

Balance sheet

	31/12/2022	31/12/2021	31/12/2020	31/12/2019	31/12/2018	31/12/2017	31/12/2016	31/12/2015	31/12/2014	31/12/2013	31/12/2012	31/12/2011	31/12/2010	31/12/2009	31/12/2008	31/12/2007	31/12/2006	31/12/2005	31/12/2004	31/12/2003
	th GBP	th GBP	th GBP	th GBP	th GBP	th GBP	th GBP	th GBP	th GBP	th GBP	th GBP	th GBP	th GBP	th GBP	th GBP	th GBP	th GBP	th GBP	th GBP	th GBP
	PDF	PDF	PDF	PDF	PDF	PDF	PDF	PDF	PDF	PDF	PDF	PDF	PDF	PDF	PDF	PDF	PDF	PDF	PDF	PDF
	12 months	12 months	12 months	12 months	12 months	12 months	12 months	12 months	12 months	12 months	12 months	12 months	12 months	12 months	12 months	12 months	12 months	12 months	12 months	12 months
	Cons.	Cons.	Cons.	Cons.	Cons.	Cons.	Cons.	Cons.	Cons.	Cons.	Cons.	Cons.	Cons.	Cons.	Cons.	Cons.	Cons.	Cons.	Cons.	Cons.
	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified
	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS
Original documents																				
L. Land & Buildings	34,052,000	29,182,000	26,855,000	25,777,000	24,215,000	22,662,000	23,277,000	20,064,000	24,675,000	25,059,000	27,739,000	26,092,000	25,426,000	21,796,000	20,372,000	11,809,000	12,006,000	17,938,000	16,680,000	13,619,000
L. Freehold Land	10,061,000	9,123,000	9,445,000	9,740,000	9,719,000	10,505,000	9,971,000	7,955,000	10,316,000	10,883,000	12,526,000	11,108,000	11,100,000	10,269,000	11,104,000	5,822,000	5,005,000	10,147,000	8,675,000	6,941,000
L. Leasehold Land															1,063,000	804,000	1,370,000			
L. Fixtures & Fittings															10,041,000	5,018,000	3,635,000			
L. Plant & Vehicles	11,850,000	10,270,000	9,925,000	10,730,000	10,699,000	9,502,000	7,144,000	6,049,000	7,128,000	6,961,000	8,788,000	9,537,000	6,923,000	6,194,000	4,827,000	3,400,000	5,364,000	6,422,000	6,396,000	4,916,000
L. Plant	11,850,000	10,270,000	9,925,000	10,730,000	10,699,000	9,502,000	7,144,000	6,049,000	7,128,000	6,961,000	8,788,000	9,537,000	6,923,000	6,194,000	4,827,000	3,400,000	5,364,000			
L. Vehicles																				
L. Other Fixed Assets	12,141,000	9,789,000	7,285,000	5,307,000	3,796,000	2,655,000	6,162,000	6,060,000	7,231,000	7,214,000	6,425,000	5,446,000	7,403,000	5,333,000	4,442,000	2,587,000	1,637,000	1,369,000	1,609,000	1,762,000
Intangible Assets	2,342,000	2,218,000	2,271,000	2,326,000	2,419,000	2,457,000	2,607,000	2,299,000	2,509,000	2,465,000	2,812,000	1,494,000	1,479,000	1,719,000	2,073,000	781,000	1,090,000	1,498,000	1,387,000	1,266,000
Investments	2,913,000	3,331,000	4,038,000	3,611,000	3,840,000	4,335,000	4,671,000	3,524,000	5,973,000	5,687,000	5,236,000	6,608,000	6,293,000	4,522,000	5,168,000	4,492,000	3,995,000	3,131,000	3,604,000	4,373,000
L. Fixed Assets	39,307,000	34,731,000	32,964,000	31,713,000	30,473,000	29,454,000	30,556,000	25,886,000	33,157,000	33,210,000	35,787,000	34,193,000	33,198,000	28,037,000	27,612,000	17,082,000	17,091,000	22,567,000	21,670,000	19,258,000

