# Just Starting Out: Learning and Equilibrium in a New Market<sup>†</sup>

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We document the evolution of the new market for frequency response within the UK electricity system over a six-year period. Firms competed in price while facing considerable initial uncertainty about demand and rival behavior. We show that prices stabilized over time, converging to a rest point that is consistent with equilibrium play. We draw on models of fictitious play and adaptive learning to analyze how this convergence occurs and show that these models predict behavior better than an equilibrium model prior to convergence. (JEL D22, D83, L13, L94, L98)

What do competing agents or firms do when their environment changes? Answering this question is necessary for making predictions about market evolution following policy changes or changes to market institutions. The approach to analyzing changes used in empirical work is typically based on computing counterfactual equilibria. However, convergence to equilibrium after a perturbation may not be swift or indeed certain, and the adjustment mechanism may well be integral in determining which among alternative possible equilibria the market converges to. Understanding how firms adjust and the ensuing learning process is thus central to the analysis of environmental changes.

This paper offers a case study of a newly deregulated market, the frequency response (FR) market in the United Kingdom. Initially, firms faced tremendous uncertainty both about the determinants of demand and about what their rivals would do. Following Brandenburger (1996), we refer to a firm's uncertainty about the behavior of its rivals as strategic uncertainty. We explore how demand and

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<sup>&</sup>lt;sup>1</sup>Brandenburger (1996) draws a distinction between strategic uncertainty (i.e., uncertainty about the actions and beliefs of other players) and structural uncertainty (i.e., uncertainty about the primitives of the game).

strategic uncertainty manifest themselves in the behavior of firms from "day one," tracing their behavior over the next six years.

Broadly speaking, FR is a product required by the system operator to keep the electricity system running smoothly. Historically, electricity-generating firms had been obligated to provide FR to the system operator at a fixed price. Deregulation created a market in which firms are allowed to bid for providing FR, thus setting the stage for price competition. An attractive feature of this market is that the demand for FR and the set of market participants were, at least in the first three-and-a-half years, relatively stable, so that changes in bids can be plausibly attributed to learning rather than changes in the environment.

The first part of the paper documents bidding behavior over time. We distinguish three phases in the evolution of the FR market. The early phase of the FR market is characterized by heterogeneous bidding behavior and frequent and sizable adjustments of bids. Some firms appear to experiment with their bids. Other firms appear to "follow the leader." Yet other firms do not change their bids at all for many months. The price of FR exhibits a noticeable upward trend during the early phase that culminates in a "price bubble." During the middle phase of the FR market, this trend reverses itself. Competition between firms drives the highest bids down, leading to a dramatic reduction in the range of bids. Adjustments of bids are less frequent and smaller than in the early phase. By the time the FR market enters its late phase, it appears to have reached a "rest point." This rest point is consistent with a complete information Nash equilibrium, and we show that thereafter bids stay close to their equilibrium levels despite periodically occurring smaller changes in the environment. The industrial organization literature routinely assumes that equilibrium reasserts itself, so finding that it does in a particular example is reassuring (and to the best of our knowledge, ours is the first paper to empirically analyze the convergence process). On the other hand, the FR market can only be considered to have converged to a rest point after three-and-a-half to four years of monthly strategic interaction.

The second part of the paper analyzes in more detail how this convergence occurs through the "lens" of alternative learning models. To do so, we first estimate the demand and cost primitives under a relatively weak rationality assumption that we view as appropriate for the late phase of the FR market. This enables us to estimate profits for any vector of bids. Assuming actual bids are determined by perceptions of likely profits, we can then analyze how the realizations of its rivals' bids and demand impact a firm's perceptions of the profitability of alternative strategies. To structure our analysis of strategic uncertainty, we use fictitious play models in which firms form their beliefs based on past observed rival behavior (Brown 1951). To structure our analysis of firms' perceptions about demand, we use adaptive learning models in which these perceptions are grounded in a statistical analysis of the data they have available to them when they form their bids (Sargent 1993; Evans and Honkapohja 2001, 2013). We judge alternative parameterizations of our learning models by comparing both their "one-step-ahead" and "multi-period" bid predictions to the actual bids.

