

Inventory Model

The word inventory refers to any kind of resources having economic value & is maintained to fulfil present & future needs of an organization.

Inventory is an ~~not~~ idle resource of any kind provided such a resource an economic value.

o) Manufacturing units :- raw material, manpower, finished products, machine

o) Hospitals : stock of drugs, medicines, equipments

o) Bank : money, ~~stock~~ machines.

o) Airline : fuel, specialized person, equipments.

Inventory of resources is held to provide desirable service to customers & to achieve sales turn over targets.

Reasons for maintaining inventories

i) It helps in smooth functioning & efficient running of the business.

ii) It provides adequate services to the customers

iii) It reduces possibility of duplicates of order.

iv) It helps in maintaining a ~~best~~ balance in the

economy by absorbing some of the fluctuation when the demand of an item fluctuates or is seasonal in nature.

vi) It helps in minimizing the losses due to deterioration, damage etc.

vii) It acts as a buffer stock when raw materials are received late & shop rejections are too many.

viii) Takes advantage of price discounts by bulk purchases.

Meaning of inventory control

(a) What item should be stocked?

(b) { Holding of stock is expensive, so controls are needed to ensure that stock level remains optimum.

(i) Stock of existing items is kept at reasonable levels.

(ii) Unnecessary items are not added to the inventory.

(iii) All items which are no longer used are removed from the inventory.

(iv)

Stock should be controlled using rational policies to balance b/w holding cost & demand i.e., comparison should

2nd b/w cost & benefits of building

Figure 1: A 3D scatter plot showing the distribution of 1000 simulated data points in a 3D space defined by axes x_1 , x_2 , and x_3 . The points are colored in a gradient from blue to red, representing a density or value. The axes range from 0 to 100. The plot shows a dense cluster of points in the lower-left region, with a few outliers extending towards the upper-right.

(c) How much should be ordered in each replenishment.

→ Every time an order is placed there are certain costs incurred on account of administration, transportation, inspection etc. If

Large, frequent orders are placed, the costs of ordering and delivery are kept low, but stock levels & avg inventory value are high. If small frequent orders are placed, the cost of ordering & delivery are high, but avg stock level is low. Thus need is to trade off these two options to minimize the overall total cost. Various types of inventory costs will be discussed later in this chapter. However order quantity normally depends on —

(i) Demand Pattern

(ii) Price of an item including discounts for larger orders, & impending price rise etc.

(iii) Lead time

(iv) Various inventory costs

Types of inventory

(a) Transportation inventories: They arise due to transportation of inventory items to the various distribution centres & customers from the various production centres. The amount of transportation inventory depends on the time consumed in transportation & the nature of the demand.

(b) buffer inventories ! These are maintained to meet the uncertainties of demand & supply.

(c) Anticipation inventories ! These are built in advance by anticipating or foreseeing the future demand. For example, Production of crackers before the diwali festival, electric fans or coolers before the onset of the summer season.

(d) Decoupling inventories ! The inventories used to reduce the interdependence of the various stages of a Production system are known as decoupling inventories.

(e) Lot-size inventories ! Generally, the rate of consumption is different from the rate of production or purchasing. Therefore, the items are produced in larger quantities, which result in lot size, also known as cycle inventories.

Inventory Costs

(a) Item Cost ! It refers to the cost associated with an item, whether it is manufactured or purchased. The purchase price will be considered when discounts are allowed for any purchased above a certain quantity.

(b) Set-up cost (C_3) ! These costs include the fixed cost associated with obtaining the

goods through placing of an order, and purchasing, manufacturing or setting up a machinery before starting the production. They include the costs of - Purchase, requisition, follow-up, receiving the goods, quality control etc. These are also called order costs or replacement costs, usually denoted by C_3 , per production cycle. They are assumed to be independent of the quantity ordered or produced.

(c) Carrying or holding cost (C_1) : The cost

associated with carrying or holding the goods in stock is known as holding or carrying cost, which is denoted by C_1 , per unit of goods for a unit of time. Holding cost is assumed to vary directly with the size of inventory as well as the time for which the item is held in stock. The following components constitute the holding cost.

cost.

(i) Invested capital cost : This is the interest charged over the capital invested.

(ii) Record keeping & administrative cost.

(iii) Handling cost : These include the costs associated with the movement of stock such as cost labour.

(iv) Storage costs.

(v) Depreciation costs.

(vi) Taxes & insurance

If P is the purchase price & I is the stock holding cost per unit.

(d) Shortage cost or stock out cost (C_2) : $C_1 = IP$

The penalty costs that are incurred as a running out of stock are known as shortage or stock out costs.

Lead time - the time gap b/w the placing of an order & rec~~ive~~ the actual arrival of the inventory. We generally consider it as 0.