Current Assets

Stock & W.I.P.	5,463,000	3,862,000	4,369,000	3,740,000	3,500,000	3,284,000	3,021,000	2,744,000	3,027,000	2,891,000	3,079,000	2,263,000	2,302,000	1,989,000	1,863,000	1,176,000	1,520,000	2,079,000	1,821,000	1,533,000
L. Stock	736,000	539,000	593,000	593,000	604,000	604,000	715,000	645,000	697,000	552,000	576,000	539,000	526,000	459,000	534,000	353,000	527,000	688,000	1,360,000	1,179,000
L. W.I.P.	2,299,000	1,632,000	2,158,000	1,585,000	1,498,000	1,259,000	989,000	729,000	927,000	903,000	923,000	967,000	971,000	847,000	581,000	407,000	375,000	655,000	460,000	354,000
L. Finished Goods	2,428,000	1,692,000	1,619,000	1,562,000	1,398,000	1,421,000	1,317,000	1,370,000	1,403,000	1,436,000	1,580,000	767,000	805,000	683,000	748,000	416,000	618,000	736,000		
Trade Debtors	1,839,000	1,758,000	1,544,000	913,000	931,000	1,002,000	918,000	1,159,000	1,567,000	1,550,000	1,740,000	1,797,000	1,546,000	1,358,000	1,520,000	2,227,000	2,361,000	2,085,000	1,721,000	
Bank & Deposits	6,865,000	6,698,000	5,505,000	4,782,000	5,147,000	5,768,000	4,904,000	4,670,000	4,328,000	4,651,000	5,595,000	7,549,000	4,088,000	2,024,000	1,911,000	1,570,000	1,535,000	1,998,000	1,117,000	611,000
Other Current Assets	2,039,000	1,502,000	1,309,000	983,000	751,000	686,000	804,000	529,000	568,000	592,000	754,000	757,000	735,000	660,000	987,000	463,000	602,000	777,000	950,000	728,000
L. Group Loans (asset)													1,000	7,000	9,000	8,000		16,000	4,000	34,000
L. Directors Loans (asset)																				
L. Other Debtors	1,224,000	534,000	436,000	290,000	190,000	154,000	412,000	171,000	387,000	327,000	351,000	479,000	482,000	396,000	500,000	273,000	428,000	545,000	946,000	694,000
L. Prepayments	649,000	504,000	418,000	177,000	139,000	123,000	125,000	71,000	101,000	129,000	114,000	145,000	102,000	124,000	153,000	70,000	59,000	93,000		
L. Deferred Taxation	166,000	464,000	455,000	516,000	422,000	409,000	267,000	287,000	80,000	136,000	289,000	133,000	150,000	133,000	325,000	112,000	115,000	123,000		
Investments	200,000	197,000	77,000	190,000	103,000	155,000	88,000	485,000	94,000	54,000	2,063,000	111,000	452,000	612,000	565,000	648,000	775,000	444,000	308,000	577,000
L. Current Assets	16,507,000	14,017,000	12,805,000	10,608,000	10,433,000	10,896,000	10,090,000	9,346,000	9,176,000	9,756,000	13,040,000	12,420,000	9,375,000	6,831,000	6,683,000	5,379,000	6,658,000	7,658,000	6,281,000	5,169,000

Current Liabilities

Trade Creditors	-2,473,000	-2,153,000	-2,177,000	-1,917,000	-1,864,000	-1,637,000	-1,378,000	-1,091,000	-1,238,000	-1,427,000	-1,662,000	-1,931,000	-1,755,000	-1,820,000	-2,195,000	-1,278,000	-1,667,000	-1,828,000	-1,495,000	-1,412,000
Short Term Loans & Overdrafts	-1,175,000	-912,000	-874,000	-746,000	-470,000	-999,000	-1,463,000	-1,117,000	-1,038,000	-1,273,000	-1,602,000	-655,000	-1,018,000	-928,000	-4,678,000	-2,958,000	-1,036,000	-1,224,000	-1,785,000	-2,289,000
L. Bank Overdrafts	-241,000	-16,000	-18,000	-186,000	-30,000	-31,000	-20,000	-189,000	-1,038,000	-267,000	-157,000	-468,000	-851,000	-475,000	-4,678,000	-1,269,000	-1,036,000	-958,000		
L. Group Loans (short L.)													-38,000					-15,000		-2,000
L. Director Loans (short L.)																				
L. Hire Purch. & Leas. (short L.)	-152,000	-153,000	-131,000			-10,000	-6,000	-5,000		-4,000	-2,000	-3,000	-3,000	-5,000		-3,000		-17,000	-17,000	-12,000
L. Hire Purchase (short L.)																				
L. Leasing (short L.)	-152,000	-153,000	-131,000			-10,000	-6,000	-5,000		-4,000	-2,000	-3,000	-3,000	-5,000		-3,000		-17,000	-17,000	-12,000
L. Other Short Term Loans	-782,000	-743,000	-725,000	-560,000	-440,000	-958,000	-1,437,000	-923,000	-1,002,000	-1,443,000	-184,000	-126,000	-448,000		-1,686,000		-234,000	-1,768,000	-2,275,000	
Total Other Current Liabilities	-5,038,000	-4,754,000	-3,593,000	-2,785,000	-3,024,000	-2,799,000	-2,446,000	-1,747,000	-2,038,000	-2,342,000	-2,717,000	-2,675,000	-2,260,000	-1,428,000	-2,754,000	-1,525,000	-1,792,000	-2,499,000	-2,157,000	-1,504,000
L. Corporation Tax	-471,000	-463,000	-280,000	-146,000	-641,000	-444,000	-358,000	-230,000	-240,000	-443,000	-504,000	-983,000	-556,000	-350,000	-554,000	-498,000	-742,000	-667,000		
L. Dividends																			-393,000	-309,000
L. Accruals & Def. Inc. (short L.)	-1,986,000	-1,722,000	-1,254,000	-1,245,000	-1,174,000	-1,345,000	-795,000	-533,000	-646,000	-605,000	-629,000	-631,000	-656,000	-315,000	-242,000	-211,000	-240,000	-337,000	-474,000	-242,000
L. Social Securities & V.A.T.	-108,000	-89,000	-85,000	-61,000	-35,000	-50,000	-44,000	-48,000	-63,000	-60,000	-65,000	-114,000	-103,000	-101,000	-51,000	-58,000	-26,000	-41,000	-528,000	-323,000
Other Current Liabilities	-2,473,000	-2,480,000	-1,974,000	-1,333,000	-1,174,000	-960,000	-1,249,000	-936,000	-1,089,000	-1,234,000	-1,519,000	-947,000	-945,000	-662,000	-1,907,000	-758,000	-784,000	-1,454,000	-762,000	-630,000
L. Current Liabilities	-8,689,000	-7,818,000	-6,644,000	-5,448,000	-5,357,000	-5,436,000	-5,289,000	-3,955,000	-4,314,000	-5,042,000	-5,981,000	-5,262,000	-5,034,000	-4,177,000	-9,627,000	-5,760,000	-4,496,000	-5,552,000	-5,436,000	-5,205,000

