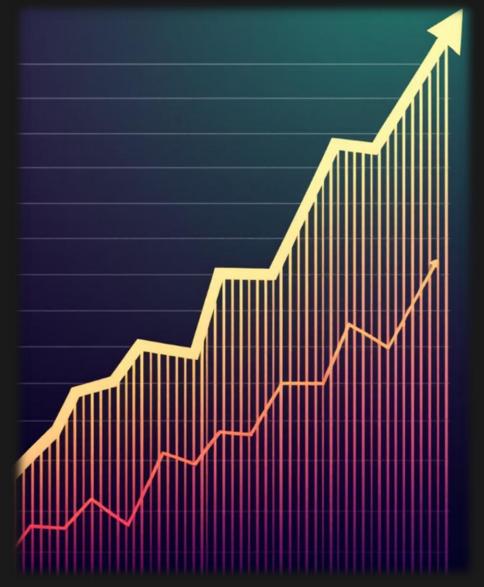
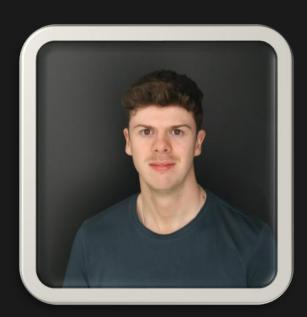


Descriptive Analytics of Offuture's Performance: 2011-2014





# INTRODUCING OUR TEAM



Matthew Staveley
Junior Business
Analyst

Muzafar Ntege Junior Business Analyst

**Usman Raji** Team Leader & Junior Business Analyst



Harris Morgan Junior Business Analyst



Emmanuel Adebisi

Junior Business

Analyst



# ON THE AGENDA

- Total sales trends (Muzafar)
- Profit and location focus (Harris)
- Performance by segment, category, sub-category (Emmanuel)
- Best and worst-performing products (Usman and Matthew)
- Concluding observations (Matthew)









# TOTAL SALES TRENDS



Total sales across years and quarters



Sales relative to industry average



Total sales across promotional periods



3

# TOTAL SALES ACROSS YEARS AND QUARTERS





 Robust development in terms of sales from 2011-2014

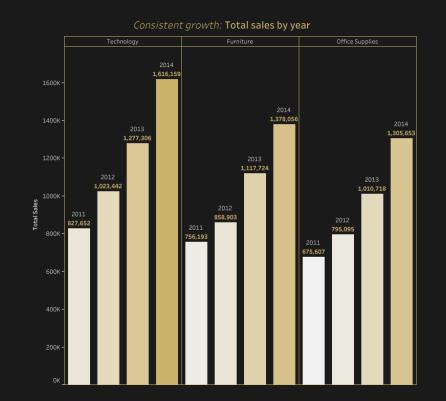


• 2012-2013: **27.2%** 

• 2013-2014: **26.2%** 

## Month by month:

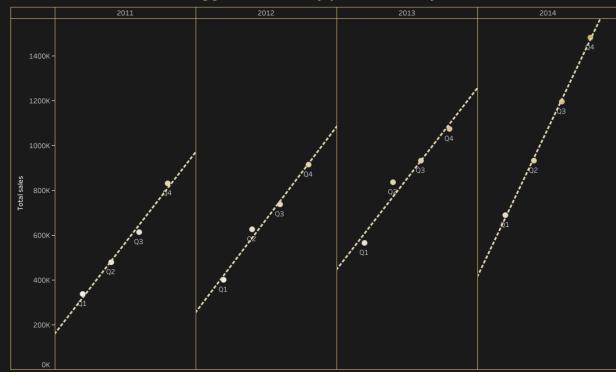
 As each month of every year goes by, there is a genuine consistency seen in the margin of sales increase



#### Total sales by year and quarter

|    | 2011    | 2012    | 2013      | 2014      |
|----|---------|---------|-----------|-----------|
| Q1 | 335,780 | 399,368 | 565,020   | 689,207   |
| Q2 | 478,871 | 625,593 | 834,840   | 932,987   |
| Q3 | 613,306 | 737,769 | 933,037   | 1,196,483 |
| Q4 | 831,494 | 914,710 | 1,072,851 | 1,481,190 |







