

# Software Architecture

## Theory and Practice



**Evolveum**

Radovan Semančík  
April 2018

# Who Am I?

**Ing. Radovan Semančík, PhD.**

Software Architect at Evolveum

Architect of Evolveum midPoint

Apache Foundation committer

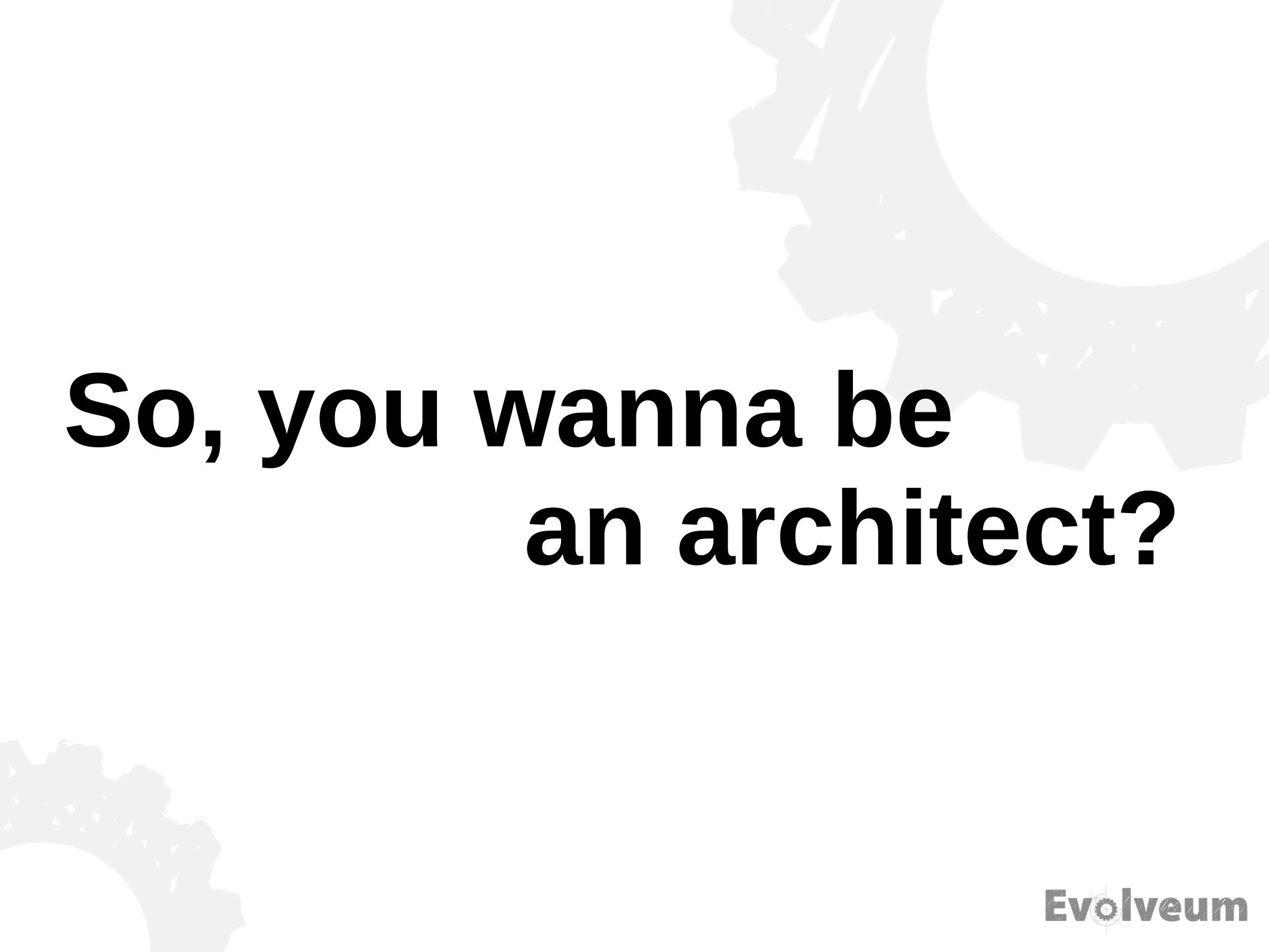
Contributor to ConnId and Apache Directory API



# Poll

## Who wants to be:

1. Coder/developer
2. Software designer/architect
3. Manager



# **So, you wanna be an architect?**

# What Does Software Architect Do?

## Theory

- Draw diagrams (UML anyone?)
- Design great and important systems
- Be a big boss

# What Does Software Architect Do?

## Practice

- Draw diagrams (UML anyone?)  
... implement it too. And test. And document.
- Design great and important systems  
... more like databases and JavaScript.
- Be a big boss  
... in fact do many things by yourself.

# architecture

**The art or science of building;** especially, the art of building houses, churches, bridges, and other structures, for the purposes of civil life; -- often called civil architecture.

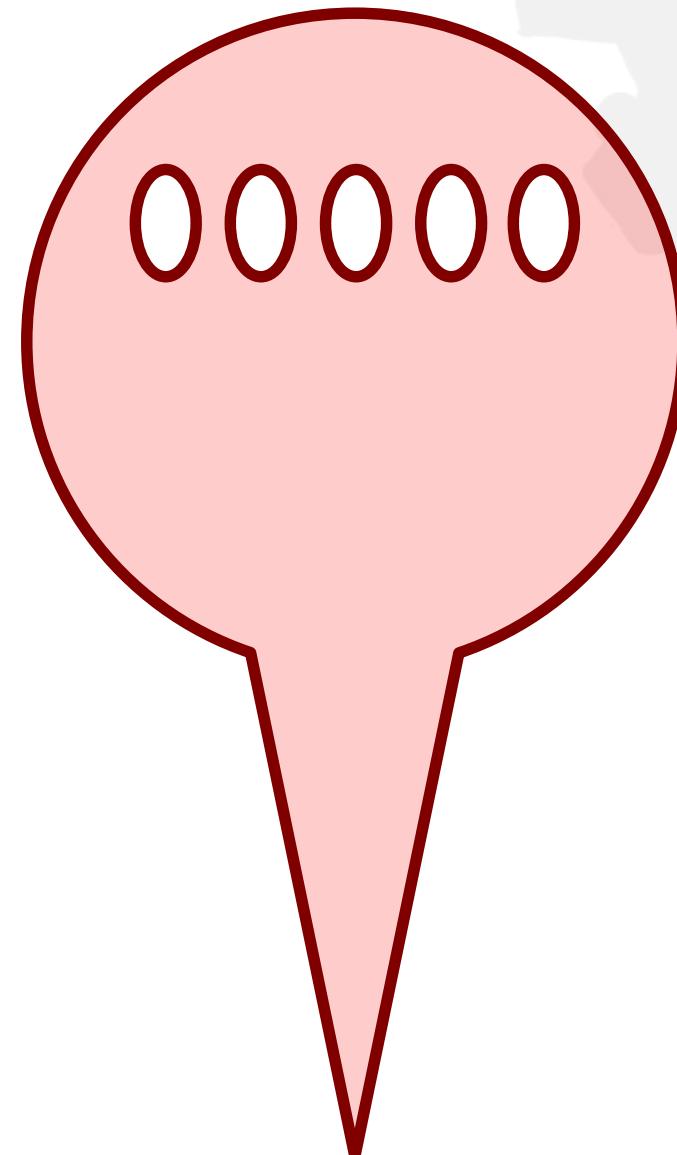
Construction, in a more general sense; frame or structure; workmanship.

