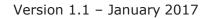
Physical Elements

Physical Elements

- Extended the Technology Layer with elements for modeling the physical world
- Closely integrated:
 - Nodes can combine IT and physical elements
 - E.g. for computer-controlled machinery or Internet of Things
 - Behavior elements reused from Technology Layer





Equipment



- Equipment represents one or more physical machines, tools, or instruments that can create, use, store, move, or transform materials
- Is a specialization of a node
- Possible to model nodes that are formed by a combination of IT infrastructure and physical infrastructure like an MRI scanner at a hospital, a production plant with its control systems, etc.

Facility



- A facility represents a physical structure or environment
- Is a specialization of a node
- Has the capability of facilitating (e.g., housing or locating) the use of equipment

 Examples of facilities include a factory, a laboratory, a warehouse, a shopping mall, a cave, or a spaceship

Distribution Network

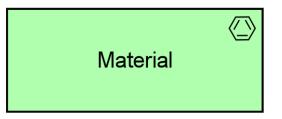
- A distribution network represents a physical network used to transport materials or energy
- A distribution network connects two or more nodes

Distribution network

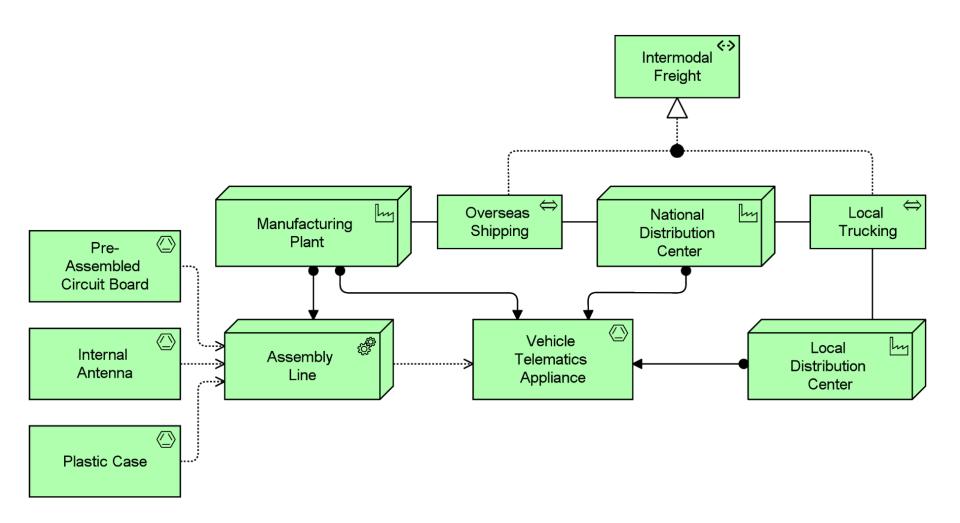


Material

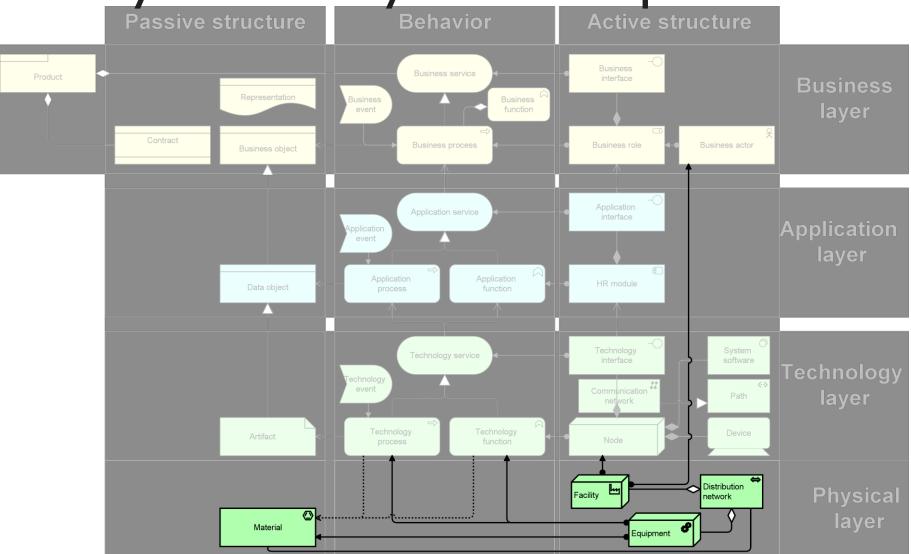
- Material represents tangible physical matter or physical elements
- Typically used to model raw materials and physical products, and also energy sources such as fuel



