Olist Marketplace: Customer Segmentation

- ✓ Olist datasets shared through Kaggle*,
- ✓ Improve marketing team's customer understanding,
- ✓ Through a usable segmentation,
- ✓ Identifying a right update interval

3 steps:

- 1. Perform EDA & Feature Engineering to enhance data
- 2. **Explore** a variety of **model**ling approaches
- 3. Assess actionability and stability





Data Science: your best Support

1. What can emerge out of data?

- a. Exploratory Data Analysis, toward valuable Customer-Centric data
- **b.** Feature Engineering: You Set the Limits, Pick Your Favourite!
- c. Refine your target: refine Use Cases

2. What is a good segmentation?

The most usefull Features, i.e. with adequate type and distribution

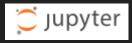
The most efficient Models, i.e. with adequate **« sensitivity »**

The most relevant Metrics, i.e. with **meaningfull** results

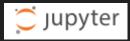
3. How to achieve Olist business goals?

- a. Actionability
- b. Stability assessment
- c. Results & further proceedings

POlist_01_NotebookEDAandFE



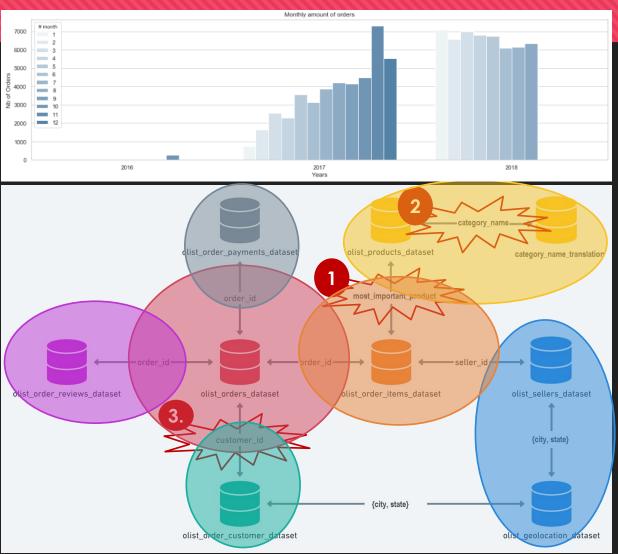
POlist_02_NotebookModels



1.a. EDA: Merge a Customer-Centric Dataset

Data Truncature

- Orders number rise from end 2016 and is stable in 2018
- □ Only 3% of Customers (3k) made more than a Single Order!
 - > RFM* techniques are not valid
- Only 3 % of Orders are not single_product & 10% multi-item in shopping carts
 - Simplified 1:1 cardinality for {Customer_unique Order Product Review} is valid
- * **R**ecency and **F**requency would require the knowledge of multiple timestamped orders and senseful anteriority.
- From Order-Centric to Customer-Centric data:
 - 1. Focused on the most_important_product (of highest value)
 - 2. Attached a category to the product
 - **3.** Keeping for any customer_unique_id, the « single_product » & last delivered Orders



Let's browse some Customer-Centric features!



1.b. FE: Engineer Customer-Centric Features

While Order-Centric datasets enable many calculation with groupby and consolidation by merge,

Client-Centric features can be engineered to get the « Who »: Customers Groups, e.g. by studying:

- What: the product, its value and price (the « M » criteria of RFM)
 - The « charm price » (price with a « 9, 99 or x90 » termination)
 - The product category, and its caracteristics: size, weight
- When: the purchase_time_zone (as a clustering of purchase_dayofweek & purchase hour)
- O Why:
 - the Review Scores interest and behaviour, as well as the « popularity » of the product or its seller.
 - the quality of product's description.
- O Where: the Customer-Seller distance, linked to the delivery time and freight cost.
 - o each item has the freight calculated accordingly to its measures & freight value is splitted between items
- O How:
 - The kind of payment, with payment_type, installements size, ...
 - the review score given by the customer



When: purchase time zone cat

order_purchase_dayofweek

order purchase hour

delivery_vs_estimated*

effective_delivery_time

estimated delivery time

1.b. Overview: the unlimited Feature Engineering field

How: main payment type(cat)

payment installments size (cat) payment_sequence_size(_cat)