*Webster, 1913*

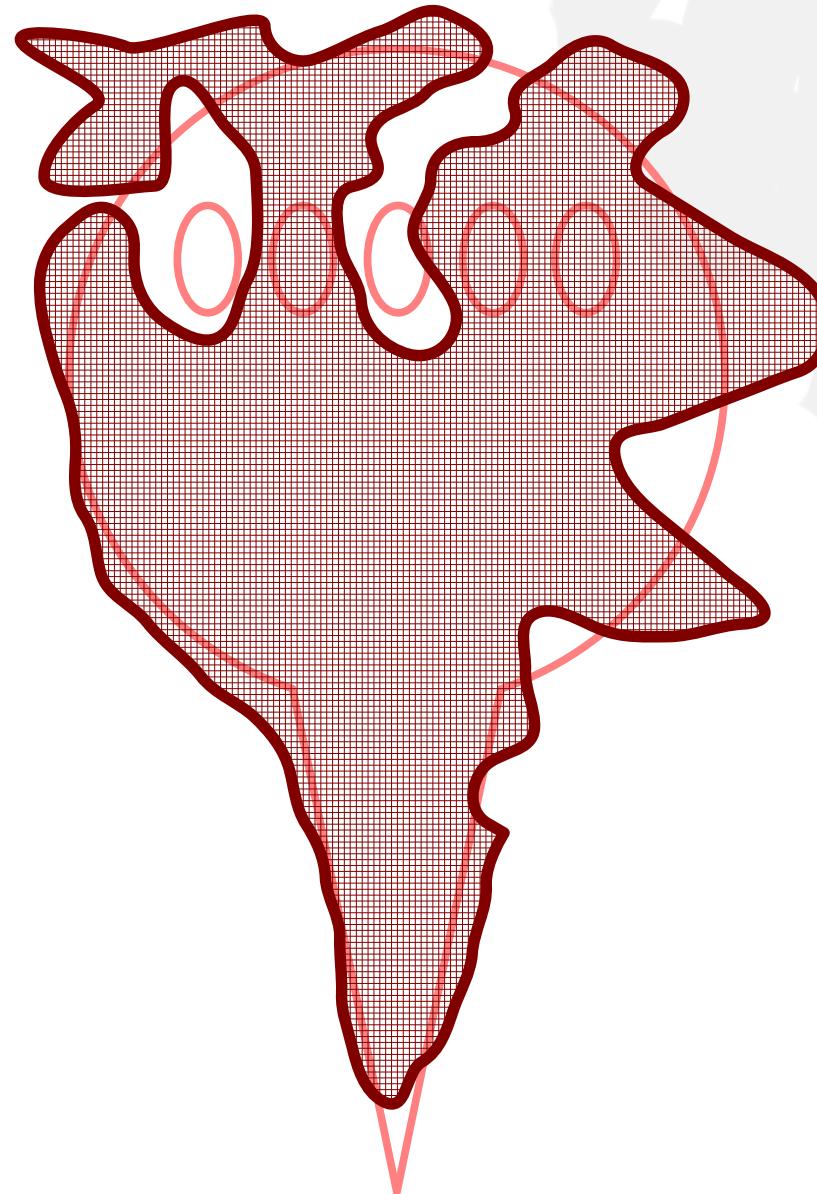


# **How it all works in practice ...**

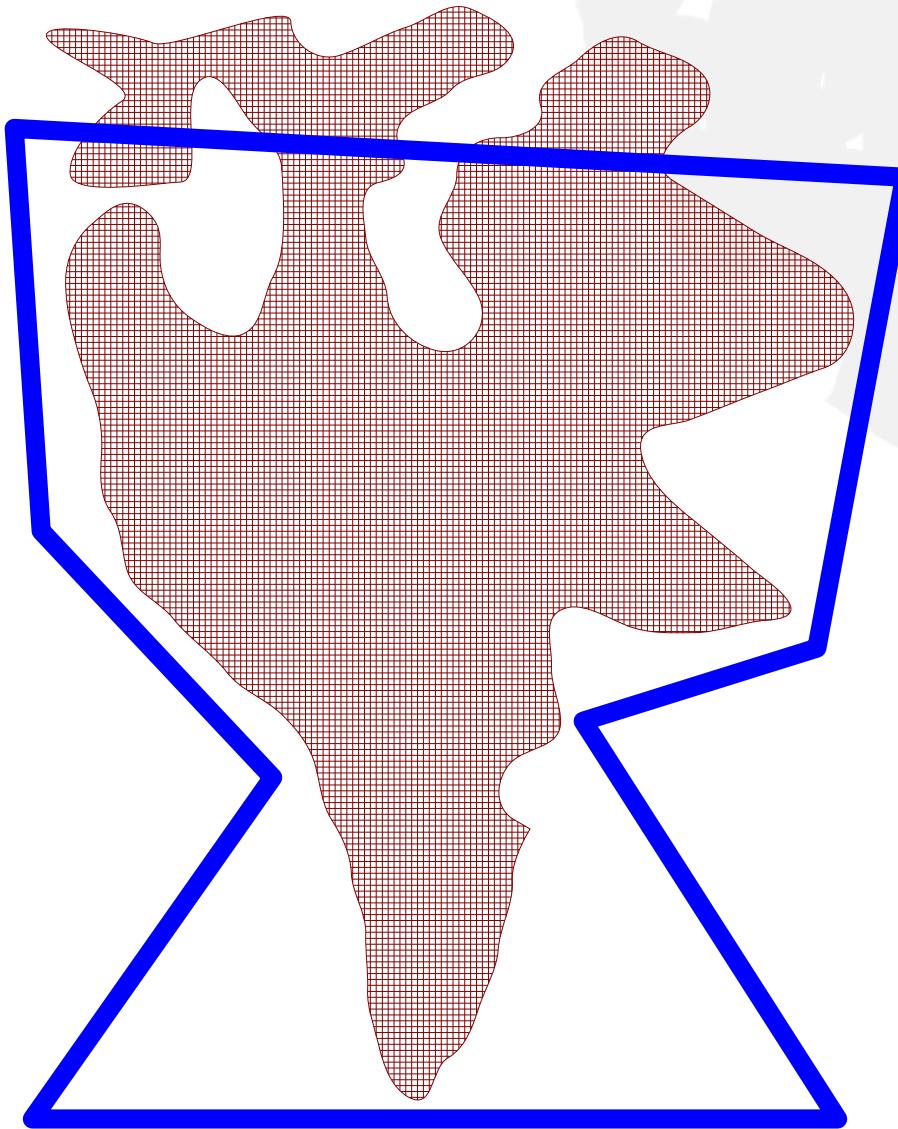
# What Client Wanted



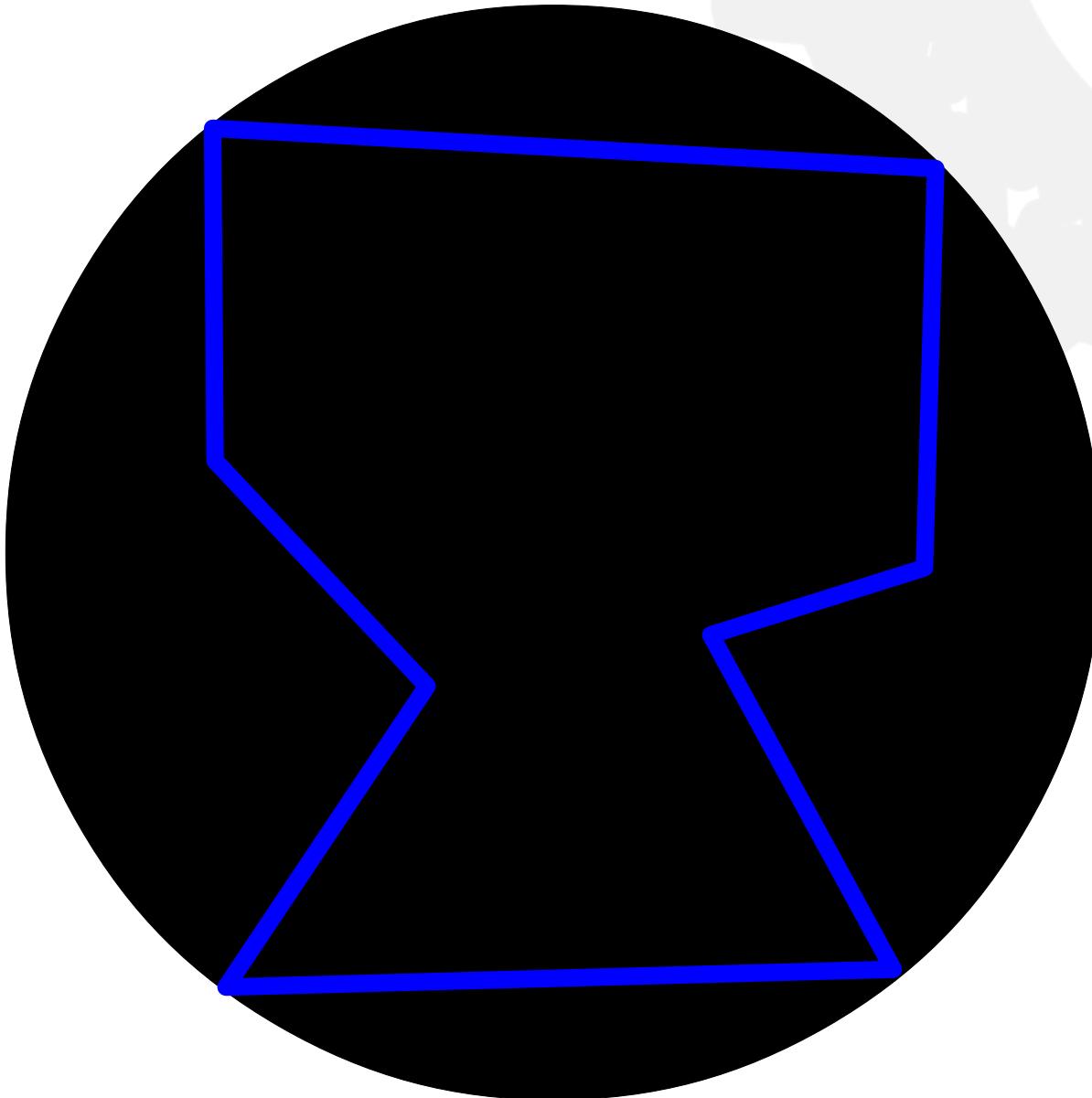
# What Client Described



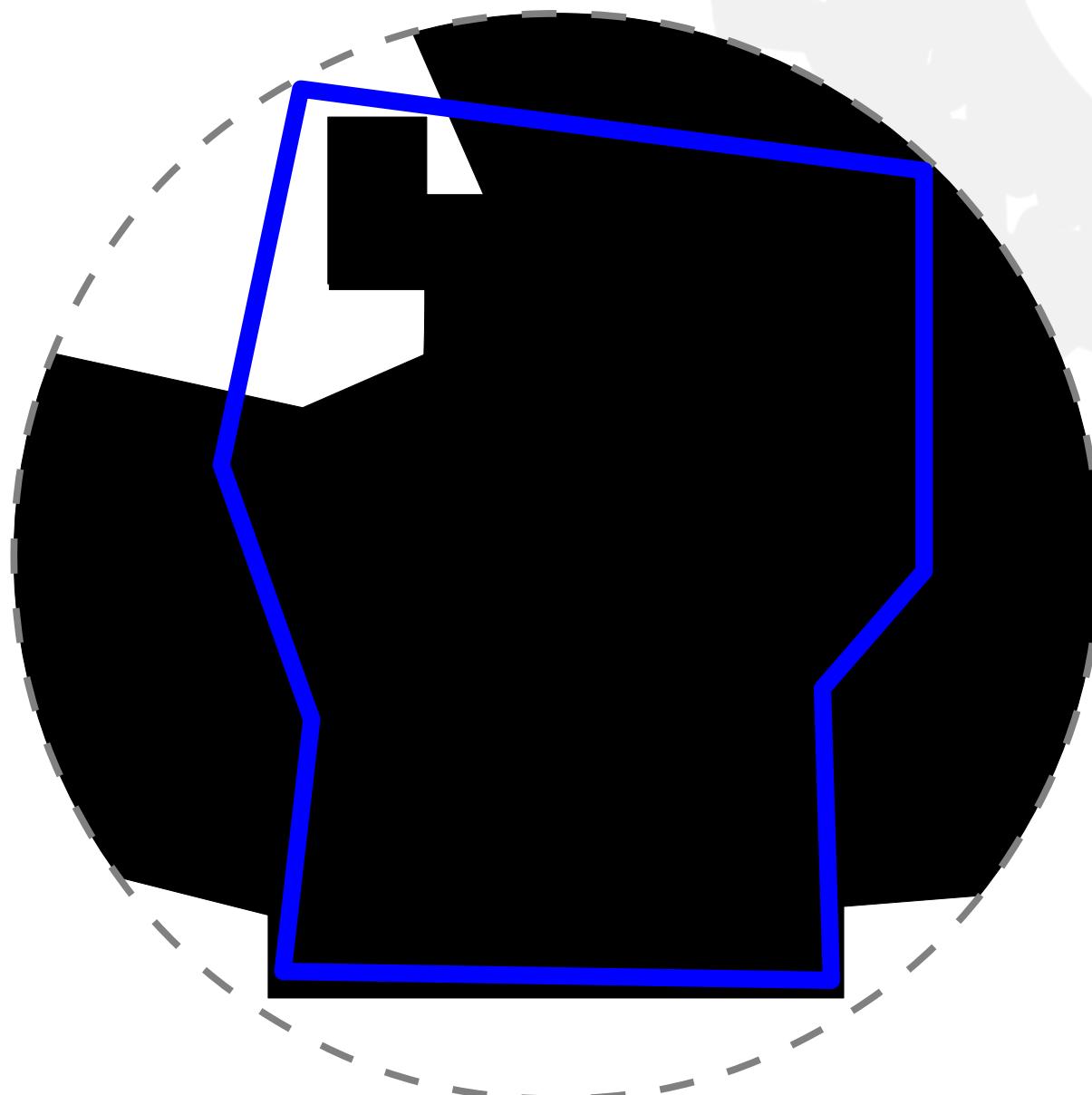
# How Architect Understood



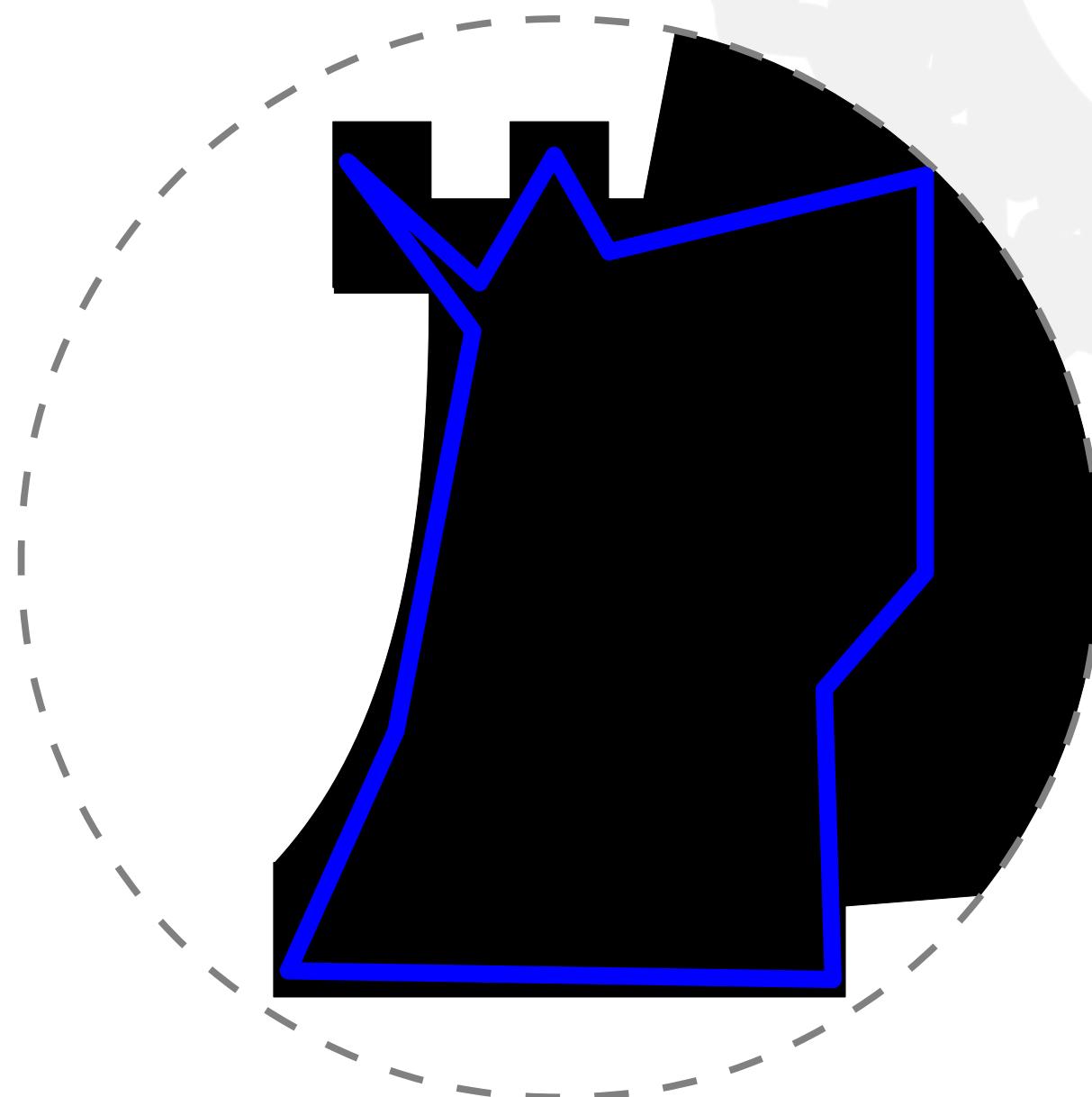
# Empty Set of Constraints



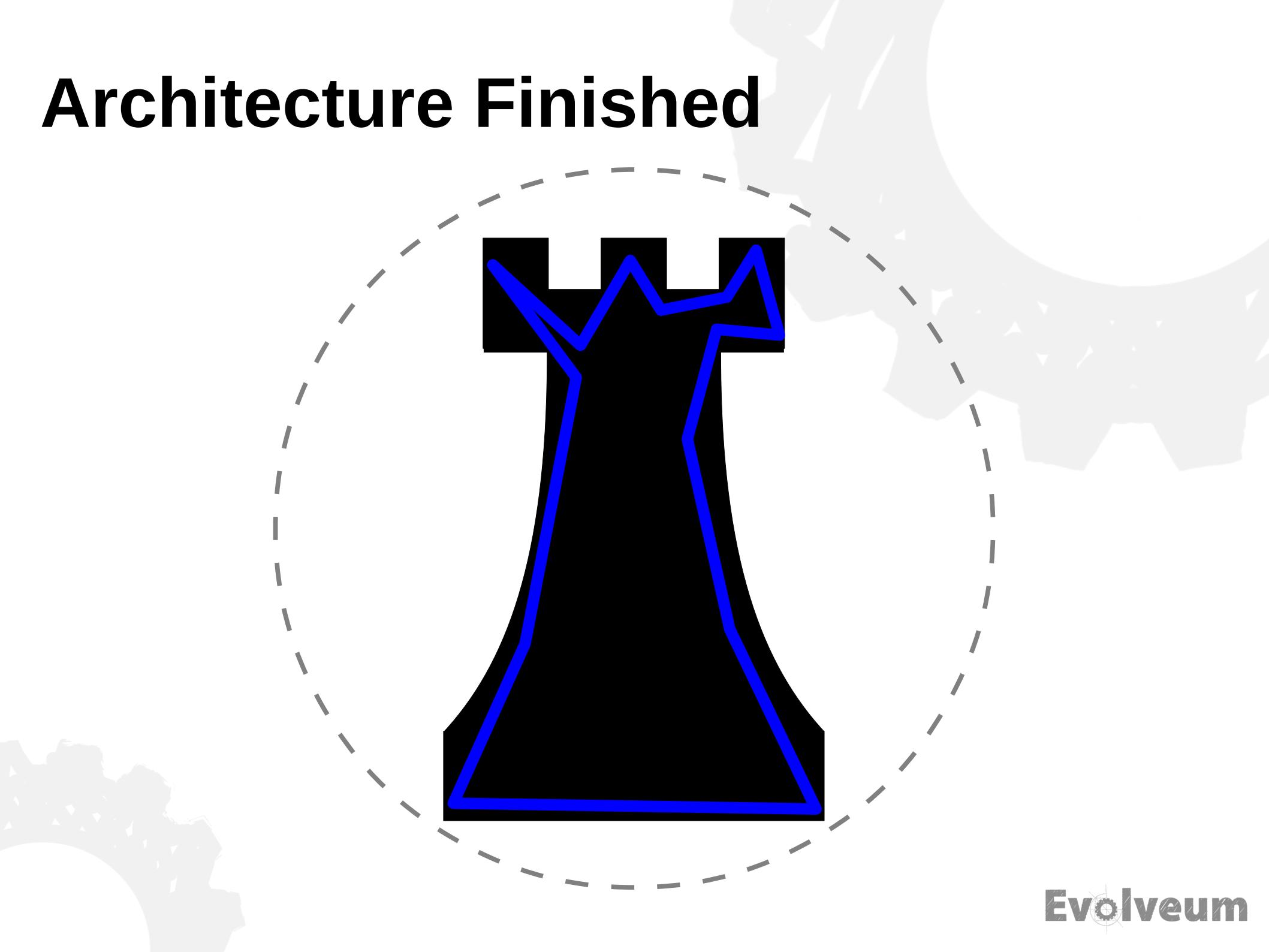
# Adding Constraints



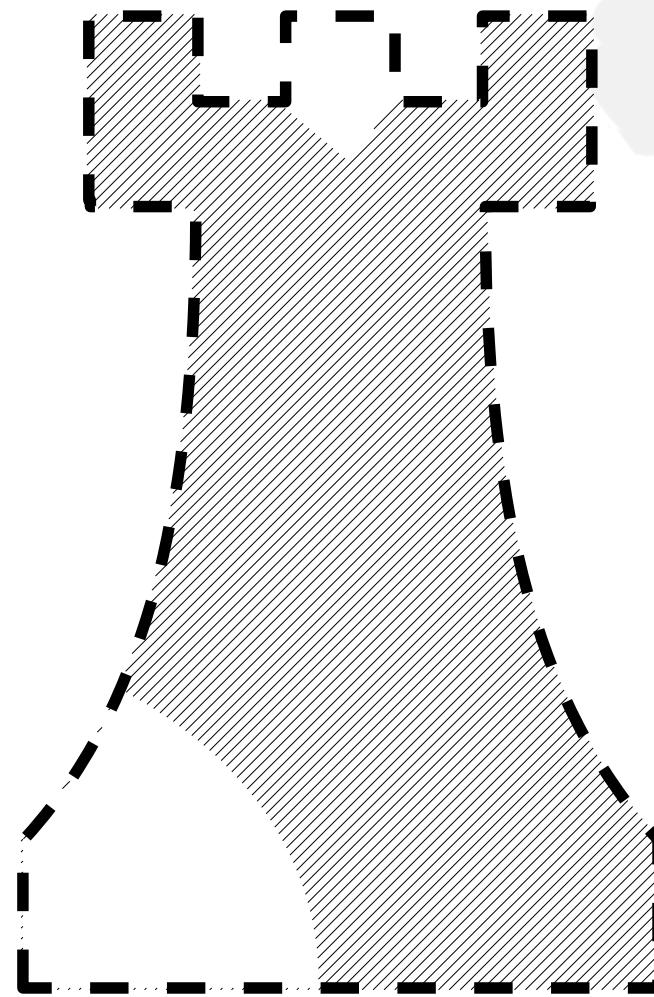
# Adding Constraints



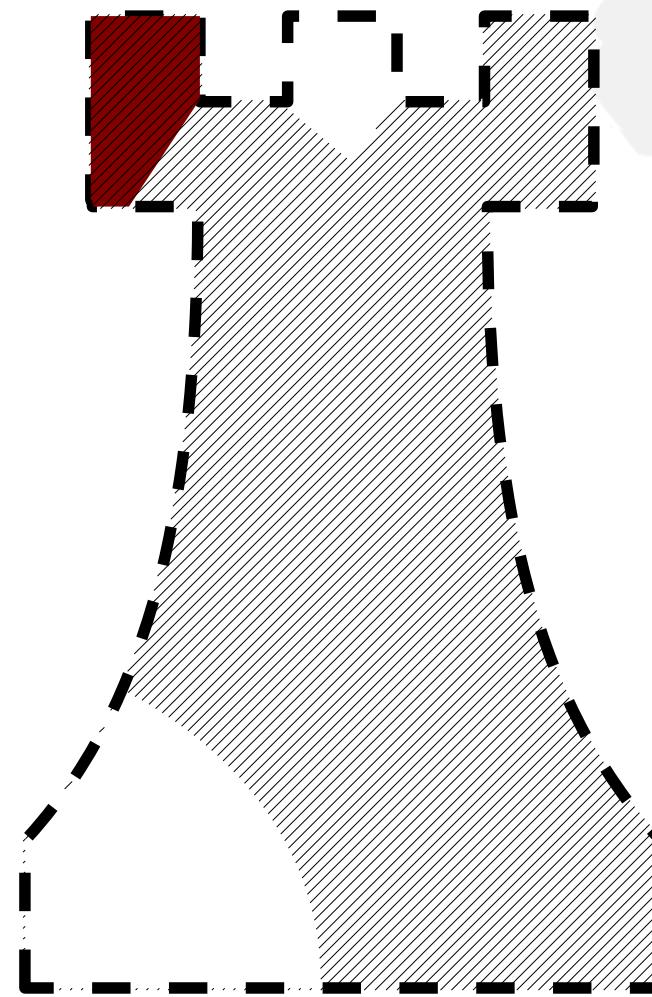
