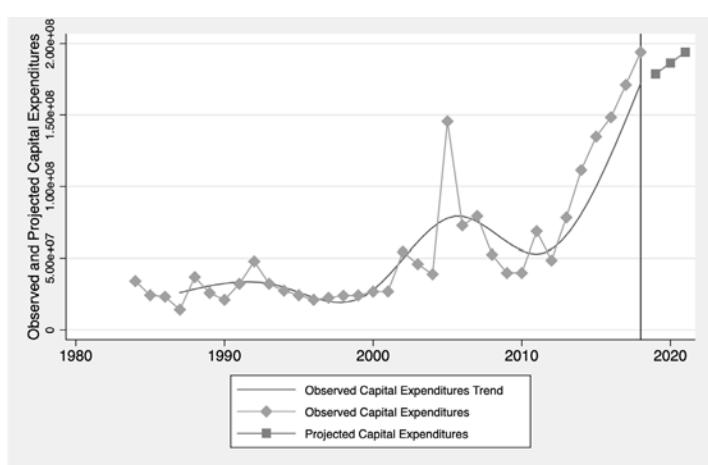
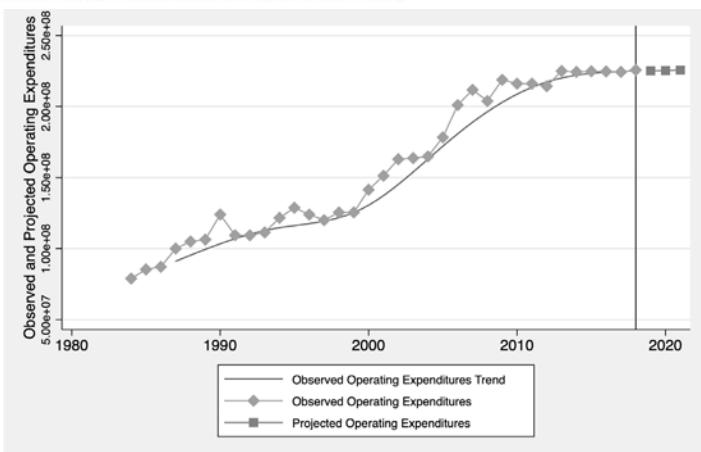
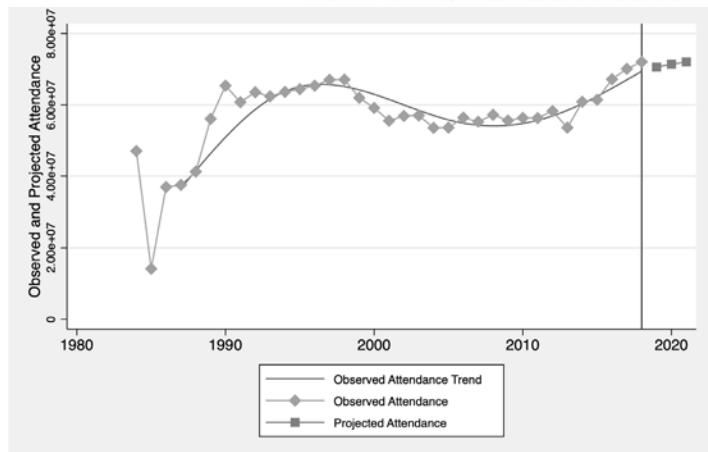
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 5,009,789 | 26 |
| Attendance (visitor-hours) | 15,089,484 | 79 |
| Operating Expenditures | 16,053,277 | 84 |
| Capital Expenditures | 7,938,086 | 41 |
| Revenue | 6,124,015 | 32 |
| Labor (personnel) | 235 | 0.001 |
| Labor (person-hours) | 488,800 | 3 |
| Acres | 191,587 | -- |



STATE SPECIFIC TRENDS • NEW YORK

Table 34. Vital statistics for New York's State Park System in 2018

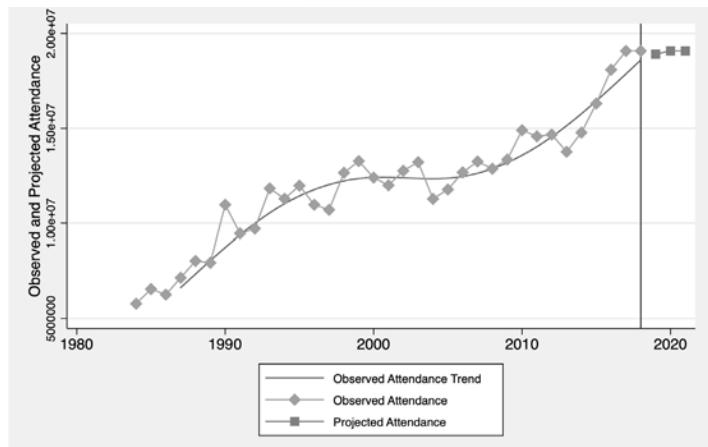
| Variable | Total | Total Per Acre |
|----------------------------|-------------|----------------|
| Attendance (visits) | 72,031,539 | 17 |
| Attendance (visitor-hours) | 216,958,992 | 50 |
| Operating Expenditures | 225,675,008 | 52 |
| Capital Expenditures | 194,004,672 | 45 |
| Revenue | 107,004,040 | 25 |
| Labor (personnel) | 6,598 | 0.002 |
| Labor (person-hours) | 13,723,840 | 3 |
| Acres | 4,318,328 | -- |



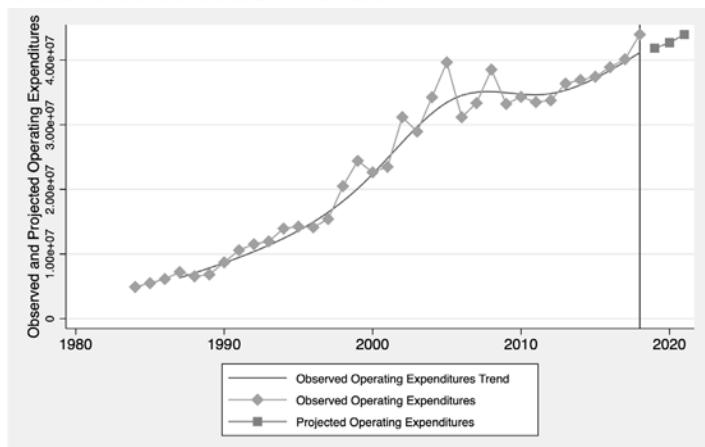
STATE SPECIFIC TRENDS • NORTH CAROLINA

Table 35. Vital statistics for North Carolina's State Park System in 2018

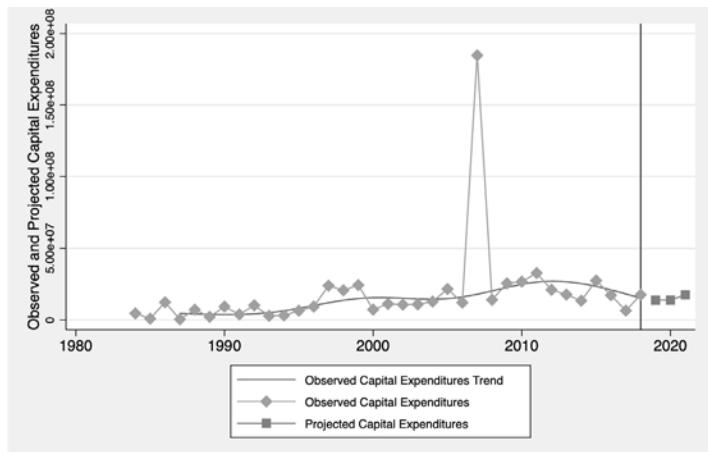
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 19,077,563 | 81 |
| Attendance (visitor-hours) | 57,461,620 | 245 |
| Operating Expenditures | 43,967,004 | 187 |
| Capital Expenditures | 17,588,540 | 75 |
| Revenue | 11,042,540 | 47 |
| Labor (personnel) | 1,257 | 0.005 |
| Labor (person-hours) | 2,614,560 | 11 |
| Acres | 234,976 | -- |



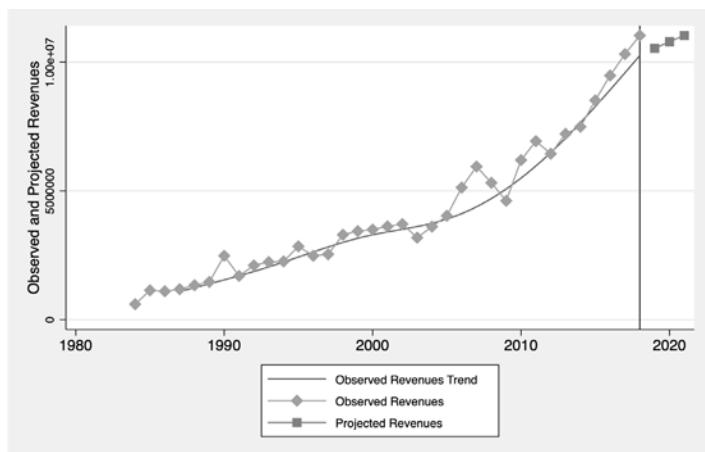
North Carolina Observed and Projected Attendance



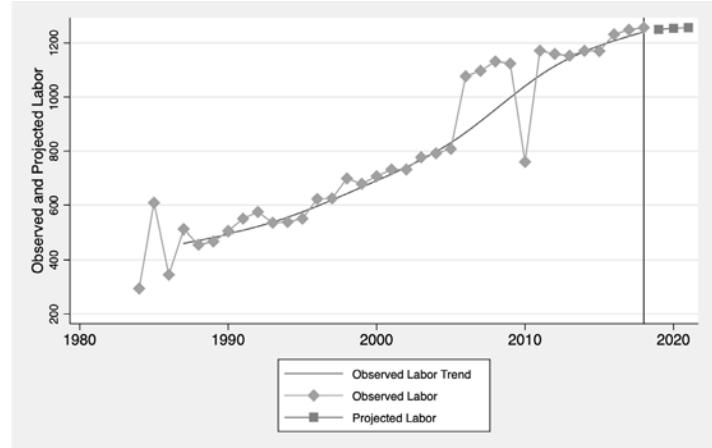
North Carolina Observed and Projected Operating Expenditures



North Carolina Observed and Projected Capital Expenditures



North Carolina Observed and Projected Revenues

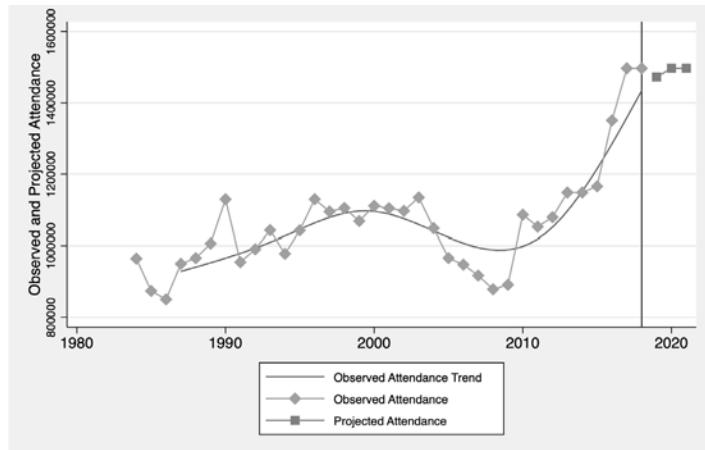


North Carolina Observed and Projected Labor

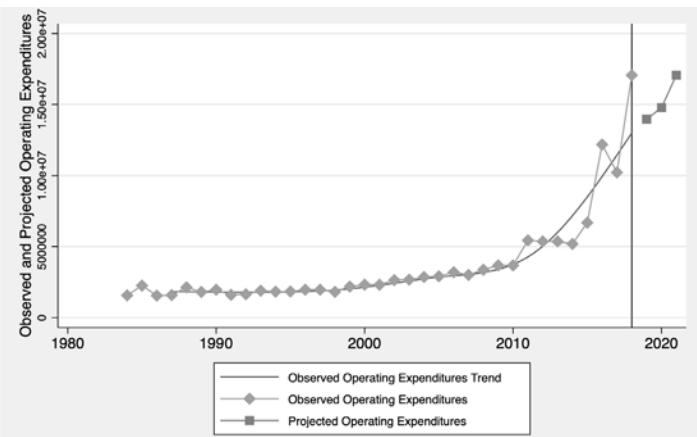
STATE SPECIFIC TRENDS • NORTH DAKOTA

Table 36. Vital statistics for North Dakota's State Park System in 2018

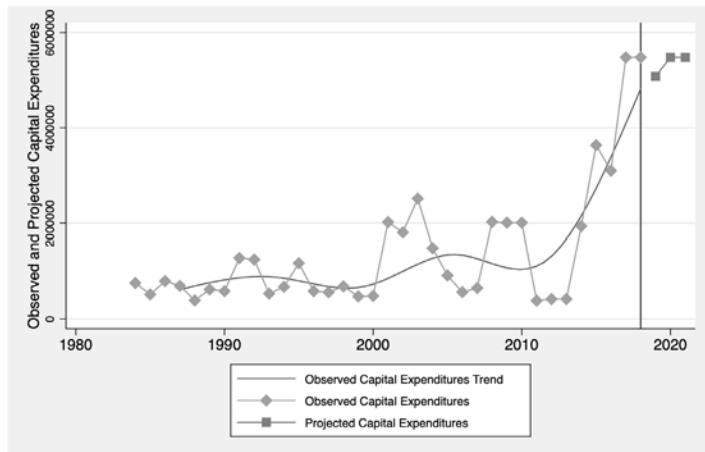
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 1,496,766 | 43 |
| Attendance (visitor-hours) | 4,508,259 | 129 |
| Operating Expenditures | 17,061,738 | 487 |
| Capital Expenditures | 5,479,292 | 157 |
| Revenue | 3,866,985 | 110 |
| Labor (personnel) | 268 | 0.008 |
| Labor (person-hours) | 557,440 | 16 |
| Acres | 35,010 | -- |



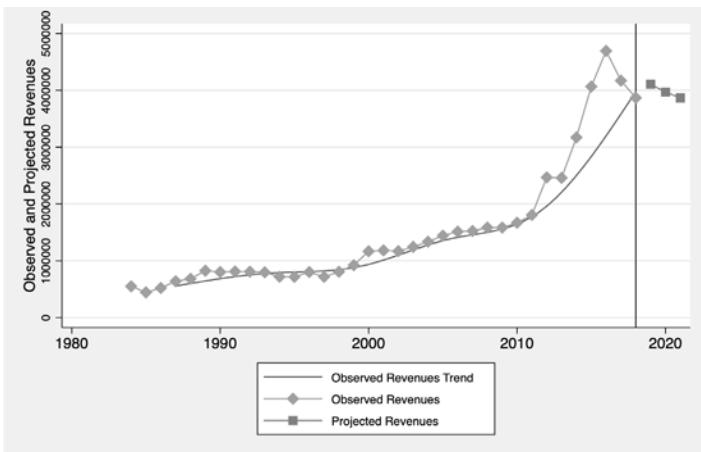
North Dakota Observed and Projected Attendance



