## 0. Exercise: Part 4 (30x2%)

災 <del>情報告</del>	廣告宣傳
14. According to the speaker, why are delays expected?	14. What kind of business is Q&P?
Some roads are being repaired.	A sporting goods store
A tree is blocking part of a road.	An advertising agency
© Many people are going to the same event.	© An event planning service
① The weather is bad.	① A travel agency
15. What does the speaker say about Highway 165?	15. What is being advertised?
Trucks are not allowed on it.	A volunteer opportunity
It is currently closed.	A restaurant opening
© It has a new tollbooth.	© An anniversary celebration
① Traffic is moving well.	① A training seminar
16. What are the listeners reminded to do?	16. What does the speaker recommend the listeners do?
Drive carefully in the evenings	(A) Go on a Web site
B Listen to updates on the radio	Submit some ideas
© Follow detour signs	© Buy a new product
① Check the tires on their cars	① Obtain tickets
A: there are a lot of projects going on.	B: selling here in Midvale.
B: for Highway 165	A: holding an all day at the store.
A: for regular traffic	B: pick up a free for the raffle contest!

17. What is the topic of the broadcast?	14. Where is the announcement most likely being made?	
A Banking	At an appliance store	
® Travel	At a bookstore	
© Healthy habits	© At a coffee shop	
① Career advice	① At a supermarket	
18. Why does the speaker say, "our audience may have some advice"?	15. What type of product is the speaker promoting?	
A He is comparing one group to another.	Frozen meals	
B He does not want to give advice.	Microwave ovens	
© He disagrees with an expert.	© Cookbooks	
D He is encouraging participation.	Soft drinks	
19. What has John Jones recently done?	16. How long does the promotion last?	
He opened a business.	A For an hour	
B He wrote a magazine article.	® For a day	
© He created a Web site.	© For a week	
D He won a competition.	① For two weeks	
A: talking about	B: make fortonight?	
B: Let us know by or the station.	A: for Mega Mart's deluxe?	
A: His in Fitness Today magazine highlights	B: is good for only.	
the latest exercise equipment.		

15. What is being advertised?	
A grand opening ceremony	
A food fair	
© A sports competition	
① A vegetable market	
16. What highlight of the event does the speaker mention?	
A famous singer will perform.	
A tour will be given.	
© A contest winner will be chosen.	
A television show will be filmed.	
17. What is included in the price of admission?	
A gift certificate	
A signed book	
© A dinner for two	
① A magazine subscription	
B: and sample their!	
A: will be there his Cooking with	
Jeff.	
B: you'll get a free recipe by Jeff	

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9. What type of property is being discussed?	17. What is being announced?	
A concert hall	A The expansion of a government building	
An office building	B The closing of a popular business	
© A convention center	© The results of an election	
① A supermarket	① The retirement of a local politician	
10. According to the advertisement, what is the main attraction of the	18. What does Richard Suarez plan to do in the future?	
property?	Write a memoir	
The convenient location	® Teach some classes	
B The affordable price	© Open a community center	
© The building's history	D Participate in a debate	
① The energy efficiency	19. What is said about Janice Feldman?	
11. Why are listeners encouraged to act now?	She is a schoolteacher.	
A business will close soon.	She is moving to another city.	
The event is coming up soon.	© She may run for mayor.	
© A special offer will end.	① She will be interviewed.	
Space will run out quickly.		
A: This dazzling, state-of-the-art will include over 80,000 square feet	B: has announced his from city	
of office space	A: instead plans to teach at a local university.	
B: The property is	B: will serve as Mayor Suarez' Some predict that Deputy	
A: Nearly of the offices have already been	Mayor Janice Feldman will run for	

	<u> </u>
17. What is the topic of the seminar?	12. Who is Jerry Benson?
Selling houses	A musical-instrument maker
® Writing a book	B A recording technician
© Saving money	© A music teacher
Managing a business	A computer programmer
18. Who is Trisha Wilson?	13. According to the speaker, what will happen next month?
A bank president	A concert will be broadcast
B An author	A conference will be held.
© A home decorator	© A new store will open.
① A television host	New software will be released.
19. According to the speaker, what will Ms. Wilson do after she	14. Why are listeners encouraged to call the radio station?
speaks?	To make a donation
Distribute brochures	® To share an anecdote
Answer questions	© To enter a contest
© Accept resumes	① To ask questions
Provide autographs	
A: today's seminar on management.	B: to learn how to play the
B: Our guest speaker today is Trisha Wilson, of the	A: Next month Mr. Benson and his students will be their
new book Save Money Now!	first online concert.
A: After she speaks, Ms. Wilson will be happy to	B: during the interview with your own for our guest.
from the audience	

#### Part 7 (52x0.8%)

**Questions 12-16** refer to the following article, book review, and interview transcript.

## Long-Awaited Sequel Has Arrived

(June 2)-David Mendoza's eagerly anticipated sequel to the best-selling *Waking Up* is finally here. The much loved *Waking Up* chronicled the ups and downs Mendoza experienced as he moved from job to job as a youth, working as everything from dock worker and fisherman, to hotel clerk and tennis instructor.