The heterogeneous behavior and experimentation by some firms in the early phase of the FR market is hard to rationalize with these models, so we focus our analysis of learning models on the last two phases. During the middle phase of the FR market, the best-fitting models are those in which firms more heavily weight

recent rival behavior in forming beliefs about their rivals' bids and adaptively learn about the price elasticity of demand. In this phase, the predictions from the learning models are noticeably better than those from a complete information Nash equilibrium where all agents know the demand parameters. Moreover, the learning models make predictions which lead to what seems to be the "rest point" that we observe in the last phase of the FR market. With some caveats that we point out below, our work is therefore broadly supportive of these learning models, models that have previously only been tested in lab experiments.

In contrast, during the late phase of the FR market, the equilibrium model fits the data about as well as the best learning models. Since there are a series of changes in the environment that have been largely absent in the earlier phases, the performance of the equilibrium model during this phase is notable. Of course, by the late phase, firms had been able to acquire quite a bit of information about rival behavior as well as demand.

Related Literature.—Our paper is closely related to a large literature in micro, macro, and experimental economics. Going back to Cournot (1838), there has been work on the theory of learning in normal-form and, more recently, extensive-form games. This literature mainly aims to derive conditions on the underlying game under which the canonical models of belief-based learning (including fictitious play) and reinforcement learning imply convergence to equilibrium (Milgrom and Roberts 1991; Fudenberg and Kreps 1993; Börgers and Sarin 1997; Hart and Mas-Colell 2000). Belief-based learning starts with the premise that players keep track of the history of play and form beliefs about what their rivals will do in the future based on their past play. Reinforcement learning assumes that strategies are "reinforced" by their past payoffs and that the propensity to choose a strategy depends in some way on its stock of reinforcement.

Experimental economists have pushed this theoretical literature further by using lab experiments to determine which learning models best describe how people actually learn (Erev and Roth 1998). On the one hand, this has resulted in the development of more general models such as experience-weighted attraction learning (Camerer and Ho 1999) and models with sophisticated learners who try to influence how other players learn (Camerer, Ho, and Chong 2002; see also Mohlin, Ostling, and Wang 2014 for an imitation dynamic consistent with data from a Swedish gambling game). On the other hand, there is a growing consensus that telling apart belief-based learning from reinforcement learning is difficult in practice (Salmon 2001).

A second, distinct, theoretical literature considers behavior when agents have only partial knowledge of the environment in which they operate. There is a large literature in applied mathematics and statistics analyzing bandit problems, in which forward-looking agents trade off "exploration" versus "exploitation" (Robbins 1952). Easley and Kiefer (1988) study under what conditions optimizing agents learn the true parameters governing the data generating process. Economists have also contributed to this literature by analyzing what happens when multiple agents compete in a partially known environment, noting informational free-riding incentives (Bolton and Harris 1999; Keller, Rady, and Cripps 2005) and incentives to "signal jam" (Riordan 1985; Mirman, Samuelson, and Urbano 1993).

Macroeconomists largely think about learning in terms of expectation formation. The influential idea of adaptive learning (Sargent 1993; Evans and Honkapohja 2001, 2013) posits that agents proceed like an econometrician and use the available data to estimate a model of the economy and a rule for forming expectations. The central question is whether the economy reaches a rational-expectations equilibrium. Large shocks can have persistent effects through changing the agents' "datasets" (Kozlowski, Veldkamp, and Venkateswaran 2015). There is also a corresponding experimental literature on expectation formation (Fehr and Tyran 2008; Anufriev and Hommes 2012).