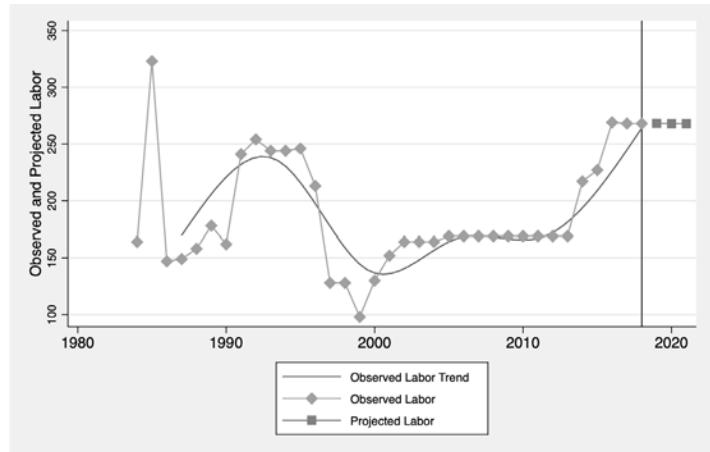
North Dakota Observed and Projected Operating Expenditures



North Dakota Observed and Projected Capital Expenditures



North Dakota Observed and Projected Revenues

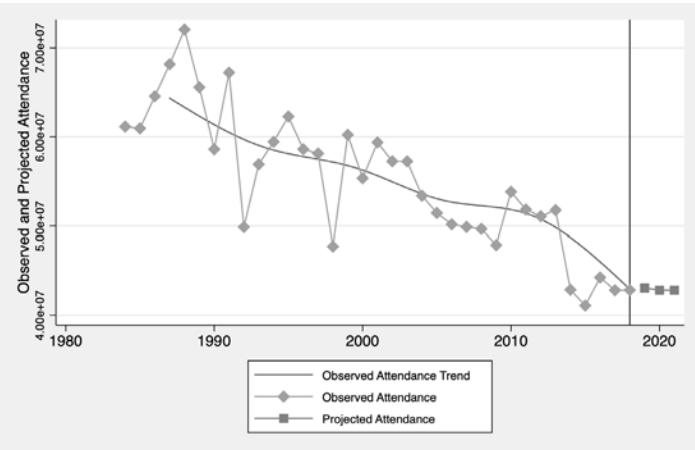


North Dakota Observed and Projected Labor

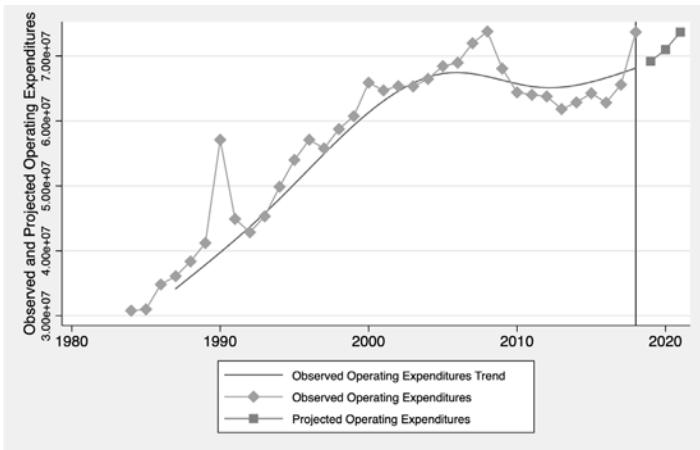
STATE SPECIFIC TRENDS • OHIO

Table 37. Vital statistics for Ohio's State Park System in 2018

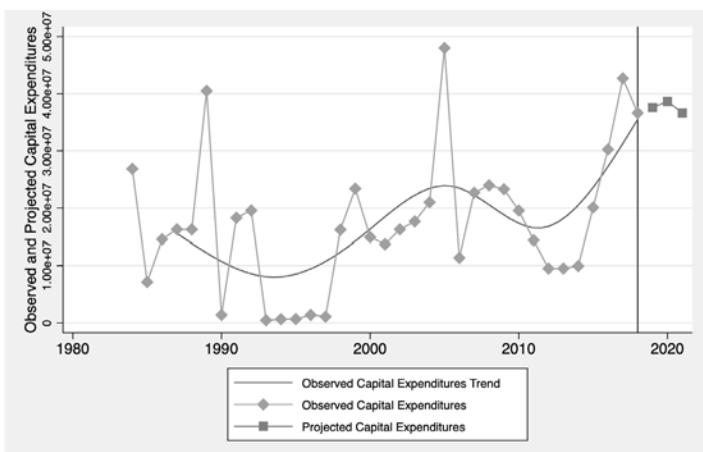
| Variable | Total | Total Per Acre |
|----------------------------|-------------|----------------|
| Attendance (visits) | 42,831,130 | 245 |
| Attendance (visitor-hours) | 129,007,360 | 738 |
| Operating Expenditures | 73,697,552 | 422 |
| Capital Expenditures | 36,637,668 | 210 |
| Revenue | 32,025,944 | 183 |
| Labor (personnel) | 1,310 | 0.007 |
| Labor (person-hours) | 2,724,800 | 16 |
| Acres | 174,747 | -- |



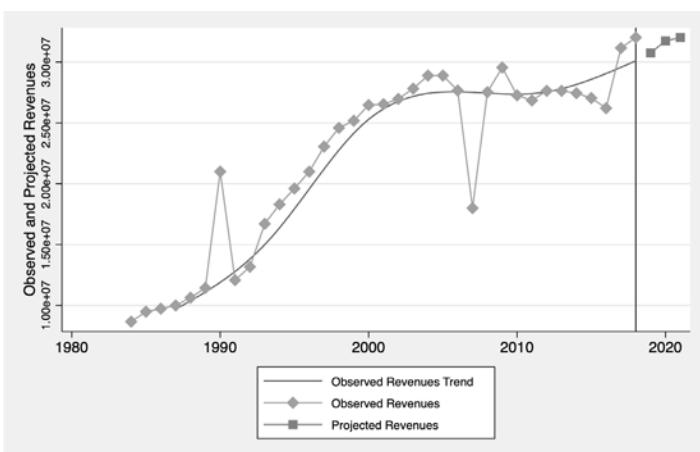
Ohio Observed and Projected Attendance



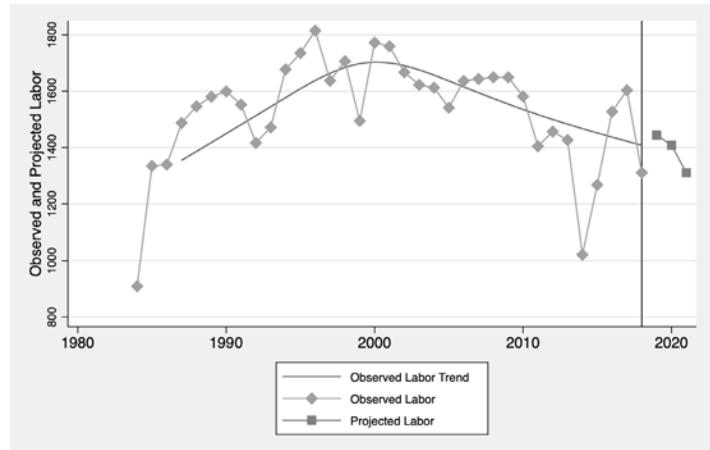
Ohio Observed and Projected Operating Expenditures



Ohio Observed and Projected Capital Expenditures



Ohio Observed and Projected Revenues

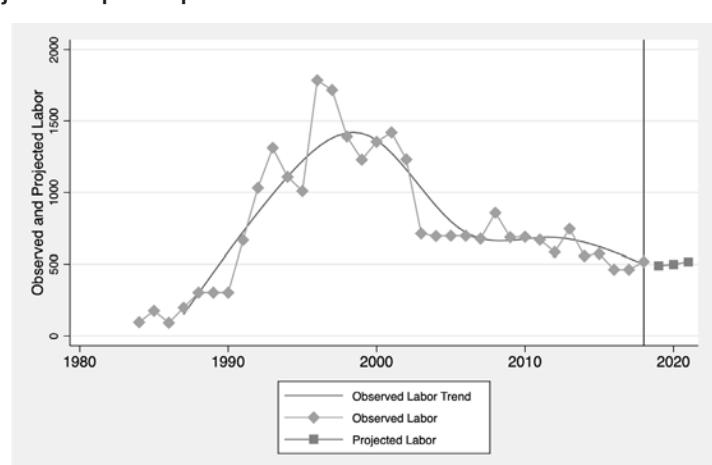
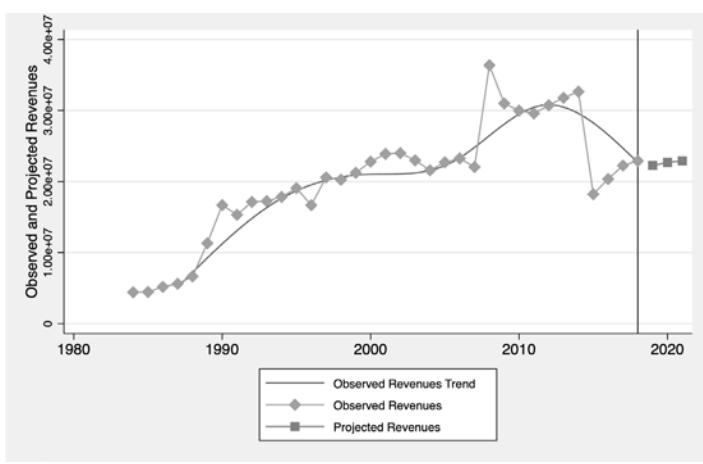
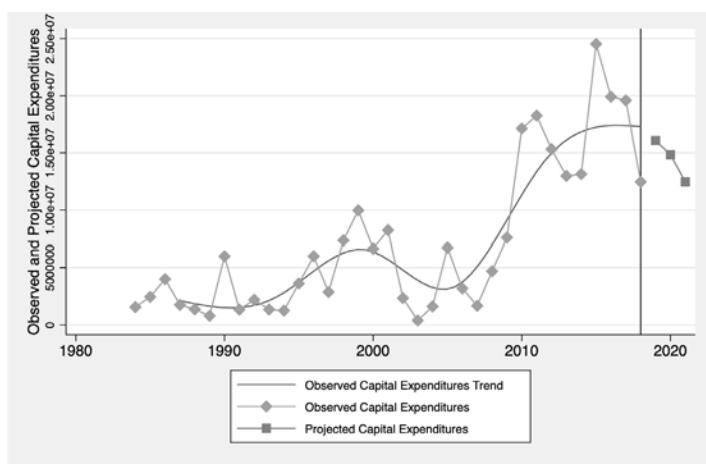
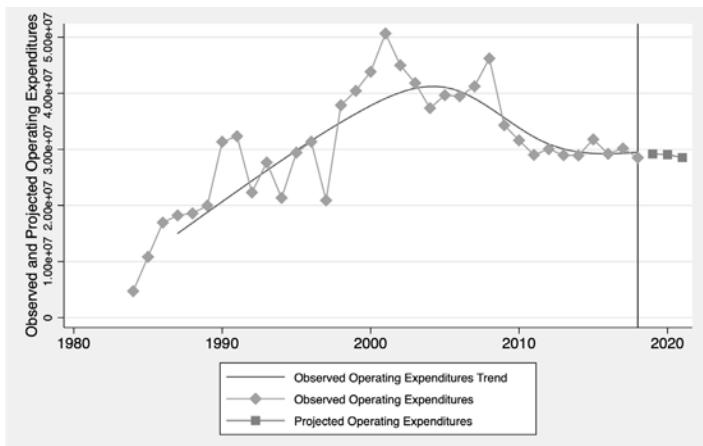
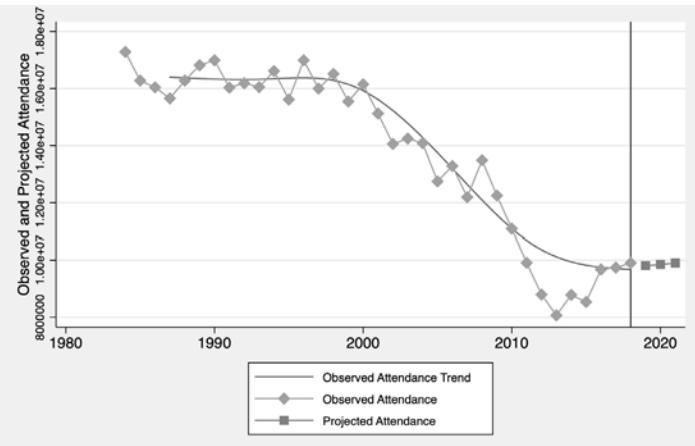