> What: payment total* main payment value



customer

payments

products

90000 0000 0000



What: product cat product_weight_g product size product_density

Why: product qlty idx* product photos gty product_description_length product_name_length product_sales_count product revenue

What: total price* charmed price(cat)

freight_percentage* total_freight items gty product price product freight

Why: product review mean*

product review count customer review count

How: review gap* customer review mean

reviews



Sellers & geoloc



Where: cust sell dist* seller city &state customer city & state

Why: seller_sales_count Pick your favorite feature out of:

- seller_revenue 42 numerical
- seller_main_product_cat 10 categorical / ordinal

nb *: Most features can also be derived as an ordinal « level », according to your rules or targets



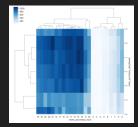
1.c. Refine your Goals, Find the Right Target

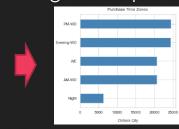
RFM easy **actionability** has emerged during years of practices, is now enhanced by Machine Learning. You shall not « put » customers in a frozen matrix anymore but **drive** your ability to « learn » from data. Let's see practical examples :

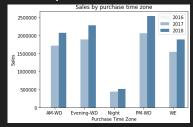
The « Right » features

☐ The right time:

<u>purchase time zone cat</u>: build purchase time zone (through hierarchical clustering technique out of day & hour timestamp)







☐ The right satisfaction level:

<u>review gap</u>: value the gap between product and customer review, to define who's a worst, same or better scorer.

The right product :

<u>Product review mean</u>: « stars » influence

☐ The right product description:

product alty idx: e.g. build a product description index

☐ The right pricing and its attractivity:

<u>Total price & charmed price</u>: « charmed » by 0,99 termination

☐ The right location:

cust sell distance: so far so close thanks to a virtual marketplace

Use Case: building a « Right » communication campaign



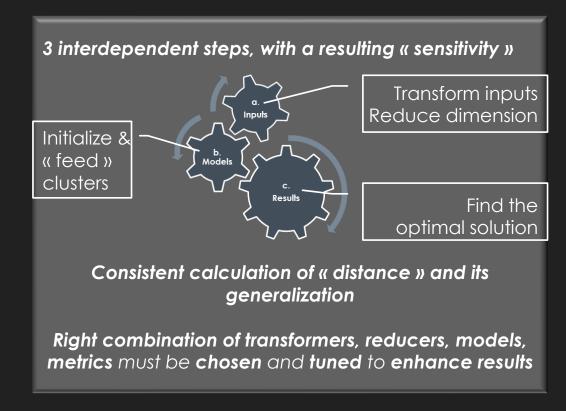
We'll use this **shorlist** of **7 features**, incl. 2 of type Categories, and 5 Numerical (with their derivation as Ordinal)

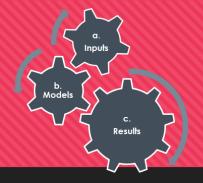


Data Science: your best Support

- We're now able to define Use Cases and refine targets
- 2. Next, what is a good segmentation?

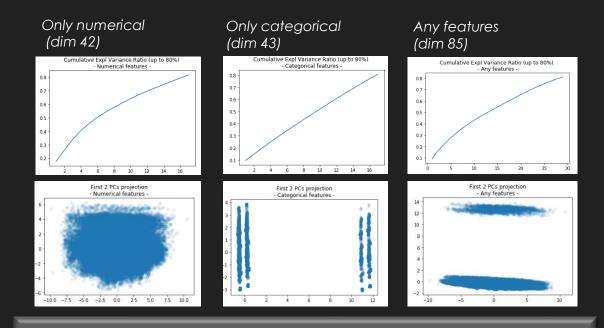
The most usefull Features, i.e. with adequate **type** and **shape**The most efficient Models, i.e. with adequate **sensitivity**The most relevant Metrics, i.e. with **meaningfull** results