Life Lessons in Advertising picks up where the previous book left off, with Mendoza having just arrived in New York

City. We follow his rise from mailroom clerk to the head of M&D Creative, a highly successful advertising agency. Written in the humorous, informal style that has made Mentoza's ads so successful over the years, the book shares stories of client case histories and reveals how he developed his most successful advertisements. The book is now available online and in bookstores everywhere.

#### Book Review: Life Lessons in Advertising

By Julia Turnbull

Given that it took twenty years for David Mendoza to write his second book, Life Lessons in

Advertising, the impression the reader is left with at the end is that he forgot to edit his work.

While I thoroughly enjoyed Mendoza's previous book, this sequel is made up of dull, complicated sentences that make reading a chore.

There's no argument regarding his abilities as an advertising executive, yet the anecdotes about life in the advertising business are so much less engaging than those earlier stories that almost jumped off the pages. For example, nothing matches the earlier book's crystal clear descriptions of his escapades and unexpected adventures as a hotel clerk in northern Montana. This is one book you can skip.



Advertising in Motion Magazine

A minute with...

Advertising guru David Mendoza

**AIMM:** Why did it make you so long to write this book?

**Mendoza:** It's funny. I've always considered my copywriting to be my strength. But long pieces of writing, like manuscripts, are very

difficult for me, so I take my time to edit them carefully. But I'm very proud of the end result – It's easy to read and highly

enjoyable, just like my first book.

**AIMM:** You've held so many jobs, like fisherman and tennis instructor. Why do you think advertising stuck?

**Mendoza:** I'm not so sure it did really stick, although I've been with it for a while. My philosophy is to be open to any opportunity that

comes my way. Advertising came my way, but I'm rather sure it's not the last thing I'll try my hand at. And you never know, I

might go back to fishing or tennis.

12. In the article, the phrase "picks up" in paragraph 2, line1, is		14. In the book review, what is suggested about Mr. Mendoza's
closest in meaning to	13. What is indicated about Walking up?	time as a hotel clerk?
(A) gets better	A It was published twenty years ago.	A He experienced some surprising incidents.
® becomes faster	B It has been made into a movie.	
© starts again	© It contains photographs.	© He met several advertising executives.
① lifts up	① It is out of print.	He wrote stories in the evenings.
15. On what point do Mr. Mendoza and Ms. Turnbull disagree?		16. What does Mr. Mendoza imply in the interview transcript?
Mr. Mendoza's effectiveness as an advertising executive		A He is looking for a new publisher.
Mr. Mendoza's attitude toward reading for pleasure		B He has recently brought a new fishing boat.
© The reason <i>Waking Up</i> is popular		© He learned the most from his job as a tennis instructor.
① The quality of the writing in <i>Life Lessons in Advertising</i>		He may change his profession again.

#### **Questions 8-11** refer to the following article.

Nairobi, January 22 – Accord Airlines Chief Executive Officer Pramod Gupta announced on Monday that his company has purchased Glade Airways. Accord is headquartered in Mumbai, India, and the purchase is expected to double the size of the airline and extend its reach into new markets. Most of Accord's routes are to cities in Asia, Great Britain, and the United States. Glade's head office is in Nairobi, and from its East African base the airline flies to countries throughout the rest of Africa.

Representatives of the two airlines said customers would not notice many immediate changes. There are no plans yet to paint the airplanes or redecorate the interiors. Each airline will keep its own Web site, baggage fees, and frequent-flyer programs for at least the next six months.

Airfares are not expected to change immediately, either, although Accord spokesperson Amina Odoyo said that "This will be the first aspect of the merger to be addressed." She hastened to add, however, that there would be "no problem" for customers who have already booked a flight. "Tickets that have already been purchased for either airline will be honored," she said.

Flight attendants and pilots for both airlines were pleased by the purchase. "I hope I will be able to fly to Nairobi," said Shiv Parida, a pilot who has worked for Accord for six years. "I've been flying the same route for about four years," he noted, "and expanding into new areas should help Accord grow, which means more opportunities for me. I have always wanted to visit Africa."

8. What is the purpose of the article?	9. What does Ms. Odoyo suggest about tickets?
To profile a company's new chief executive officer	(A) Tickets purchased six months in advance will receive a discount.
B To compare airports in different cities	More tickets will become available for purchase online.
© To publicize the merger of two companies	© Some tickets may not be transferable.
① To announce the upcoming renovation of an airport	① Ticket prices may change in the future.
10. The word "honored" in paragraph 3, line9, is closest in meaning	11. What is indicated about Mr. Parida?
to	He is eager to fly new routes.
A rewarded B accepted	B He is a frequent visitor to Africa.
© refunded D offered	© He was hired four years ago.
	① He is planning to relocate.

### **Questions 12-16** refer to the following hotel reviews, Web page, and articles.

#### **Garnett Gusthouse**

Loved everything about this hotel expect for its Web site. It was absolutely impossible to book our stay online. We tried to reserve a room, but the site kept crashing. We almost gave up, but decided to call the hotel and were able to make the arrangements that we wanted. The owner was very nice and gave us directions to her place. She also told us she had just signed up with a service that will improve her Web site.