Ohio Observed and Projected Labor

STATE SPECIFIC TRENDS • OKLAHOMA

Table 38. Vital statistics for Oklahoma's State Park System in 2018

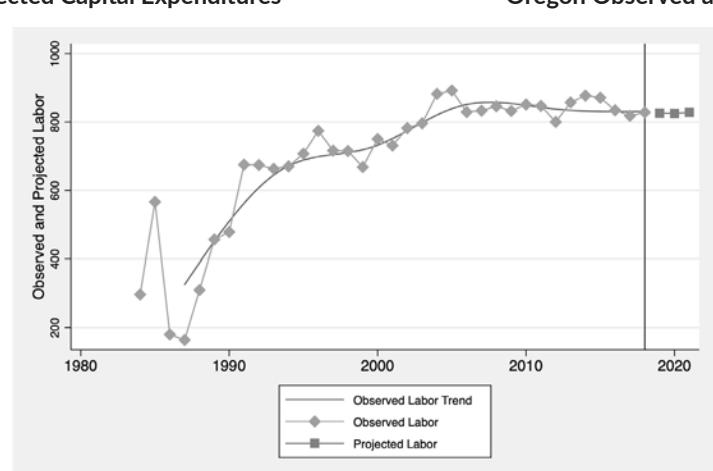
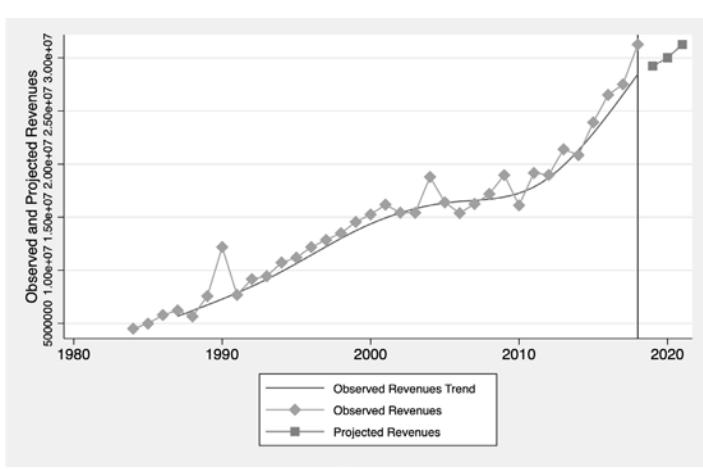
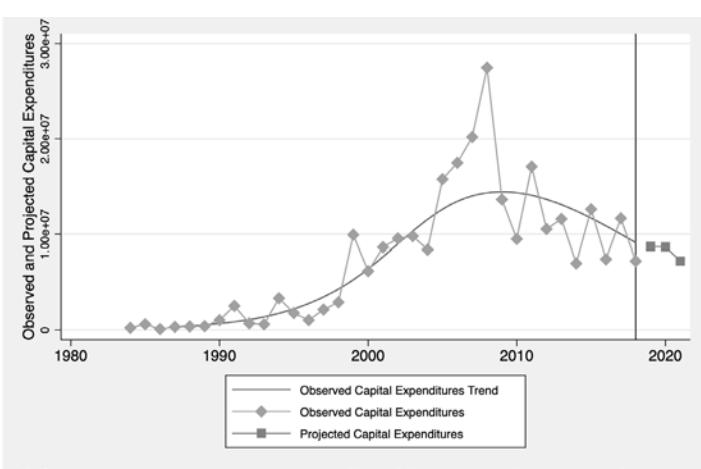
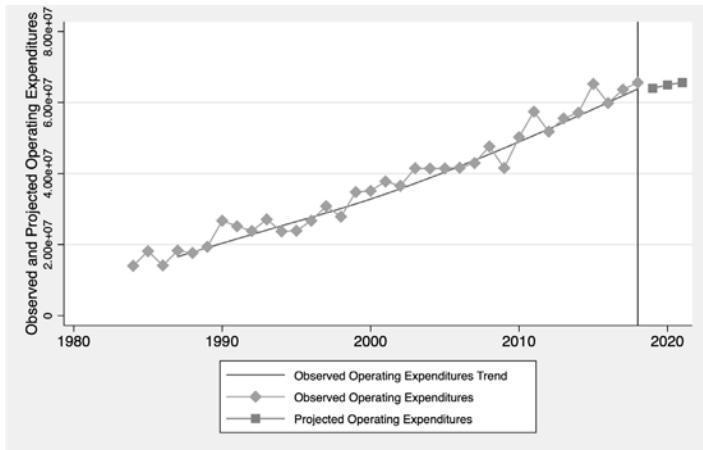
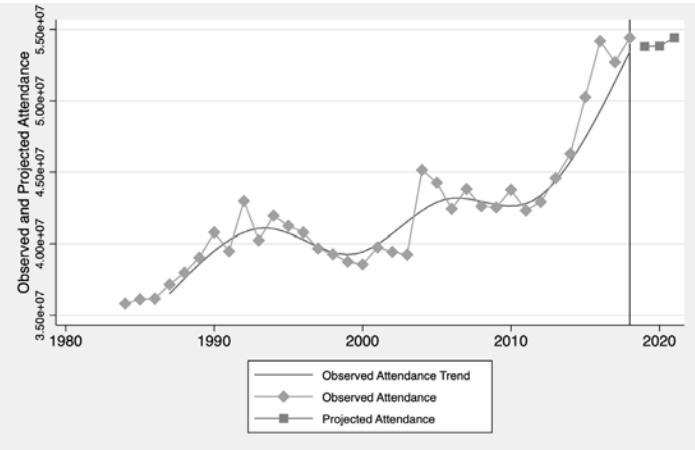
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 9,903,311 | 161 |
| Attendance (visitor-hours) | 29,828,772 | 485 |
| Operating Expenditures | 28,518,066 | 464 |
| Capital Expenditures | 12,463,949 | 203 |
| Revenue | 22,904,766 | 372 |
| Labor (personnel) | 518 | 0.008 |
| Labor (person-hours) | 1,077,440 | 18 |
| Acres | 61,508 | -- |



STATE SPECIFIC TRENDS • OREGON

Table 39. Vital statistics for Oregon's State Park System in 2018

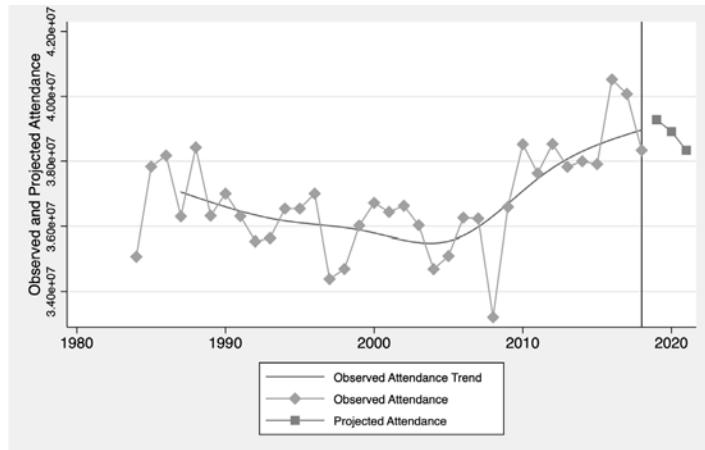
| Variable | Total | Total Per Acre |
|----------------------------|-------------|----------------|
| Attendance (visits) | 54,421,472 | 481 |
| Attendance (visitor-hours) | 163,917,472 | 1,449 |
| Operating Expenditures | 65,612,440 | 580 |
| Capital Expenditures | 7,211,603 | 64 |
| Revenue | 31,261,372 | 276 |
| Labor (personnel) | 828 | 0.007 |
| Labor (person-hours) | 1,722,240 | 15 |
| Acres | 113,157 | -- |



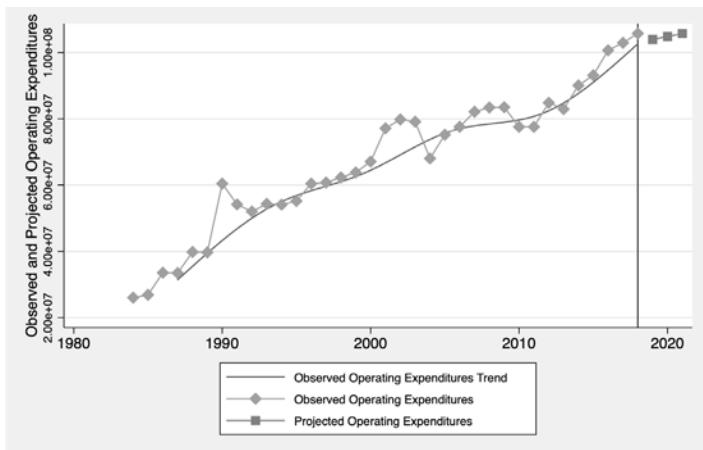
STATE SPECIFIC TRENDS • PENNSYLVANIA

Table 40. Vital statistics for Pennsylvania's State Park System in 2018

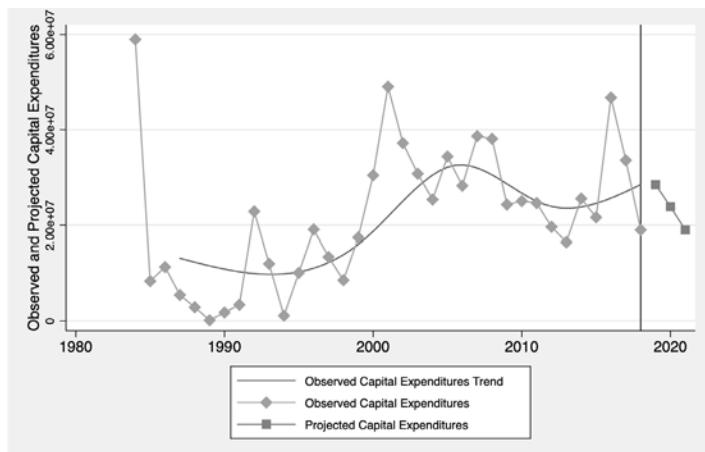
| Variable | Total | Total Per Acre |
|----------------------------|-------------|----------------|
| Attendance (visits) | 38,338,408 | 130 |
| Attendance (visitor-hours) | 115,475,288 | 391 |
| Operating Expenditures | 105,761,000 | 358 |
| Capital Expenditures | 19,000,000 | 64 |
| Revenue | 25,916,980 | 88 |
| Labor (personnel) | 1,531 | 0.005 |
| Labor (person-hours) | 3,184,480 | 11 |
| Acres | 295,172 | - |



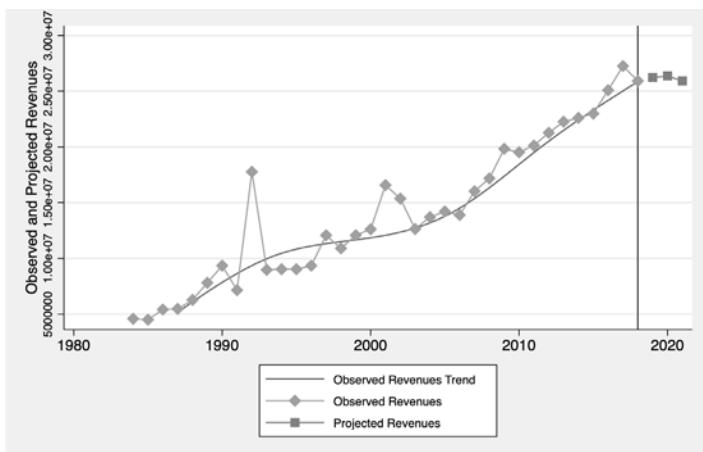
Pennsylvania Observed and Projected Attendance



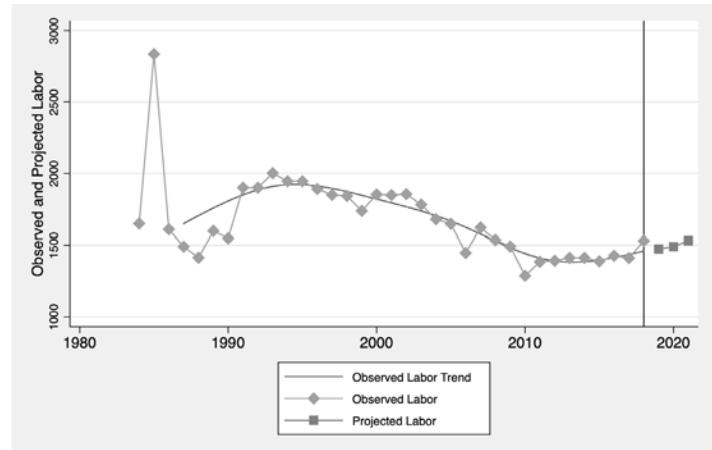
Pennsylvania Observed and Projected Operating Expenditures



Pennsylvania Observed and Projected Capital Expenditures



Pennsylvania Observed and Projected Revenues

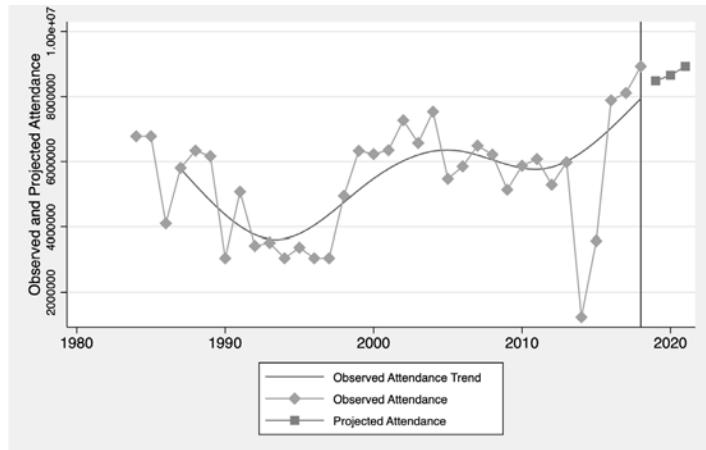


Pennsylvania Observed and Projected Labor

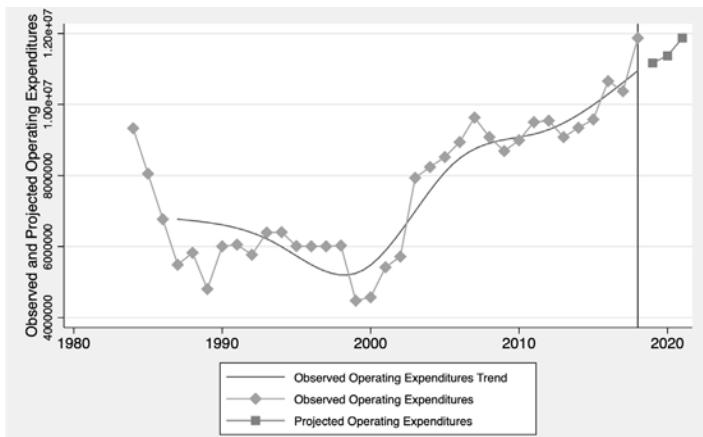
STATE SPECIFIC TRENDS • RHODE ISLAND

Table 41. Vital statistics for Rhode Island's State Park System in 2018

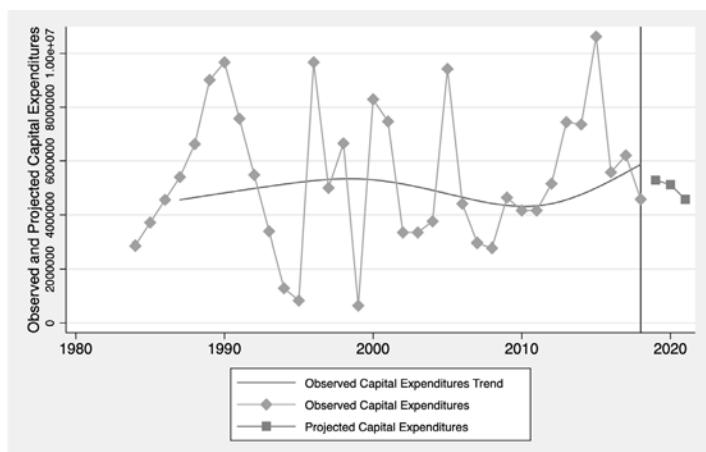
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 8,927,843 | 912 |
| Attendance (visitor-hours) | 26,890,664 | 2,747 |
| Operating Expenditures | 11,871,876 | 1,213 |
| Capital Expenditures | 4,575,092 | 467 |
| Revenue | 5,444,098 | 556 |
| Labor (personnel) | 497 | 0.051 |
| Labor (person-hours) | 1,033,760 | 106 |
| Acres | 9,790 | -- |



