IT 463

Deliverable 3 - Group 3 PROPOSED SOLUTION / RECOMMENDATION

Our proposed solution to the reduced schedule and budget as per client's requirements, includes a newly revised TCO, WBS, and budget. The proposed solution TCO includes the addition of an IT Security Consultant who is assigned 110 hours of work annually. The WBS was reduced by approximately 17 days to accommodate the 10% schedule reduction. Some of the tasks were parallelized, personnel were rescheduled and reassigned to reduce the cost and schedule. The new closing date is Dec 7, which brings the project back on track. The proposed solution schedule has a 5-day slack. These changes meet the client's needs. The budget reduction in the revised plan eliminated the surplus which resulted in a \$3,887 deficit. This deficit doesn't create serious risk because the TCO and WBS will be revised in the proposed solution to reduce costs. The laptop replacements will be changed from the *Dell 5400* to a cheaper but comparable *HP 15-dy2089ys* 15.6 costing \$650 which will save \$659 per laptop. The annual savings on the change of workstation laptops will be \$3,295 annually. The workstation desktops will also be replaced from the Dell HP G2 Tower Z5 to a cheaper but comparable HP 24-dp0158qe AiO PC costing \$800 which will save us \$474 per desktop workstation. The annual savings of the workstation desktop change will be \$2,370. These reductions amount to an approximate savings of \$5,665 annually. The budgeted contingency amount will also be reduced from \$10,000 to \$5,000. This will save \$5,000 per year. The hardware savings of \$5,665 combined with the \$5,000 saving from the contingency amount reductions, and the WBS reduction saving of \$5,986 results in a \$12,564 surplus. This surplus exceeds the MOV metric of being below budget by 10%.

Note: These reductions do not result in a change of scope of the project. The values calculated are based on the TCO values. The cost overview given by the WBS has exactly allocated hours to the personnel, but the TCO also has extra padding hours for the personnel which is the reason for the discrepancy in the values.

PROPOSED SOLUTION PROJECT SUMMARY REPORT

The following table presents the proposed solution project summary report with details of project attributes obtained from the Microsoft Project

Start	09/02/21	Finish	12/7/21
Baseline start	09/02/21	Baseline finish	12/30/21
Actual start	NA	Actual finish	NA
Variance	0 days	Finish Variance	-17 days

Duration

Schedule	67 days	Remaining	67 days
Baseline	84 days	Actual	0 days
Variance	17 days	Percent complete	0%

Work

Schedule	1,016 hours	Remaining	1,016 hours
Baseline	1,296 hours	Actual	0 hours
Variance	280 hours	Percent complete	0%

Costs

Schedule	\$68,694	Remaining	\$68,694
Baseline	\$89,655	Actual	\$0
Variance	\$20,961		

Task status Resources status

Tasks not yet started	68	Work resources	8
In progress	0	Over allocated work resources	0
Completed	0	Material resources	6

The total duration for the tasks is 67 days and the expected cost is \$68,694.

PROPOSED SOLUTION PROJECT TCO:

The following table lists the proposed solution TCO:

Resource	Description	Proposed Plan Cost
	Project Manager	
	(1 person*\$48/hr *400 hrs)	<u>\$19,200</u>
Salaries Personnel	Tech Team (3 people*\$32/hr.	
	Tech 1 for 150 hrs.	\$4,800
	Tech 2 for 120 hrs.	\$3,840
	Tech 3 for 150 hrs.)	<u>\$4,800</u>
		\$13,440
	TOTAL (t1)	\$32,640
	City Dept Salaries:	
IT Dept Salaries:	1 full time IT coordinator (2 weeks, 80 hrs. * \$30)	\$2,400
	Public safety IT specialist (2 weeks, 80 hrs. * \$23)	\$1,840
		\$4,240
IT Security Consultant:	Security Analyst (12 days, 110 hrs. * \$41)	\$4,510
	TOTAL(t2)	\$41,390
Server	Replacing 8 servers, servers 2 per year \$1,780 per server	\$3,560
Workstation Desktops	Replacing 5 per year, \$800 per desktop workstation	\$4,000

Workstation Laptops	Replacing 5 per year, \$650 per laptop workstation	\$3,250
Wireless Network	Replacing facilities routers 1 facility per year, 5 per year, \$224 per router	\$1,120
Wired Network	Replacing 2 switches per year, \$442 per switch	\$884
Storage	Replacing backup servers to store data into cloud, 1TB/month	\$48
Software	Maintaining current software licensing	\$11,984
Training	2 days on site training, \$500 per day (every year)	\$1,000
Maintenance and Support	1 week, 40 hrs. * \$30 per hour	\$1,200
	TOTAL(t3)	\$27,046
GRAND TOTAL	t1+t2+t3	\$68,436

From the TCO table above, the total amount of \$68,436 is within the budgeted amount of \$88,000. Each resource cost is listed and the per unit cost of each resource is supported by a source link shown in the cost of resources table below the budget.