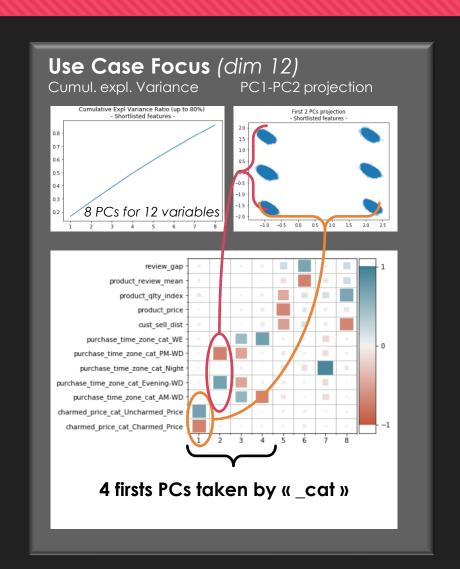


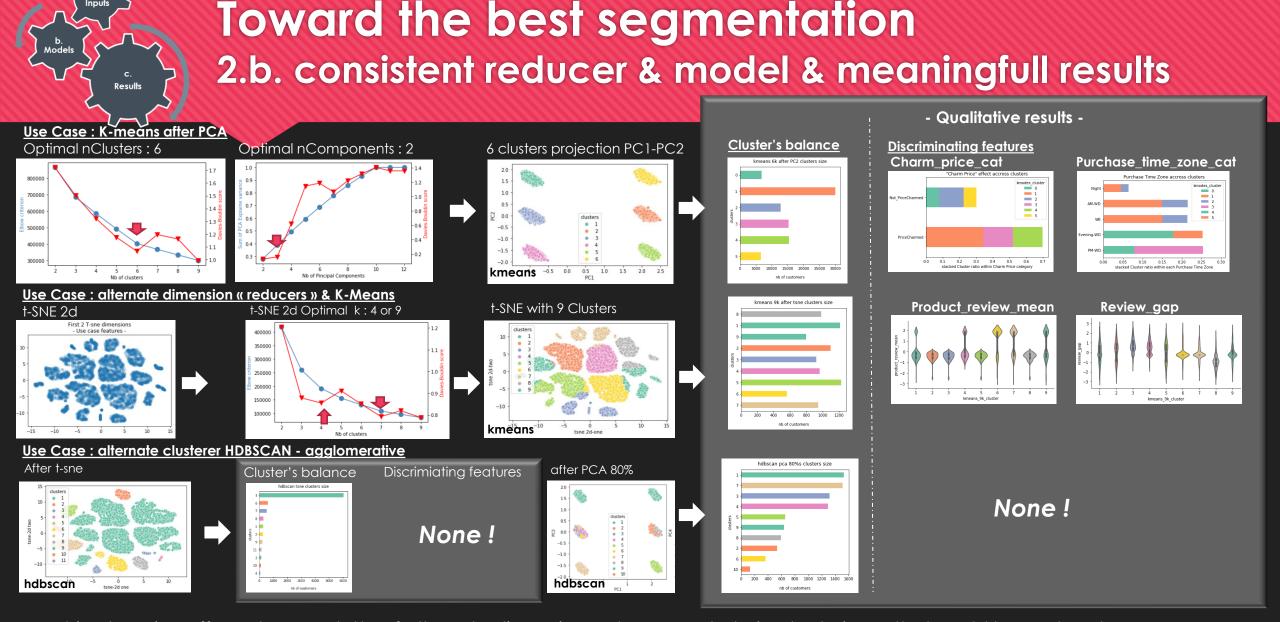
Toward the best segmentation 2.a. Issue: mixed type of features

- O Aim is to deal equally with features of any type
- Transformers: one hot encoding / quantile transformer, scaled
- Reducer: hereby, resulting PCA's cumulative explained variance increase linearly

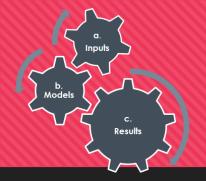


Discrete features highly affect results for such reducer





Machine learning offers a large palette of alternate dimension reducers or clustering techniques that could be explored Depending on the goal we want to achieve



Toward the best segmentation 2.c. Meaningfull results, what about actionability?