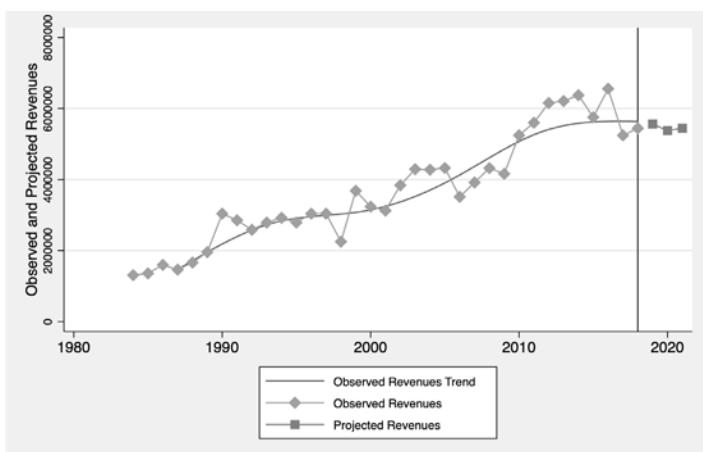
Rhode Island Observed and Projected Attendance



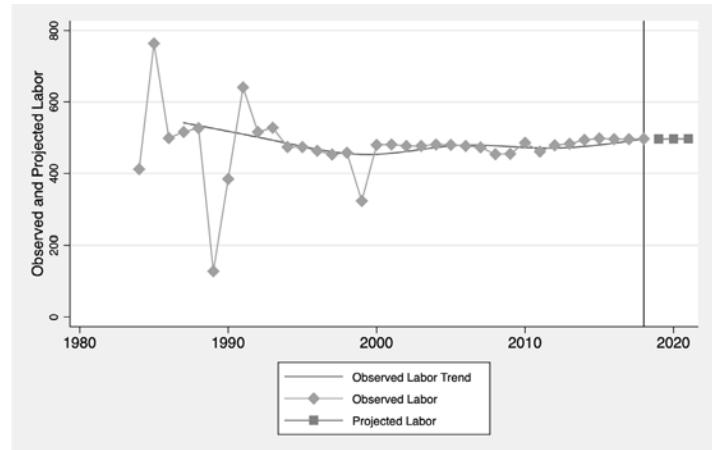
Rhode Island Observed and Projected Operating Expenditures



Rhode Island Observed and Projected Capital Expenditures



Rhode Island Observed and Projected Revenues

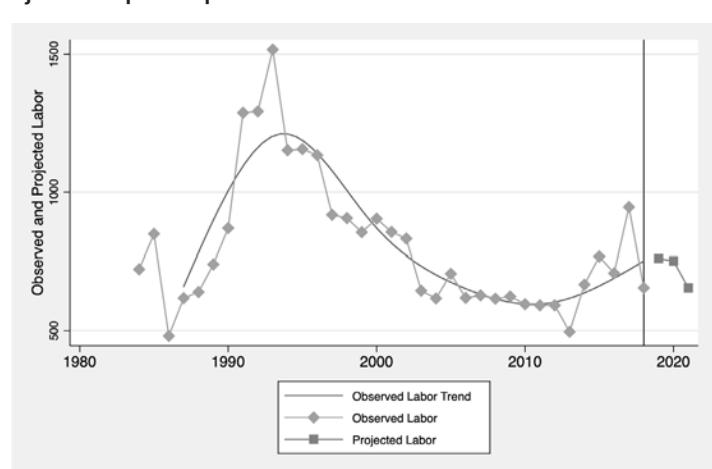
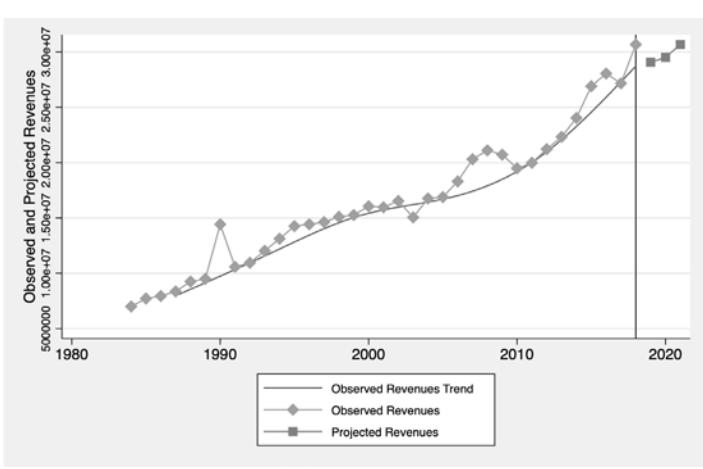
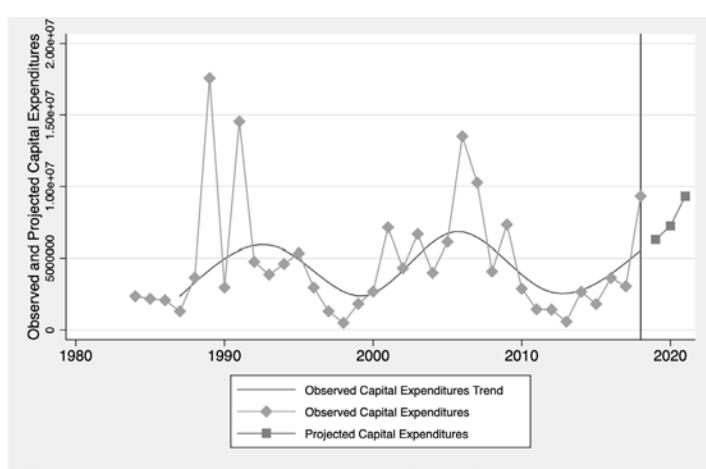
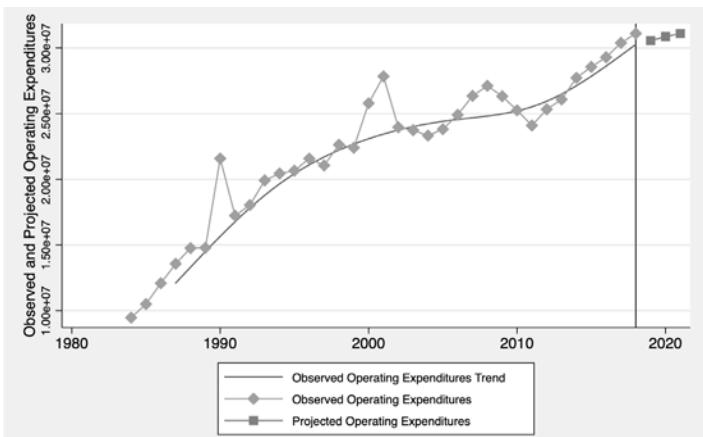
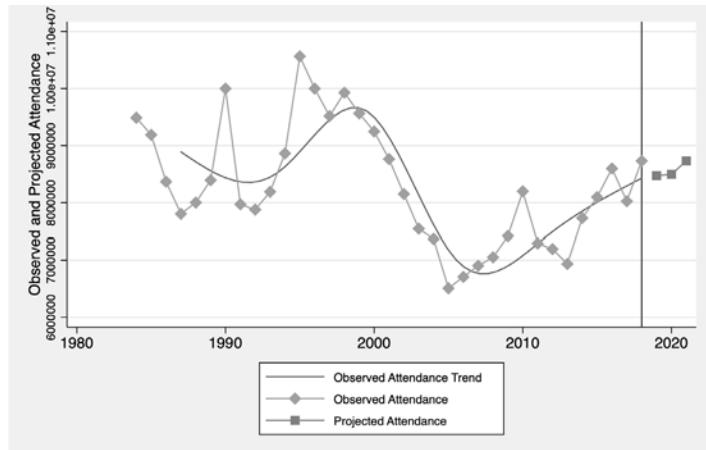


Rhode Island Observed and Projected Labor

STATE SPECIFIC TRENDS • SOUTH CAROLINA

Table 42. Vital statistics for South Carolina's State Park System in 2018

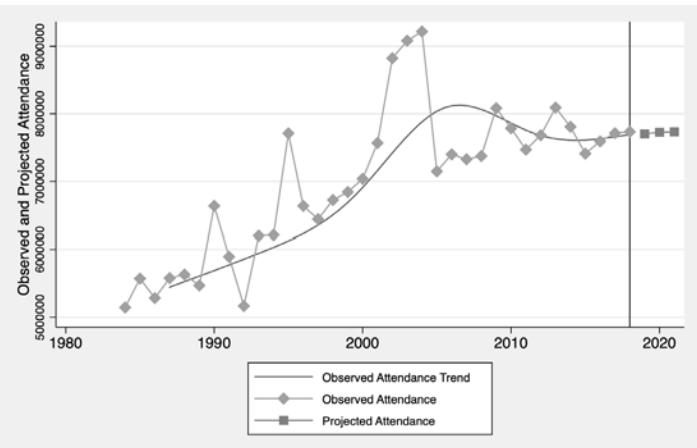
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 8,730,516 | 114 |
| Attendance (visitor-hours) | 26,296,314 | 343 |
| Operating Expenditures | 31,111,736 | 405 |
| Capital Expenditures | 9,322,712 | 122 |
| Revenue | 30,683,592 | 400 |
| Labor (personnel) | 655 | 0.009 |
| Labor (person-hours) | 1,362,400 | 18 |
| Acres | 76,727 | -- |



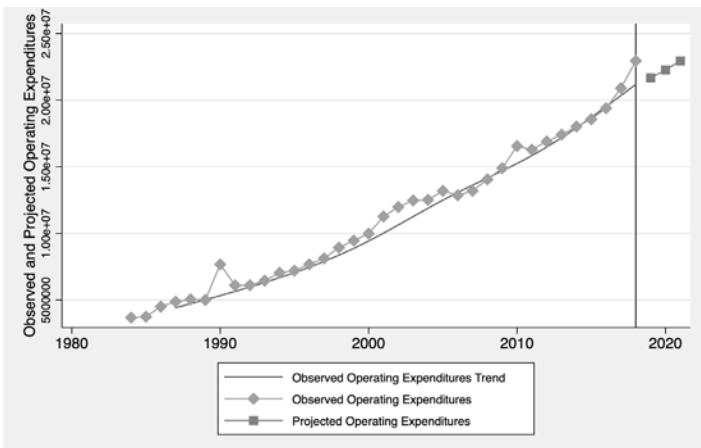
STATE SPECIFIC TRENDS • SOUTH DAKOTA

Table 43. Vital statistics for South Dakota's State Park System in 2018

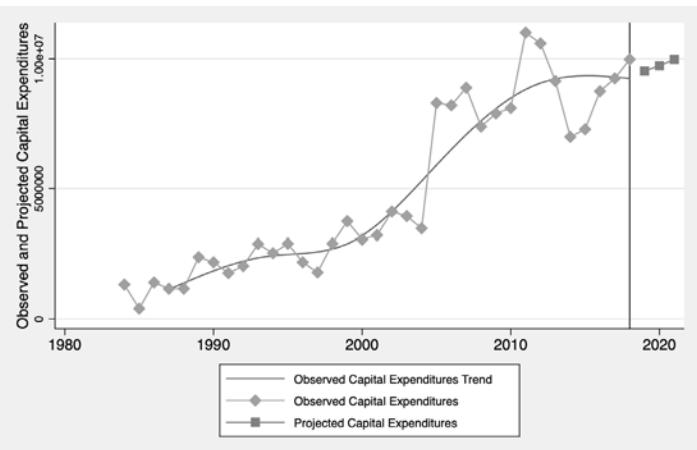
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 7,734,020 | 75 |
| Attendance (visitor-hours) | 23,294,868 | 227 |
| Operating Expenditures | 22,943,538 | 224 |
| Capital Expenditures | 9,979,880 | 97 |
| Revenue | 27,865,470 | 272 |
| Labor (personnel) | 667 | 0.007 |
| Labor (person-hours) | 1,387,360 | 14 |
| Acres | 102,573 | - |



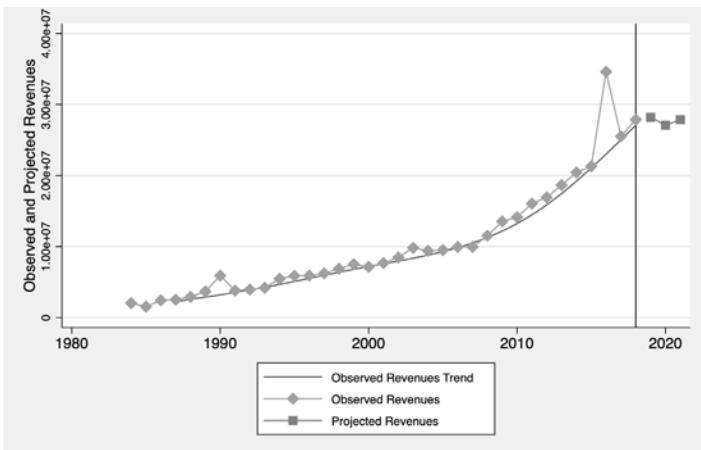
South Dakota Observed and Projected Attendance



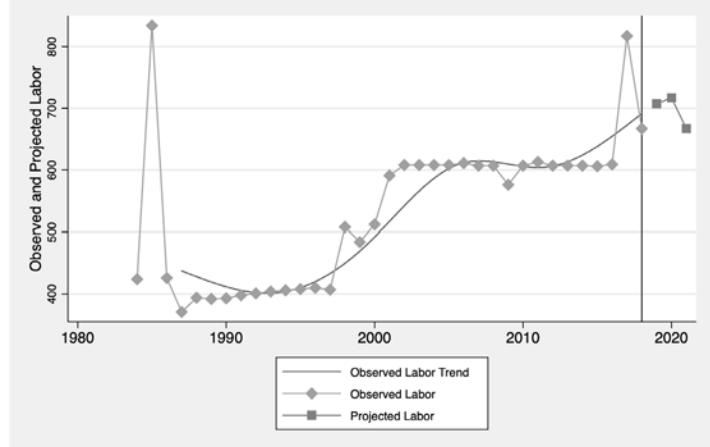
South Dakota Observed and Projected Operating Expenditures