Hope it works!

Anna and Mark, July 11

How can I make a reservation for this hotel? Their Web site is very difficult to use – it says every room is "unavailable." I'm trying to stay there in December, so I feel there's something wrong with the site.

Meiying, August 3

 http://reservacorp.com

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 Packages
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#### How Your Hotel Can Benefit from Reserva

You're not just renting out rooms anymore – Reserva Corporation helps you improve the customer experience.

We've all come to expect convenience from our online experiences. We assume single-click payments and instant answers to our questions. Reserva is an affordable business software solution that helps bed-and-breakfasts, guesthouses, and other small hotels provide these services efficiently.

- Reserva creates mobile-friendly designs for guests on the go.
  - Many of your guests are likely to search for a hotel room on their smartphones, which means it is critical for your site to be as mobile-friendly as possible.
- · Reserva shows your establishment in great detail.

High-quality photos of the facility on your Web site will make it clear what sets you apart from the competition.

Reserva allows rooms to be booked right from your site.

Potential customers will abandon your site if they're not able to book rooms themselves.

Reserva offers four different plans: Package A is for skilled hoteliers who do not need programming support; Package B is for subscribers who want the convenience of our updating tools; Package C is for managers of multiple properties; Package D is a monthly packages, or to purchase one, go to the appropriate tab on this Web page.

### **Hotel Reservation**

## Management Simplified

by Rebecca Landis

The hospitality business is a multimillion-dollar, competitive industry that relies on effective and efficient ways for consumers to access hotel Web sites and make reservations.

"We're often approached by hotels that are losing business to competitors with better Web sites," says Reserva developer Dmitri Kellerman. "A number of hospitality software developers provide Web-design services, but then expect the hoteliers to be able to program their own applications to stay competitive. This is beyond the skills of most small business owners."

Francine Malloy couldn't agree more. "I was so relieved to finally find a solution to our Web site problems. The Reserva software is very easy to use and intuitive. Even more, with the help of the tools provided, we were able to update the site information ourselves. Our guests, and particularly our return guests, are very impressed with our new Web site. All parties involved are very satisfied. Within twenty-four hours of launch, the first reservation came in and online bookings have been arriving so quickly that in just ten days, the site had fully paid for the cost of the upgrade."

12. What common problem do the reviewers of Garnett Guesthous	e
mention?	
The location is hard to find	

- The location is hard to find.
- Online reservations are difficult to make.
- The room descriptions are not accurate.
- ① The prices are out-of-date.

- 13. What is NOT mentioned as a feature enabled by using the Reserva software?
  - A High-quality images on Web sites
  - Mobile-friendly Web sites
  - Direct reservations made by customers
  - Real-time chatting with hotel staff

- 14. Who most likely is Ms. Malloy?
  - A software developer
- B A travel consultant
  - A hotel owner
- A magazine editor
- 15. What service did Ms. Malloy most likely buy?
  - A Package A
  - © Package C
- - B Package B
  - D Package D
- 16. In the article, the word "parties" in paragraph 3, line9, is closest in meaning to
  - groups
- (B) celebrations
- © companies
- (D) subscribers

## **Growing Your Business, Part 6: Using Social Media**

By Rajiv Shrestha

Everyone knows that social media is an excellent way to promote a company's brand and products. The speed of social media, as well as its relative inexpensiveness, make it an attractive option for small companies that can't rely on television or magazine advertising to reach new customers. And most sites can be managed without the help of a technology expert. –[1]--.

But even though social media offers many opportunities, you shouldn't try to promote your business on as many outlets as possible. Managing information on several networks can quickly become a full-time job

and can make it harder, not easier, to control your message. –[2]--. Therefore, it's important that you learn the benefits and limitations of each social media platform, and then decide which one or two are best suited to your target customers. –[3]--.

Different platforms focus on different kinds of content, like photos, videos, short messages, or blogs. Some platforms need to be updated frequently, with customers expecting you to post new material every day. –[4]--. Certain platforms are better for reaching larger, more general audiences, while some allow you to focus on a specific group of customers. So before you set up accounts on every available platform, think about your business needs and your customer base.

9. For whom is the article most likely intended?	10. What is NOT mentioned as a benefit of using social media?	
A small business owner	A It spreads information very quickly.	
A human resources manager	It allows customers to give feedback.	
© A network administrator	© It cost less than more traditional media.	
① A Web site designer	① It requires little technical knowledge.	
11. What advice does the article give about using social media?	12. In which of the positions marked [1], [2], [3], and [4] does the	
A Try as many sites as possible.	following sentence best belong?	
B Hire a full-time employee to manage accounts.	"Others require less maintenance."	
© Avoid posting personal information.	(A) [1] (B) [2]	
Select platforms carefully.	© [3]	

#### **Questions 14-18** refer to the following article and award certificate.

CHICAGO, December 5 – To the many awards earned over the 12 years since its founding, Chicago-based Roxina Travel can add another distinction: a NOTA Award, Presented by the National Organization of Travel Agencies (NOTA) at its annual Travel Fair, the award recognizes Roxina Travel for developing the most innovative tour program of the year. The honor was a pleasant surprise for the local agency given the larger size of many of its competitors. Roxina Travel has focused on a unique type of tourism and it has paid off.