We combine models for beliefs about rival behavior with models for learning about the underlying structural parameters and provide empirical evidence on how well they fit the data. There is existing theoretical work on how firms learn about demand (Rothschild 1974; Bergemann and Välimäki 1996, 2006; Bernhardt and Taub 2015), but little empirical work. What empirical work there is in the industrial organization and marketing literatures is largely about how consumers experiment to learn their demand for experience goods (Erdem and Keane 1996; Ackerberg 2003; Dickstein 2013) or how firms learn about their cost (Griliches 1957; Porter 1995; Benkard 2000; Conley and Udry 2010; Zhang 2010; Covert 2013; Newberry 2016).

There has been some empirical work assessing whether behavior in new markets converges to some notion of equilibrium, but no structured analysis of how convergence occurs. Joskow, Schmalensee, and Bailey (1998, p. 669) study the emissions rights market that was created by the 1990 Clean Air Act Amendments, concluding that the market "had become reasonably efficient" within four years. Sweeting (2007) examines the electricity spot market in England and Wales between 1995 and 2000, and finds evidence of tacit collusion between the two largest generators. Hortaçsu and Puller (2008) look at the electricity spot market in Texas from 2001 to 2003, following a restructuring that introduced a uniform-price auction. They find that firms with large stakes made bids that were close to optimal, while small players deviated significantly. Hortaçsu et al. (2017) further investigate the impact of this heterogeneity in strategic ability on market efficiency.

Structure of Paper.—In Sections I and II we describe the FR market, our data, and offer some descriptive evidence on how this market evolved over time. Section III outlines our strategy for estimating the demand and cost primitives. In Section IV we consider how well different learning models fit the data, before concluding in Section V. Additional derivations and information on the construction of the data are contained in the Appendix. The online Appendix presents several robustness checks and extensions.

## I. The FR Market

The UK electricity market is a network of generators and distributors, connected by a transmission grid. This grid is owned and operated by a company called National Grid plc (NG). NG is responsible for the transmission of electricity from the generators to the distributors, as well as the balancing of supply and demand in real time. Figure 1 summarizes the UK electricity market.

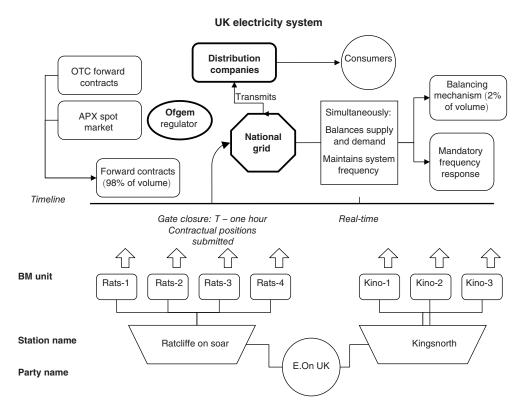


FIGURE 1. OVERVIEW OF THE UK ELECTRICITY MARKET

The unit of exchange in this market is a given amount of power supplied for a half-hour (measured in megawatt hours (MWh)). About 98 percent of electricity is sold through bilateral forward contracts between generators and distributors. These contracts can be formed months or even years in advance. There are also shorter term contracts (both day ahead and day of) which are often traded on power exchanges. One hour prior to the settlement period, both generators and distributors must submit their contracted positions to NG, along with bids and offers indicating the terms under which they are willing to be repositioned.

NG then acts to equate supply and demand over the settlement period by accepting bids and offers in something akin to a multi-unit discriminatory auction. This process is called the balancing mechanism (BM), and it accounts for the remaining 2 percent of electricity sales. The generators bidding in the BM are called BM units. A power station typically consists of multiple BM units, and multiple stations may be owned by the same firm. The BM units belonging to the same station tend to be identical.

## A. Frequency Response

NG is obligated by government regulation to maintain a system frequency within a one percent band of 50Hz (Hertz, the number of cycles per second). System frequency is determined in real time by imbalances between the supply and demand of electricity. The higher demand is relative to supply, the lower the system frequency

is, and vice versa. Imbalances occur due to shocks that cannot be corrected in advance through the BM. To balance supply and demand in real time, NG instructs one or more BM units into FR mode. Once in this mode, NG can rapidly adjust the electricity production of the BM unit using so-called governor controls.