## SALES RELATIVE TO INDUSTRY AVERAGE



### Office supplies:

 Offuture outperformed the industry average: Sales in US saw a decline of 4.08%

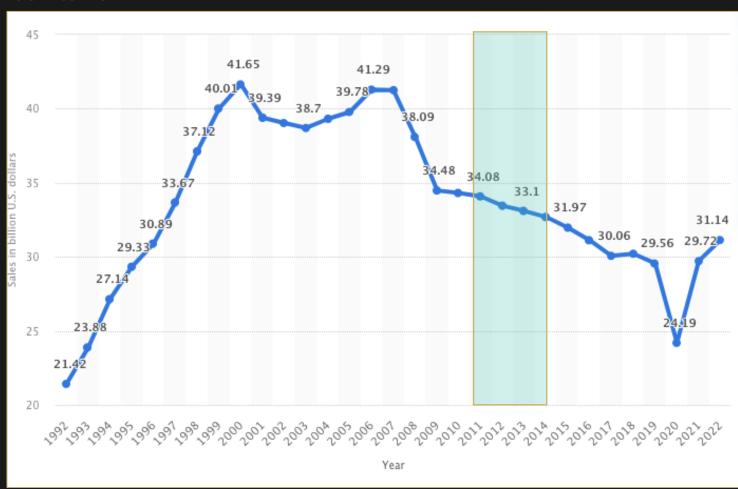
## Furniture:

 Offuture's sales increase reflects the industry expansion: This market saw an increase of 13.3%

#### **Technology:**

- An average increase of **10.5%**
- Offuture's sales figures demonstrated a more consistent improvement, reflective of a stronger market position

# Office supplies, stationery, and gift store sales in the United States from 1992 to 2022:



Statista. (26 Sep 2024). Annual office supplies and gift store sales in the U.S. from 1992 to 2021 [Graph]. https://www.statista.com/statistics/197721/annual-office-supplies-and-gift-store-sales-in-the-us-since-1992/ (retrieved 11 Dec 2024)



## TOTAL SALES ACROSS PROMOTIONAL PERIODS



#### Sales:

 High increase in sales from 2011-2014 year by year

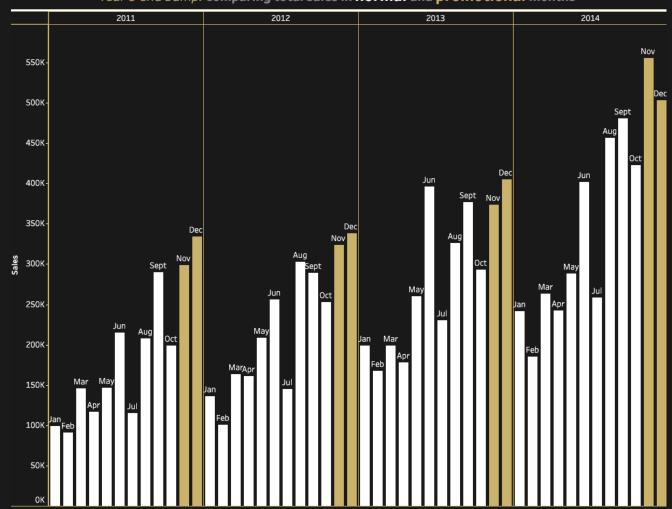
Key insights:

 Total sales have peaked in November 2014, exceeding \$500k, showing major growth compared to the same month in the previous year

#### Sales: promotional months

| 2011 Q4 | Nov | 298,497 |
|---------|-----|---------|
|         | Dec | 333,926 |
| 2012 Q4 | Nov | 323,513 |
|         | Dec | 338,257 |
| 2013 Q4 | Nov | 373,990 |
|         | Dec | 405,454 |
| 2014 Q4 | Nov | 555,279 |
|         | Dec | 503,144 |

