

SYSTEMS PROJECT MANAGEMENT

Systems Analysis & Design

Author: Eng. Carlos Andrés Sierra, M.Sc.
cavirguezs@udistrital.edu.co

Full-time Adjunct Professor
Computer Engineering Program
School of Engineering
Universidad Distrital Francisco José de Caldas

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Outline

- 1 Information Systems
- 2 Enterprises as Systems
- 3 Software Methodologies



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Information Systems

- An **Information System** is a **system** that collects, processes, stores, and disseminates information.
- Information systems are used to support and manage business operations.
- Information systems are used to automate and optimize business processes.
- Examples of information systems include transaction processing systems, management information systems, decision support systems, executive information systems, expert systems, and data systems.

→ first Project



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Processes

computer
scientist



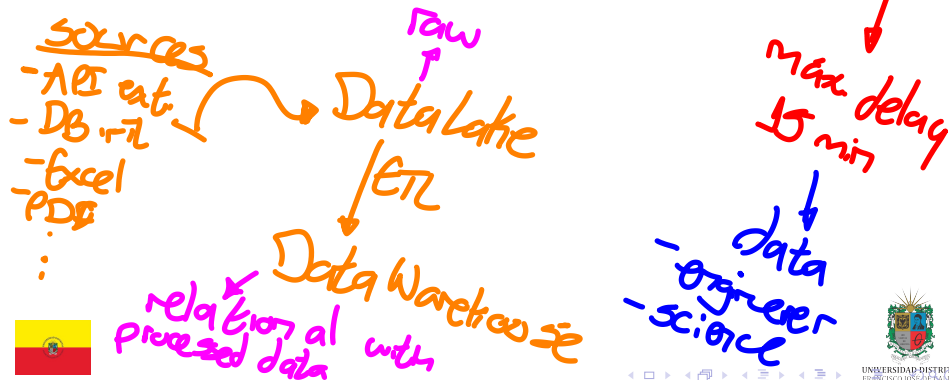
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Data Systems

- A **Data System** is a **system** that collects, processes, stores, and retrieves data.
- **Data systems** are used to store and analyze data.
- Examples of data systems include databases, data warehouses, data lakes, data marts, data cubes, and data streams.



Expert Systems

- An **Expert System** is a system that uses **knowledge** and **reasoning** to solve problems.
- **Expert systems** are used to **automate** and **optimize** decision-making processes.
- Examples of **expert systems** include diagnostic systems, predictive systems, prescriptive systems, decision support systems, and automated reasoning systems.



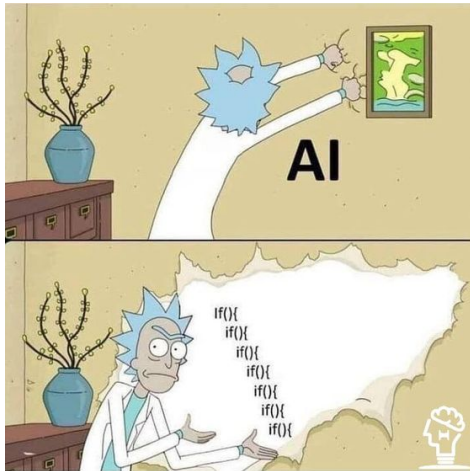
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Expert Systems as Classical Artificial Intelligence

Here there is a great example of a **diagnostic system**.



Risks and Failures in Information

- **Information systems** are subject to **risks** and **failures** that can impact business operations.
- **Risks and failures** can be mitigated through **security measures**, **backup systems**, **disaster recovery plans**, and **monitoring tools**.
- Examples of **risks and failures** include security breaches, data loss, system downtime, performance issues, and compliance violations.



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Enterprises: Bottom-Up and Top-Down Approaches

- **Bottom-Up Approach:** Analyzes an enterprise by examining its individual units or components, then aggregating them to *understand* the entire organization.
- **Top-Down Approach:** Starts with an overall vision or strategy and decomposes it into subsystems, departments, and processes.



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PIECE Framework for Enterprises

- **Participation:** *Engaging stakeholders* at every level.
- **Independence of Thought:** Encouraging *diverse, innovative ideas*.
- **Elaboration:** Developing and *refining ideas* and *processes*.
- **Communication:** Ensuring clear, *effective exchange* of information.
- **Exploration:** Embracing *continuous innovation* and *improvement*.



Enterprise System Typologies

- **Rational Systems:** Organizations driven by logical, structured processes and clear hierarchies.
- **Natural Systems:** Organizations viewed as self-organizing entities with emergent behavior.
- **Open Systems:** Enterprises that continuously interact with their external environment for information, resources, and innovation.



Business Systems and Models

- **Business Systems:** Frameworks that encompass an enterprise's internal processes, operations, and strategies.
- **Examples:** ERP systems, CRM systems, SCM systems.
- **Business Models:** Describe how an organization creates, delivers, and captures value.
 - Examples include subscription-based, freemium, platform-based, and direct sales models.



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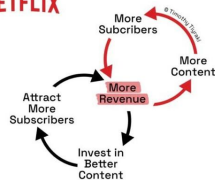
Business Models Examples

Understanding Business Models Through Flywheels

amazon



NETFLIX



Spotify



LinkedIn



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Basic Concepts in Software Methodologies

- **Software methodologies** provide frameworks for **planning**, **designing**, **developing**, **testing**, and **maintaining** software projects.
- They help teams manage project **complexity** and ensure quality deliverables.



Traditional Methodologies

- **Waterfall:** A **linear approach** where each phase must be *completed before moving* to the next.
- Suitable for projects with **well-defined requirements** and *low uncertainty*.
- Emphasize thorough **documentation** and **planning**.



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Agile Methodologies

- Emphasize **iterative development**, **customer collaboration**, and **flexibility**.
- Based on the **Agile Manifesto**, which values **individuals** and **interactions** over processes and tools.
- *Examples* include Scrum, Kanban, Extreme Programming (XP), and Lean Software Development.
- **Agile methodologies** are suitable for projects with **rapidly changing requirements** and **high uncertainty**.
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Case Study: Scrum

- **Scrum** employs short, time-boxed iterations called **sprints**.
- Key practices include **daily stand-ups**, **sprint planning**, **reviews**, and **retrospectives**.
- Focuses on **adaptability** and **continuous improvement**.



Case Study: Kanban

- **Kanban** visualizes work items on **boards** and limits Work In Progress (*WIP*).
- Emphasizes **gradual improvements**, **flow management**, and **continuous delivery**.
- Ideal for **projects** requiring **flexibility** with *minimal iteration planning*.



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Thanks!

Questions?



Repo: <https://github.com/EngAndres/ud-public/tree/main/courses/systems-analysis>

