



**UNIVERSITY OF GHANA**  
UNIVERSITY OF GHANA BUSINESS SCHOOL  
DEPARTMENT OF FINANCE



March 2, 2025

TO THE VISA OFFICER

Dear Sir/Madam,

**REFERENCE LETTER FOR EMMANUEL AMPONGSAH FRIMPONG**

I am writing to express my strong endorsement of Emmanuel's application to pursue further his studies at the University of Winnipeg (Canada). I had the privilege of being Emmanuel's instructor for approximately four years, and during that time, I have had the opportunity to get to know him as an outstanding student, ranking among the best I've had the pleasure of teaching in the past decade. His unwavering determination, intellectual prowess, and strong commitment to personal growth make him an exceptional candidate for graduate studies.

Emmanuel consistently embodies the essential qualities of resilience, initiative, and intellectual innovation required to complete an advanced graduate program. I wholeheartedly support his admission based on his academic performance and active participation in my classes. If his past achievements and his enthusiastic engagement in my courses are any indication, I firmly believe that he would be a valuable addition to your academic program.

Considering his exceptional academic accomplishments and his leadership qualities, I would confidently place him in the top 10% of his class. Throughout our time together, I closely observed his active involvement in class discussions, where he consistently displayed a high level of academic excellence and intelligence. His ability to meet the rigorous academic standards of your institution is unquestionable. Moreover, he possesses outstanding multitasking abilities and adeptly manages competing responsibilities.

Emmanuel demonstrates remarkable physical, emotional, and mental stability and strong analytical and quantitative skills. He excels as a communicator, exhibits proficiency in English, and is an outstanding team player. His creativity, optimism, and self-assuredness further enhance his appeal. While he collaborates effectively within groups, he also exhibits self-reliance, exceptional discipline and time management skills. Additionally, he easily adapts to new environments.

Emmanuel is honest, transparent, and candid and dealing with me and the students. He effectively and efficiently executed every task I assigned to him. He can liaise with me and his colleagues to disseminate information and share vital learning materials. I saw his dedication to excellence and

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P. O. Box LG 78, Legon, Accra, Ghana  
Telephone: +233 (0) 302 500 591 Email: [ugbs@ug.edu.gh](mailto:ugbs@ug.edu.gh)

Website: [www.ug.edu.gh](http://www.ug.edu.gh)

his passion for helping his students to perform well first-hand. He was a great motivation to his colleagues, and he had a great impact on them. He is very obedient and compliant. I am very confident he will act according to the rules and regulations in Canada

Furthermore, Emmanuel exhibits significant expertise in conducting empirical research and has a high level of proficiency with the Microsoft Office Suite. Given his impressive academic record, dedication to professional development, and evident leadership capabilities, I wholeheartedly support his candidacy for this program and encourage you to consider him for study permit. I have every confidence that he will excel as a student within your country and a leader when he comes back to Ghana,  
Thank you.



Elikplimi Komla Agbloyor (PhD)  
Professor & Coordinator (International Relations and Accreditations)  
Department of Finance  
University of Ghana Business School  
Email: [ekagbloyor@ug.edu.gh](mailto:ekagbloyor@ug.edu.gh)

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