Physical Elements Example



Physical Layer in Aspects

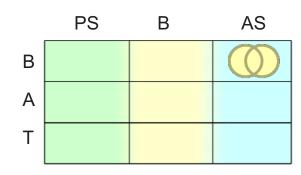


Business Collaboration

- Business collaboration: an aggregate of two or more business internal active structure elements that work together to perform collective behavior
- Often used for temporary aggregated roles

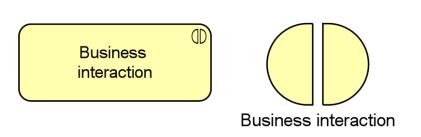


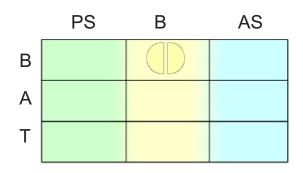




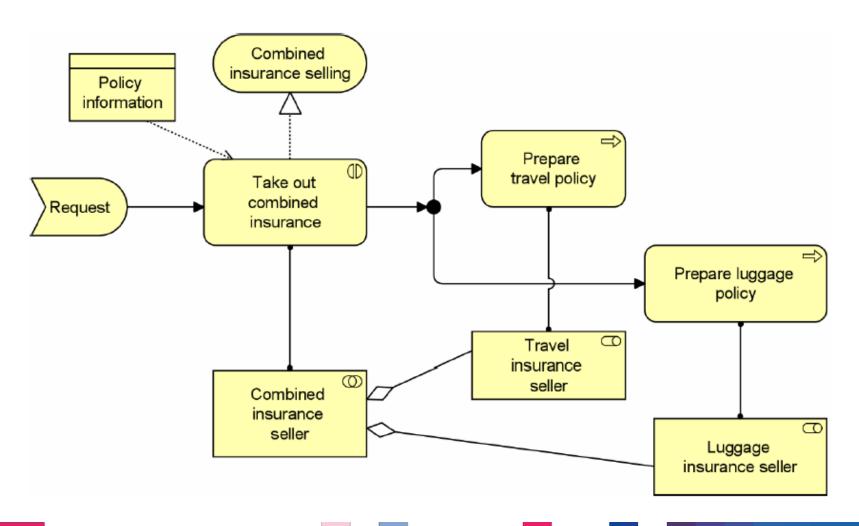
Business Interaction

 Business interaction: is a unit of collective business behavior performed by (a collaboration of) two or more business roles



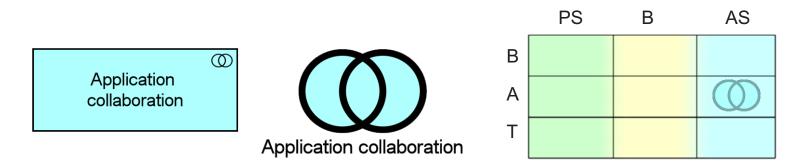


Example: Business Collaboration & Interaction



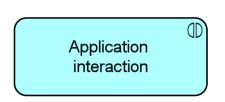
Application Collaboration

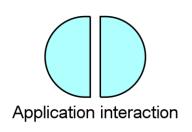
- Application Collaboration: represents an aggregate of two or more application components that work together to perform collective application behavior
- An application collaboration typically models a logical or temporary collaboration of application components, and does not exist as a separate entity in the enterprise

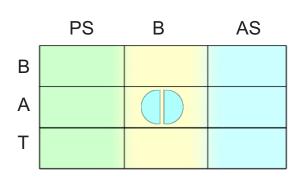


Application Interaction

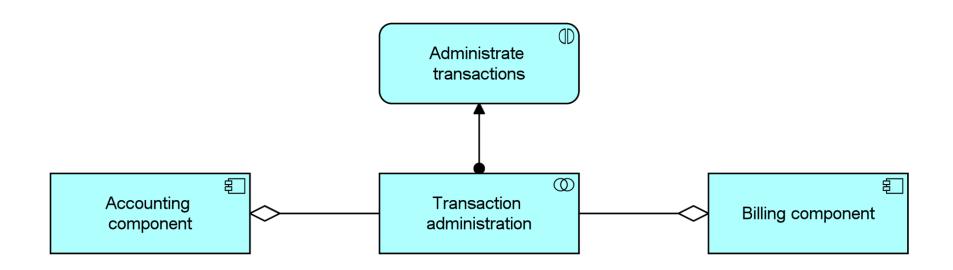
 Application Interaction: interaction represents a unit of collective application behavior performed by (a collaboration of) two or more application components