# Architecture Finished



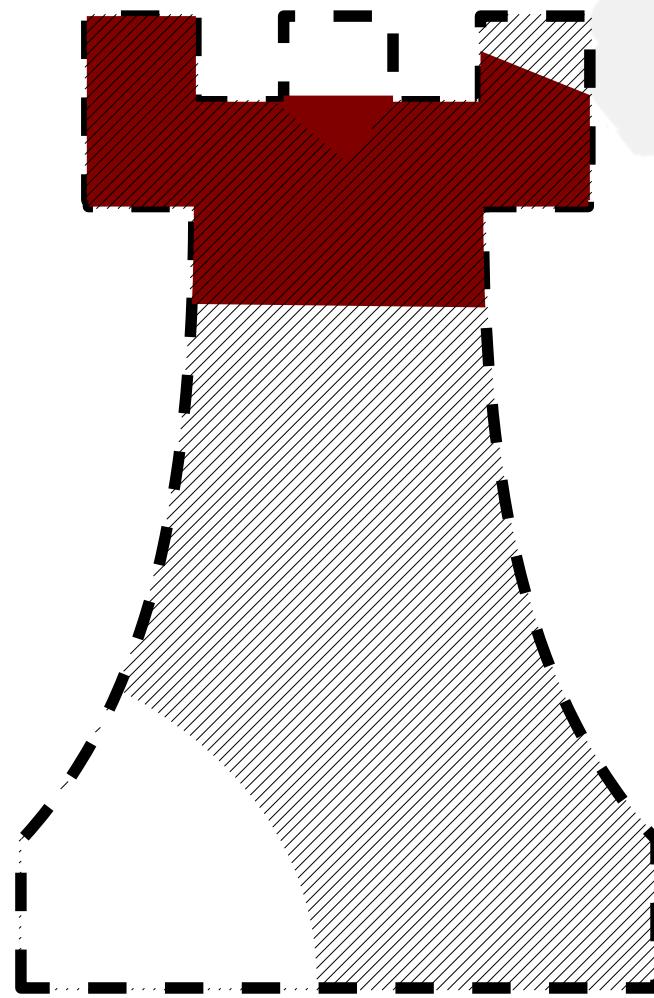
# Architecture Documented



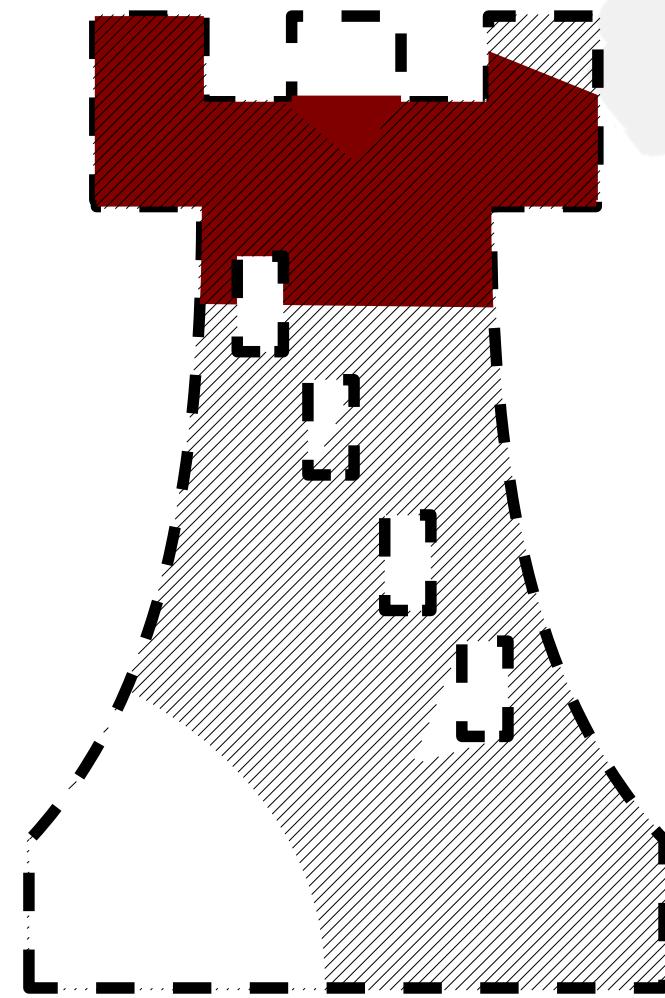
# Start of Development



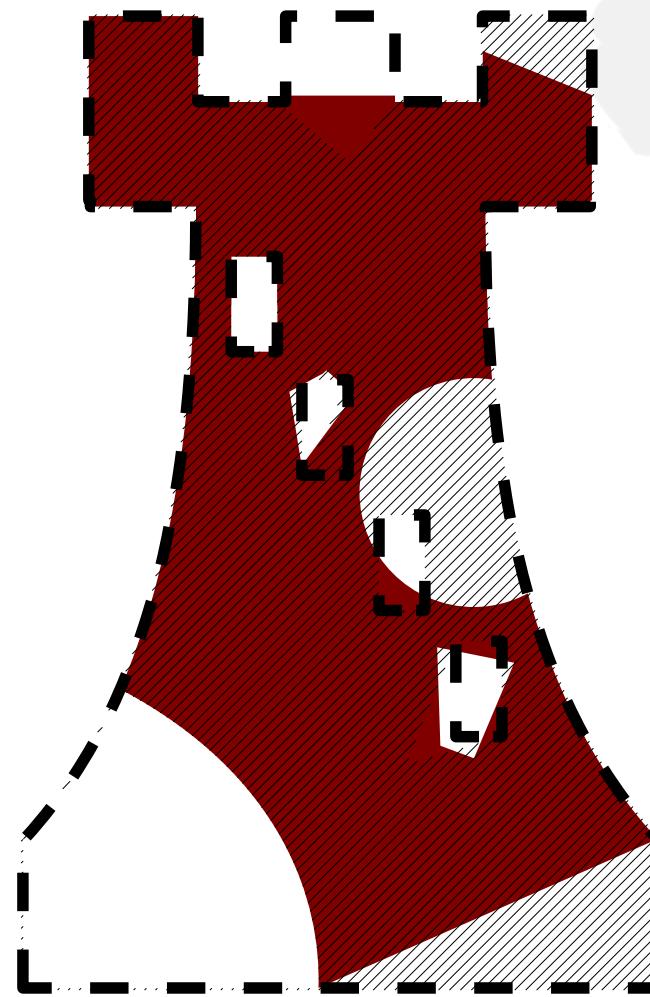
# Development



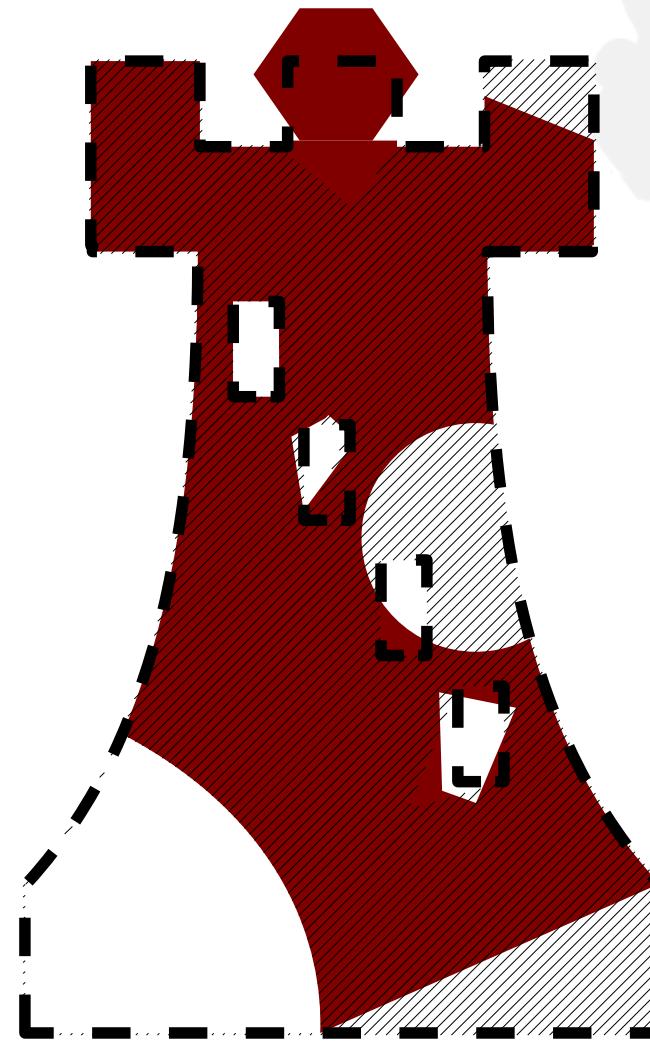
# Architectural Issue Discovered



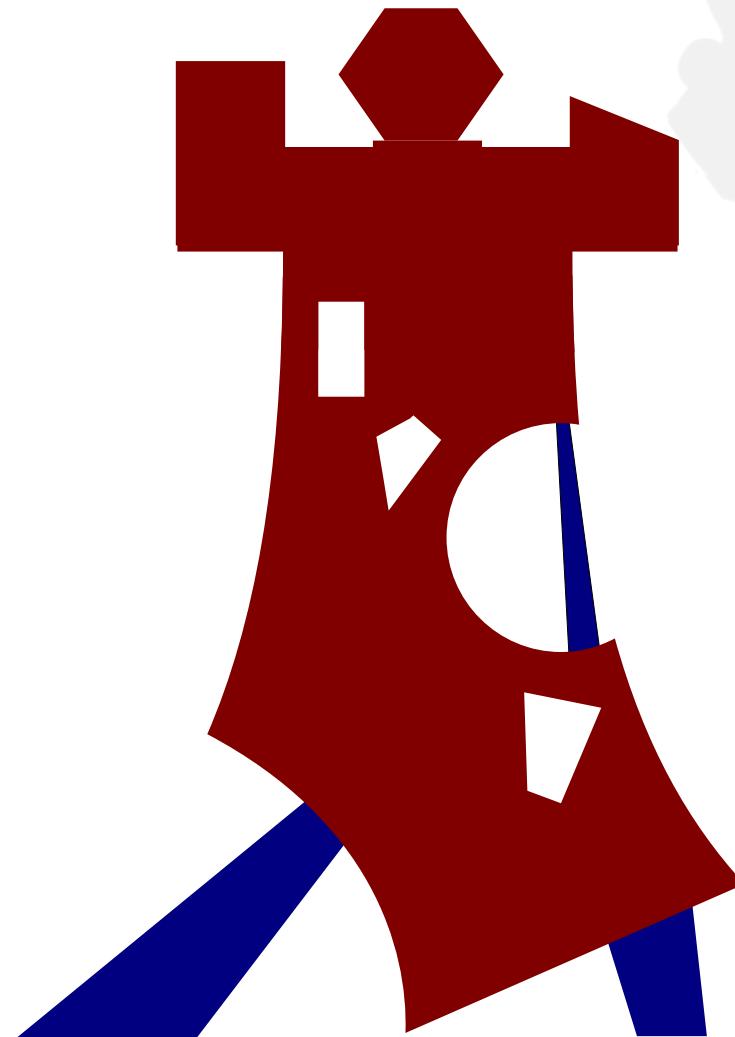
# Development



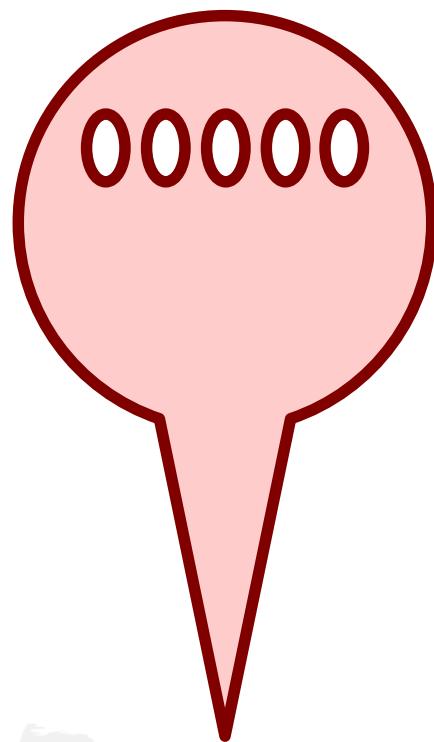
# Development Finished



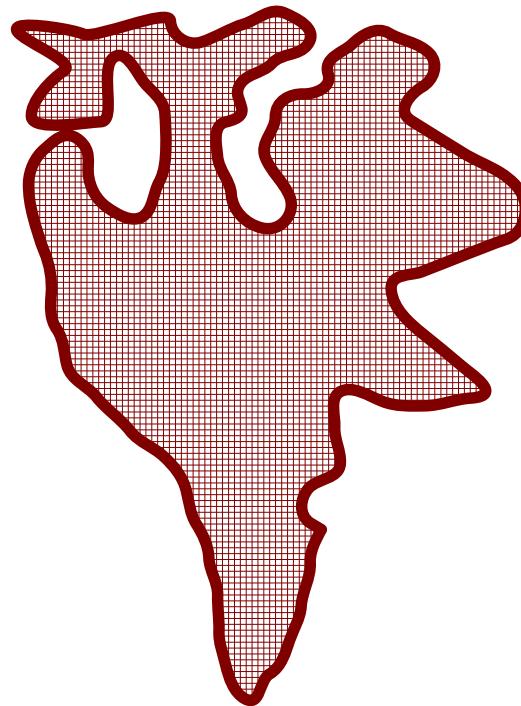
# Delivery



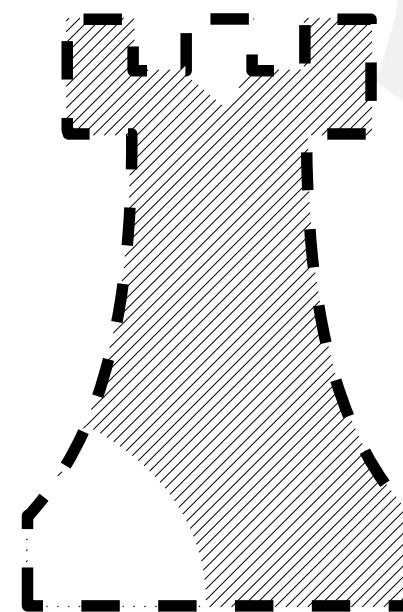