"Diving tourism used to be a small niche, and investing in it was a risk for us," said Terry Mason, Roxina's owner. "But over the years we have attracted an increasing number of customers who are interested in trying something new and experiencing the thrill of exploring the underwater universe." Since it first opened, Roxina Travel has been organizing diving tours to unexpected places such as Egypt, Iceland, and Tanzania. In May of this year it added a Scotland tour to its list of offerings.

The award was presented at this year's Travel Fair, which is now celebrating its 10<sup>th</sup> year. It is among the leading events for professionals working in the travel and hospitality business and is held every year in Ney York City, where NOTA is based.

## The National Organization of Travel Agencies (NOTA)

is pleased to present

### The NOTA Innovation Award

to

### **Roxina Travel**

in recognition of excellence in tourism, Presented to the agency with the most innovative new tour program of the year, "Sabingdon Lake Diving Tour."

Vihaan Kumar

Presented December 1

Vihaan Kumar

**NOTA President** 

14. What is indicated about the travel fair?	15. Why did Roxina Travel not expect to win the award?
A It is attended by tourists.	A It has not won any awards previously.
B It takes place twice a year.	It was not present at the travel fair.
© It is organized by NOTA.	© It has recently changed management.
① It takes place in Chicago.	① It is smaller than similar companies.
16. What does Mr. Mason say about diving tourism?	17. Where is Sabingdon Lake located?
A It has become more popular than it was in the past.	In Egypt
B It attracts participants from around the world.	® In Iceland
© It requires extensive training for participants.	© In Scotland
① It is not a profitable form of tourism.	① In Tanzania
18. What is suggested about Mr. Kumar?	
A He is a friend of Mr. Mason.	
B He has an office in New York City.	
© He has held his current position for twelve years.	
① He frequently participates in diving tours.	

Lesson 15 - Part4-VoiceMessage, Announcements, (103-110), Part5-7-Review Test I (234-245) for Student B

### **Questions 9-12** refer to the following schedule.

Thank you for booking a trip with Eccellenza Tours. Below please find the schedule for your group tour.			
Day	Schedule Events	Accommodations	Date
1	Arrive in Capri. Check into hotel.	Bellissima Capri	July 7
2	Sail along the Amalfi Coast and explore the Grotta Azzurra, a picturesque cave.	Same as above	July 8
	Optional morning excursion: Tour the Augustus Gardens and dine at a charming local		
	restaurant.		
3	Sail across the gulf and ride through Naples on our tour bus. Meet a popular chef and dine at	Napoli Inn	July 9
	his restaurant before checking in at the Napoli Inn. There is free time in the late afternoon		
	and evening to explore the area on your own.		
4	Travel to Venice and check in at the Crown Hotel. Take a walking tour of the city and visit a	Crown Hotel	July 10
	glass-blowing factory and store.		
5	Spend the morning as you wish in Venice. The bus will leave from the Crown Hotel at 1:30	Casa Pirello	July 11
	P.M. and will arrive in Florence in the evening. Check in at the Casa Pirello.		
	Optional Morning excursion: Travel the Venetian canals by gondola, a thin rowboat, operated		
	by an entertaining gondolier.		
6	Go on a guided tour of Florence, which includes visits to the most famous tourist attractions.	Casa Pirello	July 12
	End the day with a farewell dinner at the hotel restaurant.		
7	A shuttle bus will depart from the hotel at 10:30 A.M. and will stop at the main train terminal		July 13
	and the airport.		

Note: The tour includes transportation for the seven days, hotels, and the meals listed in the above itinerary. Each optional excursion that you choose to participate in, however, will incur an extra fee. Please see your tour guide for details.

9. What is scheduled for July 8?	10. Where will tour participants stay overnight on day five?
A tour of the city	A In capri
A visit to a cave	® In Naples
© A meal served in a garden	© In Venice
① A guided bus tour	① In Florence
11. What is included in the price of the tour?	12. What is indicated about the optional excursions?
A meal at Casa Pirello	They are available in Naples.
A cooking class	They require advance reservations.
© A souvenir from a glass factory	© They include museum tours.
① A boat ride on the canals	① They take place in the morning.

#### **Questions 10-14** refer to the following meeting minutes.

### **Clemington Park Service**

#### **February 6 Management Meeting**

Roll Call 7:30 P.M.:

Chair.....Terri Hopkins (TH)

Vice Chair .....Annette Bender (AB)

Secretary .....John Thompson (JT)

Treasurer .....Alfonso Romero (AR)

#### **Updates**

Hamilton Park fence-AR requested an update on the planned repairs for the fence on Elm Road. AB verified that the board requires three estimates before making a decision and acknowledged that she would present the repair estimates at next month's meeting.