Deterministic Inventory Control

there are 4 different parts —

- (i) Purchasing Model with no shortage
- (ii) Manufacturing " " " "
- (iii) Purchasing " " shortage
- (iv) Manufacturing " " " "

EOQ Model without shortage

{ EOQ \Rightarrow Economic
Order
Quantity }

(i) Purchasing Model with no shortage;

The economic lot size with uniform demand. In this model we have to derive an economic lot size formula for the optimum production quantity (q) per cycle of a single product so as to minimize the total avg variable cost for unit time.

assumption

- (i) demand rate is uniform
- (ii) lead time is zero
- (iii) Production rate is infinite
- (iv) shortages are not allowed

(v) holding cost is Rs C_1 per quantity unit per unit time

(vi) Set up cost is Rs C_3 per time setup

The optimum quantity to be produced (or order) at each time interval t is —

$$q^* = \sqrt{\frac{2C_3 R}{C_1}}$$

Minimum cost C^* denoted by

$$C^* = \sqrt{2C_1 C_3 R}$$

Ans

Optimum no. of years orders placed per year

$$n^* = R/q^*$$

$$= \sqrt{\frac{RC_1}{2C_3}}$$

Optimum length b/w orders

$$t^* = \sqrt{\frac{2C_3}{RC_1}} = \frac{1}{n^*}$$

Minimum total annual inventory cost

the annual demand of an item is 3200 units,
 the unit cost is Rs. 6. & inventory carrying
 cost 25% per annum. If the cost of one
 procurement is 150/- Find (i) EOQ, (ii) No. of
 orders per year (iii) time b/w two orders
 (iv) the optimal cost.

→ $R = 3200$ units
 $C = 6$
 $C_1 = C \cdot i$
 $i = \frac{25}{100} = \frac{1}{4}$

$\therefore C_1 = 6 \times \frac{1}{4} = 1.5$

$C_3 = 150$

$EOQ = q^* = \sqrt{\frac{2C_3 R}{C_1}} = 800$

No. of orders per year = $n^* = \frac{R}{q^*} = 4$

Time b/w two orders = $t^* = \sqrt{\frac{2C_3}{RC_1}} = \frac{1}{n^*} = 0.25$ yrs
 $= 3$ months

The optimal cost = $C^* = \sqrt{2C_1 C_3 R} = 1200$

Optimum cost = $C \times R + \sqrt{2C_3 C_1 R} = 20400$

3. A company purchases 9000 parts of a machine for its annual requirements, ordering one month's uses at a time each part cost Rs 20, the ordering cost for order Rs 15. and carrying charges are 15% of the avg inventory per year, you have been asked to suggest a more economical purchasing policy, what advise would you offer & how much it would save the company per year.

→

$$R = 9000$$

$$C_1 = 20 \times \frac{15}{100} = 3$$

$$C = 20$$

$$i = \frac{15}{100}$$

$$C_3 = 15$$

$$C_2 = 0$$

$$Q^* = 300$$

$$n^* = 30$$

$$t^* = 12 \text{ days}$$

$$YRS = 12 \text{ days}$$

$$Q^* = \sqrt{2 \times C_1 \times C_3 \times R} = \sqrt{2 \times 3 \times 15 \times 9000} = 300$$

- If the company follows the policy of ordering every month then annual ordering cost

$$12 \times 15 = 180 \text{ rs.}$$

- Lot size of the inventory for each month

$$Q = \frac{3000}{12} = 250 \text{ parts}$$

- Avg inventory at any time = $\frac{Q}{2} = \frac{250}{2} = 125$
(divided by 2 as inventory $t^H = 2$, with order over time)

→ Storage cost at any time = $125 \times C_1 = 125 \times 3 = 375$

$$\rightarrow \text{Total cost} = 180 + 1125 = 1305$$

→ If the company purchases 300 (Q^*) Parts at time interval of 12 days (t^H) instead of ordering 250 Parts each month there will be net saving of $1305 - 900 = 405 \text{ rs}$

Q The demand rate of a particular item is 12000 units per year. The set up cost per run

$$D = 12000$$

$$K = 100 \text{ Rs}$$

$$C_p = 10 \text{ Rs}$$

$$Q = \sqrt{\frac{2DK}{C_p}} = \sqrt{\frac{2 \times 12000 \times 100}{10}} = 489.89$$

$$Q = 490 \text{ units}$$

$$n = \frac{D}{Q} = \frac{12000}{490} = 24.49$$

(2) Manufacturing model with no shortage

9 A contractor has to supply 10,000 bearings/day to an automobile manufacturer. He finds that when he starts production, he can produce 25,000 bearings/day. The holding cost of a bearing in stock is £0.02/year. Set up cost of a production is £18. How frequently should the production run be made

$$K = 25,000$$

$$R = 10,000$$

$$C_1 = \frac{0.02}{\text{year}}$$

$$C_3 = 18$$

$$= (0.02 \div 365) / \text{days}$$

$$= 0.000054794 / \text{day}$$

$$Q^* = \sqrt{\frac{2C_3 R}{C_1}} \times \sqrt{\frac{K}{K-R}}$$

$$= \sqrt{\frac{2 \times 18 \times 10,000}{0.000054794}} \times \sqrt{\frac{25,000}{25,000 - 10,000}}$$

$$= 10,444.7$$