# Morphing the System



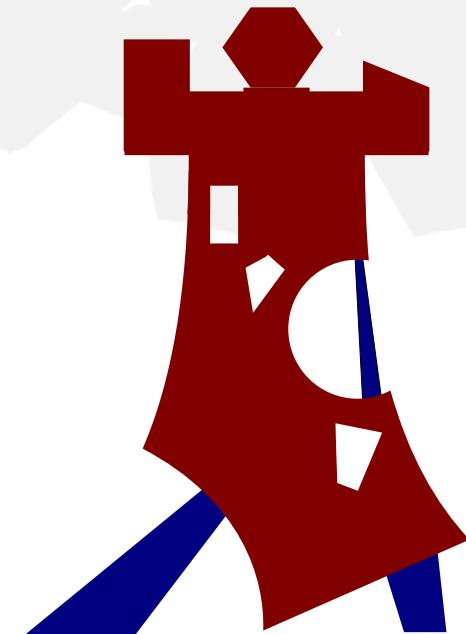
Desired



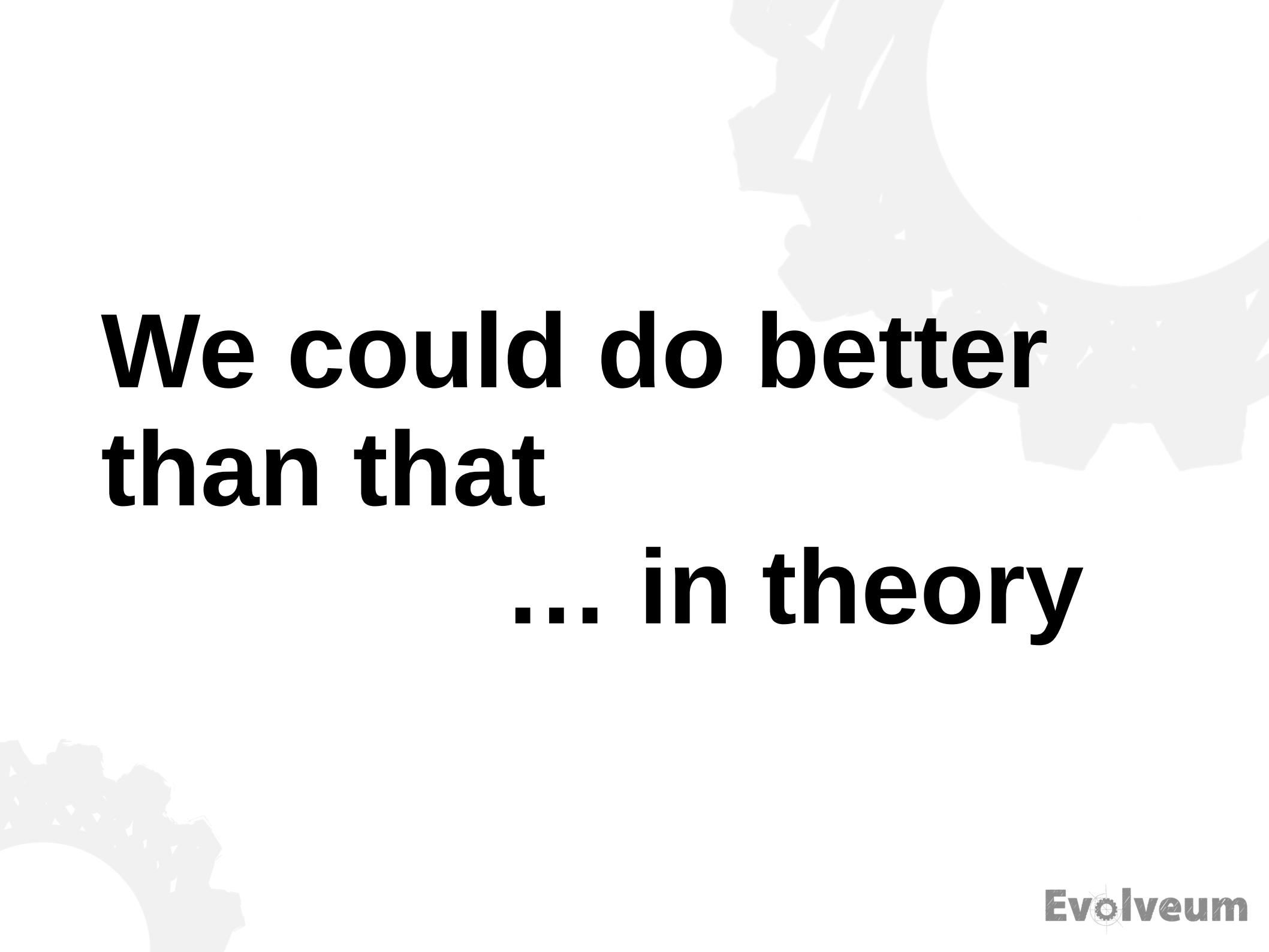
Described



Designed



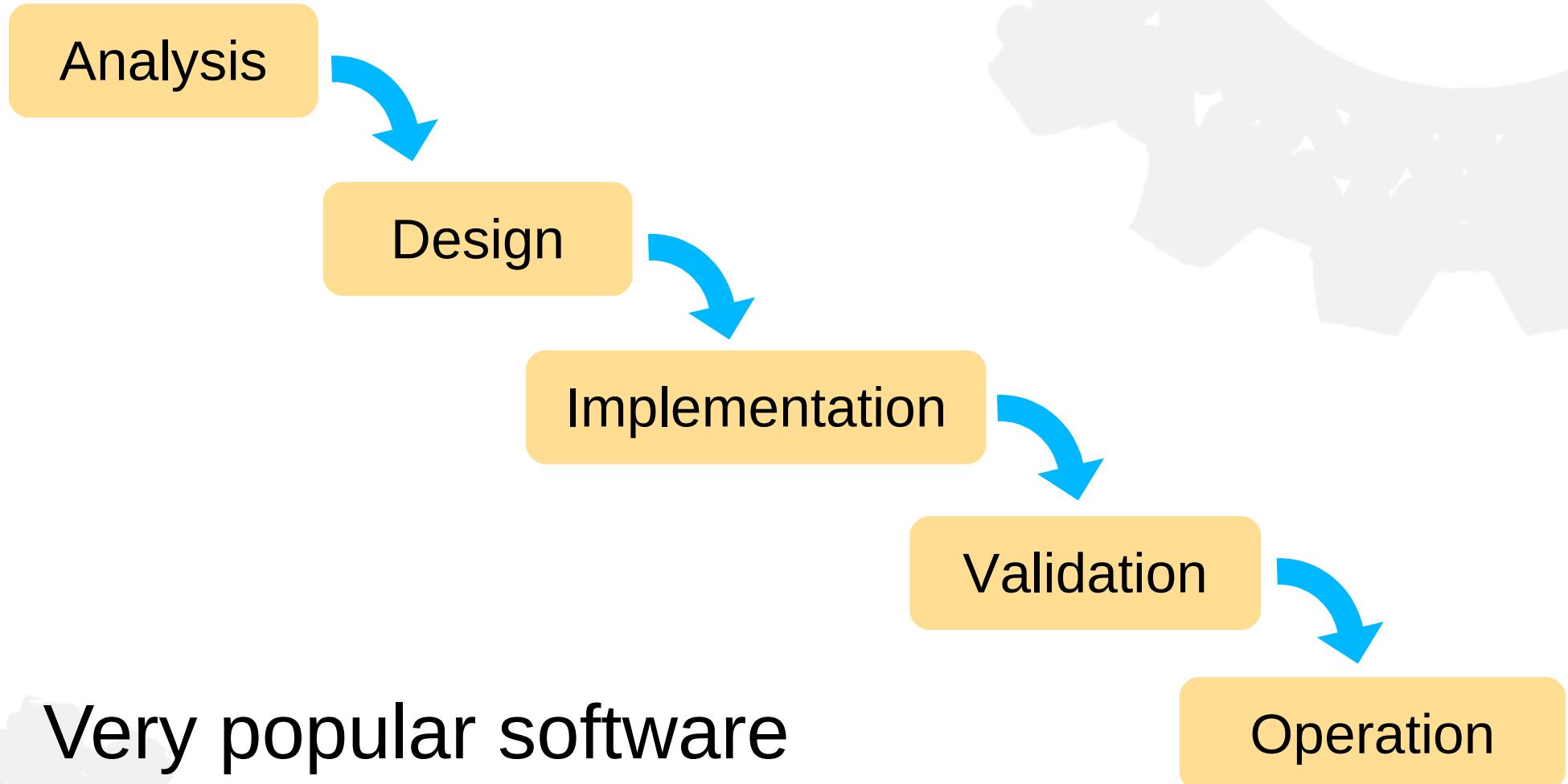
Deployed



**We could do better  
than that**

**... in theory**

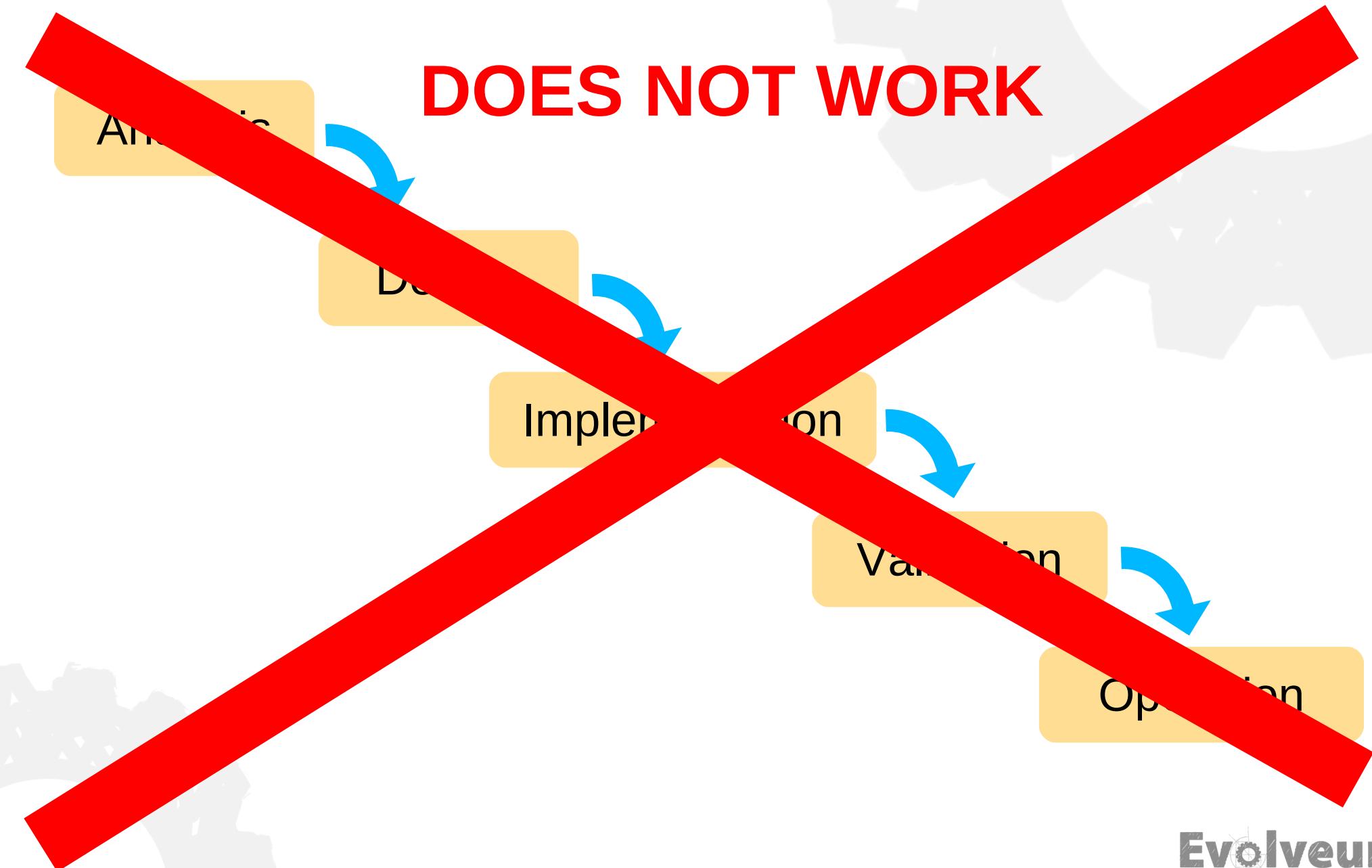
# Waterfall Model



Very popular software development model

# Waterfall Model

**DOES NOT WORK**



# Waterfall Model

Hic sunt liones

**DOES NOT WORK**

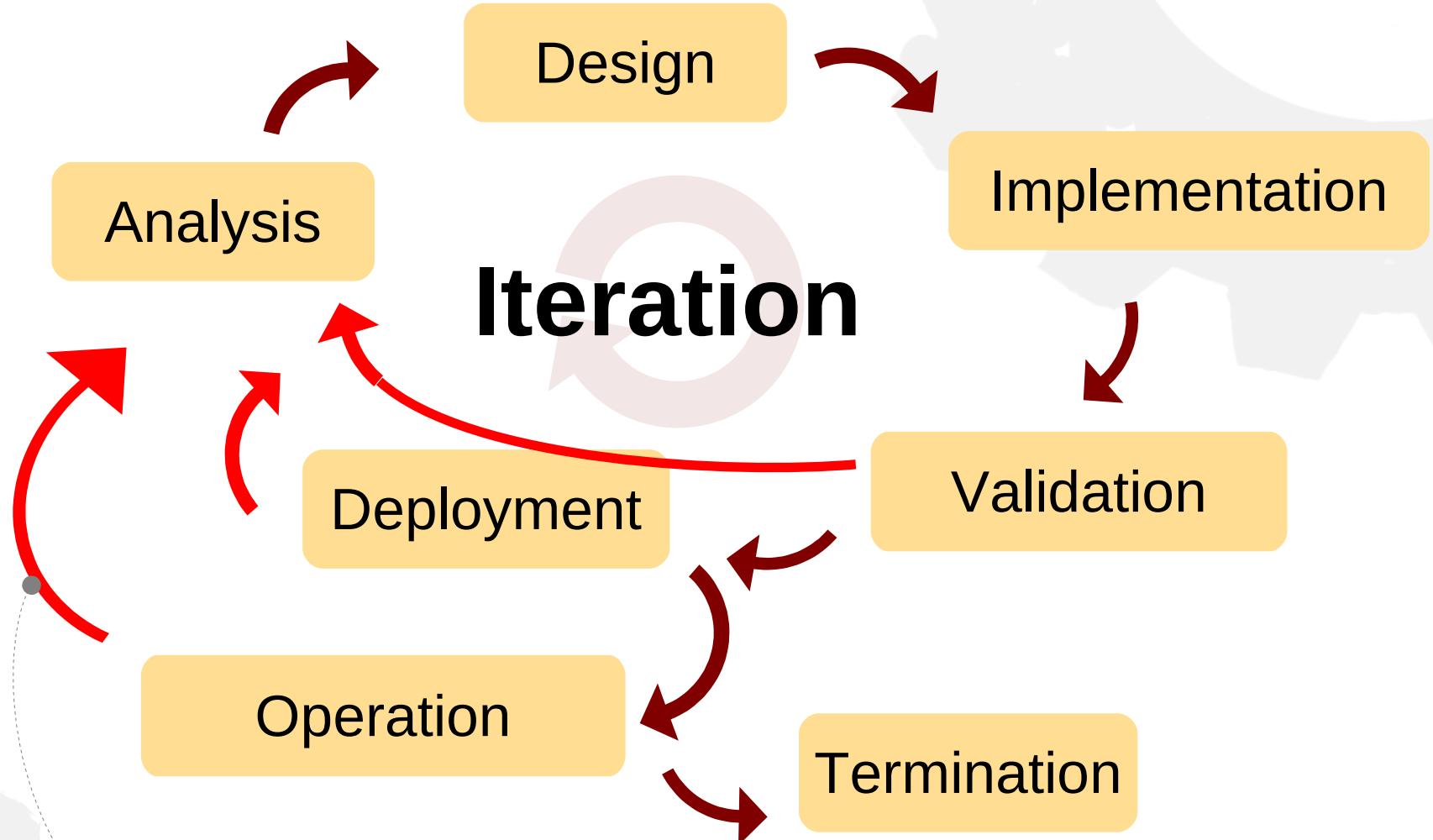
High voltage!

Danger!!!