South Dakota Observed and Projected Capital Expenditures



South Dakota Observed and Projected Revenues

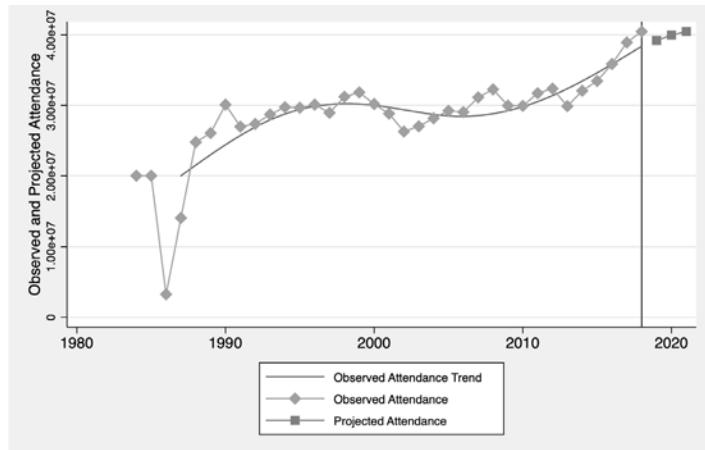


South Dakota Observed and Projected Labor

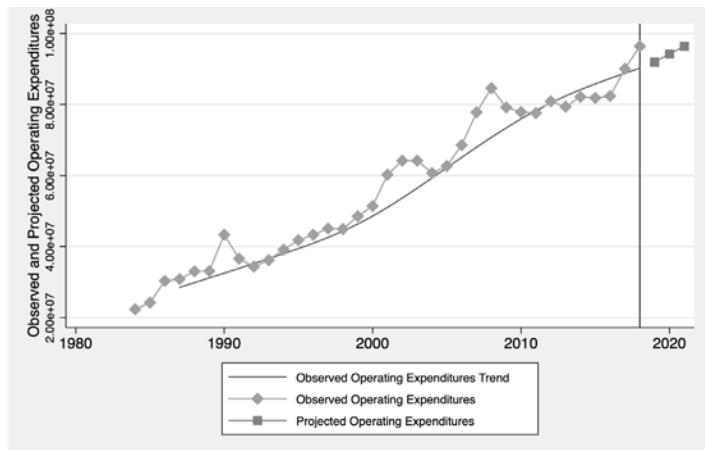
STATE SPECIFIC TRENDS • TENNESSEE

Table 44. Vital statistics for Tennessee's State Park System in 2018

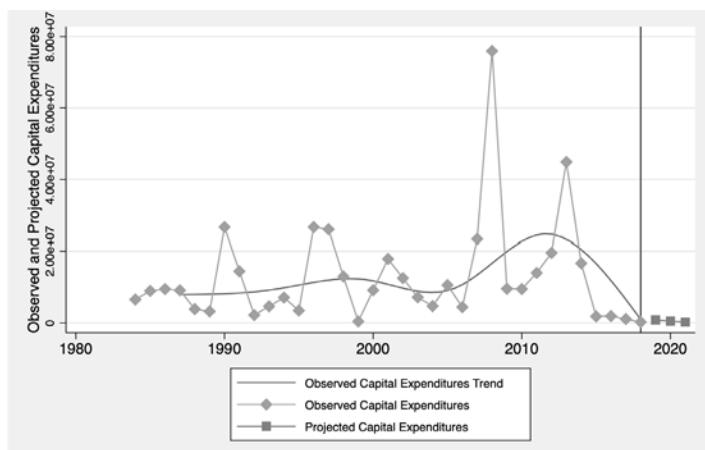
| Variable | Total | Total Per Acre |
|----------------------------|-------------|----------------|
| Attendance (visits) | 40,477,387 | 179 |
| Attendance (visitor-hours) | 121,917,888 | 538 |
| Operating Expenditures | 96,390,592 | 426 |
| Capital Expenditures | 251,400 | 1 |
| Revenue | 42,924,100 | 190 |
| Labor (personnel) | 1,487 | 0.007 |
| Labor (person-hours) | 3,092,960 | 14 |
| Acres | 226,472 | -- |



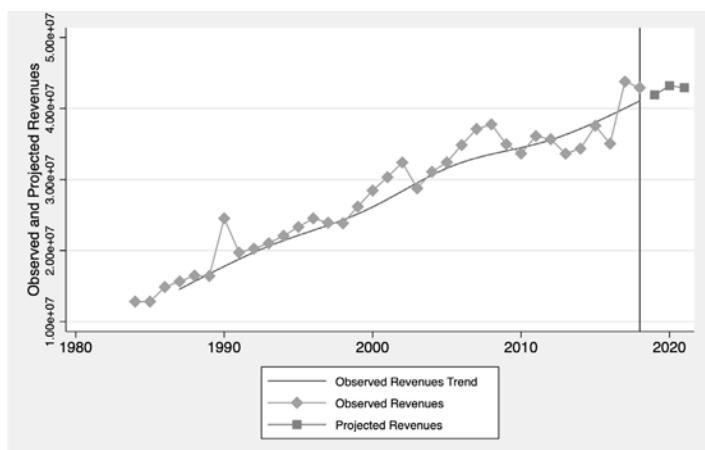
Tennessee Observed and Projected Attendance



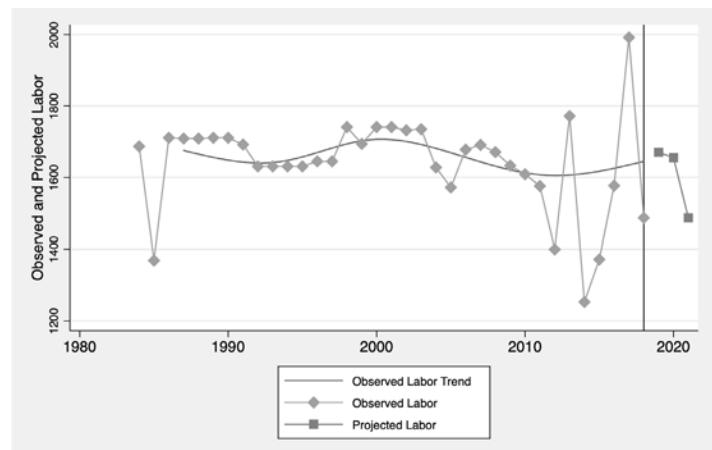
Tennessee Observed and Projected Operating Expenditures



Tennessee Observed and Projected Capital Expenditures



Tennessee Observed and Projected Revenues

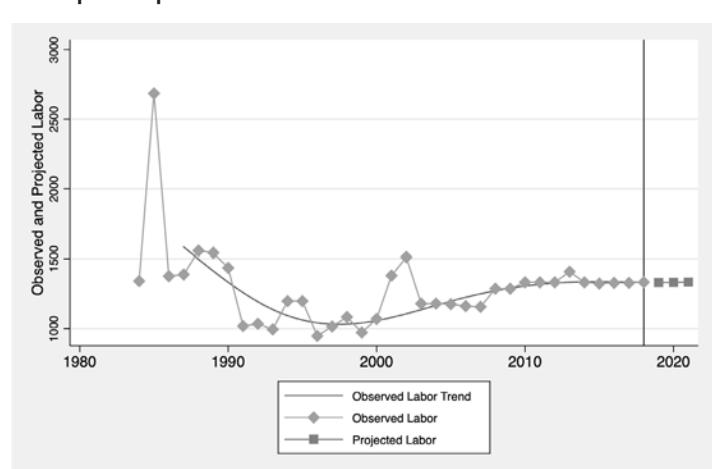
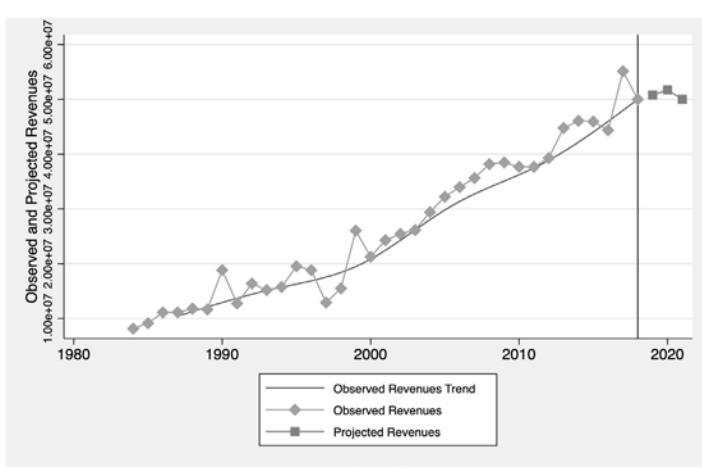
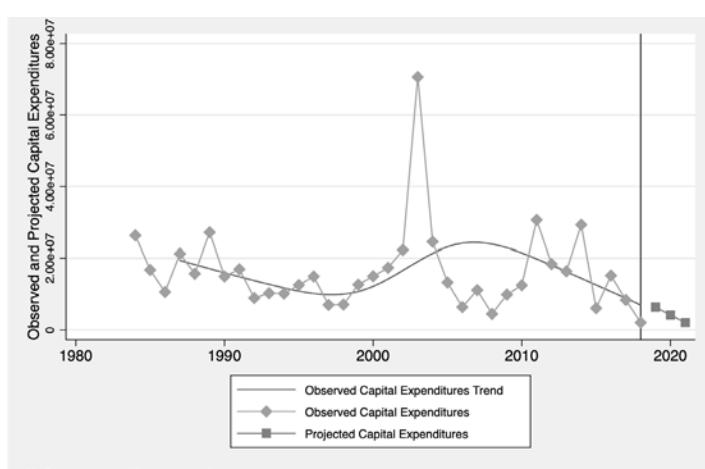
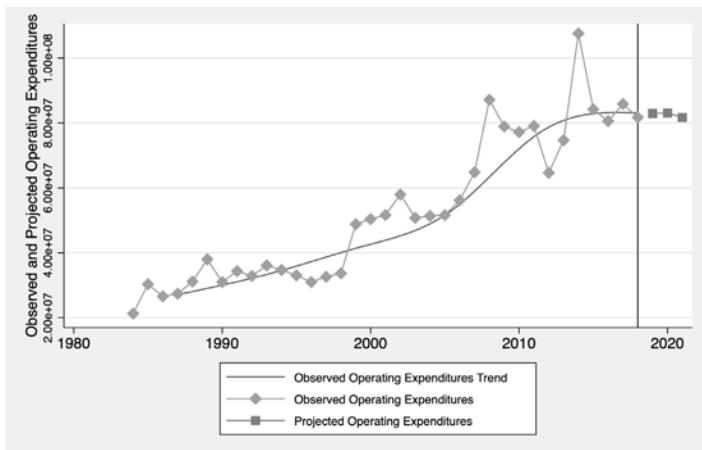
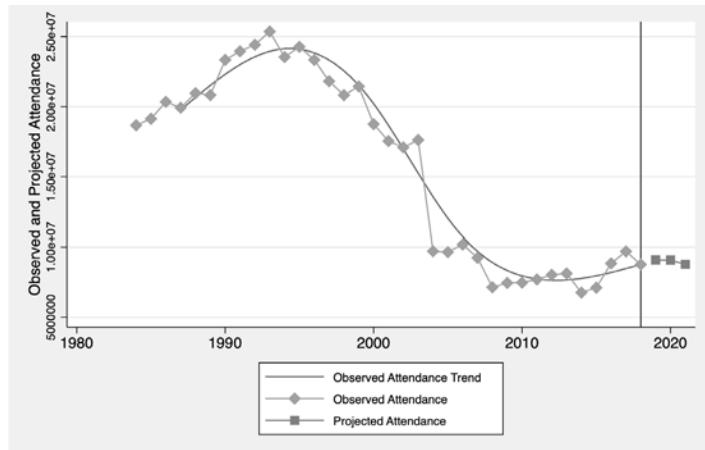


Tennessee Observed and Projected Labor

STATE SPECIFIC TRENDS • TEXAS

Table 45. Vital statistics for Texas' State Park System in 2018

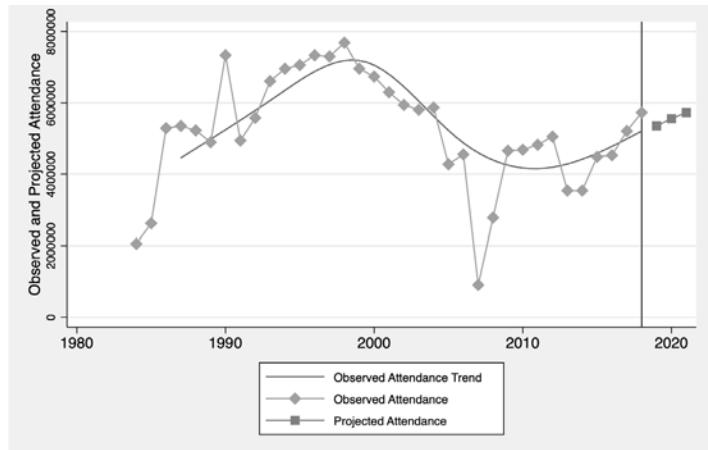
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 8,771,744 | 14 |
| Attendance (visitor-hours) | 26,420,492 | 41 |
| Operating Expenditures | 81,724,304 | 128 |
| Capital Expenditures | 2,065,892 | 3 |
| Revenue | 49,995,280 | 78 |
| Labor (personnel) | 1,334 | 0.002 |
| Labor (person-hours) | 2,774,720 | 4 |
| Acres | 640,210 | -- |