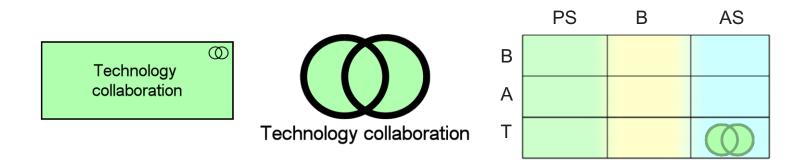


Example: Application Collaboration & Interaction



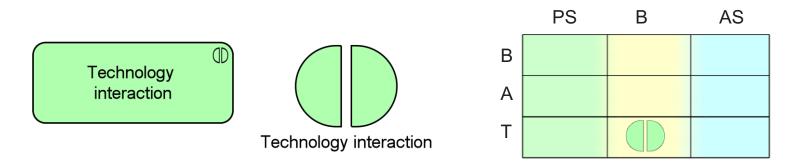
Technology Collaboration

- Technology collaboration: represents an aggregate of two or more nodes that work together to perform collective technology behavior
- Typically models a logical or temporary collaboration of nodes, and does not exist as a separate entity in the enterprise

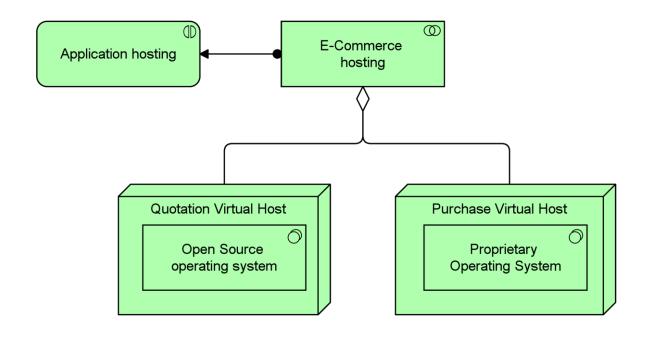


Technology Interaction

 Technology interaction: represents a unit of collective technology behavior performed by (a collaboration of) two or more nodes.



Example: Technology Collaboration & Interaction



Motivation elements

- ArchiMate® core describes the structure of elements that form the organization
- Motivation elements are used to model the motivations, or reasons, that guide the design or change of an Enterprise Architecture
- Corresponds with the "Why" column in the Zachman framework

Stakeholder

Stakeholder

 A stakeholder is the role of an individual, team, or organization (or classes thereof) that represents their interests in the outcome of the architecture.



Driver

Driver



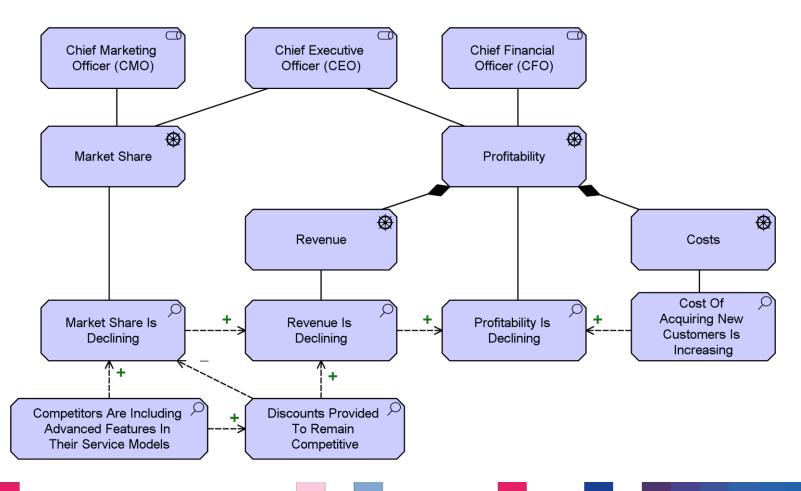
- A driver represents an external or internal condition that motivates an organization to define its goals and implement the changes necessary to achieve them
 - Internal drivers are associated with a stakeholder and are often called 'concerns', for example Customer satisfaction and Profitability
 - External drivers are for example economic changes or changing legislation

Assessment

Assessment

- An assessment represents the result of an analysis of the state of affairs of the enterprise with respect to some driver
- An assessment may reveal strengths, weaknesses, opportunities, or threats for some area of interest