#### **New Business**

New bicycle trails – TH proposed adding two bicycle trails to the three walking trails already in existence. Discussion of costs involved with adding more trails followed. JT suggested that, instead, one of the walking trails be turned into a trail exclusively for bicycles. Motion to approve made by AB, seconded by AR. All voted yes.

New Personnel – JT proposed the idea of hiring one additional part-time maintenance employee to work at Hamilton Park on Saturdays. Currently, full-time employees take turns on a rotating basis to work this extra day. Discussion followed concerning the costs involved in hiring and training a new employee. AB suggested maintaining the current situation. Motion to approve made by TH. This motion was not seconded. JT shared the current salary guidelines for full-time personnel working eight hours of overtime. Discussion centered on the money that could be saved by hiring a new part-time employee rather than paying a full-time employee overtime pay. Motion to hire one additional part-time maintenance worker for Saturdays made by JT, seconded by AR. All voted yes.

<u>History Fair Extension</u> – AR reviewed the profit report received in January relating to the History Fair. He noted that this event was very popular. After a breakdown of expenses, the total revenue came to \$1,250.00. TH suggested extending the December event from one day to two days.

Discussion was tabled until the March meeting.

10. What was one purpose of the meeting?	11. Who will report in March on planned repairs?
To make plans to remove a fence	Terri Hopkins
B To approve a vendor estimate for repairs	® Annette Bender
© To arrange to recruit extra committee members	© John Thompson
① To vote on park activities and policies	① Alfonso Romero
12. What is implied about park trails?	13. Why did Mr. Thompson recommend hiring a new part-time employee?
A They are expensive to create.	Because full-time employees are not willing to work on Saturdays
They are easy to maintain.	Because paying a part-time employee will save the park service
© They are used more frequently on Saturdays.	money
① They are primarily for bicycle riding.	© Because full-time employees are not available for maintenance work
	Because the salary guide has been updated to include part-time
	employees
14. When did the History Fair take place?	
In December	
® In January	
© In February	
① In March	

**Questions 12-15** refer to the following article.

### **Around Town**

The Jarman Museum of Literature in Cardiff has been closed for many months now, and that is why we are excited to announce its reopening this autumn. On 14 October, the main area will open to the public. Works by the late author Stefan Lougher will be on display along with some of his personal effects. Patrons will be able to inspect the desk taken from his home in Bangor and imagine what it must have been like constructing his greatest novel, *Brothers from Snowdonia*.

Portions of the museum and the adjacent library will remain closed until 18 October, when the entire complex will finally reopen for the first time in over eight months. Guests are invited to attend the Museum Dedication Ceremony on 20 October, at which architect Trefor Anwyl, a major contributor to the museum's renovation project, is expected to make

a few remarks.

Mr. Anwyl has been working with the city's major and business leaders for several years in anticipation of this day.

Several exciting events are planned for the following weeks. On 2 November, Dilwen Gadarn will be signing copies of her book *Saving the Greats*. Her family has donated various works to the museum since its opening nearly eighty years ago, and she has spent much of her life seeking out and preserving manuscripts that were once thought to be lost forever. *Saving the Greats* is the most recent *addition to her extensive* body of work.

On the evening of 8 November, well-known professor and speaker Gareth Banes will deliver a fascinating lecture on eighteenth-century Welsh poetry. If you plan to attend, please arrive one hour in advance to reserve a seat. In order to view the full event calendar, visit the Web site, jarmanmuseum.org.uk.

12. What is the purpose of the article?	13. What is NOT true of Mr. Lougher?			
To announce the closing of an art exhibit	A He wrote <i>Brothers from Snowdonia</i> .			
To discuss the release of a new book	B His family donated artwork to the museum.			
© To publicize the reopening of a museum	${\Bbb C}$ He lived in Bangor.			
① To describe the life of an author	His writing table will be on display.			
14. According to the article, what will take place in November?	15. What is indicated about Ms. Gadam?			
Mr. Anwyl will make a statement.      B A book will be published.	$ ext{ } ext{ }$			
© A poetry contest will be held.	${\Bbb C}$ She is an author. ${\Bbb D}$ She is a local mayor.			

#### **Questions 13-15** refer to the following article.

Sano Airlines will be implementing a revised menu on all flights starting in November. In response to criticism over the inadequate food choices available on its flights, the airline has decided to offer a wider selection of hot meals, snacks, and beverages to customers. Airline spokesperson Olga Kasparov commented that the revised menu and food options have been carefully planned by consulting chef Jung Li, who is known in the industry for designing meals that travel well.

Ms. Kasparov said that Sano Airlines is also responding to customer feedback regarding the presentation of the food. Customers surveyed noted that the current white packaging is plain and unappealing. This packaging will be replaced with a newly designed package featuring bright colors and the Sano Airlines logo.

Ms. Kasparov added that she is confident passengers will be pleased with the changes.

13. What is the purpose of the article?	14. Who is Ms. Kasparov?
To profile an airline's executive chef	A travel agent
B To request that readers respond to a survey	A food-service coordinator
© To discuss personnel changes at an airline	© An airline representative
① To discuss improvements made by an airline	① A design consultant
15. What is mentioned about the current packaging?	
A It is not made of plastic.	
It is not attractive.	
© It does not keep food fresh.	
① It does not keep meals hot.	