Year's-end bump: Comparing total sales in normal and promotional months



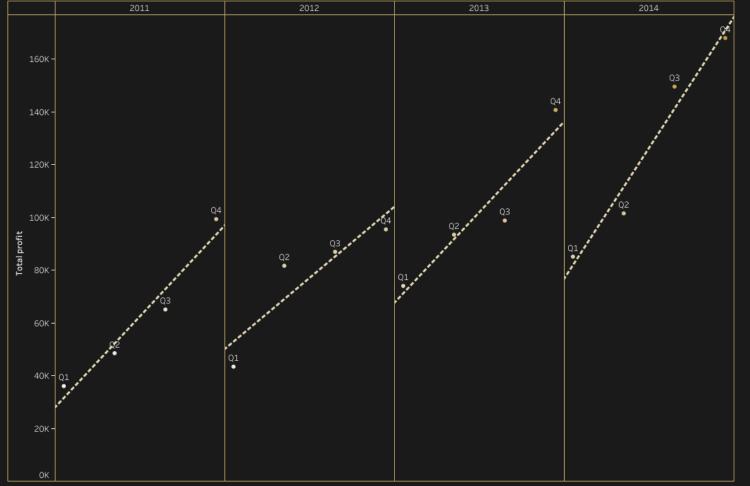
# PROFIT TRENDS – QUARTERLY AND MONTHLY VIEW

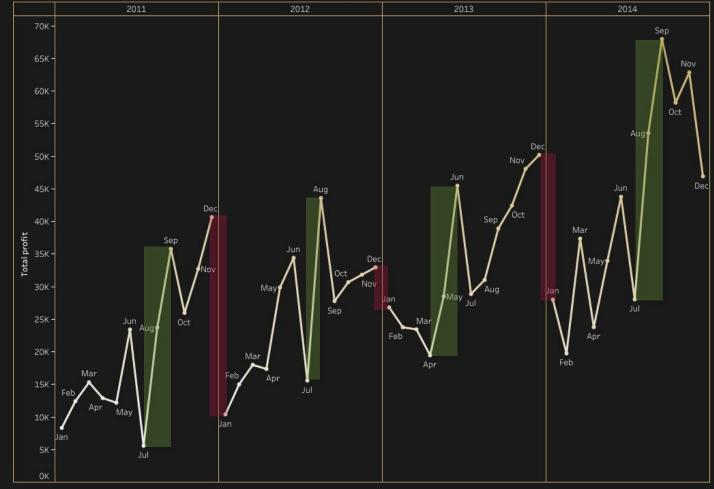


- Profit rising between years and also within years
- Late-year drops, mid-year pick-ups
- Strong and positive overall trend

#### Running themes: Total profit by quarter and year

Ups and downs (but mostly ups): **Profit trends by month, 2011-2014** 



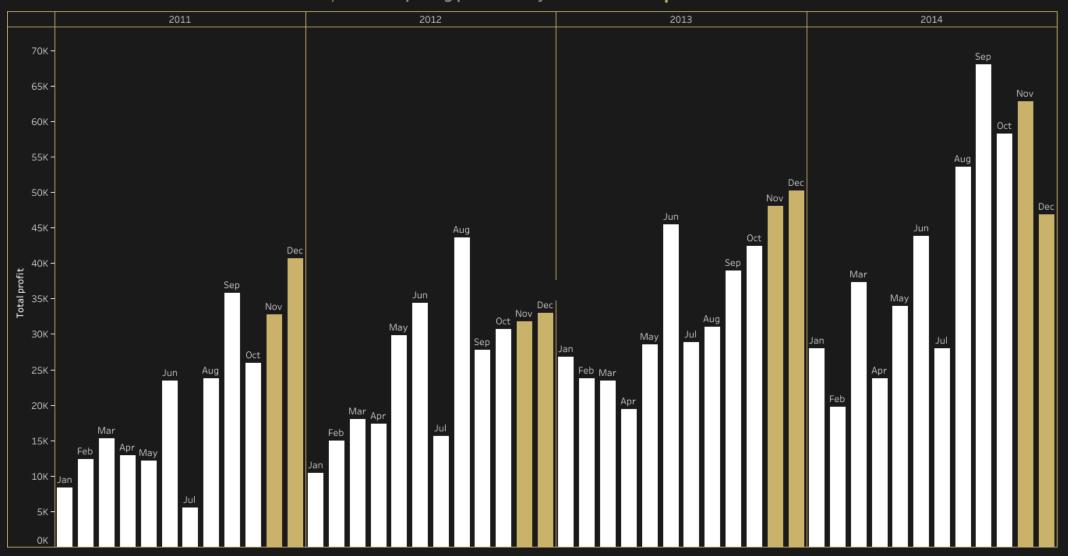


# PROFIT TRENDS – MONTHLY VIEW



- Months in which promotions are held deliver above-average profits
- However, a slump tends to follow