- Quantitative evaluation:
 - DB-Index, same ground
 - Silhouette Score, various ground (normalized)
 - Duration (time spent to compute)

- **Qualitative** evaluation:
 - Cluster balance
 - Discriminatory features
 - O Actionability

Intermediate results:

Clusterers	K-means			HDBSCAN				
Reducers	none	pca (80%)	pca 2 PC	tsne	none	pca (80%)	pca 2 PC	tsne
Duration	fast	fast	fast	slow	slow	slow	slow	slow ²
optimal cluster number	6	6	6	9	20	10	2	11
silhouette score	0.257372	0.326331	0.904481	0.404643	0.130021	0.399960	0.634935	0.006387
cluster balance	average	good	bad	average	-	average	average	very bad
discriminatory features	2/7	2/7	2/7	2/7	-	none	none	none
actionability	poor	biased (categories)		poor	bad			

- to emphasize actionability: explore alternate approaches to reach most valuable qualitative results.
 - Option 1: Introduce weighted techniques to ensure desired feature to be discriminant
 - O Pre-requisite is a refined and stable target
 - Option 2 (selected): K-Modes/K-Prototype extension, to assert actions considering categorical features



Data Science: your best Support

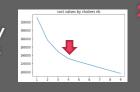
- 1. We're now able to define Use Cases and refine targets
- 2. We know how to select and tune an approach
- 3. Next, how to achieve Olist business goals?
 - a. Actionability
 - b. Stability assessment
 - c. Results & further proceedings



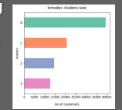
3.a. Actionability Explore K-Modes

- What: k-Modes extends k-Means algorithm for categorical features, minimizing a cost function measuring matching dissimilarity
 - O Pros:
 - « raw » data (turned to categorical)
 - clear cluster description
 - O deterministic (with « Cao » init)
 - O Cons:
 - O introduce a sensitivity to feature engineering: reward same k optimal clusters than feature discretization
 - would consider ordinal as categorical (losing the « real » distance between levels)
 - stability is compromized because of its sensitivity to discretization

- K-Modes gets a direct « cluster Zero » description : feature's most frequent values (n_init=1)
 Once optimal settings found : Optimal n_init=3 and max_iter=30
- K-Modes build clusters iteratively until cost slows its decrease



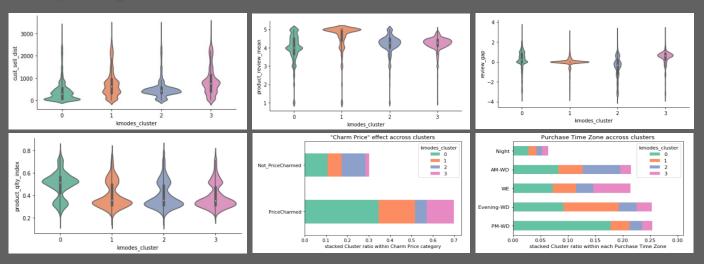
Resulting cluster's balance



Goal: Mean Price



Find your target



- 5. Refine your use case: what matters most?
- Re-engineer your features accordingly



3a. Actionability K-Modes results

O Cluster 0 : Afternoon Buyers Majority

- Oustomer of the largest segment, they claim a good product description of below mean priced products. They seem satisfied by low review score while giving a better score. They live the closest to commercial areas and seems not sensitive to charm pricing. They spread across any purchase time zone.
 - ['Near_Dist', 'Light_Price', 'High_Qltyldx', 'Low_Score', 'Better_Review', 'Charmed_Price', 'PM-WD'],

O Cluster 1 : Evening Best Buyers

- Customers of the interesting second largest segment, buy more expensive products, no matter their description's quality and are not sensitive to charm pricing. They
 live far from the sellers, meaning they could not get to stores. Top review score seems mandatory to them while they score the same. Their favorite purchase time zone
 is the evening of a working day.
 - o ['Far Dist', 'Medium Price', 'Low Qltyldx', 'Top Score', 'Same Review', 'Charmed Price', 'Evening-WD']

O Cluster 2: Morning worst Reviewers

- Oustomers of the second smallest segment are the worst reviewers while purchasing medium scored products, not matter their description's quality. They are located around the median distance to sellers but live already two far to get those shops other than virtually. These customer seems to reject charm pricing. Their favorite purchase time zone is the morning of a working day. They buy more often products of Electronics, Computers & Accessories.
- ['AroundMed_Dist', 'Light_Price', 'Low_Qltyldx', 'Medium_Score', 'Worst_Review', 'Uncharmed_Price', 'AM-WD']