**DO NOT USE**

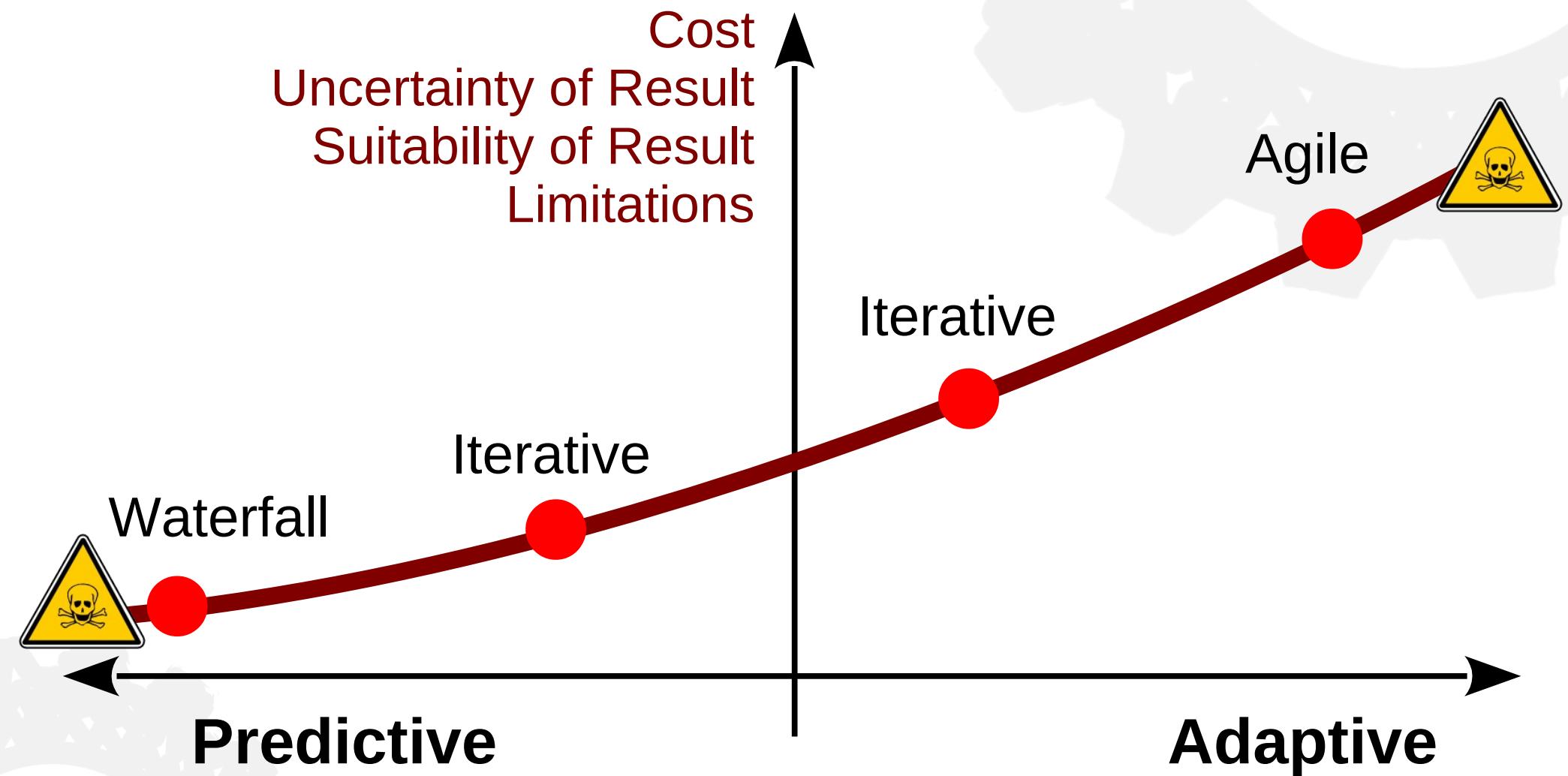
Beware of the Leopard

# Iterative Development



- Feedback
  - Use knowledge gained in previous iteration

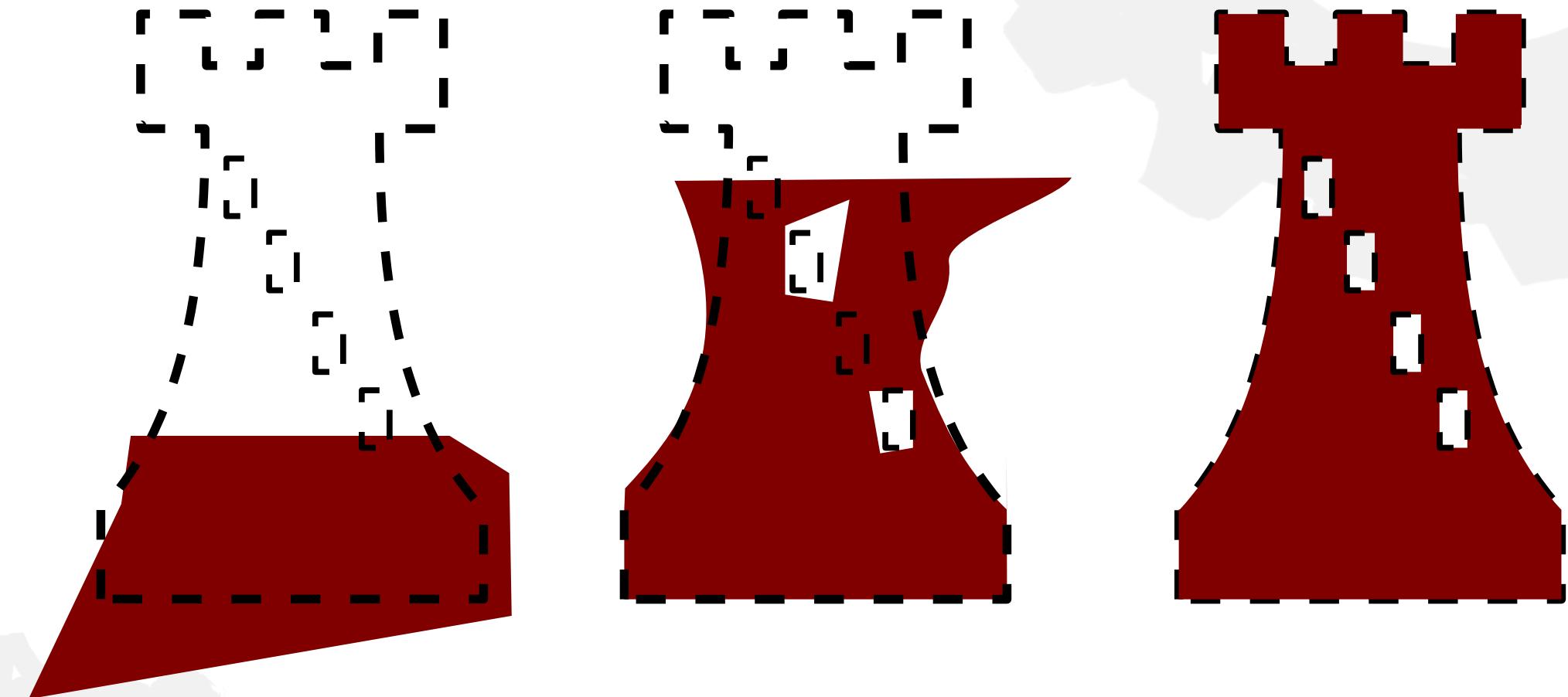
# Development Methods Summary





**We could do better  
... even in practice**

# Iterations and Increments



# Software Development

## ... in practice

- Do not try to design/implement everything
  - **Waterfall does not work!**
- Iterations and increments
  - But you need to have some idea about the desired result
- Beware the limitations
  - One size does not fit all
  - Agile does not **always** work
  - Golden hammer (anti-pattern)

**Vision**

# **Architecture and design**

**... in theory**

# Model



Simplified

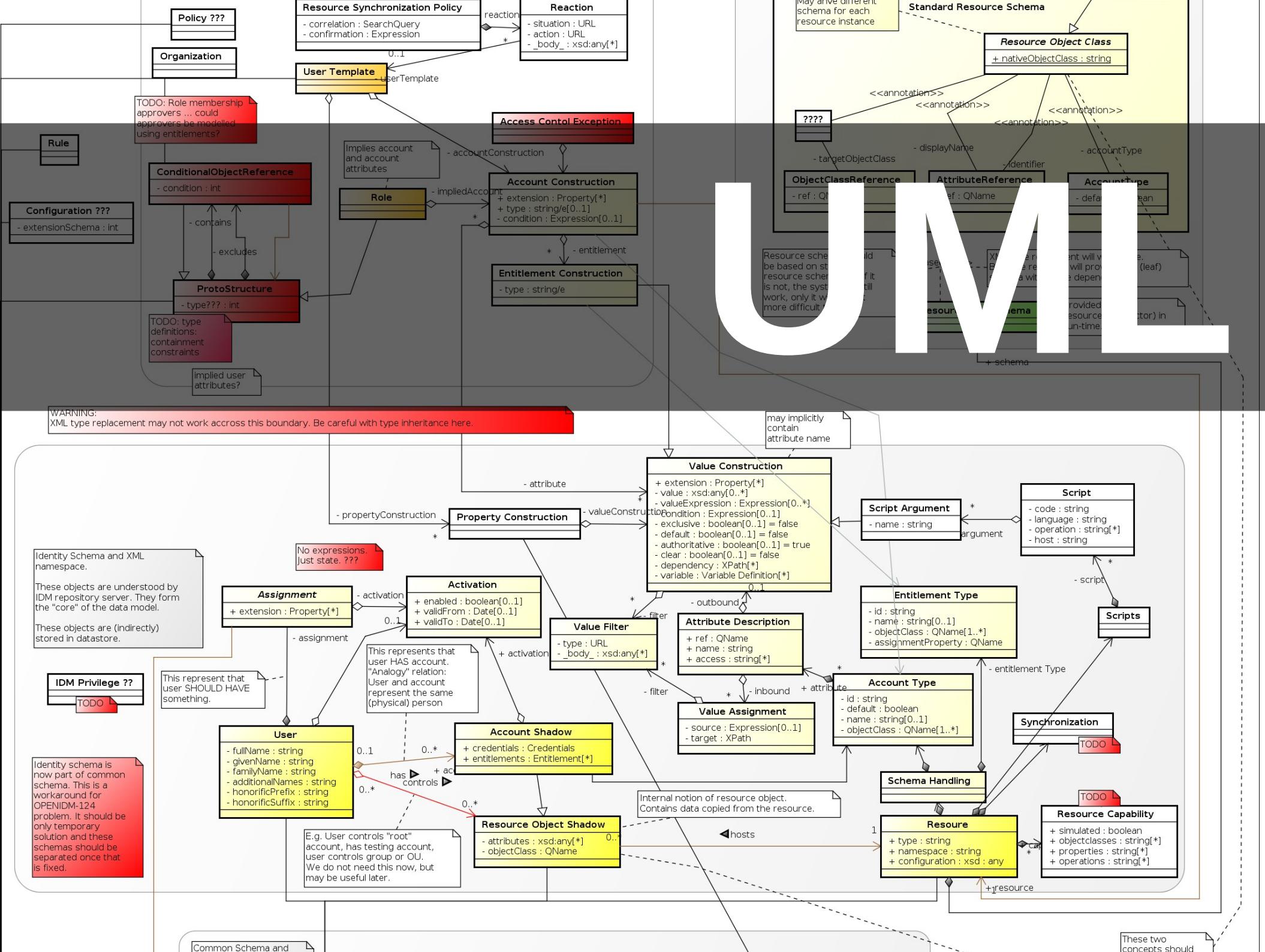
= imprecise

Overview

= better “handling”



**Evolveum**



# **Architecture and design**

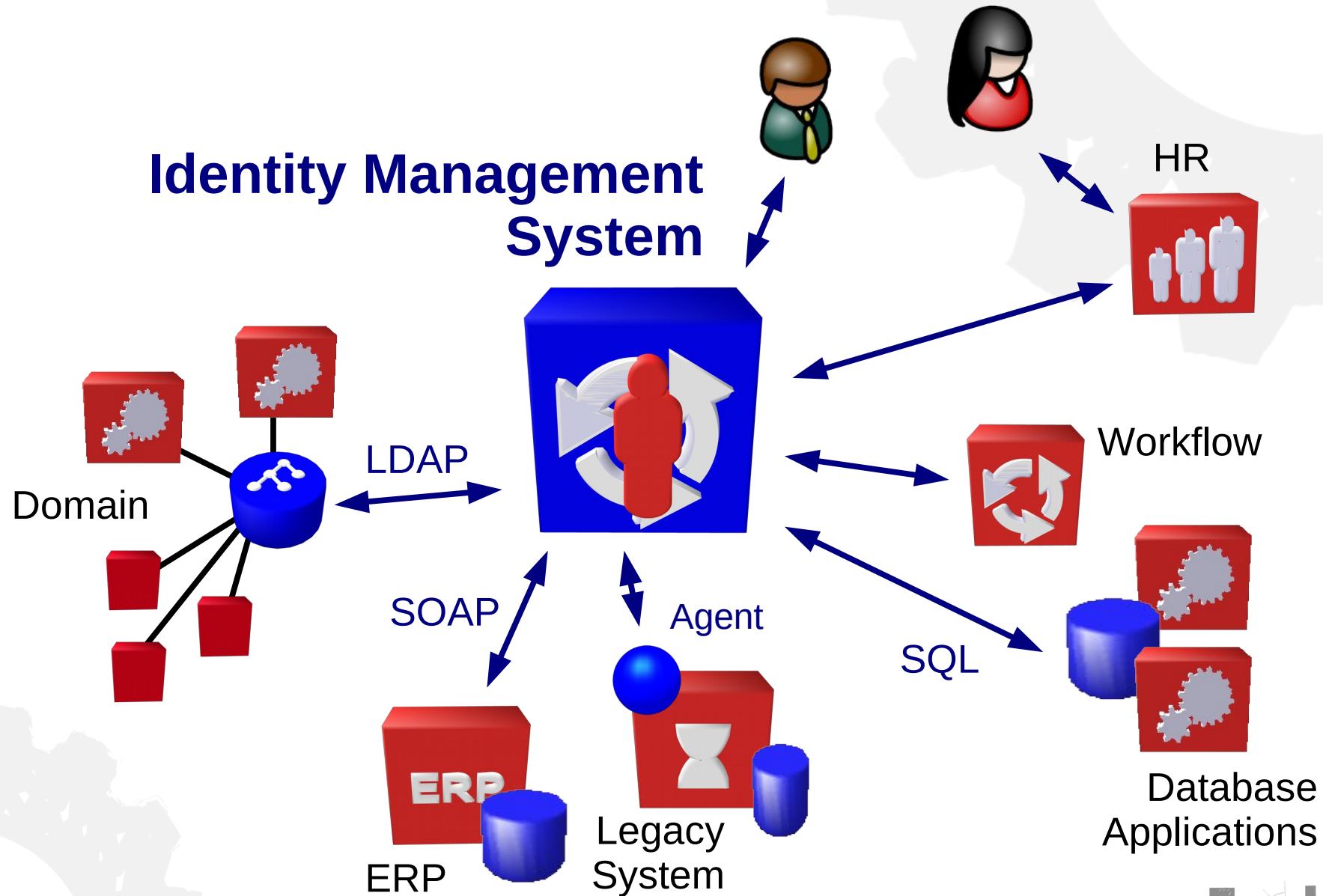
**... in practice**

# Models

- Models in pure form (e.g. pure UML)
  - Limited usefulness
  - Fighting with tools instead of making progress
- Hybrid (customized) models
  - Very useful, especially in early phases
  - Difficult to maintain
- Free-form diagrams
  - Whiteboard – absolutely necessary
  - Brainstorming, early “validation”