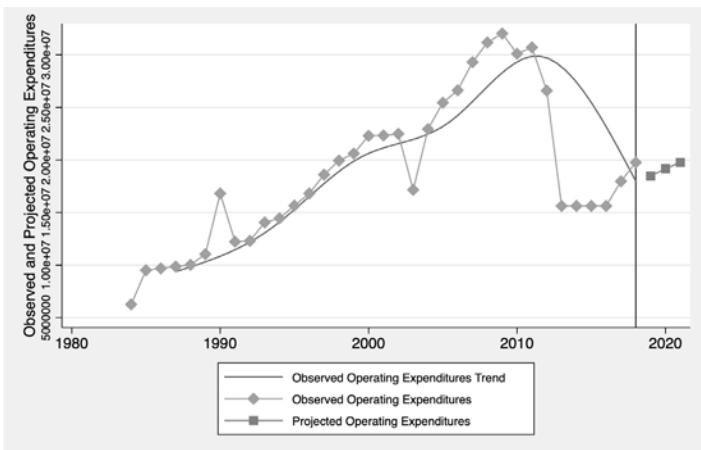
STATE SPECIFIC TRENDS • UTAH

Table 46. Vital statistics for Utah's State Park System in 2018

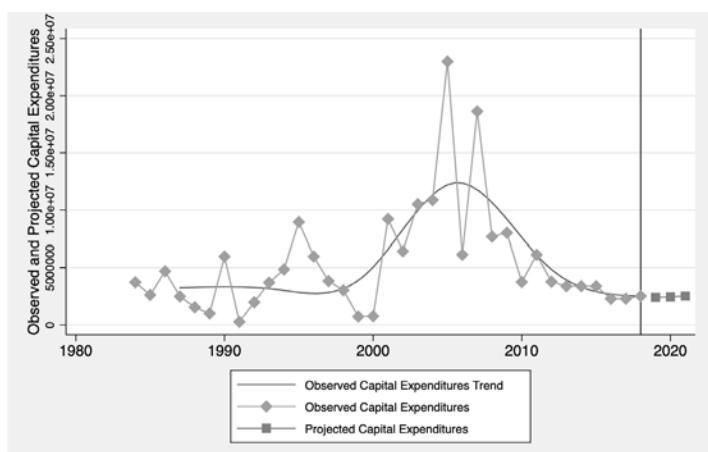
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 5,727,533 | 38 |
| Attendance (visitor-hours) | 17,251,330 | 113 |
| Operating Expenditures | 19,763,824 | 130 |
| Capital Expenditures | 2,523,433 | 17 |
| Revenue | 25,367,914 | 166 |
| Labor (personnel) | 312 | 0.002 |
| Labor (person-hours) | 648,960 | 4 |
| Acres | 152,616 | -- |



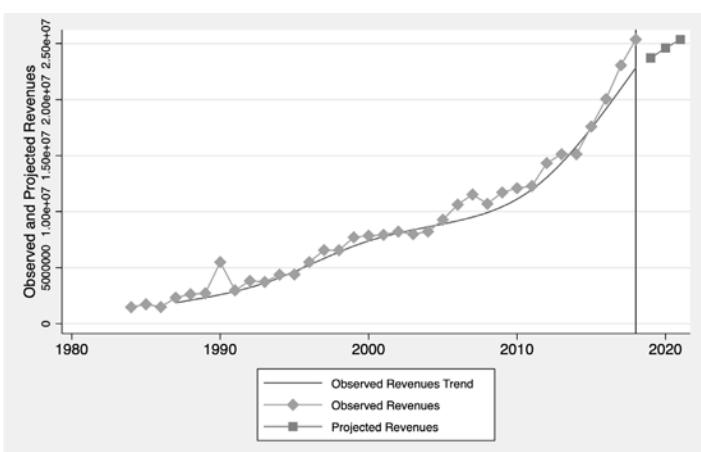
Utah Observed and Projected Attendance



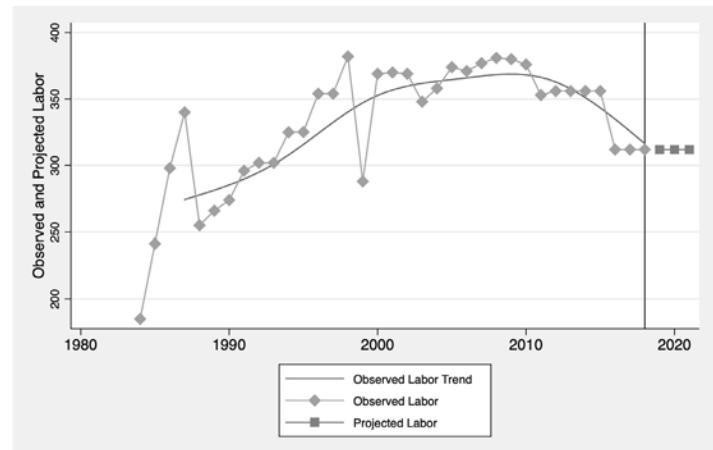
Utah Observed and Projected Operating Expenditures



Utah Observed and Projected Capital Expenditures



Utah Observed and Projected Revenues

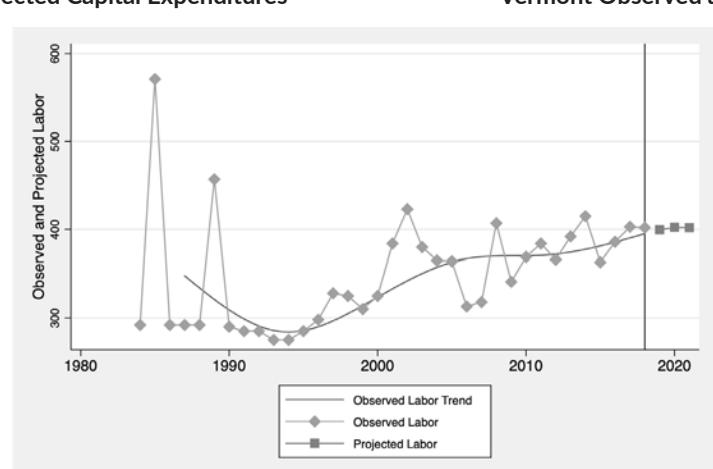
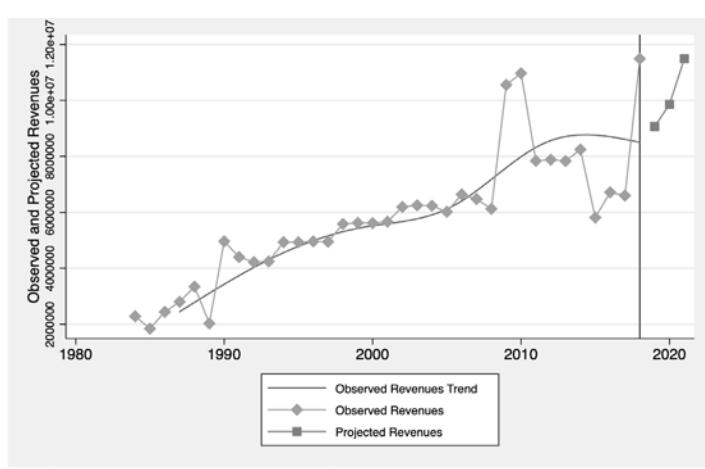
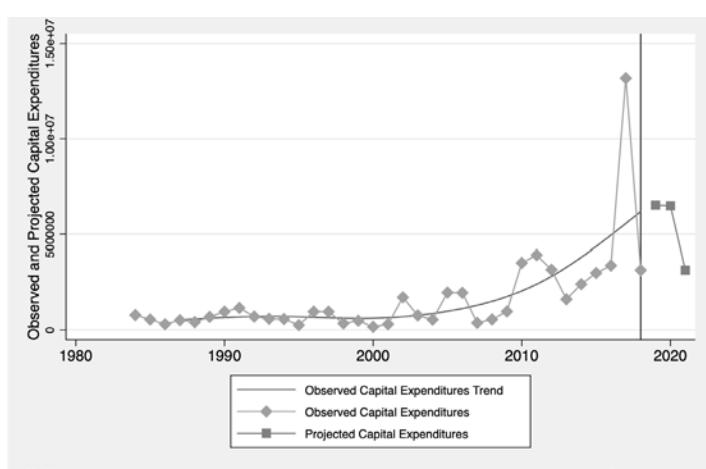
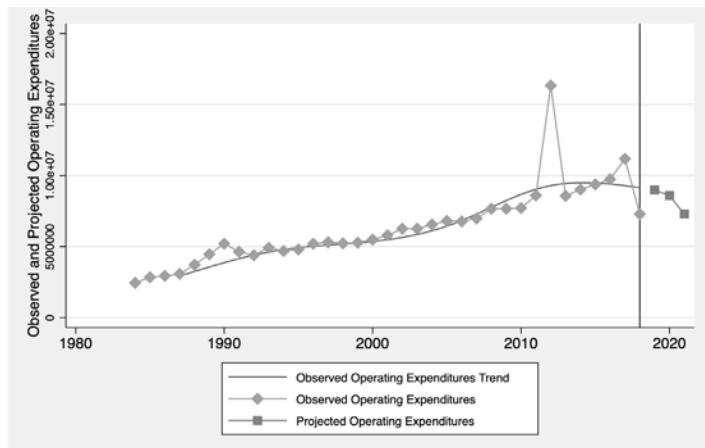
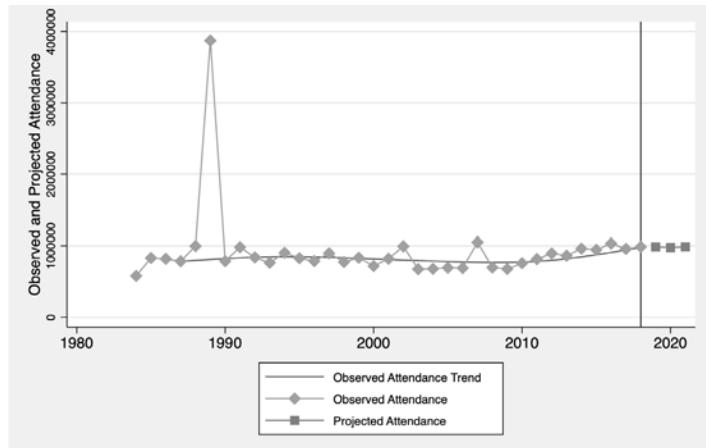


Utah Observed and Projected Labor

STATE SPECIFIC TRENDS • VERMONT

Table 47. Vital statistics for Vermont's State Park System in 2018

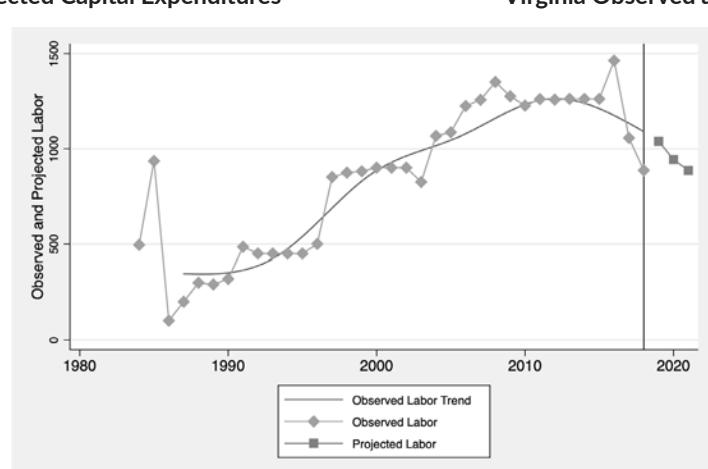
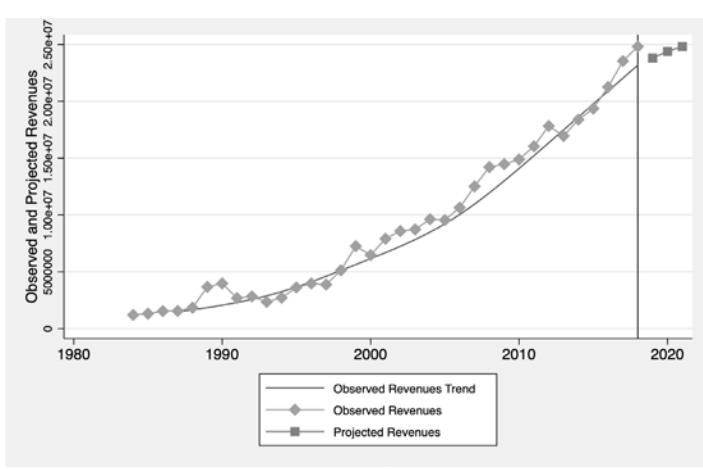
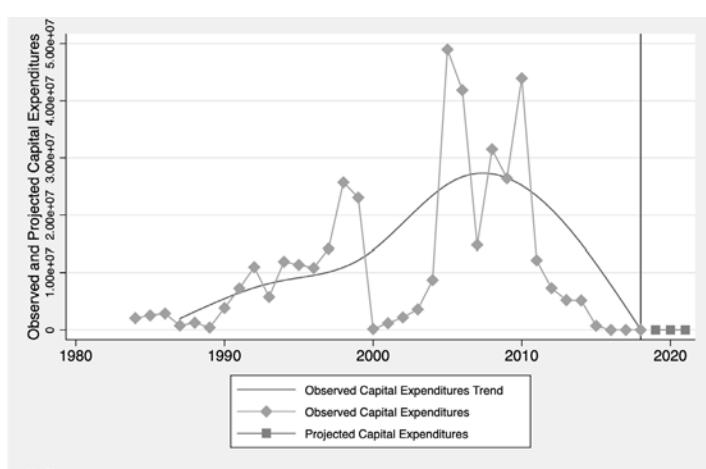
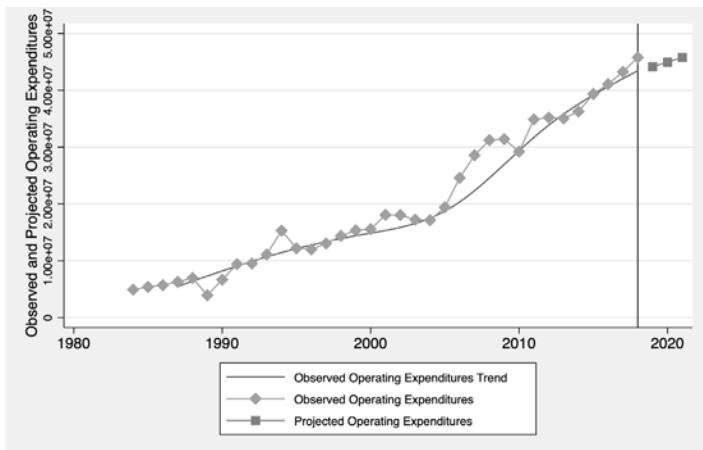
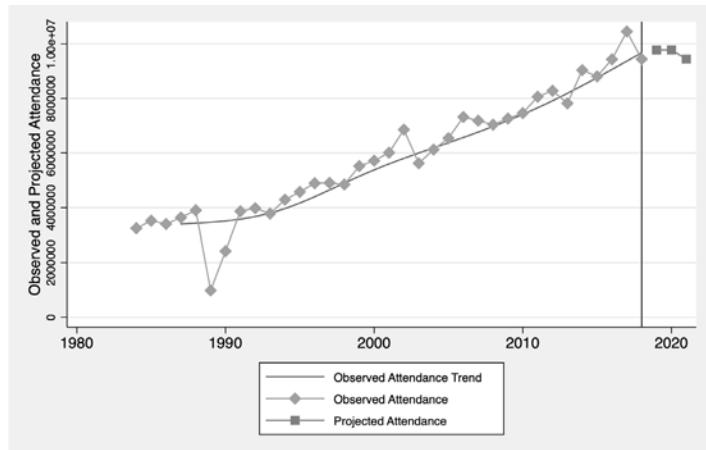
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 986,953 | 13 |
| Attendance (visitor-hours) | 2,972,703 | 40 |
| Operating Expenditures | 7,288,837 | 98 |
| Capital Expenditures | 3,133,399 | 42 |
| Revenue | 11,490,913 | 155 |
| Labor (personnel) | 402 | 0.005 |
| Labor (person-hours) | 836,160 | 11 |
| Acres | 74,291 | -- |