NG is required by government regulation to hold a certain amount of FR capacity at all times.<sup>2</sup> This response requirement is based on risk-response curves that assess the likelihood and magnitude of possible shocks given the total amount of electricity demanded. As the total amount of electricity demanded evolves, NG instructs BM units in and out of FR mode to satisfy its response requirement. To the best of our knowledge, the response requirement remained unchanged over the sample period.<sup>3</sup>

FR services are thus a second product, distinct from electricity, that BM units can sell to NG, and the FR market is distinct from the main market (comprised of the BM and bilateral forward contracts). Providing FR is costly: a BM unit in FR mode incurs additional wear and tear as it may have to make rapid, small adjustments to its electricity production in response to supply and demand shocks. It also runs less efficiently, with a degraded heat rate. The BM unit is compensated by NG by a holding payment and an energy response payment. The holding payment is per unit of FR capacity and paid for the time that the BM unit spends in FR mode, regardless of whether it actually makes adjustments to its electricity production. We explain below in more detail how the holding payment is calculated. The energy response payment compensates the BM unit for the adjustments to its electricity production that NG calls for to maintain system frequency (when actually needed). The energy response payment is considered by industry insiders to be a relatively small source of profit, and is thus ignored in what follows.

## B. Deregulation

Our interest in FR stems from a change in the way the holding payment is determined. This change occurred with the enactment of an amendment to the Connection and Use of System Code called CAP047 and "went live" on November 1, 2005. Prior to CAP047, providing FR was mandatory, and the holding payment was at an administered price which had been fairly constant over time (see Figure 2). CAP047 replaced the mandatory provision of FR with a market.

<sup>&</sup>lt;sup>2</sup>There are in fact three types of FR. Primary response is additional energy from a BM unit that is available 10 seconds after an event and can be sustained for a further 20 seconds. Secondary response is additional energy that is available within 30 seconds for up to 30 minutes. High response is a reduction of energy within 30 seconds. These responses are technologically constrained and correspond to dilating the steam valve (primary), increasing the supply of fuel (secondary), and decreasing the supply of fuel (high). For historical reasons, BM units are instructed into FR mode in the combinations primary-high and primary-secondary-high. To simplify the presentation and analysis, we aggregate the three types of FR (see Appendix B for details).

<sup>&</sup>lt;sup>3</sup>We have checked the publicly available minutes of all meetings of the Balancing Services Standing Group (comprising representatives of the generators and NG) and found no discussion of a change in the response requirement.

<sup>&</sup>lt;sup>4</sup> If the BM unit produces more energy than it was initially contracted to in the BM, NG pays it 125 percent of the current market price per additional unit of energy; if the BM unit produces less energy, it pays NG 75 percent of the current market price.

<sup>&</sup>lt;sup>5</sup>FR services are paid for by NG, who in turn charges both generators and distribution companies and ultimately consumers through the basic service charge: see https://www.ofgem.gov.uk/electricity/transmission-networks/charging for additional details.

<sup>&</sup>lt;sup>6</sup>According to an OFGEM report (https://www.ofgem.gov.uk/publications-and-updates/potential-income-adjusting-events-under-ngets-200506-system-operator-incentive-scheme), the volatility during the period from

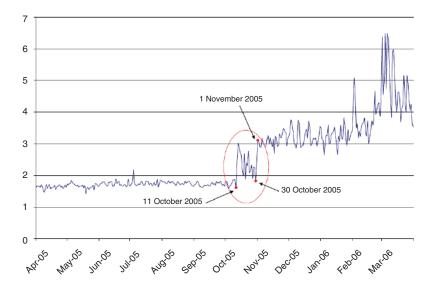


FIGURE 2. HOLDING PAYMENT IN £/MWH FOR HIGH RESPONSE BY DAY PRE AND POST CAP047

Source: National Grid

In this market, a BM unit tenders a (scalar) bid each month for providing FR. The bid for the next month is submitted before the twentieth of the current month, well in advance of electricity production, and consists of a price per unit of FR capacity (measured in £/MWh). Its bid commits the BM unit to offer FR at a fixed price over the next month. If called upon by NG, the BM unit is paid a holding payment equal to its bid times the quantity of MWh it provides (i.e., it gets "paid-as-it-bids"). The quantity is the product of its FR capacity at its current operating position when instructed into FR mode (measured in megawatt, MW) and the time spent in FR mode (measured in hours, h). The BM unit's FR capacity, in turn, is a function of its current operating position and the current system deviation, laid out in a contract with NG that generally does not change over the sample period.<sup>7</sup>