L. Net Current Assets (Working Capital)	7,818,000	6,199,000	6,161,000	5,160,000	5,076,000	5,460,000	4,801,000	5,391,000	4,862,000	4,714,000	7,059,000	7,158,000	4,341,000	2,654,000	-2,944,000	-381,000	2,162,000	2,106,000	845,000	-36,000
L. Net Tangible Assets (Lab.)	44,783,000	38,712,000	36,854,000	34,547,000	33,130,000	32,457,000	32,750,000	28,978,000	35,510,000	35,459,000	40,034,000	39,857,000	36,060,000	28,972,000	22,595,000	15,920,000	18,163,000	23,175,000	21,128,000	17,956,000
L. Working Capital needs	4,829,000	3,467,000	3,736,000	2,736,000	2,567,000	2,649,000	2,915,000	2,571,000	2,948,000	3,031,000	2,967,000	2,072,000	2,344,000	1,715,000	1,026,000	1,418,000	2,080,000	2,612,000	2,411,000	1,842,000
L. Total Assets	55,814,000	48,748,000	45,769,000	42,321,000	40,906,000	40,350,000	40,646,000	35,232,000	42,333,000	42,966,000	48,827,000	46,613,000	42,573,000	34,868,000	34,295,000	22,461,000	23,749,000	30,225,000	27,951,000	24,427,000
L. Total Assets less Cur. Liab.	47,125,000	40,930,000	39,125,000	36,873,000	35,549,000	34,914,000	35,357,000	31,277,000	38,019,000	37,924,000	42,846,000	41,351,000	37,539,000	30,691,000	24,668,000	16,701,000	19,253,000	24,673,000	22,515,000	19,222,000

Shareholders Funds																				
Issued Capital	608,000	544,000	548,000	568,000	605,000	571,000	626,000	523,000	495,000	3,097,000	475,000	475,000	471,000	457,000	509,000	370,000	394,000	435,000	400,000	412,000
L. Ordinary Shares																				
L. Preference Shares																				
L. Other Shares																				
Total Reserves	22,048,000	20,012,000	18,352,000	18,120,000	17,889,000	16,418,000	14,787,000	10,700,000	16,446,000	16,024,000	22,691,000	24,679,000	21,397,000	15,718,000	13,434,000	10,900,000	12,007,000	13,324,000	12,983,000	10,980,000
L. Share Premium Account	2,118,000	1,890,000	3,190,000	3,285,000	3,415,000	3,223,000	3,532,000	2,952,000	2,795,000			1,746,000	1,733,000	1,680,000	1,871,000	1,361,000	1,386,000	954,000	874,000	717,000
L. Revaluation Reserves											21,000	22,000								
L. Profit (Loss) Account	35,117,000	30,819,000	27,221,000	27,339,000	27,666,000	24,209,000	24,296,000	19,170,000	22,350,000	23,170,000	24,847,000	22,751,000	17,338,000	13,184,000	12,981,000	7,956,000	10,085,000	11,595,000	11,464,000	9,606,000
L. Other Reserves	-15,187,000	-12,697,000	-12,058,000	-12,504,000	-13,193,000	-11,014,000	-13,041,000	-11,422,000	-8,698,000	-7,145,000	-4,856,000	159,000	2,326,000	854,000	-1,418,000	1,583,000	536,000	775,000	645,000	657,000
L. Shareholders Funds	22,656,000	20,556,000	18,901,000	18,688,000	18,493,000	16,988,000	15,413,000	11,223,000	16,942,000	19,122,000	23,167,000	25,154,000	21,868,000	16,175,000	13,943,000	11,270,000	12,401,000	13,759,000	13,384,000	11,393,000