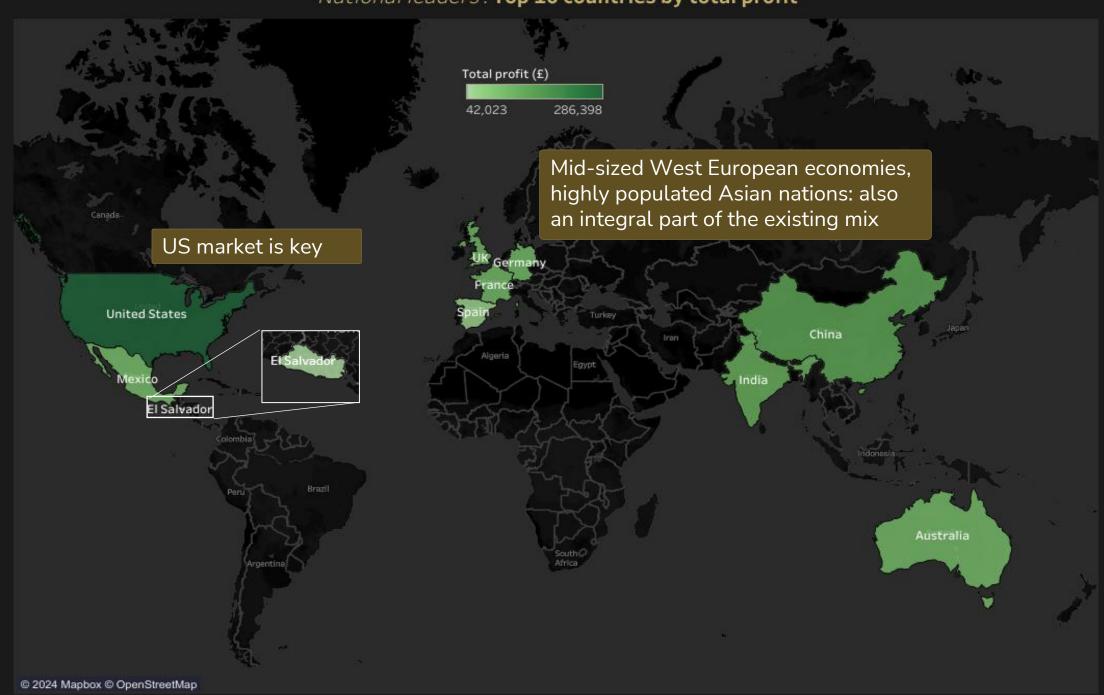
## Successful impact: Comparing profitability in normal and promotional months