NG can call upon any BM unit at any time, and often does not choose the lowest bidders to provide FR. Instead, it simultaneously accepts bids in the BM and instructs BM units into FR mode to equate supply and demand and maintain the mandated amount of FR capacity in the most cost-effective way. In practice, the cost minimization problem that jointly governs the FR market and the BM is solved in real time by a proprietary linear program running on a supercomputer. NG may not choose the lowest bids for at least three reasons. First, BM units differ in the

October 11 to October 30, 2005 was due to a dispatch error resulting from a new FR provider being dispatched on indicative contract prices but settled at higher final contract prices, which had not been updated in NG's dispatch file. Adjusting for this event, NG advised that the average holding payment price in October 2005 would have been  $\pm 1.75/MWh$ .

<sup>£1.75/</sup>MWh.

This contract takes the form of a 5 × 3 matrix for each type of FR (see footnote 2) that specifies the quantity delivered at five deload points (operating positions) and three system deviations (0.2Hz, 0.5Hz, and 0.8Hz away from 50Hz). At other deload points and deviations, the quantity is determined by linear interpolation. The matrices are proprietary information, but selected entries are published by NG in the capability data (see Appendix B). For over 80 percent of the BM units, the observed entries do not change over the sample period.

precision of their governor controls, and NG may prefer to call upon more expensive but more precise BM units. The precision of a BM unit is thus a source of product differentiation. Second, because the FR capacity of a BM unit depends on its operating position, NG may prefer to call upon a BM unit operating in the middle of its range, with plenty of FR capacity, rather than a BM unit operating at the extremes of its range. Third, transmission constraints may affect the ability of some BM units to provide FR and therefore make them ineligible.

The market for FR was proposed by RWE Npower Renewables Ltd., one of the largest firms in the UK electricity market. This proposal was opposed by NG, who argued that since its demand for FR is regulated and inelastic, firms would be able to exploit their market power and the price of FR would rise. The government regulator dismissed these concerns and on November 1, 2005 introduced CAP047. Figure 2 shows that NG had every reason to worry about CAP047, as the holding payment doubled within the year.

From the pre-CAP047 period, firms had an understanding of the response requirement NG is obligated to satisfy and the relative desirability of their BM units, as well as the cost of providing FR. However, firms were uncertain about the demand for their FR services because they did not know how their rivals would bid in the newly established market. In addition to this strategic uncertainty, the firms faced demand uncertainty in that they did not know how price-sensitive NG was.

Our goal is to understand how firms learned to bid in the presence of this uncertainty, and how this contributed to the evolution of the holding payment in Figure 2. The setup of the FR market provides firms with ample opportunity to learn. NG regularly publishes the submitted bids and the FR quantities it allocated to the various BM units. By the time a firm prepares its bids for the next month, it knows its rivals' bids up to and including the current month and their FR quantities up to and including the previous month.

## C. Data

Our analysis focuses on the first six years of the operation of the FR market from November 2005 to October 2011. We collected most of our data from two public sources. Our data on the FR market come from NG. For the post-CAP047 period we have the bids submitted by each BM unit at a monthly level and the quantities provided of each type of FR (in MWh, see footnote 2) by each BM unit at a daily level. The combination of bid and quantity data allows us to calculate the holding payment received by each BM unit.

Our data on the BM come from Elexon Ltd. Elexon is contracted by the government regulator to manage measurement and financial settlement in the BM. For every BM unit we have data on the bids and acceptances in the BM every half-hour.