Example: Stakeholder, Driver & Assessment

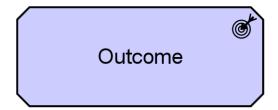


Goal



- A goal represents a high-level statement of intent, direction, or desired end state for an organization and its stakeholders
- A goal can be composed of several sub-goals
- Goals are generally expressed using qualitative words; e.g., "increase", "improve", or "easier". However, it is also very common to associate concrete objectives

Outcome



- An outcome represents an end result that has been achieved
- High-level, business-oriented results produced by capabilities of an organization
- Outcome names should unambiguously identify end results that have been achieved in order to avoid confusion with actions or goals

Principle

Principle

- A principle represents a qualitative statement of intent that should be met by the architecture
- A principle defines a general property that applies to any system in a certain context, and is therefore broader in scope and more abstract than a requirement
- A principle is motivated by some goal or driver

Requirement

Requirement

Requirement

- A requirement represents a statement of need that must be met by the architecture.
- The term "system" is used in its general meaning; i.e., as a group of (functionally) related elements, where each element may be considered as a system again
- Requirements model the properties of these elements that are needed to achieve the "ends" that are modeled by the goals

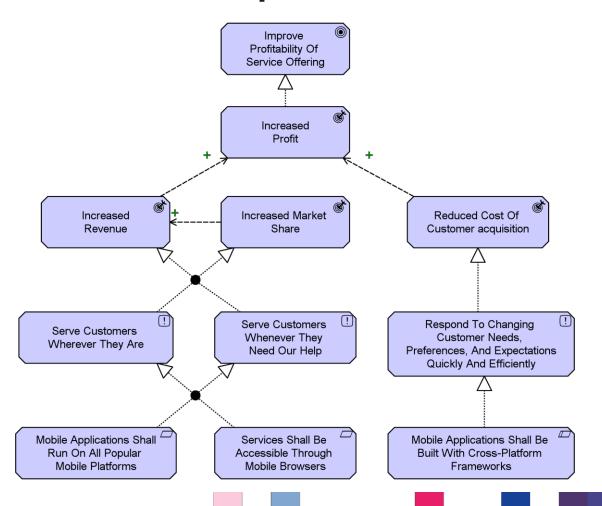
Constraint



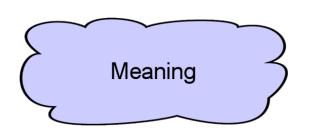


- A constraint represents a factor that prevents or obstructs the realization of goals.
- A constraint does not prescribe some intended functionality of the system to be realized, but imposes a restriction on the way it operates or may be realized:
 - a restriction on the implementation of the system (e.g. specific technology that is to be used)
 - a restriction on the implementation process (e.g. time and budget constraints)
 - a restriction on the functioning of the system (e.g. legal constraints)

Example: Goal, Outcome, Principle, Req. and Constraint



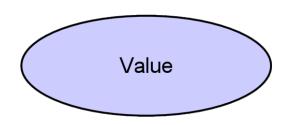
Meaning



- Meaning represents the knowledge or expertise present in, or the interpretation given to, a core element in a particular context
- It represents the interpretation of an element of the architecture
- Often used to describe the meaning of passive structure elements, (for example, a document, message)

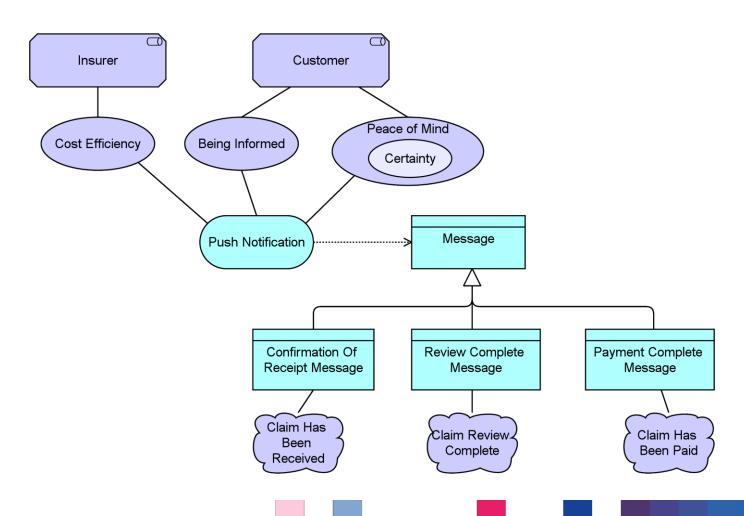


Value



- Value represents the relative worth, utility, or importance of a core element or an outcome
- Value may apply to what a party gets by selling or making available some product or service, or it may apply to what a party gets by buying or obtaining access to it
- A value can be associated with all core elements of an architecture as well as with outcomes