#### Questions 15-19 refer to the following business profiles and e-mail.

Name: Loma Industries Ltd.

**Description:** Loma Industries Ltd. is an India-based company engaged in the production of textiles and is one of the industry's leading producers of cotton, wool, and silk-blended fabrics and yarns. The company's main areas of operation are concentrated in two segments: production and trading. The production segment includes textiles and yarns. The trading segment includes finished garments and assorted other merchandise.

**Locations:** Corporate headquarters in Bangalore, India. Manufacturing plants in Bangalore and Mumbai. Distribution centers in Mumbai, Hong Kong, and Tokyo.

**Employees:** 300 in Bangalore, 100 in Mumbai, 50 in Hong Kong, 70 in Tokyo.

**Officers:** Sandeep Shukla, CEO; Mahendar Vaidra, CFO; Rajesh Khujneri, President; Maneesha Mehta, Vice President of Communications; Sunil Kumar, Vice President of Operations.

**Performance:** Loma's revenues have increased by at least 10% each year for the last five years. It posted revenues of \$18 million last year, with a profit of \$2.5 million (14%). Projected revenues for the current year are \$20 million, with a projected profit of \$3.5 million.

From: Maneesha Mehta <mmehta@lomaindustries.com>

To: Abjit Patel <apatel@lomaindustries.com>

Date: Thursday, September 15, 8:45 A.M.

Subject: Business Profile

Dear Abjit,

I was looking at our business profile on the company's Web site, and I'd like you to add some important information that's missing. The profile should reflect the new manufacturing plant in Singapore, which opened in February with about 80 employees. We also added approximately 50 employees here at headquarters. For the exact numbers of employees, I would suggest you talk to Sunil Kumar. As far

as I can tell, the financial information looks correct. When you've finished the revisions, please send a draft copy to Mahendar and me so that we can have a look at it.

Thanks,

Maneesha

15. What kind of business is Loma Industries Ltd.?	16. According to the profile, how much profit did Loma Industries Ltd.			
A fashion design firm	make last year?			
B A textile manufacturer	\$2.5 million			
© A telecommunications company	® \$3.5 million			
A department store chain	© \$12 million			
	① \$18 million			
17. Where does Ms. Mehta work?	18. What did Loma Industries Ltd. do this year?			
	Sold one of its subsidiaries			
® In Mumbai	Appointed a new vice president			
© In Hong Kong	© Moved its headquarters to a different city			
① In Singapore	① Opened a new manufacturing facility			
19. From whom does Ms. Mehta ask Mr. Patel to get information?				
The CFO				
® The president				
© The vice president of operations				
① The human resources director				

**Questions 16-20** refer to the following article and e-mail.

## For a Store, Time Marches On

By Paula Zander, Times Staff Writer

May 12 – Emery Robinson watched the last few customers leave the store on April 30. "I'll see you soon," he said to some of them. He had been the manager of Hillman's Market for over two decades, but now Hillman's was closing. The Houston store was part of a family-owned chain that has been purchased by the Ridgeman Corporation.

The Ridgeman Corporation, headquartered in Atlanta, has been buying stores throughout the United States and converting them into Ridgeman's stores – usually very quickly. This time the store was set to open as a Ridgeman's in only ten days. It was hoped that the rapid turnaround would keep shoppers from taking their business to other area markets.

Mr. Robinson and most of his employees

are remaining at the store to work with the new company.

Although Mr. Robinson knew the transformation would be a big job, he had no idea exactly how big. "I was amazed by the amount of work that went into this," he said. A group of contractors, along with Ridgeman's employees, descended upon the 7,000-square-meter store on May 1. They worked night and day removing refrigerator units and installing new ones, painting walls, and replacing flooring and shelves. The enormous Hillman's Market sign in front of the store had to be taken down and replaced with the new red Ridgeman's sign. Finally, groceries had to be labeled and placed on the new shelves. Produce and perishable goods were not stocked until the final day, but everything else was nearly in place by Saturday morning. On Sunday, May 10, a tired but smiling Mr. Robinson was there to cut the ribbon and great customers at the newest Ridgeman's.

From:	Tom Yi <tyi@ridgemans.com></tyi@ridgemans.com>
То:	Emery Robinson <erobinson@ridgemans.com></erobinson@ridgemans.com>
Date:	Transition
Subject:	May 14

Dear Emery,

I am so glad that you were able to stay on as manager and that most of the store employees have stayed as well. You are a dedicated group, and it was a pleasure working with you and your team at your store. I have assisted several stores in Denver and San Francisco with their transitions, and none of them went as smoothly as yours did.

Thank you for your fine work.