<sup>&</sup>lt;sup>8</sup> Indeed, NG may first alter the operating position of the BM unit by taking over part of its obligations in the BM before instructing the BM unit into FR mode. As a result, a BM unit does not have to withhold generating capacity from the main market in order to participate in the FR market. Our data show that BM units can, and do, contract out all of their capacity in the forward market while still actively participating in the FR market. We thank Frank Wolak for pointing out to us that in many other countries the FR market is run separately from the BM. As a result, a BM unit has to withhold generating capacity to participate in the FR market. Because of the resulting opportunity cost, the holding payment is an order of magnitude larger than in the UK.

TABLE	1—1	Largest	FIRMS
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Rank	Firm name	BM units owned	Total revenue	Revenue share (%)	Cumulative share (%)
1	Drax Power Ltd	6	99.4	23.8	23.8
2	E.ON UK plc	20	67.0	16.0	39.9
3	RWE plc	23	48.4	11.6	51.6
4	Eggborough Power Ltd	4	29.8	7.1	58.7
5	Keadby Generation Ltd	9	24.2	5.8	64.5
6	Barking Power Ltd	2	17.8	4.2	68.8
7	SSE Generation Ltd	4	15.2	3.6	72.5
8	Jade Power Generation Ltd	4	15.0	3.6	76.1
9	Centrica plc	8	14.7	3.5	79.6
10	Seabank Power Ltd	2	14.0	3.3	83.0

*Notes:* Firms ranked by revenue in the FR market. BM units owned is the maximum number owned over the sample period. Revenue is in inflation-adjusted millions of British pounds (base period is October 2011).

In combination with data on the contracted position that the BM unit submits to NG one hour prior to the settlement period, this allows us to assess the operating position of the BM unit.

Finally, we collected data on ownership and characteristics of power stations and fuel prices from various sources. See Appendix B for further details on data sources as well as sample and variable construction.

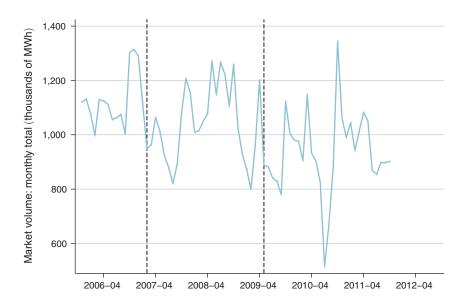
# D. Market Participants

There are 130 BM units grouped into 61 power stations owned by 29 firms. The FR market is mildly concentrated with a ten-firm-concentration ratio of 84 percent and an Herfindahl-Hirschman index of 0.11 over the sample period. Table 1 summarizes revenue in the FR market for the ten largest firms over the first six years of the market's existence.

The largest firm, Drax, had over 20 percent of the FR market and earned about £100,000,000 over the sample period, or about £1,400,000 per month. Drax is a single-station firm, while the next two largest firms, E.ON and RWE, are multi-station firms. Anecdotally, Drax's disproportionate share is attributable to having a relatively new plant, with accurate governor controls, making it attractive for providing FR. The smallest firm, Seabank, still makes around £200,000 per month. This suggests that the FR market was big enough that firms may have been willing to devote time to actively managing their bidding strategy, at least when the profitability of the market became apparent. Indeed, in 2006 Drax hired a trader to specifically deal with the FR market. Within a year, Drax's revenue from the FR market increased more than threefold.

<sup>&</sup>lt;sup>9</sup>For comparison, Sweeting (2007) reports an Herfindahl-Hirschman index in generation capacity of 0.1 for the England and Wales wholesale electricity market in 2001.

<sup>&</sup>lt;sup>10</sup>Source: private discussion with Ian Foy, Head of Energy Management at Drax.