STATE SPECIFIC TRENDS • VIRGINIA

Table 48. Vital statistics for Virginia's State Park System in 2018

| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 9,443,194 | 128 |
| Attendance (visitor-hours) | 28,442,900 | 386 |
| Operating Expenditures | 45,780,808 | 621 |
| Capital Expenditures | 1 | 0 |
| Revenue | 24,818,476 | 337 |
| Labor (personnel) | 887 | 0.012 |
| Labor (person-hours) | 1,844,960 | 25 |
| Acres | 73,723 | -- |

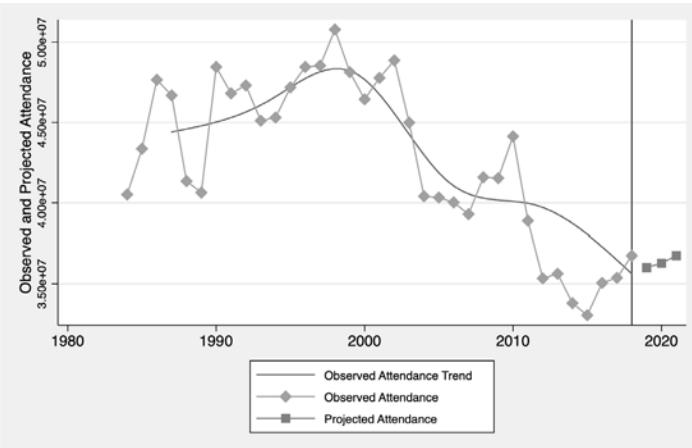


Virginia Observed and Projected Labor

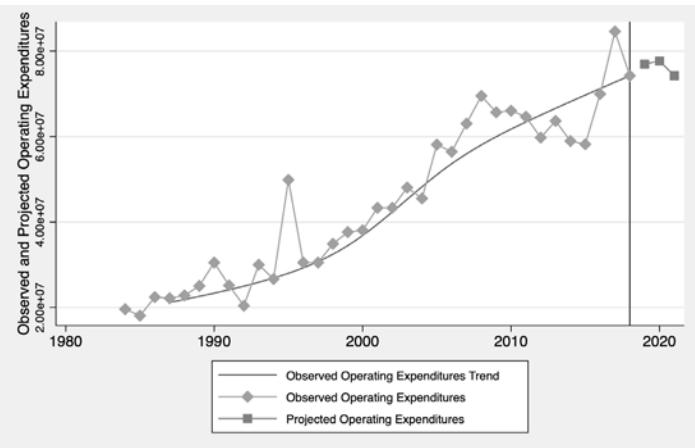
STATE SPECIFIC TRENDS • WASHINGTON

Table 49. Vital statistics for Washington's State Park System in 2018

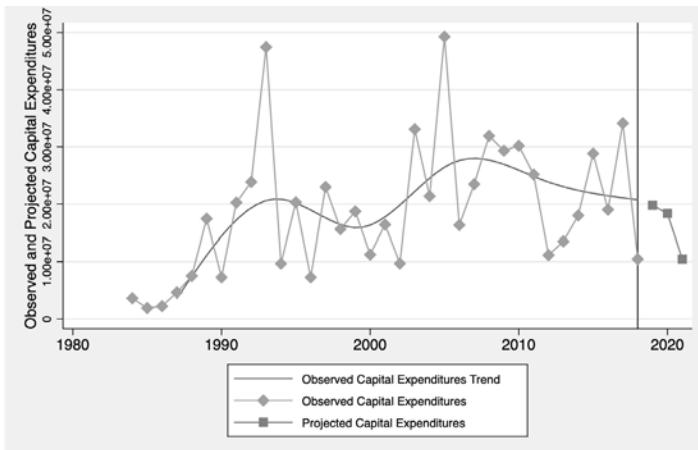
| Variable | Total | Total Per Acre |
|----------------------------|-------------|----------------|
| Attendance (visits) | 36,745,425 | 302 |
| Attendance (visitor-hours) | 110,677,224 | 909 |
| Operating Expenditures | 74,249,712 | 610 |
| Capital Expenditures | 10,459,207 | 86 |
| Revenue | 49,852,400 | 410 |
| Labor (personnel) | 1,035 | 0.009 |
| Labor (person-hours) | 2,152,800 | 18 |
| Acres | 121,729 | - |



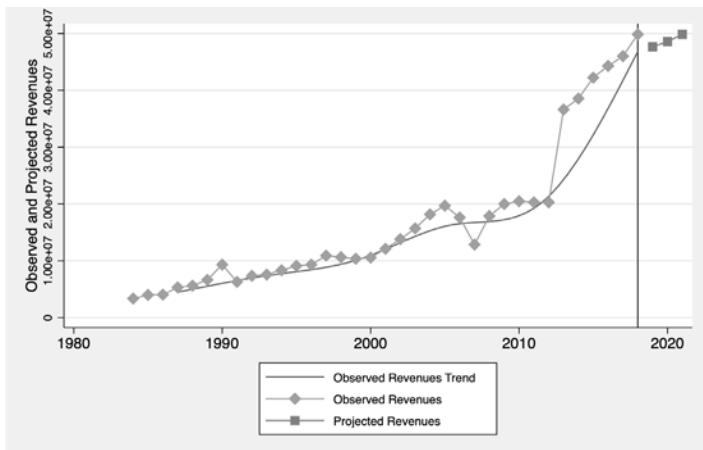
Washington Observed and Projected Attendance



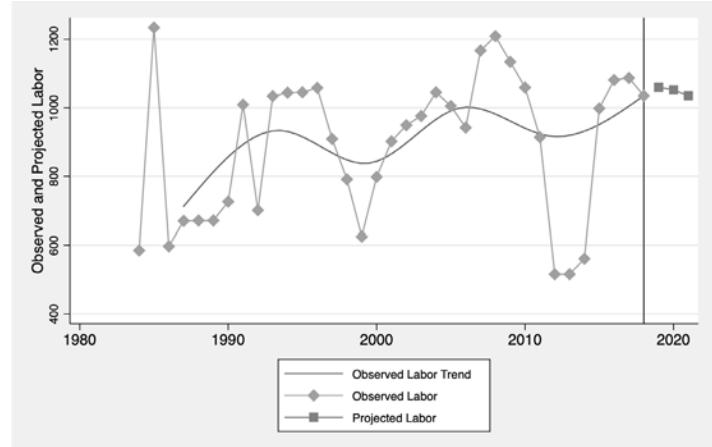
Washington Observed and Projected Operating Expenditures



Washington Observed and Projected Capital Expenditures



Washington Observed and Projected Revenues

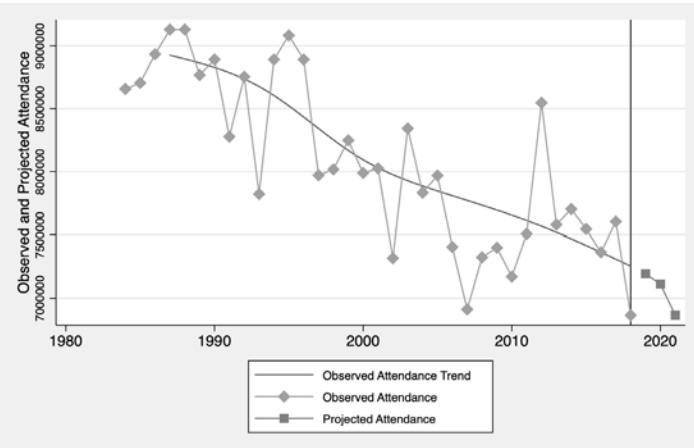


Washington Observed and Projected Labor

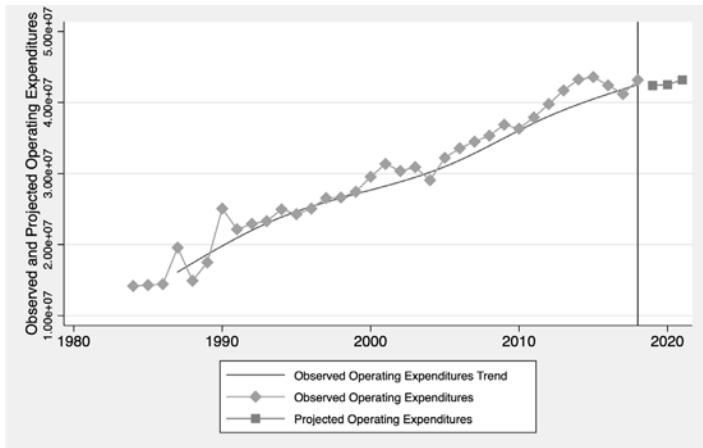
STATE SPECIFIC TRENDS • WEST VIRGINIA

Table 50. Vital statistics for West Virginia's State Park System in 2018

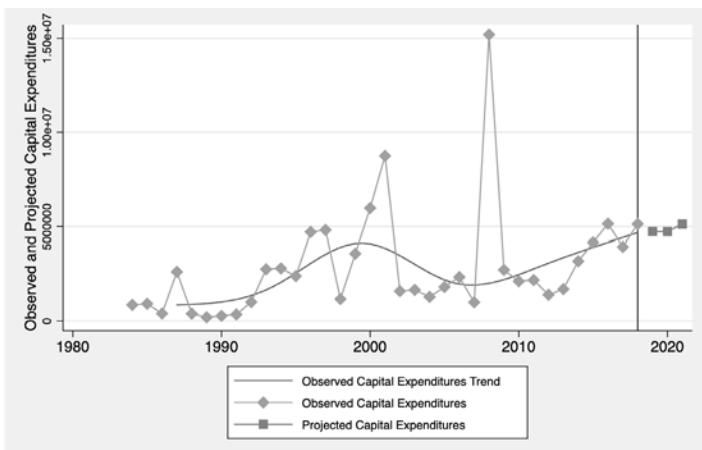
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 6,865,025 | 45 |
| Attendance (visitor-hours) | 20,677,456 | 137 |
| Operating Expenditures | 43,175,808 | 285 |
| Capital Expenditures | 5,127,391 | 34 |
| Revenue | 22,700,804 | 150 |
| Labor (personnel) | 1,455 | 0.010 |
| Labor (person-hours) | 3,026,400 | 20 |
| Acres | 151,410 | -- |



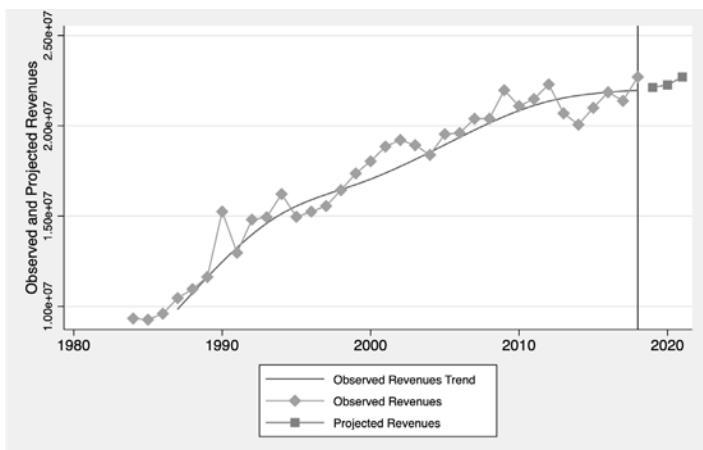
West Virginia Observed and Projected Attendance



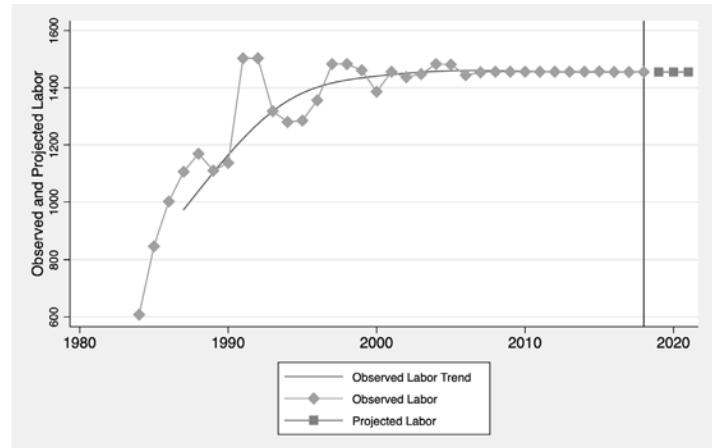
West Virginia Observed and Projected Operating Expenditures