Note: The grand total of \$68,436 does not include the cost of office supplies (\$2,000) and contingency amount (\$5,000).

PROPOSED SOLUTION PROJECT BUDGET

Below is the table that shows the proposed solution project budget from the first year to the fourth year.

	Year 1	Year 2	Year 3	Year 4
Funds	\$88,000	\$88,000	\$88,000	\$88,000
Project Team Salaries	(\$32,640)	(\$32,640)	(\$32,640)	(\$32,640)
IT DEPT SALARIES	(\$4,240)	(\$4,240)	(\$4,240)	(\$4,240)
IT Security Consultant	(\$4,510)	(\$4,510)	(\$4,510)	(\$4,510)
Office Supplies	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)
Proposed Plan	(\$27,046)	(\$27,046)	(\$27,046)	(\$27,046)
Contingency	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)
Total Surplus	\$12,564	\$12,564	\$12,564	\$12,564

From the budget table above, a yearly fund of \$88,000 is allocated for this project out of which all costs for each year are deducted, which includes the contingency amount of \$5,000. A surplus of \$12,564 is ascertained for each year after adjustments are made.

PROPOSED SOLUTION COST OF RESOURCES:

Below is the table that describes the new proposed cost of resources.

Resource	Cost	Source
Project Manager	\$48 per hour	https://www.zippia.com/software-project-manager- jobs/salary/
Tech Team (Tech 1, Tech 2 , Tech 3)	\$32 per hour	https://www.salary.com/research/salary/recruiting/tech-analyst-hourly-wages
IT Co- Ordinator	\$30 per hour	https://www.zippia.com/technology-coordinator- jobs/salary/
Public Safety IT Specialist	\$23 per hour	https://www.governmentjobs.com/jobs/3256500- 0/public-safety-specialist-ft
IT Security Consultant	\$41 per hour	https://www.payscale.com/research/US/Job=Information _Technology_(IT)_Consultant/Salary

Resource	Cost	Source
WIRELESS NETWORK AX3600 Wi-Fi 6 Access Point (WAX218PA)	\$180 per Router	https://www.netgear.com/business/ wifi/access-points/listing- filter/multigig-2/under-275/ax3600/
WIRED NETWORK		https://networkdevicesinc.com/prod ucts/cdb- 8p?variant=32781089570919
Cisco® Catalyst® Digital Building Series Switch PoE	\$442 per device	https://www.cisco.com/c/en/us/prod ucts/collateral/switches/catalyst- digital-building-series- switches/datasheet-c78-738206.html

WORKSTATIONS HP 24 – DP0158QE AiO PC	\$800 per workstation	https://www.hp.com/us- en/shop/pdp/hp-all-in-one-24- dp0158qe
HP 15-dy2089ms 15.6 Laptop	\$650 per laptop	https://www.microsoft.com/en- us/d/hp-15-dy2089ms-156- laptop/8qkt9whdj64x?activetab=piv ot:techspecstab
SERVER HP ProLiant ML350 Gen10 Server	\$1,780 per server	Specs HPE ProLiant ML350 Gen10 Server (Quick Specs/a00021852enw.pdf) Cost HPE ProLiant ML350 Gen10 server HPE Store US
BACKUP STORAGE Cloud (AWS- Glacier)	Glacier \$0.004/ GB Per month	https://aws.amazon.com/s3/pricing/
Microsoft Office 365	\$580 per year	https://www.mychoicesoftware.com/products/microsoft-office-professional-plus-2019-open-government
MS Windows Server (OS)	\$1,500 per year	https://www.microsoft.com/en- ie/windows-server/pricing
MS Windows 10 pro	\$199 per year	https://www.microsoft.com/en- us/d/windows-10- pro/df77x4d43rkt?activetab=pivot:over viewtab
Municode	\$350 per year	https://www.municode.com/docume nts

Arc GIS	\$2,600 per year	https://www.esri.com/en- us/arcgis/products/arcgis-desktop- subscription
AutoCAD Civil 3D	\$2,315 per year	https://www.autodesk.ae/products/c ivil- 3d/overview#:~:text=The%20price %20of%20an%20annual,3D%20su bscription%20is%20US%246%2C 250%20
AutoCAD LT	\$440 per year	https://www.autodesk.com/products/autocad-lt/overview
Watchguard	\$500 per year	https://www.cdw.com/product/watc hguard-total-security-suite- subscription-license-renewal- upgrade-li/4242815
Others (Accela, Black Bear, Prophoenix, Hypercaster, Infoview)	\$3,500	Estimation based on existing software prices
		https://www.officedepot.com/a/prod ucts/563024/Office-Depot-Brand- EnviroCopy-Paper-Letter/
Office Supplies	\$2,000 per year	https://www.walmart.com/ip/SKIL CRAFT-NSN4936006-Employee- Start-up-Office-Kit-1- Kit/34911380?wmlspartner=wlpa& selectedSellerId=0

Note: Quoted prices might change with time depending on the vendor.