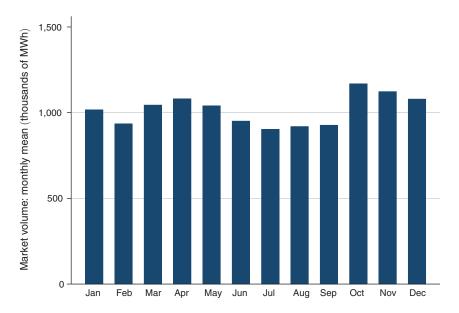


FIGURE 3. MFR QUANTITY BY MONTH (Top Panel) AND ON AVERAGE BY MONTH-OF-YEAR (Bottom Panel)

# E. Supply and Demand of FR

The demand for and supply of FR are relatively stable over most of the sample period, although there are some changes to the market environment toward the end of the sample. We argue this using a sequence of figures, each with dashed vertical lines separating the three phases we distinguish below. Starting with the demand for FR, the top panel of Figure 3 plots the monthly quantity of FR. Though this series is clearly volatile, it is no more volatile at the beginning than at the end of the period

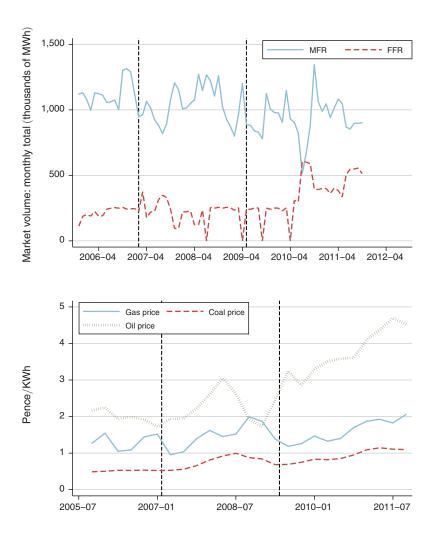


FIGURE 4. MFR AND FFR QUANTITIES BY MONTH (Top Panel) AND FUEL PRICES BY QUARTER (Bottom Panel)

we study (but, as we show in Section II, the bids are). The bottom panel of Figure 3 shows some evidence of modest seasonality.

In addition to the mandatory frequency response (MFR) that is the focus of this paper, NG uses proprietary long-term contracts with BM units to procure FR services. This is known as firm frequency response (FFR). Figure 4 plots the monthly quantity of FFR and, for comparison purposes, that of MFR (see also the top panel of Figure 3). The quantity of FFR remains relatively stable over our sample period up until July 2010, when it almost doubles and thereafter remains stable at the new level.

The vast majority of FFR is provided by pumped-storage BM units, who provide negligible amounts of MFR. However, Drax, the largest firm in the MFR market, signed an FFR contract from July to September 2007 and again from May to September 2010. This may have been a short-lived attempt by NG to curtail the market power of Drax.

Turning from the demand to the supply of FR, the bottom panel of Figure 4 plots quarterly fuel prices paid by power stations in the United Kingdom. Fuel prices may matter for the FR market in that they change the "merit order" in the main market. For example, when gas is relatively expensive, gas-powered BM units may be part-loaded and therefore available for FR, whereas coal-powered BM units may be operating at full capacity and thus require repositioning in the BM in preparation for providing FR. Though there are some upward trends in oil and, to a lesser extent, gas prices, they are largely confined to the end of the sample period. <sup>11</sup>

Finally, a BM unit can opt out of the FR market by submitting an unreasonably high bid. The top panel of Figure 5 plots the number of "active" power stations over time, where we define a station as active if one of its BM units submits a competitive bid of less than or equal to £23/MWh (see Appendix B for details). The number of active stations fluctuates a bit, ranging from 53 to 61 over the sample period. In the first four years of the FR market, the fluctuations are relatively small and none of the stations who become active or inactive are particularly large. The bottom panel of Figure 5 shows that the share of stations that are always active is steady at around 95 percent but that there are some larger fluctuations in the last two years of the FR market.

In sum, until the middle of 2009, the physical environment and demand and supply conditions are stable. After that date, FFR plays a larger role and the number of active power stations rises, as do oil and gas prices. Thus, at least prior to the middle of 2009, any volatility in bids is unlikely to be caused by changes in demand or supply conditions.