West Virginia Observed and Projected Capital Expenditures



West Virginia Observed and Projected Revenues

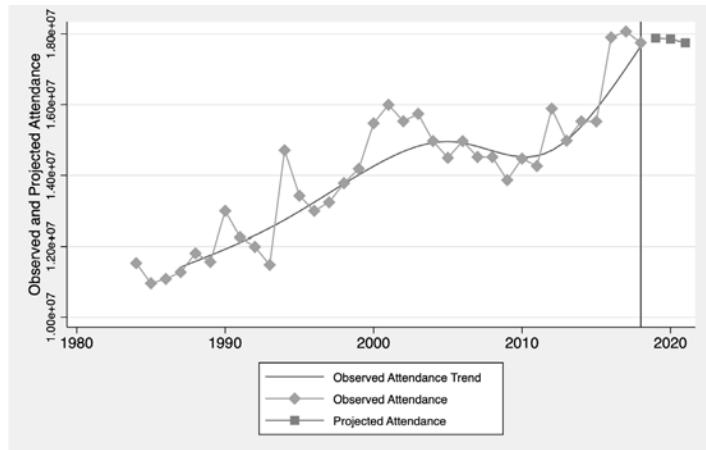


West Virginia Observed and Projected Labor

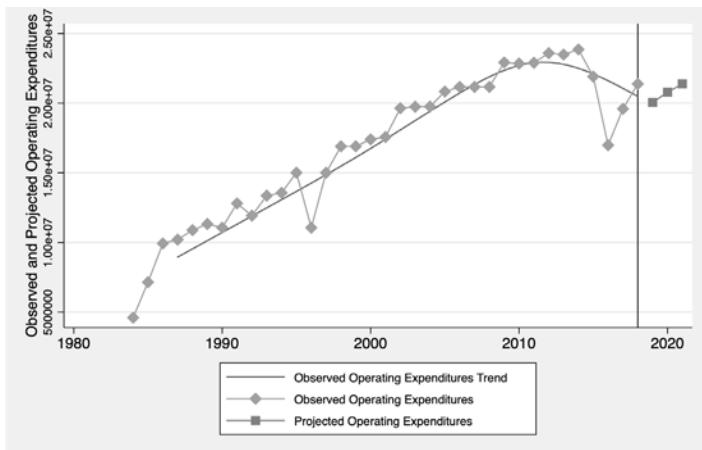
STATE SPECIFIC TRENDS • WISCONSIN

Table 51. Vital statistics for Wisconsin's State Park System in 2018

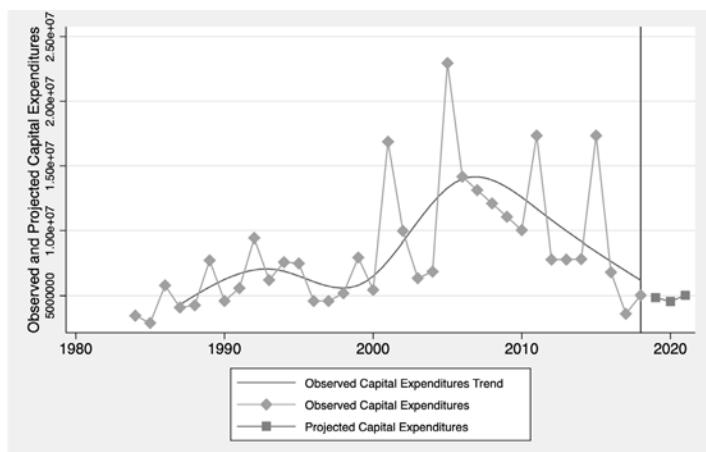
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 17,748,995 | 112 |
| Attendance (visitor-hours) | 53,459,972 | 338 |
| Operating Expenditures | 21,375,356 | 135 |
| Capital Expenditures | 5,035,668 | 32 |
| Revenue | 18,486,774 | 117 |
| Labor (personnel) | 538 | 0.003 |
| Labor (person-hours) | 1,119,040 | 7 |
| Acres | 158,314 | -- |



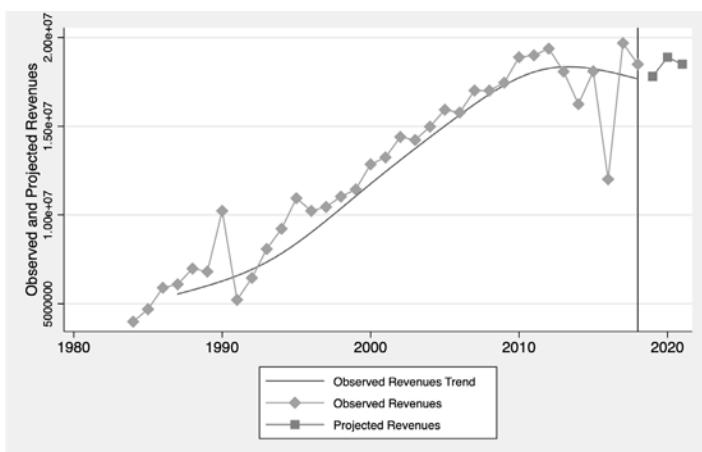
Wisconsin Observed and Projected Attendance



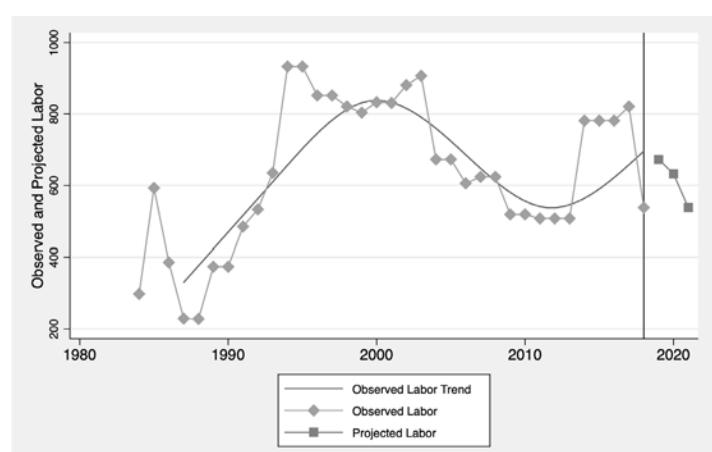
Wisconsin Observed and Projected Operating Expenditures



Wisconsin Observed and Projected Capital Expenditures



Wisconsin Observed and Projected Revenues

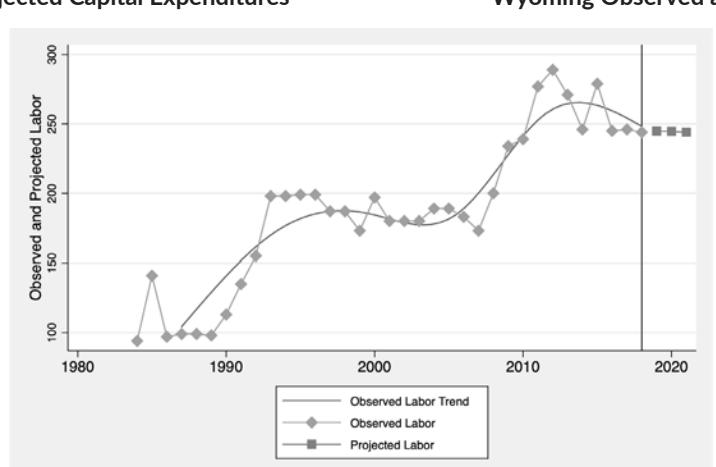
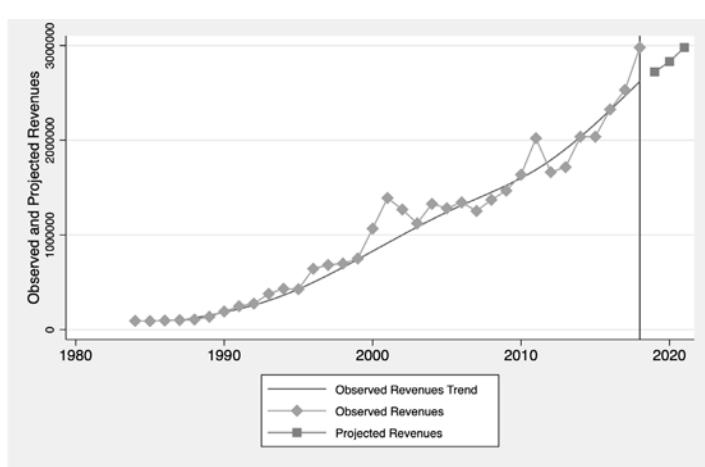
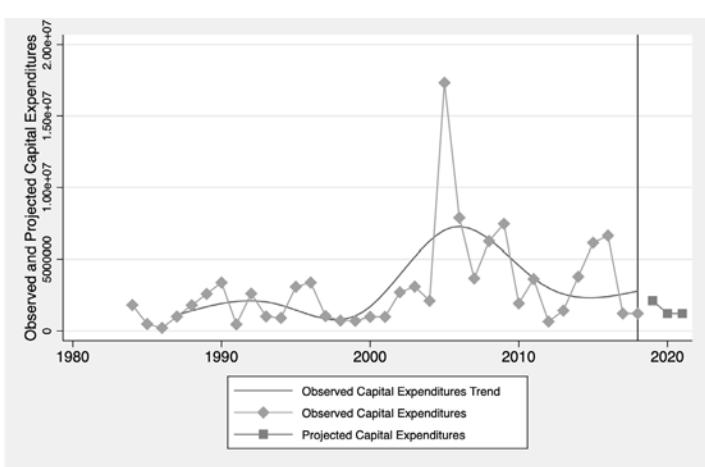
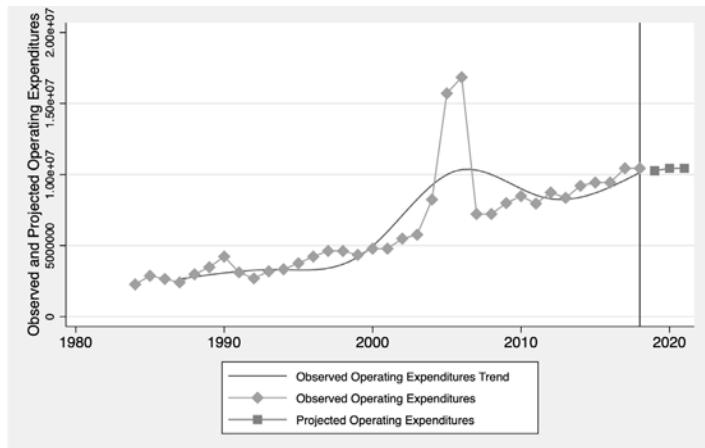
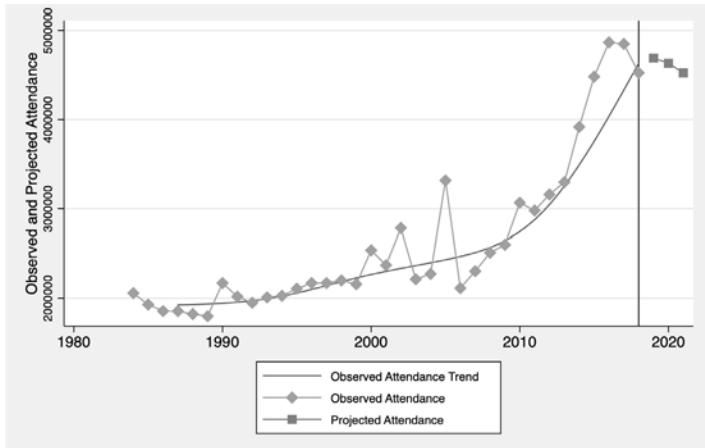


Wisconsin Observed and Projected Labor

STATE SPECIFIC TRENDS • WYOMING

Table 52. Vital statistics for Wyoming's State Park System in 2018

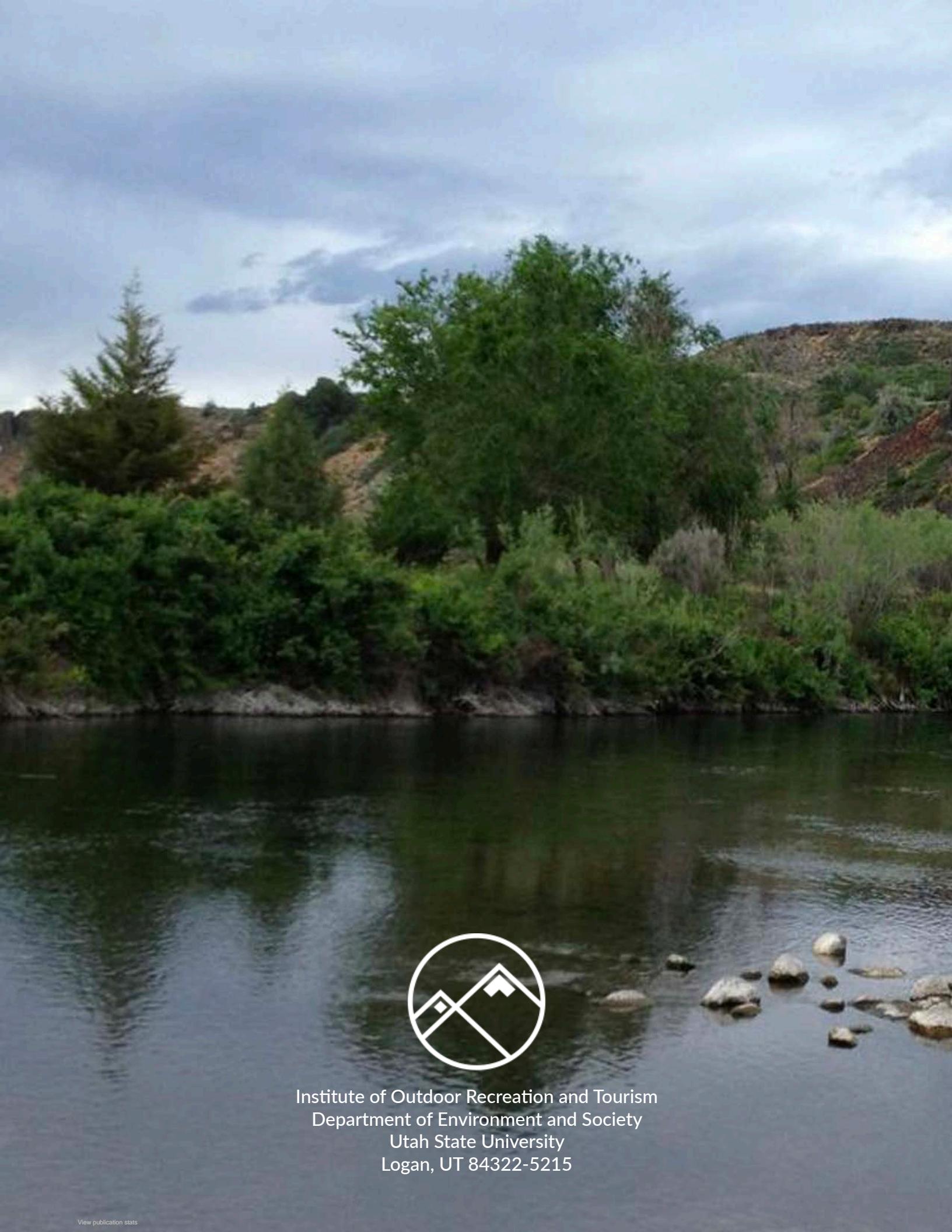
| Variable | Total | Total Per Acre |
|----------------------------|------------|----------------|
| Attendance (visits) | 4,524,623 | 38 |
| Attendance (visitor-hours) | 13,628,164 | 114 |
| Operating Expenditures | 10,437,676 | 87 |
| Capital Expenditures | 1,217,409 | 10 |
| Revenue | 2,978,779 | 25 |
| Labor (personnel) | 244 | 0.002 |
| Labor (person-hours) | 507,520 | 4 |
| Acres | 119,565 | — |



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