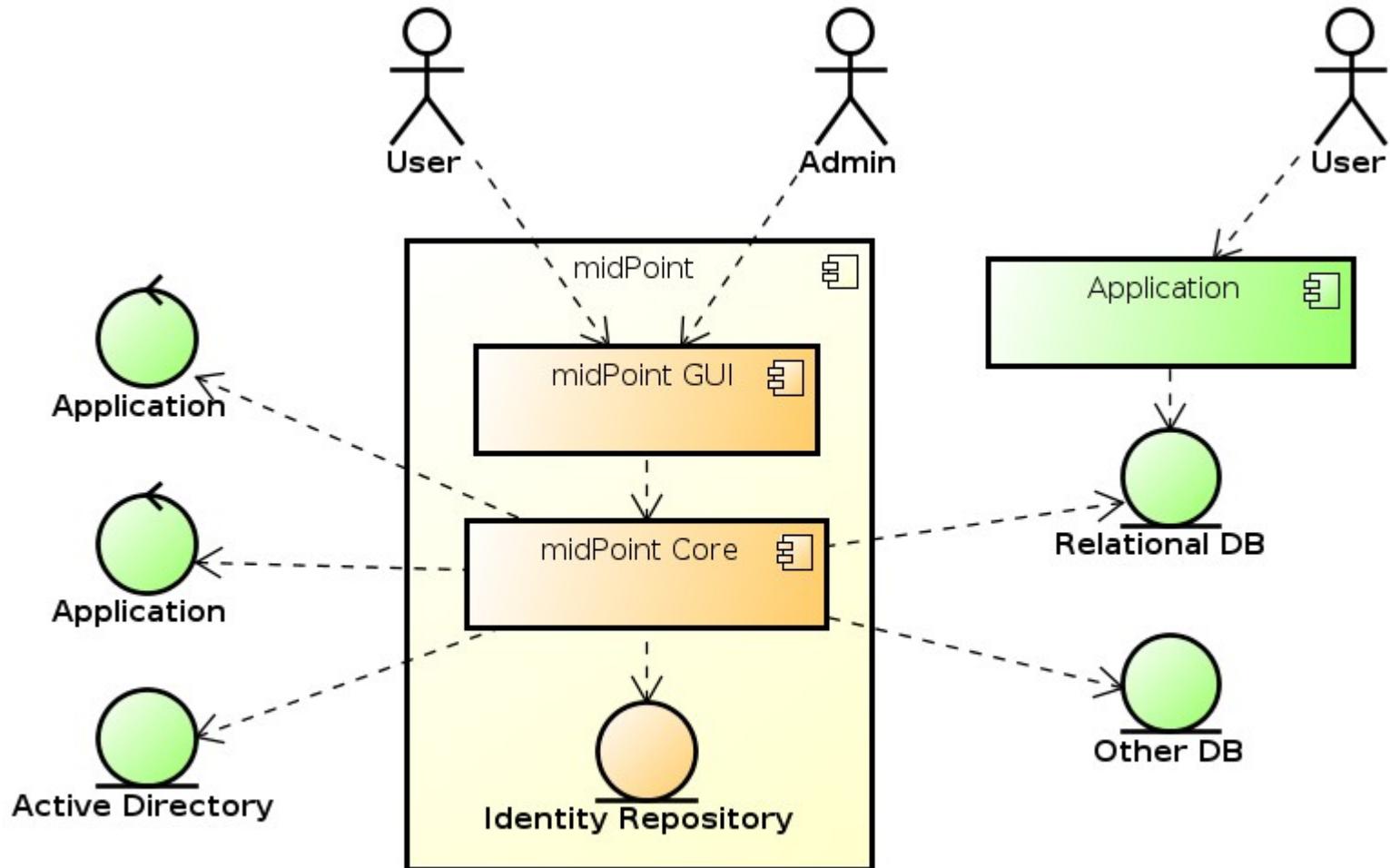
# Informal Architecture Diagram

## (Technical marketing)



# Formal Architecture Diagram

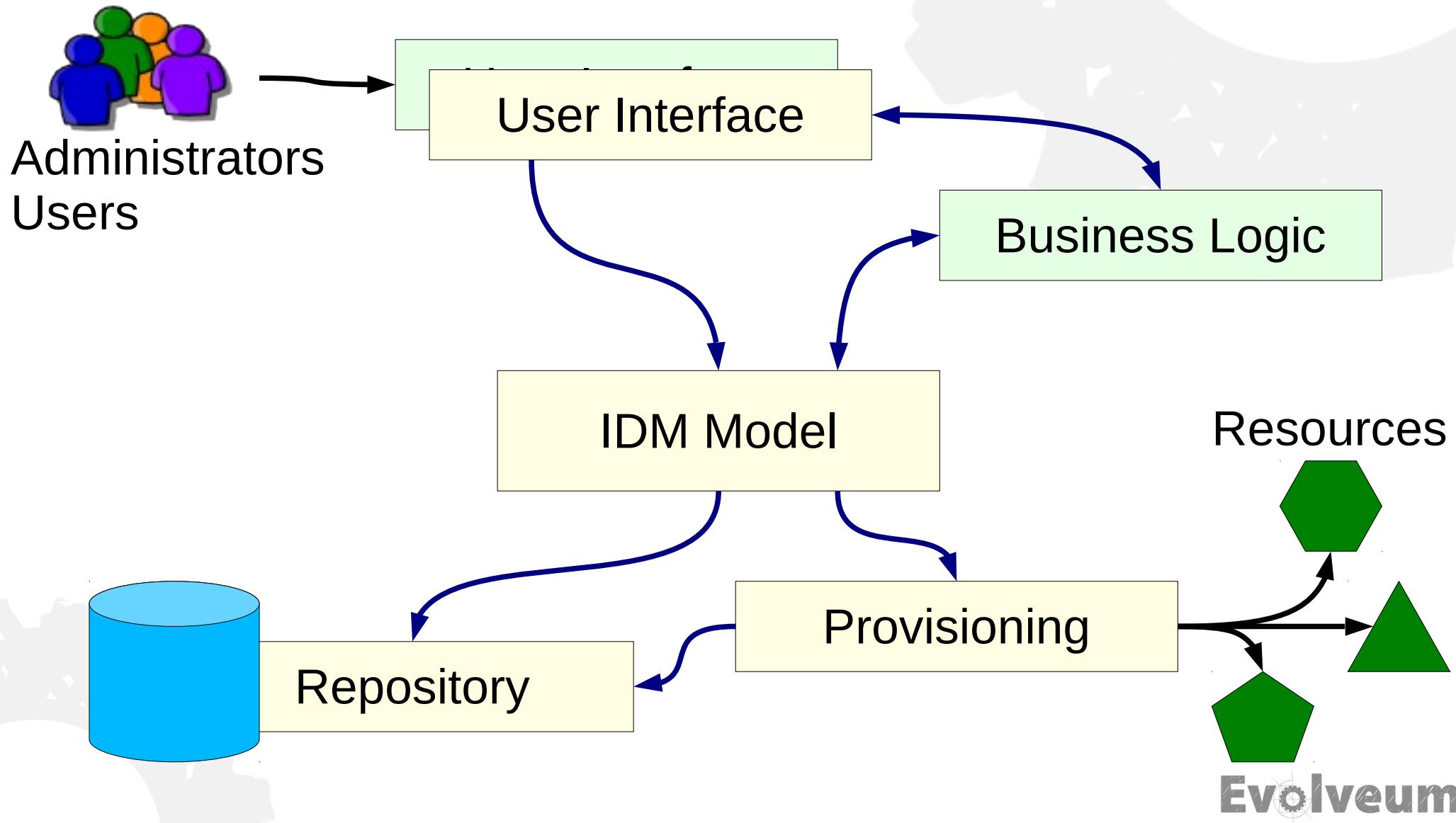
(I have UML and I'm not afraid to use it)