I am confident that everything will continue to run well. Please feel free to contact me with any questions or concerns. Sincerely,

Tom

7

16. What is indicated about Mr. Robinson?	17. When did the newest Ridgeman's store open?			
A He has held the same position for more than twenty years.	On April 30			
B He has asked management to hire more employees.	® On May 10			
© He has decided to retire.	© On May 12			
① He has received a promotion.	① On May 14			
18. Why did Mr. Yi send the e-mail?	19. Where did Mr. Yi work with Mr. Robinson?			
A To request some help	In Atlanta			
B To ask about some employees	B In Denver			
© To express his appreciation	© In San Francisco			
① To find out about the new manager	① In Houston			
20. In the e-mail, the word "run" in paragraph 2, line 1, is closest in me	aning to			
and an				
© function D open				

#### Questions 11-13 refer to the following article.

## Local Meeting Erupts in Protest

LAKELAND (7 May) – When the board of city commissioners voted on the impending redesign of Memorial Boulevard on Tuesday, they did not anticipate the reaction they would get, --[1]--. In a surprisingly heated public meeting, local residents vehemently protested the exclusion of a bike lane from the plan.

The Lakeland Department of Transportation had originally submitted a plan to the board that called for a new traffic light and several traffic islands on Memorial Boulevard. The plan also called for a new bike lane between Florida Avenue and Lemon Street. –[2]--. The plan, as it was presented by the board on Tuesday, excluded the bike lane, which would leave bicyclists forced to join the flow of regular vehicular traffic. –[3]--. "You thought you could do this without anyone's noticing," protested Mark Niven, a local bicyclist.

"Memorial Boulevard is not a park," replied commissioner Pandit Jindal." –[4]--. It is a vital roadway for commerce."

The approved work on the road is scheduled to begin in August.

- 11. What is the main topic of the article?
  - (A) The accessibility of a roadway to bicyclists
  - The protest against the closing of a street
  - © The delay of a road project because of weather
  - ① The approval of a plan to widen city streets

- 12. What does Mr. Jindal suggest about Memorial Boulevard?
  - (A) It does not need to be closed.
  - B It is not an appropriate place for bicycles.
  - © It was once the location of a popular park.
  - ① Commercial vehicles should not be allowed to drive on it.
- 13. In which of the positions marked [1], [2], [3], and [4] does the following sentence best belong?

"This addition was meant to address safety issues that had been reported for that stretch of road."

(A) [1]

® [2]

© [3]

① [4]

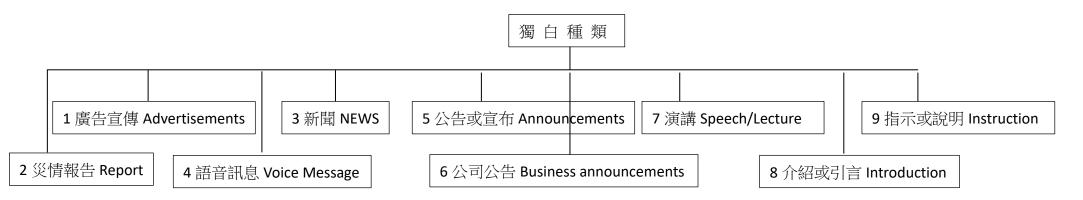
Lesson 15 - Part4-VoiceMessage, Announcements, (103-110), Part5-7-Review Test I (234-245) for Student B

### 1. Vocabulary Review:

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)	(19)	(20)

(a) advance	(b) appoint	(c) appraisal	(d) assignment	(e) assume	(f) authorize	(g) caliber	(h) commensurate
(i) completion	(j) dependable	(k) diligent	(I) duty	(m) effective	(n) eligible	(o) expertise	(p) extensive
(q) field	(r) fire	(s) hire	(t) independently				

### 2. Part 4 (Short talks)



#### 題型 4 語音訊息 Voice Message:

所謂的「電話語音服務」是對客戶進行電話導覽。由於它所提供的資訊量很多,因此必需針對有需要的地方做取捨。

Check1:「電話語音服務」模式

語音服務的流程為(1)「問候語」->(2)「營業時間說明」->(3)「根據需求做的電話號碼說明」。

Check 2: 對 please press 1 做出反應!

語音服務的最大特色就是有「指示」。例如: If you are calling..., please press 1 等用法。這是語音服務最常出題的句型,請務必牢記。

Check 3: 抓住聽力的輕重緩急!

TOEIC 從頭到尾都是問題中心主義,因此務必只聽和問題有關的重點,這樣答題才有效率。先讀問題,然後再抓住關鍵字,這是最基本的聽力做法。

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### 題型 5 公告或宣布 Announcements:

Check1:公共場所的「廣播」類型

公司內部公告以外的廣播多是在「公共場所」播放,如機上,機場,會議中心,政府機關,體育館等都是典型的例子,不過重點在於播放施工,修理,破損等麻煩事所需注意的事項。它的流程為(1)「喚起注意的廣播」->(2)「問題發生的原因」->(3)「處理方式或指示」,請務必記住。

Check 2: 確認廣播的「地點,目的,內容」

Where is this announcement probably being made?, What is the purpose of the announcement?, What is being announced?等都是問「整體」問題的固定班底。基本上這和「問題狀況」有關,因此在思考這類和整體相關的問題時,從開頭的地方去抓住主題(=問題狀況的內容)是很重要的。

Check 3: 確認問題重點的「原因」!