# PROFIT TRENDS – GLOBAL VIEW



## National leaders: Top 10 countries by total profit



## **PROFIT TRENDS – SUBNATIONAL VIEW**

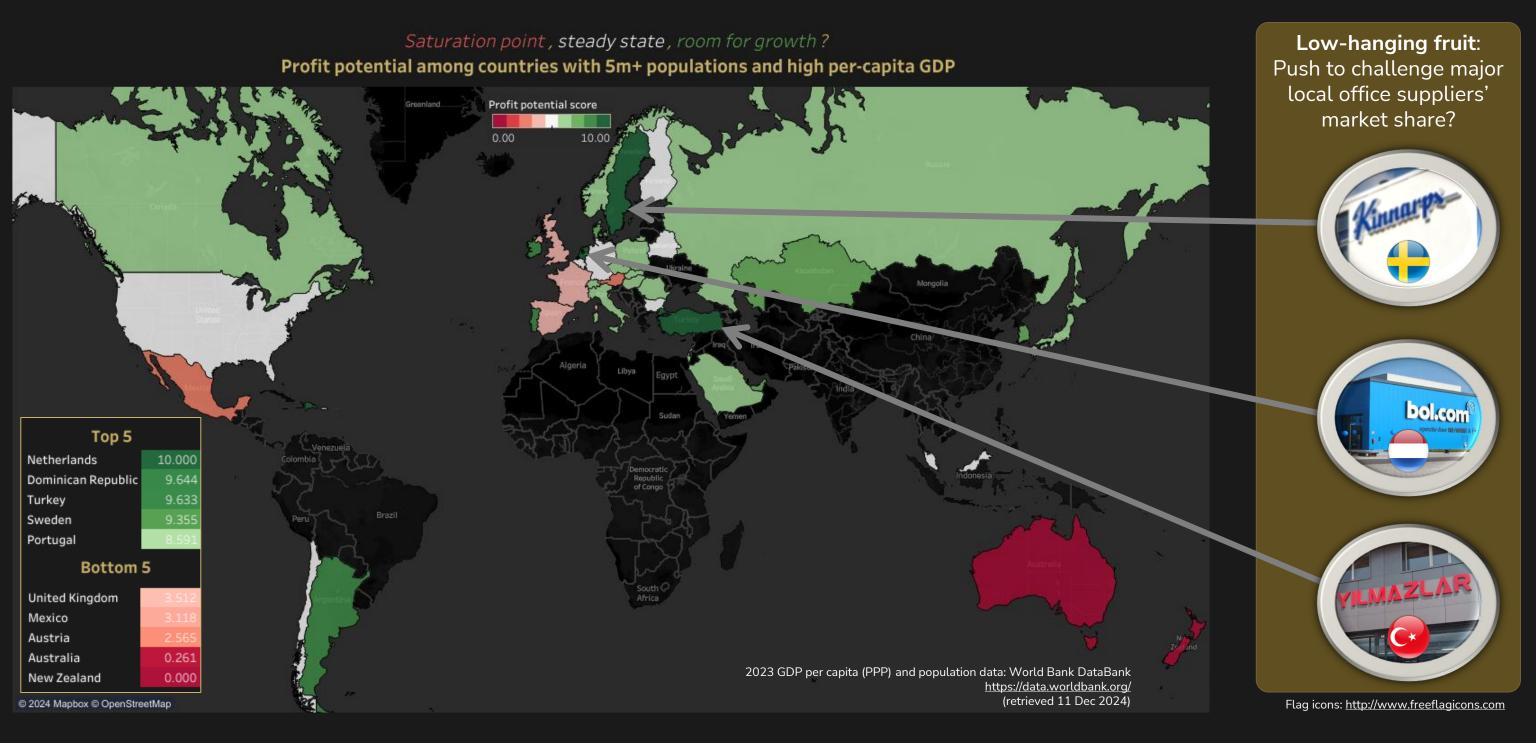


## Dependable revenue centres: US cities generating the highest median profit per order



## PROFIT TRENDS – FUTURE VIEW





# YEARLY PERFORMANCE BY SEGMENT, CATEGORY, SUB-CATEGORY



# Segment

Category

**Sub-category** 

## PERFORMANCE BY SEGMENT



#### Year-on-year sales growth by segment

|             | 2012    | 2013    | 2014    |
|-------------|---------|---------|---------|
| Consumer    | +23.72% | +18.64% | +18.83% |
| Corporate   | +11.16% | +34.49% | +24.48% |
| Home Office | +17.05% | +32.18% | +43.00% |

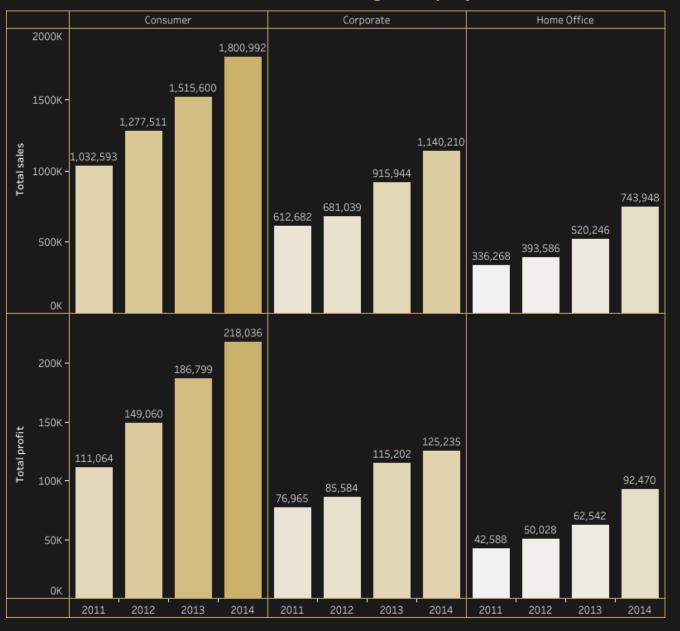
#### Year-on-year profit growth by segment