powered by astah\*

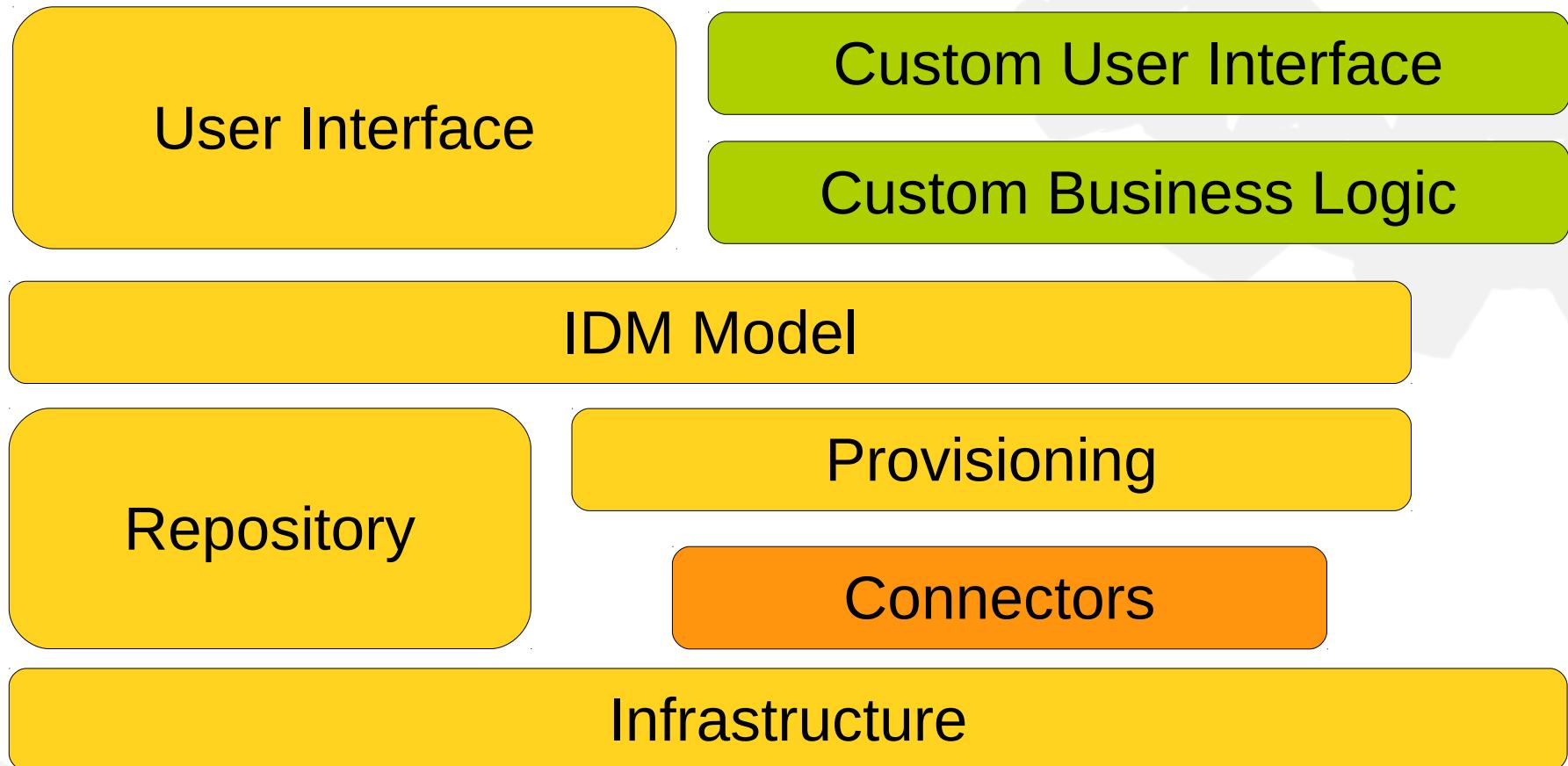
# Informal Component Diagram

## (Whiteboard 2.0)



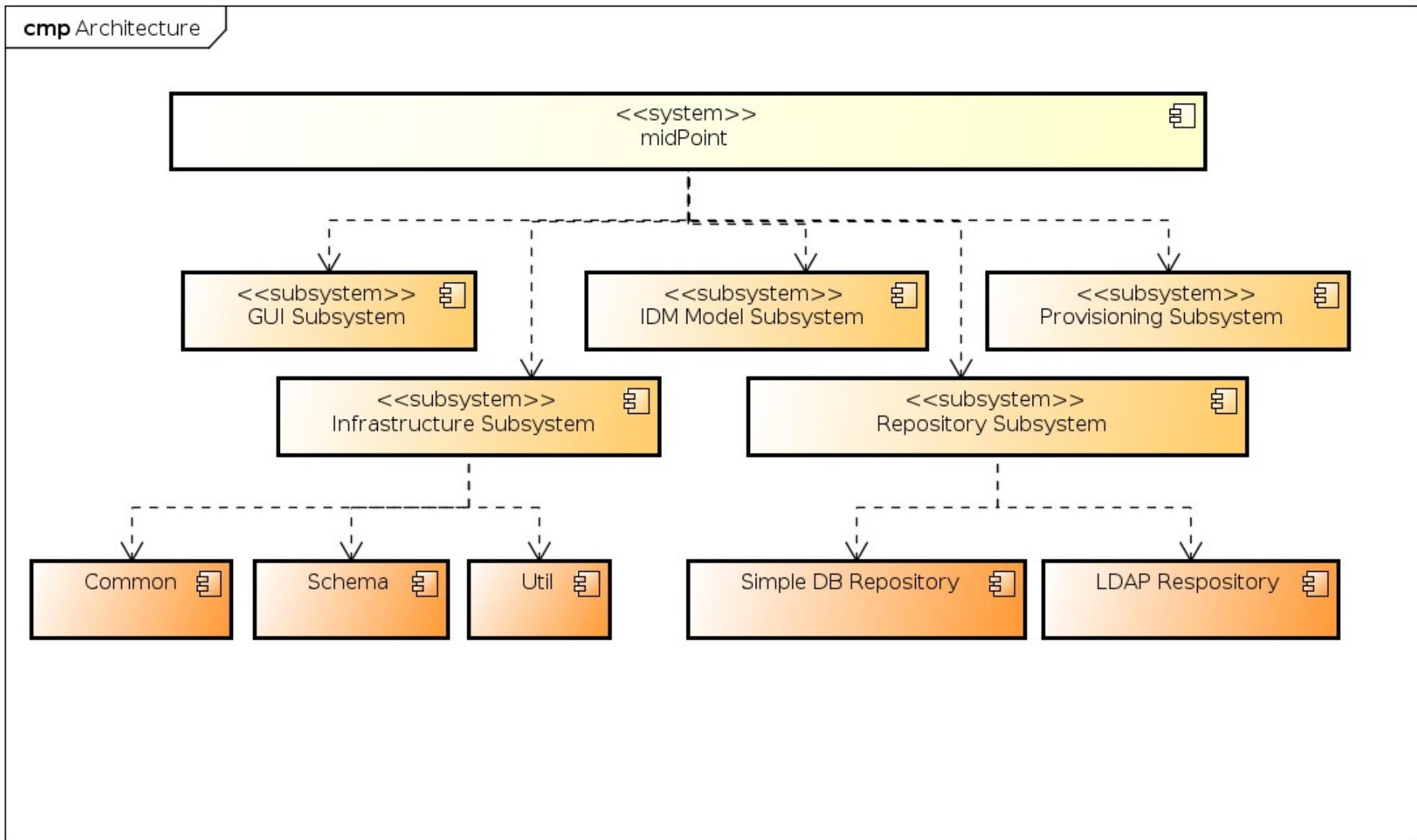
# Marketing-Oriented Diagram

## (Boxes and more boxes)

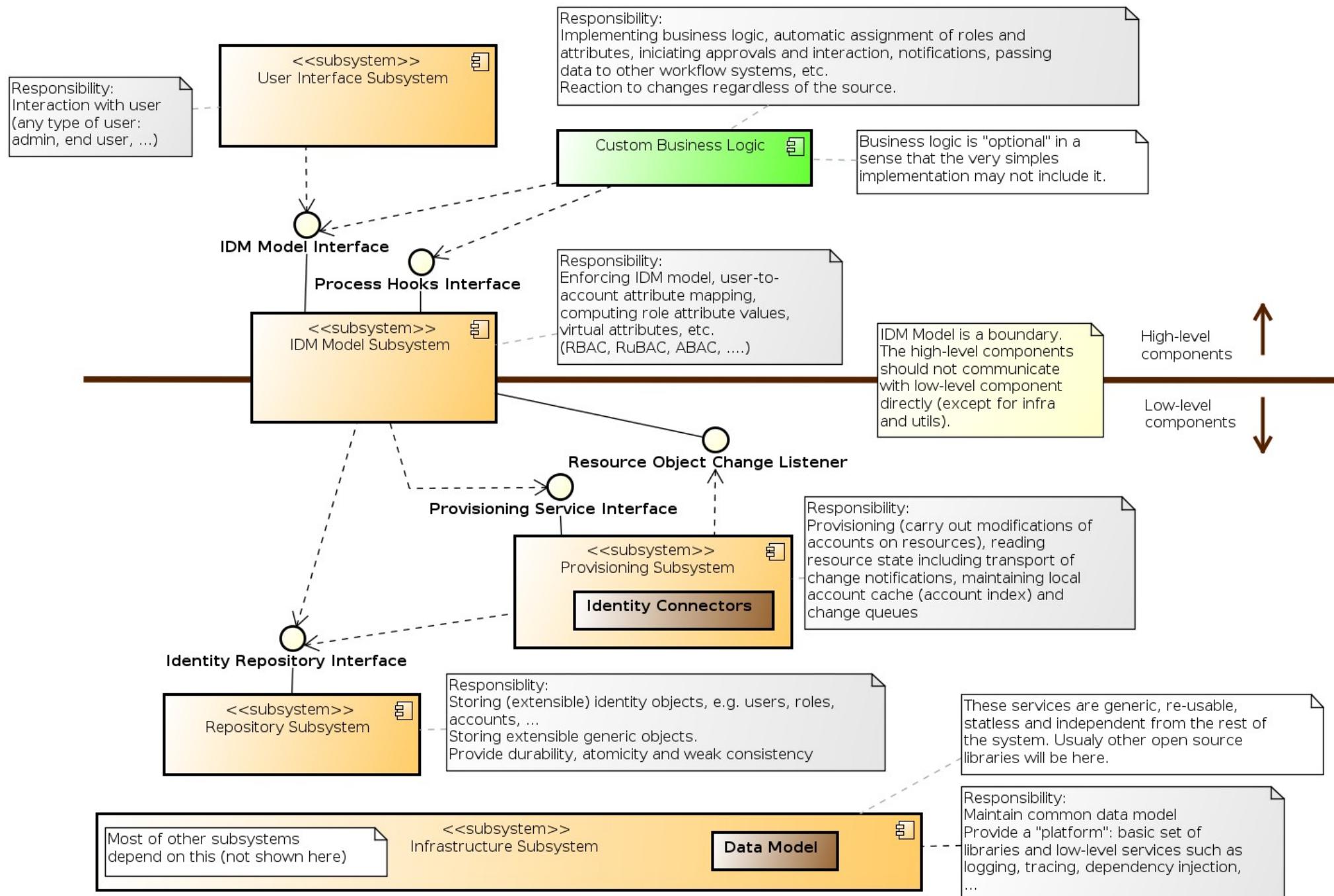


If you ever see this: run away!