Example Value and Meaning

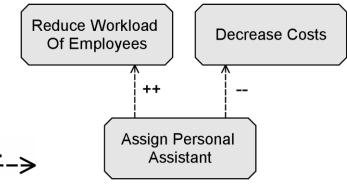


Influence Relationship

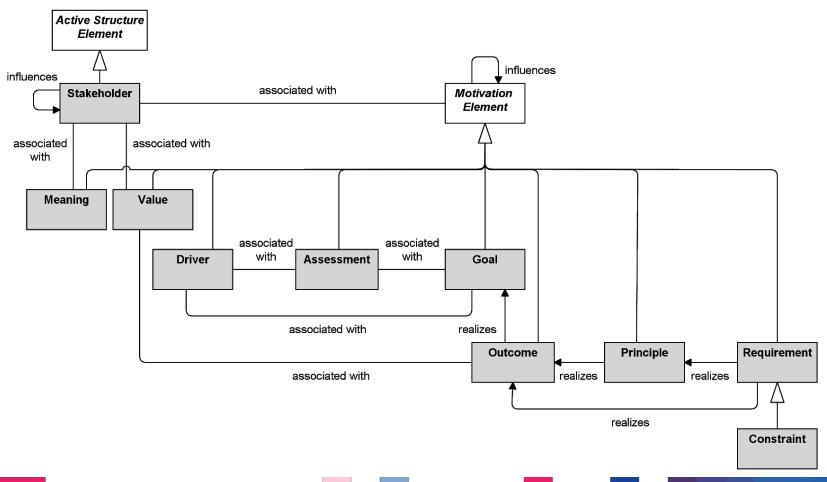
- The influence relationship models that an element affects the implementation or achievement of some motivation element
 - Vertical: An ArchiMate core element influences a motivation element

Horizontal: A motivation element influences another motivation element

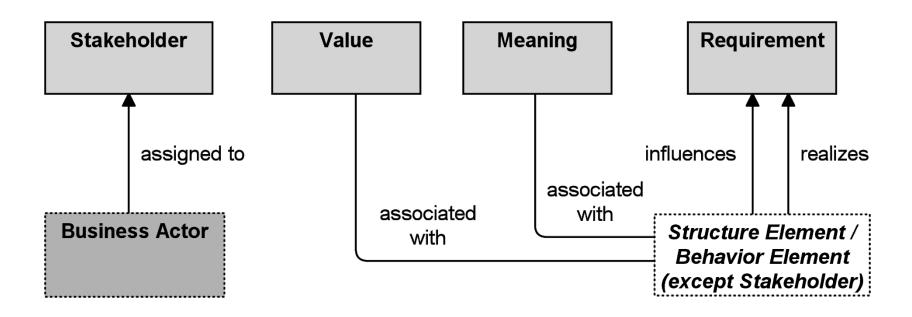
 Attributes can be used to indicate the sign and/or strength of the influence



Metamodel Motivation Elements



Relationships with Core Elements





Resource

- A resource represents an asset owned or controlled by an individual or organization
- Resources are realized by active and passive structure elements



Capability

- A capability represents an ability that an active structure element, such as an organization, person, or system, possesses
- Often used for capabilitybased planning
- All behavior elements can realize capabilities

 Expressed in general and high-level terms and are typically realized by a combination of organization, people, processes, information, and technology

Capability

Functions vs. Capabilities

Business Functions

- Aligned with organization
- Often explicitly managed
- More focused on the present, the work of the enterprise
- May realize capabilities
- May occur multiple times
- Hierarchical, functional decomposition

Capabilities

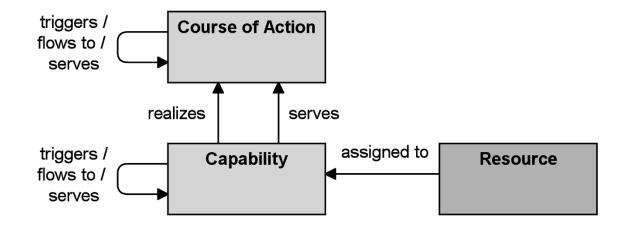
- Independent from organization structure
- Not always recognized or managed explicitly
- Unit of strategic change, used for analysis and planning
- Each capability occurs only once for the enterprise
- Not a hierarchical breakdown