O Cluster 3: Week-end Best Reviewers

- Oustomers of the smallest segment are the best reviewers while purchasing medium scored products, not matter their description's quality. They are the farthest customers. They have the highest sensitivity to charm pricing. Their favorite purchase time zone is the week-end. They buy more often products of Telephony, Supplies and Health Beauty Baby Categories.
 - ['Far_Dist', 'Light_Price', 'Low_Qltyldx', 'Medium_Score', 'Better_Review', 'Charmed_Price', 'WE']

With basic goal of sales increase:

- Action 1: improve scoring, targeting cluster 3 customers, i.e. mainly during the week-end, catching them on the charm price sensitivity, arguing that they can afford any products thanks to the marketplace, no matter the live far from the original commercial areas (action about freight fares to study). Additional action targeting cluster 2 could be, mainly during the morning, to fasten regular cart.
- <u>Action 2</u>: improve sales, targeting cluster 1 customers, i.e. mainly during the evening of a working-day, catching them on the top review scores and arguing that those selected products are now available thanks to the marketplace (new sellers joined, top ratings).



3.b. Stability assessment Choice of baseline & further action

Stability is asked to define the timeframe for maintenance actions.

Remember stability is biased due to data troncature, and marketing should decide either to keep « rising » period (2017) or focus only on « stable » period (2018)

By comparison:

To keep your customers in your target

- O Stability assessment by **comparison**
 - Compute segmentation on 2 similar periods
 - Re-map clusters according to centroïds
 - Measure deviation of centroïds coordinates
 - O If needed: refine categories or levels
 - O Clear understanding of **target** is a pre-requisite

<u>Action</u>: review features <u>periodically</u> to ensure customers matching your target

By aggregation – deviation: To adapt your target to customers

- O Stability assessment measuring dissimilarity
 - O Compute segmentation on a baseline, whatever its size:
 - allow larger baseline and smaller additions
 - O Aggregation: put new data (e.g. monthly)
 - O Assess deviation computing adjusted Rand index
 - Target may change according to new clustering

<u>Action</u>: review clusters <u>periodically</u> to match your new customers



3.b. K-Prototype to remedy K-Modes high unstability

K-Modes:

By comparison 2018 / 2017

- Due to threshold definition, risk is high to loose the essence of a Segment!
- Solution to restrain volatility is to work on feature's discretization:
- Most « unstable » features are :
 - product_review_mean_lvl, review_gap_lvl
 - Product_alty_idx
- Here only 2 clusters remain « stable » through such comparison.

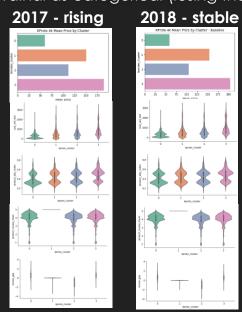
	Stable 2018					
Rising 2017	Cluster 0	Cluster 1	Cluster 2	Cluster 3		
Cluster 0	2/7					
Cluster 1		4 / 7				
Cluster 2			3 / 7			
Cluster 3				2/7		

K-Prototype: By comparison 2018 / 2017

K-Prototype:

By aggregation - deviation

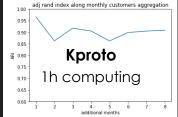
k-Prototypes aim is to combine K-Means and K-Modes, again with cost matching dissimilarity, enabling « really raw » data and remedy the bias of considering ordinal as categorical (losing the « real » distance between levels)



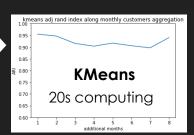
With clusters & cat balance unchanged

ARI does not fall while increasing customers number taken into account Its stability is even better on higher

timeframe



Same trend for a basic K-Means



3.c. Results & further proceedings

Final results:

Further proceedings, recommendations:

Clusterers	K-means	HDBSCAN	KModes	KPrototype
Best Reducers	рса	рса	not used	not used
Duration	fast	slow	fast	very slow
Get optimal cluster number	good	bad	good	good
Best Silhouette or Cost	good	average	good	average
Best cluster balance	average	average	good	good
Best discriminatory features	2/7	none	7/7	5/7
Best actionability	biased	bad	easy	good
stability	good	-	bad	good

Refine your target (i.e. use case) through a Kmode / Kprototype rough segmentation for an easy actionability

Optimize both **Quantitative + Qualitative** results through relevant technique (Kmeans or Kprototype if mixed feature types, or even Kmodes through the right FE)

OThank you for your time

OAny questions?