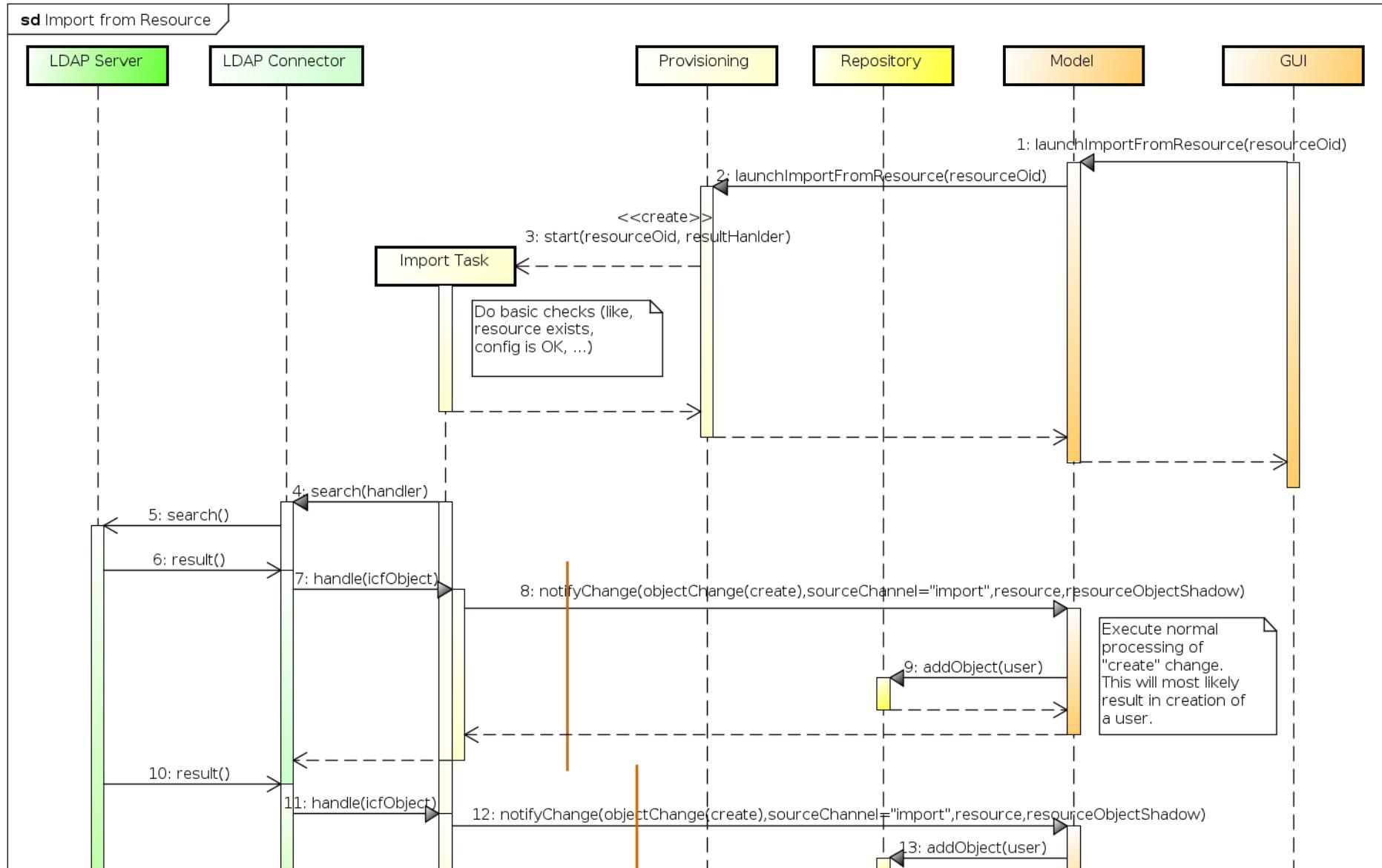
# System Decomposition



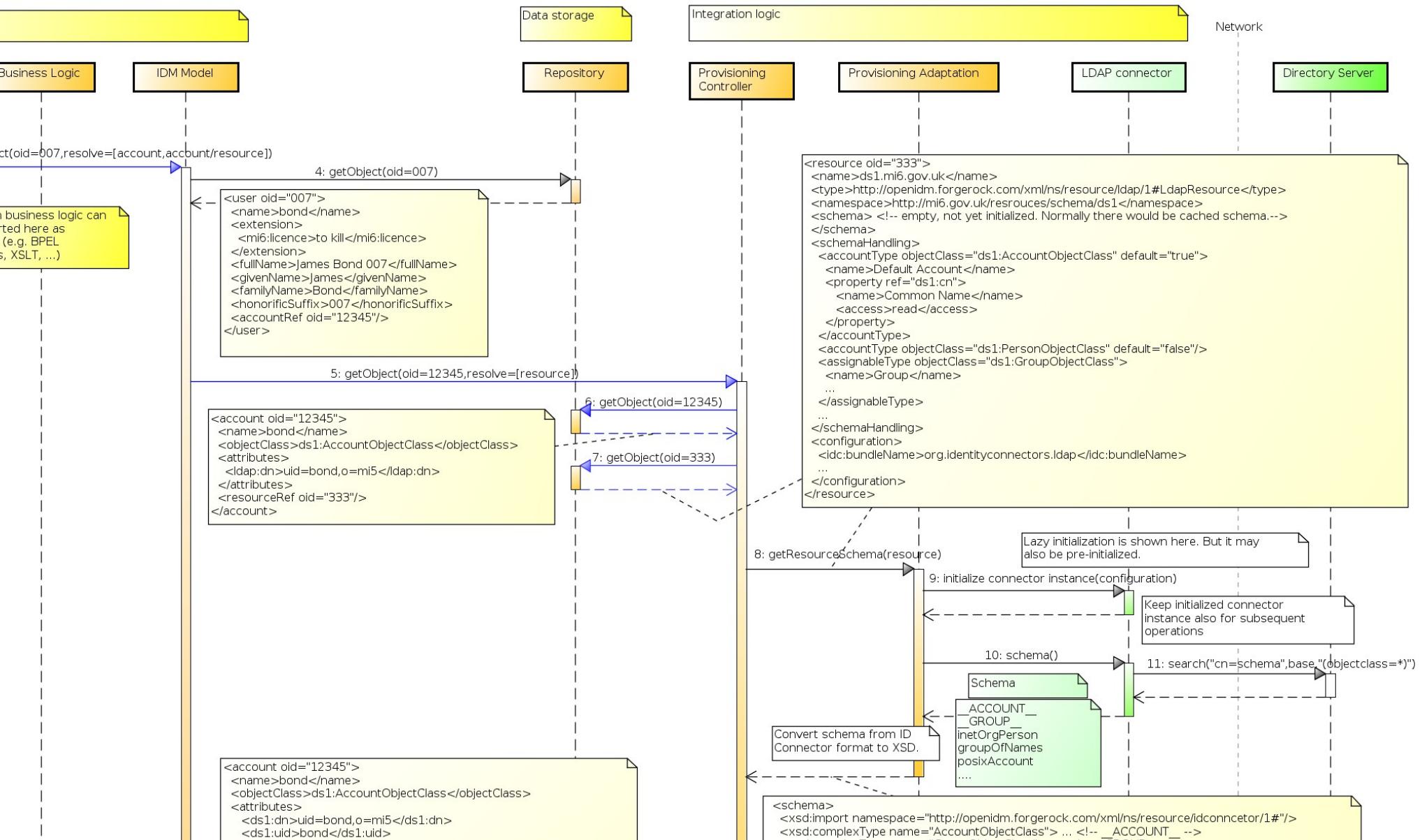
# Modular and Component Structure



# Component Interactions



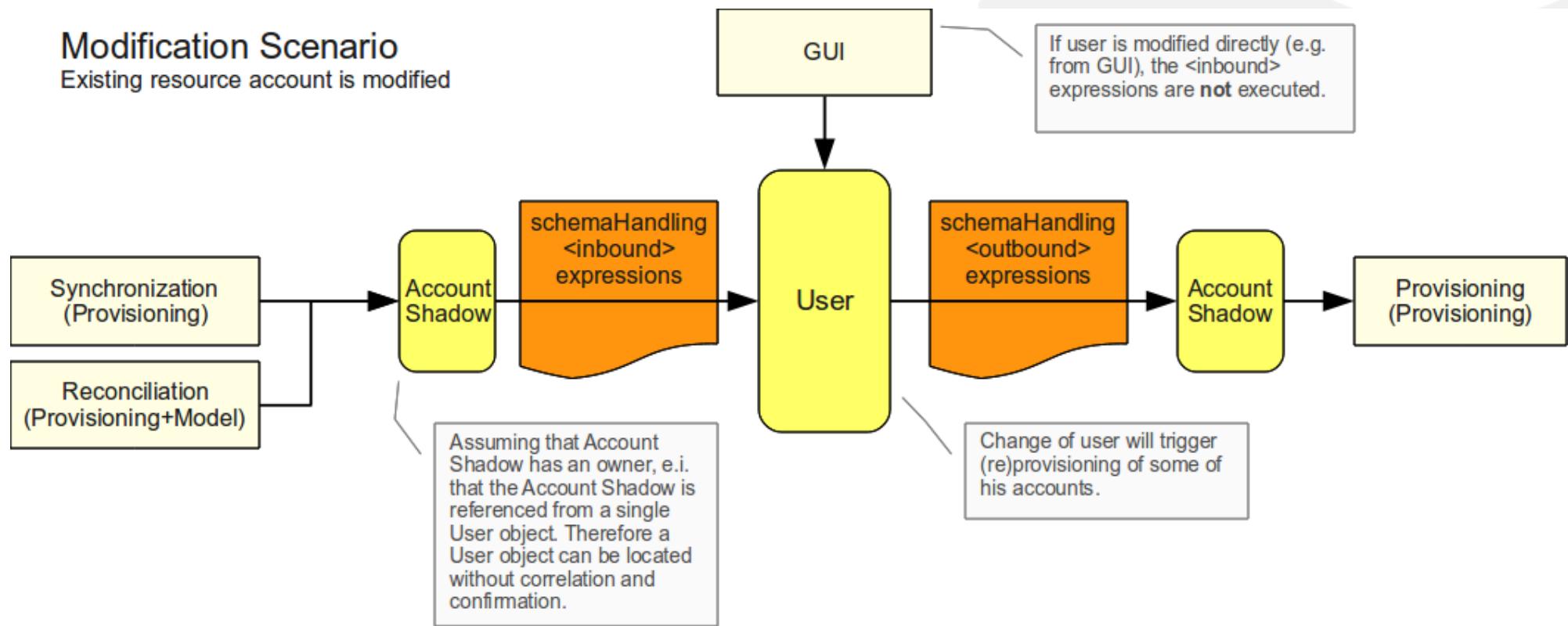
# Component Interactions



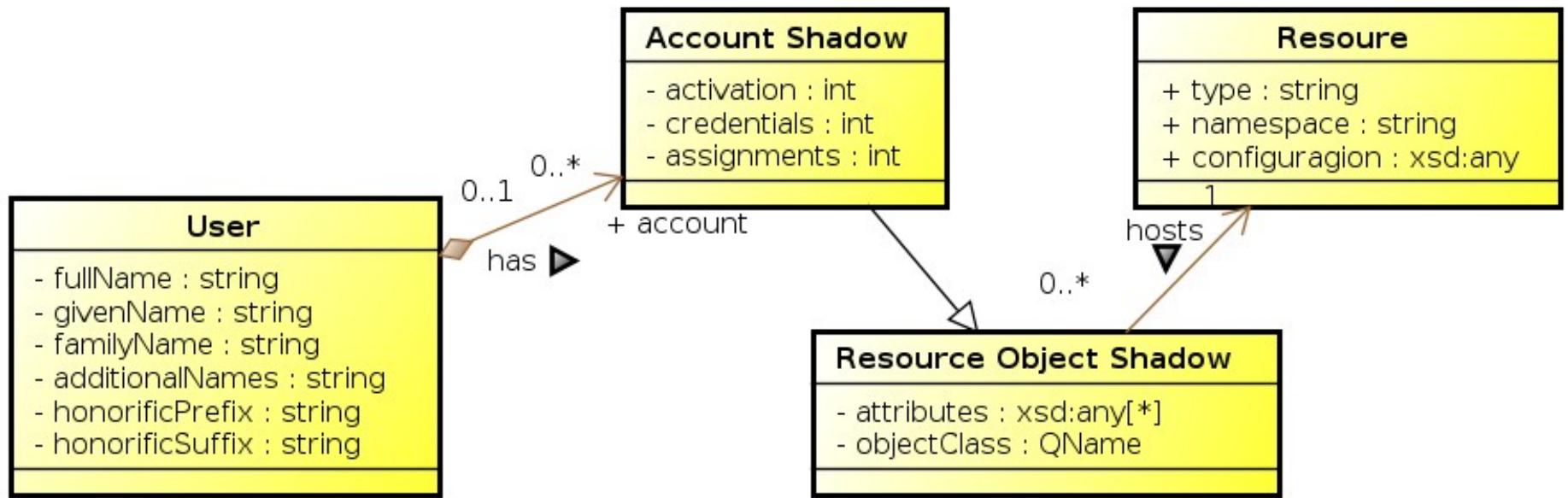
# Component Interactions

## Modification Scenario

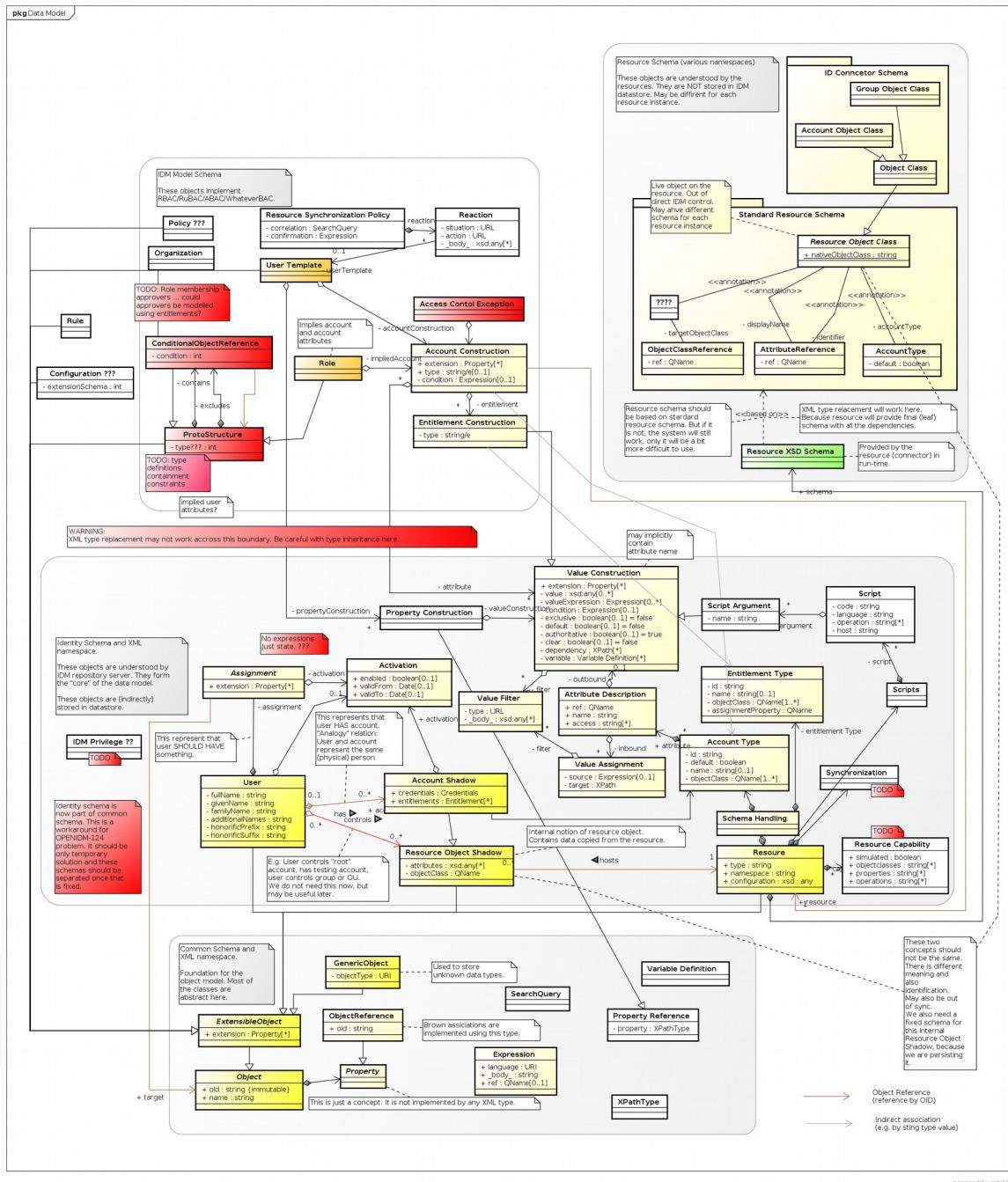
Existing resource account is modified



# Data Structures



# Complex Data Structures



- Hard to maintain
  - Data schema
  - Generate?

# Architecture Model Summary

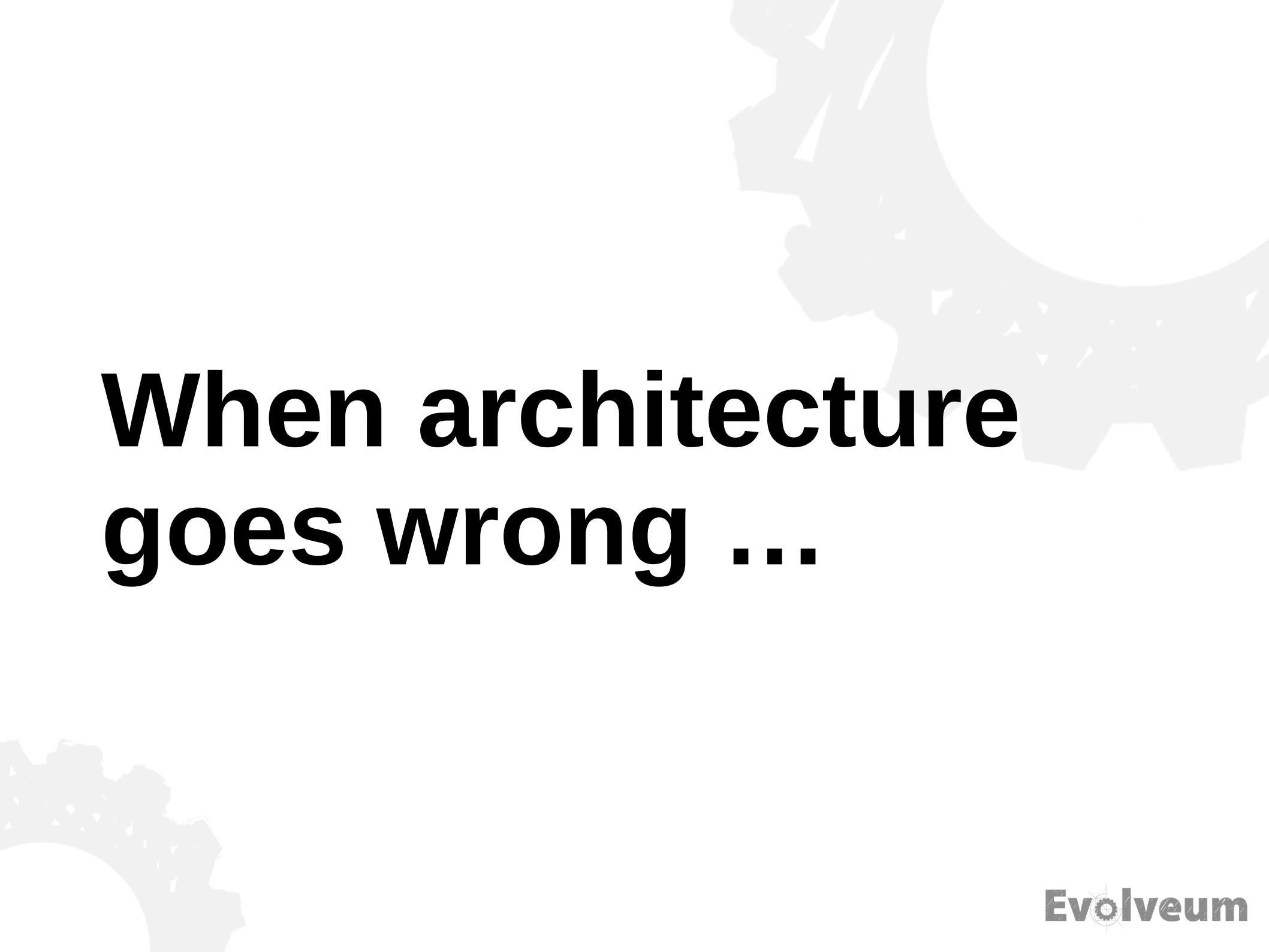
- Operates with concepts
  - May or may not map to final components, interfaces, ...
- Difficult to align with implementation
  - ... and not efficient to reach 100% alignment
  - The model should be guideline, not dogma
- Model ≠ Architecture
  - Architecture is much more:
    - Textual descriptions, explanations, description of concepts
    - Motivations, design decisions, trade-offs, future expectations
  - **Beware** of tools that promise to simplify that



# Architectural Principles

Those are (very) useful

- Separation of concerns
- Dependency inversion principle
- Acyclic dependencies principle
- Stable abstractions principle
- Stable dependencies principle
- Open-closed principle
- Single responsibility principle
- Interface segregation principle
- ...



# **When architecture goes wrong ...**

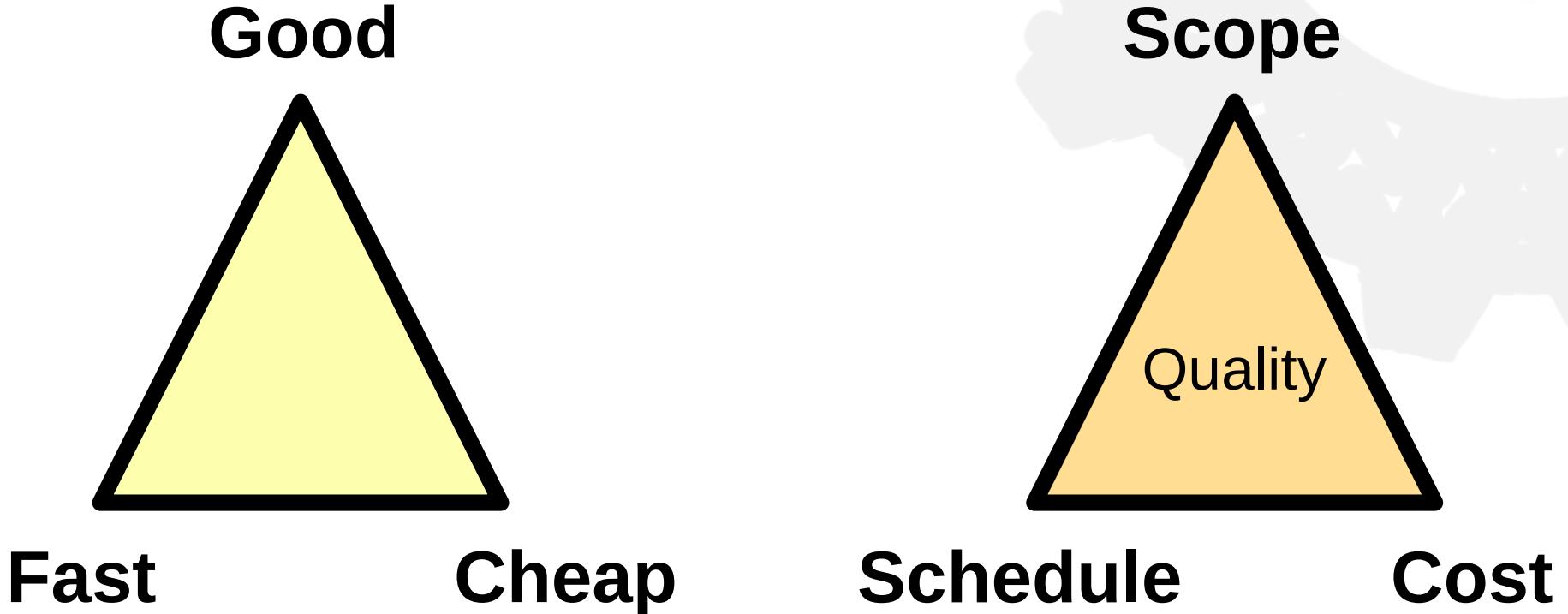
# Fallacies, Antipatterns, Rot & Smell

- Fallacies of distributed computing
  - Network is reliable, Latency is zero, Bandwidth is infinite, ...
- Architectural antipatterns
  - Big ball of mud, Design by committee, Not invented here, ...
- Symptoms of rotting design
  - Rigidity, Fragility, Immobility, Viscosity
- Code smell
  - Duplicated code, Contrived complexity, Feature envy, ...

# Common Problems

- Too little analysis / design
  - Especially in agile and open source
- Too much architecture (“stratospheric architecture”)
  - Pretty concepts that never get implemented
- No environment analysis
- Unmaintained architecture
  - Architect *did his work* at beginning of the project  
... and then left
  - Architecture is a mutable thing! Needs constant maintenance.

# Iron Triangle

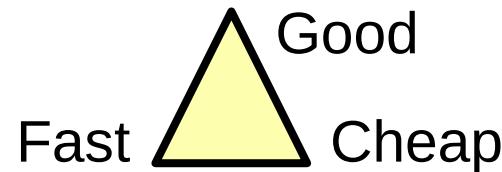


Pick any two ...  
... the third will follow

At least one corner must be  
variable, otherwise quality  
will suffer

# Moving Target

- Requirements are incomplete and changing
  - Environment is changing
- => software must change**
- Architecture must be able to adapt
  - Expect that you will have to make changes
  - Do not forget about Iron Triangle



# Buzzword-Oriented Architecture

- Very common approach
- Huge problem
- Solution: known what you are doing
  - Understand the technology before committing to it
- History repeating
  - Basic principles do not change often

# History Repeating

- 1976: RFC 707
- 1981: Xerox Courier
- 1991: CORBA
- 1993: DCE/RPC → DCOM
- 1995: SunRPC
- 1998: SOAP
- 200x: “RESTful” API



# **What we can do?**

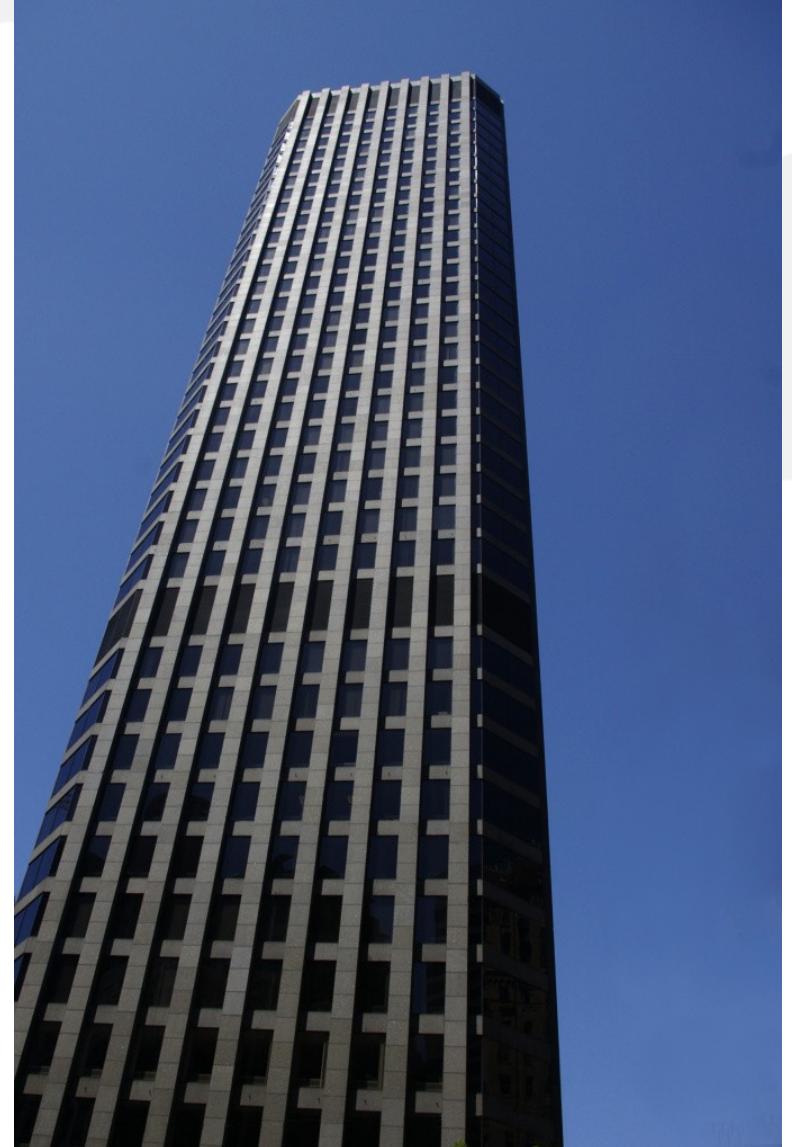


# **Form follows purpose**

# Form Follows Purpose



versus



# Pragmatic Approach

- Focus on the effects of the architecture
  - Emphasize the aspects that can help achieve results
  - Ignore aspects that does not influence result
- Common sense, simplicity
- Continuous change
- Skepticism
  - Continual testing, systematic doubt
  - True knowledge is uncertain

# Questions and Answers



# Thank You

Radovan Semančík

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