|             | 2012   | 2013   | 2014   |
|-------------|--------|--------|--------|
| Consumer    | 34.21% | 25.32% | 16.72% |
| Corporate   | 11.20% | 34.61% | 8.71%  |
| Home Office | 17.47% | 25.01% | 47.85% |

## **Key insights**

- Consumer segment: Dominates with \$5.6m sales and \$665k in profits across the years. But YoY profit growth is slowing down
- Corporate segment: Steady growth (\$3.3m sales, \$403k in profit).
   With 2013 showing record profits. However, profit growth did not sustain in 2014
- Home office segment: Smallest segment by growth (\$2m sales, \$248k in profit) but fastest and most consistently growing segment (+47.9% profit in 2014)

#### Clear winner: Trends in segments per year



## PERFORMANCE BY CATEGORY



#### Year-on-year sales growth by category

#### Year-on-year profit growth by category

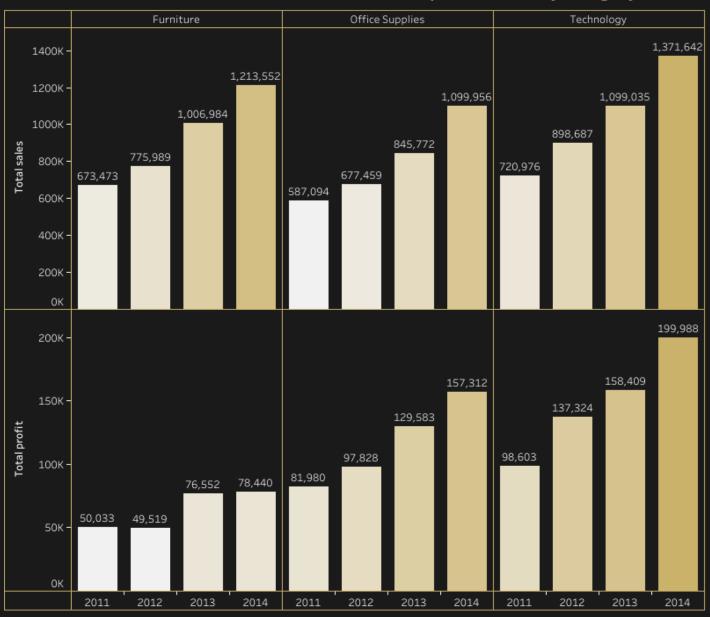
|                    | 2012    | 2013    | 2014    |
|--------------------|---------|---------|---------|
| Furniture          | +15.22% | +29.77% | +20.51% |
| Office<br>Supplies | +15.39% | +24.84% | +30.05% |
| Technology         | +24.65% | +22.29% | +24.80% |

|                    | 2012   | 2013   | 2014   |
|--------------------|--------|--------|--------|
| Furniture          | -1.03% | 54.59% | 2.47%  |
| Office<br>Supplies | 19.33% | 32.46% | 21.40% |
| Technology         | 39.27% | 15.35% | 26.25% |

## **Key insights**

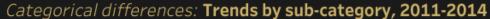
- **1. Top performing**: Technology leads the way (\$4.09m in sales and \$594k in profits)
- **2. Steady growth:** Office supplies showed consistent acceleration, with YoY sales almost doubling from 2012 to 2014
- 3. Worst performing: Furniture experienced volatility in profits, despite strong sales growth. Experienced a -1.03% loss 2012 followed by +54.59% gain in 2013.