例如像 Due to the heavy turbulence, there is a delay. 這樣的句子,讀者就需確認表現原因的用法(due to)。例如問的是 What is the

Lesson 15 - Part4-VoiceMessage, Announcements, (103-110), Part5-7-Review Test I (234-245) for Student B

reason for the delay?這樣的問題。問題的狀況是很容易出題的地方,所以它的問法也會很多樣化。

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#### 題型 6 公司公告 Business announcements:

公司內部公告必須判斷出這是誰向誰說的話。在剛開始的幾秒內就必須確認「說話者」與「聽話者」。

Check1:「公司內部公告」的二種類型

公司內部公告有二種類型,第一種是和「業務聯絡」有關的會議,活動(社交聚會,火災訓練等),業績報告等,而除了「日程」(時間與場所)之外,最常問到的是給員工「指示」。第二種是與「公司內施工,修理」有關的大樓改建或電腦升級,維護,而施工「期間」或「注意事項」也經常出題。

Check 2: 「公司內部公告」的模式

公司內部公告所呈現的順序通常是(1)「00公告」->(2)「日期,地點」->(3)「給員工的指示=員工應做的事」。

Check 3: 聽清楚給公司員工的「指示」!

不管是「命令」或是「提議」,都要豎起耳朵好好注意。

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### 3. Part 7 (Reading comprehension)

『替換表達』(paraphrase):

01. We assure you that your order will arrive within seven days.	02. I am sending a copy of your flight itinerary with my letter.
= Delivery is to take place within a specific	= Please find the information on your travel plans
time.	(A) enclosed (B) revised
A likely B guaranteed	
03. I have attached the technical specifications for the AC20 to	04. Thank you for finding the data that I asked you about. = I appreciate your
this e-mail. = A list of the product's is included	taking the time to the requested information.
with the e-mail.	(A) locate (B) fill out
(A) costs (B) details	
05. Schedule your appointment a week before you want to have	06. Please give me information about the conference facilities at your hotel.
your car checked.	I would like some details about the meeting rooms at your hotel.
Appointments for car maintenance should be made a	I want to have a meeting about the services available at your hotel.
week in advance.	
B You should check your car service appointment one week	
ahead of time.	
07. The improperly disposal of motor oil can contaminate	08. Mr. Singh is in charge of organizing the reception for the overseas
drinking water.	investors.
Motor oil must be disposed of in specific areas.	Mr. Singh has the responsibility for planning a welcome party.
B Disposing of motor oil inappropriately can pollute	Mr. Singh is the receptionist for the overseas branch.
drinking water.	

Page 230: 10[ ]11[ ]12[ ]13[ ]14[ ] 15[ ]16[ ]17[ ]18[ ]19[ ]

## 4. Reading Practice:

Page 234

Part 5		Part 7		
101	A B C D	153	A B C D	
102	A B C D	154	A B C D	
103	A B C D	155	A B C D	
104	A B C D	156	A B C D	
105	A B C D	157	A B C D	
106	A B C D	158	A B C D	
107	A B C D	159	A B C D	
108	A B C D	160	A B C D	
109	A B C D	161	A B C D	
110	A B C D	162	A B C D	
		163	A B C D	
		164		
		165	A B C D	

# Vocabulary –Organization (2)

Student A: Mr. Davidson started here as an university graduate
Student B: Ever since Mr. Derrick joined the staff, the marketing team has been praised for its excellent work.
Student A: Under Ms. Wibowo's, Mustika Museum has developed several award-winning services.
Student B: You are eligible for paid sick <u>leave</u> , paid vacation, and participation in the company retirement plan.
Student A: Winthrop will succeed in sales even though he has experience in this area of the business.
Student B: I know that his will be your first managerial role, but I am sure you are capable of it.
Student A: I am impressed with your professional accomplishments up to this point.
Student B: In Mr. Brothet's performance review, the department supervisor wrote that he worked extremely diligently.
Student A: Kyung Bin Yi has been <b>d</b> for her role in securing several lucrative contracts for Dwyer Industries.
Student B: Mr. Lee takes his job more seriously than his <u>predecessor</u> did.
Student A: Ms. Jacobs will bed to Marketing Director.
Student B: As award will be given to Elaine Tang in <u>recognition</u> of her exceptional service to our company.
Student A: Why did one of the engineers from the McMaster project?
Student B: Frank is highly <u>resourceful</u> , excellent with patrons, and is dedicated to providing quality service.
Student A: As you know, we're here to celebrate with Mr. Kim, who ising after 37 years with New Star Corporation.
Student B: Because of my diverse experience, I have developed strong <b>skills</b> in financial consulting.
Student A: Mr. Bloom will beed by Ben Gordon, currently Vice President of Marketing.
Student B: Dr. Brown was the CEO of Popovich Materials, where she reduced expenses by almost a third in her four-year <u>tenure</u> [`tɛnjur].
Student A: At my performance review, it was agreed that my would be changed to Senior Project Manager.
Student B: Although she has been transferred to Mexico City, Ms. Baxter and her former colleagues remain in contact.