Case Study: Supplies4medics



Course: Operations and Supply Chain Management

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University of New York Tirana

Master of Science in Data Science and Business
Analytics

Our Team



Overview

Company Overview: Founded nearly 20 years ago, this leading direct mail supplier of medical hardware and consumables in Europe caters to many medical organizations.

Recent Performance: Despite a turnover increase of over 25% to €120 million, profit growth was not as significant, with a slow decline in customer satisfaction and increased inventory levels straining cash flow, necessitating additional borrowing.



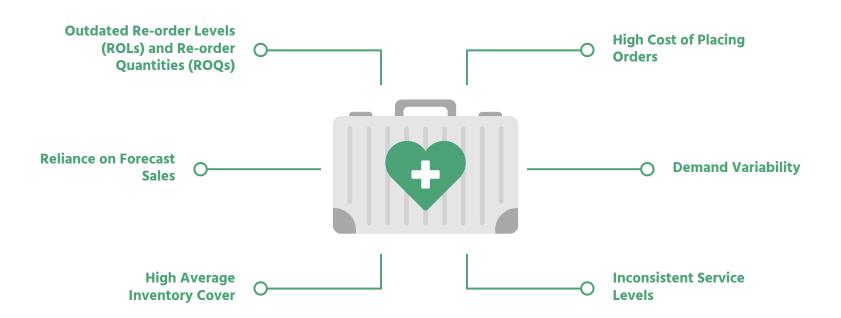
Challenges Identified: The company faces high inventory holding costs of 15% per annum, outdated reorder levels and quantities, high costs of placing and administering orders, and frequent stockouts of about 500 SKUs despite having 10 weeks of inventory cover.

Operational Review: There is an urgent need to review the purchasing and inventory management systems.



04 Question

Causes of the Availability Problem





06 Question

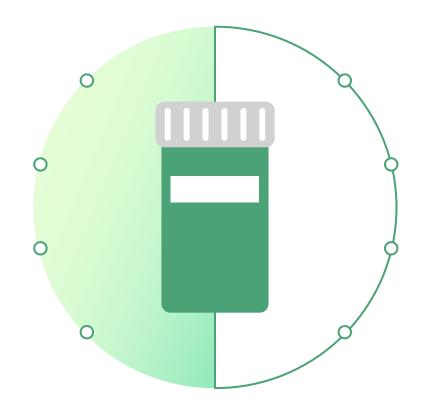
What Recommendations Would You Give to the Company?

Recalculate ROLs and ROQs

Implement Technology Solutions

Improve Demand Forecasting

Adopt Just-in-Time (JIT) Strategies



Enhance Supply Chain Efficiency

Conduct Regular Inventory Audits

Improve Customer Service

Monitor and Analyse Performance Metrics



Thank you for your attention

Do you have any questions?