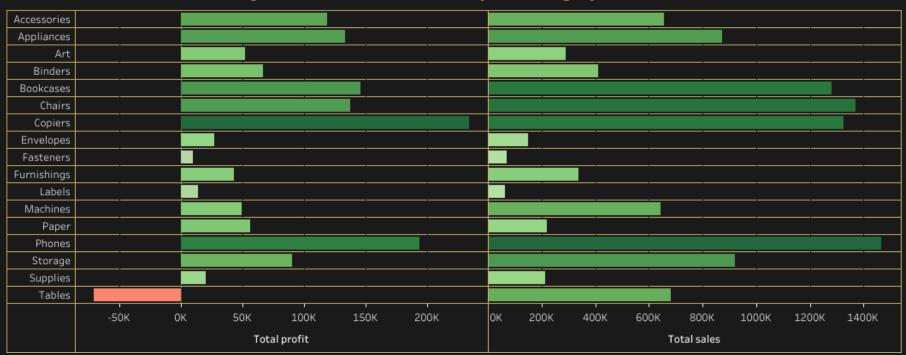
#### Growth across the board: Annual sales and profit trends by category



## PERFORMANCE BY SUB-CATEGORY







#### Total profit (left) and sales (right) by sub-category

| Furniture       | Bookcases   | 145,221 | 1,281,124 |
|-----------------|-------------|---------|-----------|
|                 | Chairs      | 137,274 | 1,370,468 |
|                 | Furnishings | 43,103  | 336,352   |
|                 | Tables      | -71,054 | 682,053   |
| Office Supplies | Appliances  | 132,772 | 872,419   |
|                 | Art         | 51,581  | 291,230   |
|                 | Binders     | 66,106  | 409,618   |
|                 | Envelopes   | 27,102  | 150,012   |
|                 | Fasteners   | 9,573   | 70,548    |
|                 | Labels      | 13,709  | 63,982    |
|                 | Paper       | 55,780  | 218,715   |
|                 | Storage     | 89,881  | 919,684   |
|                 | Supplies    | 20,200  | 214,073   |
| Technology      | Accessories | 118,258 | 657,078   |
|                 | Copiers     | 233,723 | 1,324,441 |
|                 | Machines    | 49,254  | 643,168   |
|                 | Phones      | 193,088 | 1,465,653 |

#### Top performers

- Bookcases (furniture): Strong profit (\$145k) and sales (\$1.28m), contributing significantly to the category
- Appliances (office supplies): The star performer in this category (\$132k profit, \$732k sales)
- Copiers (technology): The standout sub-category with exceptional profits (\$223k) and strong sales (\$1.23m)

#### Worst performer

 Tables (furniture): Lowest performing subcategory with significant losses -\$71k
 profit despite \$682k sales. This is a critical issue requiring further analysis of pricing, demand, or costs

Complementary Goods (Tables & Chairs – bundle pricing to boost profits of tables)



# BEST AND WORST-PERFORMING PRODUCTS





**Profitability** 



Quantity sold



Gross profit margin per product

## BEST AND WORST-PERFORMING PRODUCTS





# **Profitability**

#### Top earners: Highest 10 products by profitability Canon copier:



**Cubify CubeX 3D printer:** -\$8,880

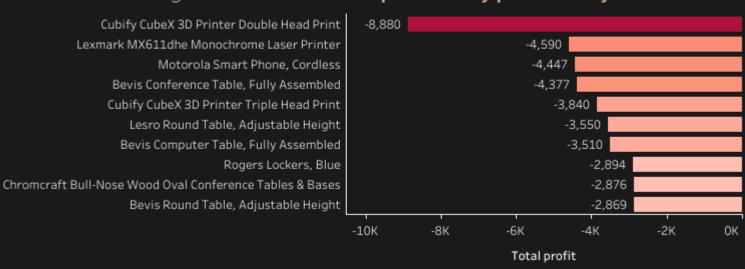
\$34,266

\$25,200

phones:

Lexmark printer & Motorola cordless phone: -\$9,037

#### Coming at a cost: Lowest 10 products by profitability



# WHAT DOES THIS MEAN FOR OFFUTURE?





## WHAT DOES THIS MEAN FOR OFFUTURE?

3





1 Doubling down

- Canon copier
- Cisco & Motorola full-size phones

Reassessing strategy

- Refine pricing
- Refine production
- Refine marketing strategies

Streamlining and leveraging

- Optimising underperformers: Bolster in strong regions, cut in weak ones
- Striking balance between investment, production and targeted marketing