Course of Action

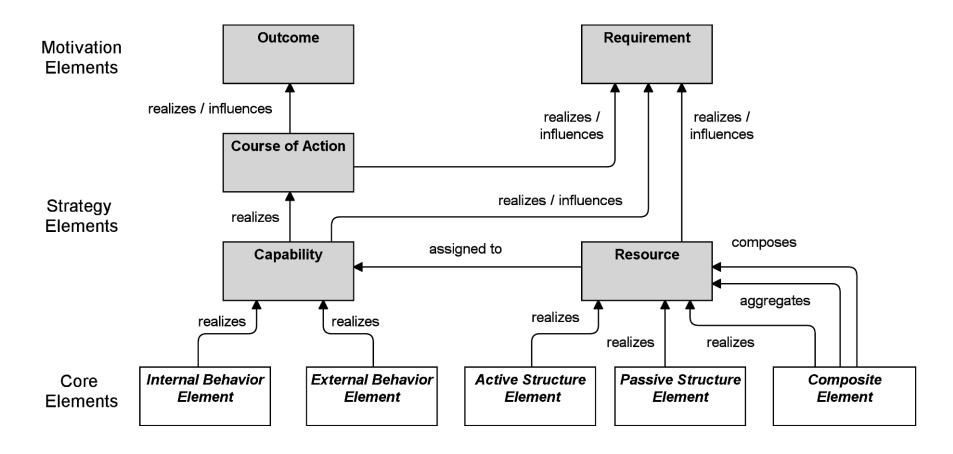
 A course of action is an approach or plan for configuring some capabilities and resources of the enterprise, undertaken to achieve a goal A course of action represents what an enterprise has decided to do

Course of action

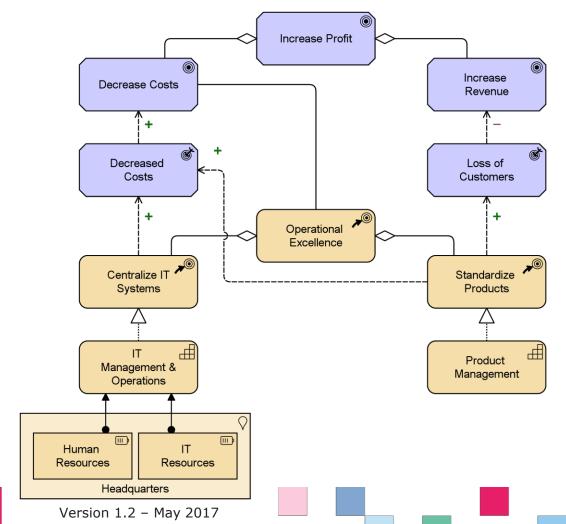
Strategy Elements Metamodel



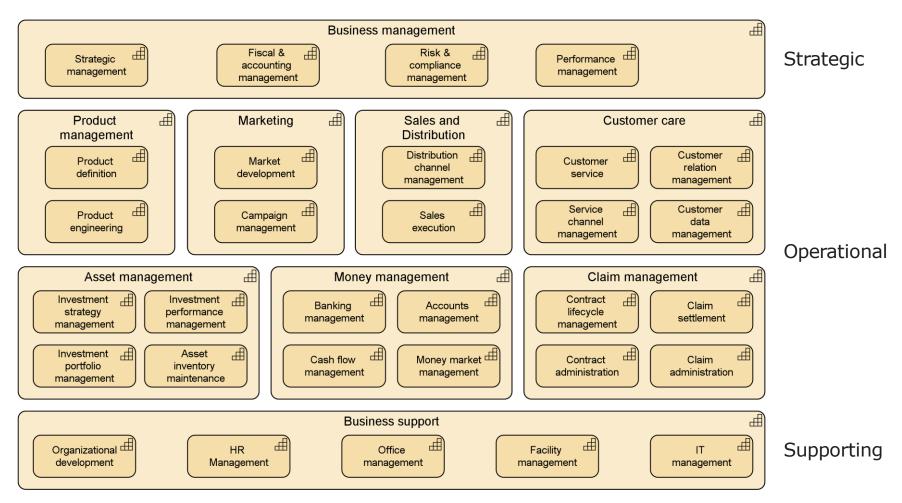
Relations with Motivation and Core Elements



Example Strategy and Motivation Elements



Example Capability Map



Inspired by Panorama360 reference model for the insurance industry