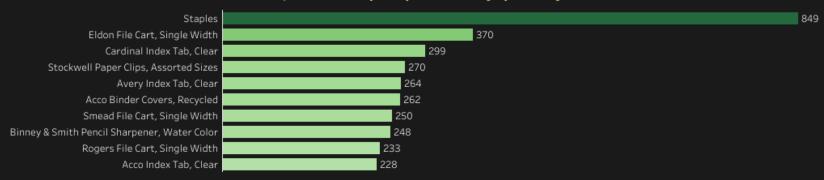
# BEST AND WORST-PERFORMING PRODUCTS

## **Quantity Sold**



Staples 849, Eldon File Cart 370, and Cardinal Index Tab 299

Staple diet: **Top 10 products by quantity sold** 



1

Boston Pencil Sharpeners, Chromcraft Tables, and Global Enterprise Tilt Chairs 1

### Tough sell: Selection of 10 products selling only one or two units

Boston 1900 Electric Pencil Sharpener
Chromcraft Training Table, Adjustable Height
Global Enterprise Series Seating Low-Back Swivel/Tilt Chairs
Penpower WorldCard Pro Card Scanner
Avery 5
Avery Hi-Liter Pen Style Six-Color Fluorescent Set
Barricks Non-Folding Utility Table with Steel Legs, Laminate Tops
Canon imageCLASS MF7460 Monochrome Digital Laser Multifunction Copier
Eureka Disposable Bags for Sanitaire Vibra Groomer I Upright Vac
Grip Seal Envelopes



# WHAT DOES THIS MEAN FOR OFFUTURE?





Strengthening essentials

• Everyday necessities of customers

\_\_\_\_ Focusing resources

Decisive action on underperformers:
 Pricing readjusted, marketing refined or removed entirely

## **BEST AND WORST-PERFORMING PRODUCTS**

Fellowes 8 Outlet Supe



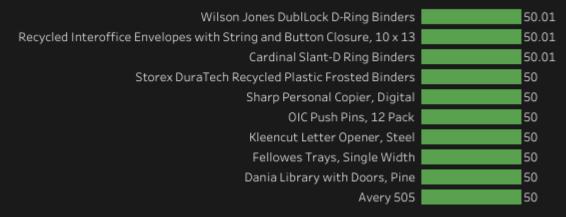


## **Gross profit margin per product**

Wilson Jones DubLock D-Ring Blinders
- 50.01%

- Recycled Interoffice Envelopes with String and Buttons Closure, 10 x 13 50.01%
- Chromcraft Coffee Table, Fully Assembled
  - -473.4%
- Hon Coffee Table, Fully Assembled
   -385.0%

#### Money spinners: **Highest profit margin per product**



### Foot of the table: Lowest profit margin per product

| Chromcraft Coffee Table, Fully Assembled                         | -473.4 |
|--|--------|
| Hon Coffee Table, Fully Assembled                                | -385.0 |
| Chromcraft Round Table, Fully Assembled                          | -325.0 |
| Eureka Disposable Bags for Sanitaire Vibra Groomer I Upright Vac | -275.9 |
| Kensington 6 Outlet SmartSocket Surge Protector                  | -275.0 |
| Hoover Portapower Portable Vacuum                                | -274.7 |
| Hoover Commercial Lightweight Upright Vacuum                     | -270.5 |
| Eureka Sanitaire Commercial Upright                              | -270.0 |
| Euro Pro Shark Stick Mini Vacuum                                 | -270.0 |
| rior Workstation Surge Protector w/o Phone/Fax/Modem Protection  | -270.0 |



## CONCLUDING OBSERVATIONS

- 1. Your gross profit has grown by 102%, sales have grown by 90% between 2011 and 2014
  - Gross profit margin increase = improved efficiencies
  - 2. You have exceeded the industry average growth rate by 70% between 2011 and 2014
    - Competitive advantage over your competitors
    - 3. One key opportunity arises in capturing value in mature and resilient regions
      - Operational efficiency and competitive strength

All Offuture data presented was retrieved and refined from internal sources between 9 and 12 December 2024, with the aid of DBeaver 24.3, PG Admin 8.10 and visualised using Tableau 2024.3.1 – any other sources are cited within our slides



# THANK YOU FOR LISTENING

Can we answer any questions?