#### II. Evolution of the FR Market

Our discussion divides the evolution of the FR market into three phases that differ noticeably in bidding behavior. Figure 6 shows the average monthly price of FR, computed as the quantity-weighted average bids, with vertical lines separating the three phases. For comparison purposes, Figure 6 also shows the unweighted average bids.

During the early phase from November 2005 to February 2007, the price exhibits a noticeable upward trend, moving from an initial price of £3.1/MWh to a final price of £7.2/MWh. The upward trend culminates in a "price bubble." During the middle phase from March 2007 to May 2009, this trend reverses itself and the price falls back down to £4.8/MWh. From June 2009 to the end of our sample in October 2011 there is no obvious trend at all. While there are fluctuations during this late phase, they are smaller, and the price stays in the range of £4.3/MWh to £5.1/MWh. The sharper movements in one direction are relatively (to the earlier phases) quickly "corrected" by movements in the opposite direction.

The movements in the price of FR in the earlier phases in Figure 6 occurred despite the relative stability of the demand and supply conditions (see Section I) and are too persistent to be driven by seasonality in the demand for FR. Though there are some changes in FFR and an upward trend in the number of active power stations as well as in the oil and gas prices, most of this occurs toward the end of the sample

<sup>&</sup>lt;sup>11</sup>The fuel mix in electricity generation remained relatively stable over the sample period: see https://www.ofgem.gov.uk/news-blog/our-blog/what-drives-great-britain-s-electricity-generation-mix.

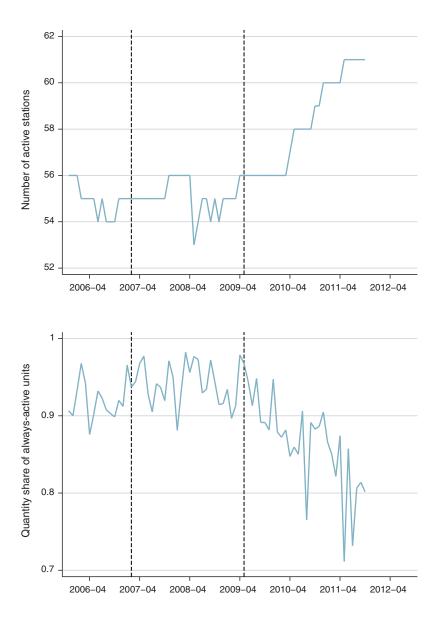


FIGURE 5. NUMBER OF ACTIVE POWER STATIONS BY MONTH (*Top Panel*) AND MARKET SHARE OF ALWAYS-ACTIVE POWER STATIONS (*Bottom Panel*)

when the price of FR has become quite stable. We therefore look for an alternative explanation for the changes in bidding behavior over time, in particular learning. Since none of the participants in the FR market had any experience bidding into it, it seems unlikely that they had strong priors about how their rivals would bid, or how their allocation of FR would vary with their bid conditional on how their rivals would bid. We begin with a summary of how bidding behavior changed from one phase to the next. After providing the overview, we look more closely at the role of individual power stations.

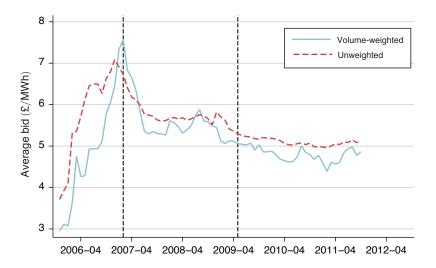


FIGURE 6. QUANTITY-WEIGHTED AND UNWEIGHTED FR PRICE BY MONTH

Note: Weights are based in month t.

Early or Rising-Price Phase (November 2005 to February 2007).—In the early or rising-price phase, firms change the bids of their BM units more often and by larger amounts (in absolute value) than in the middle and late phases. On average, the bids of 4 out of 10 BM units change each month by between £1/MWh and £3/MWh (conditional on changing). This is illustrated in Figures 7 and 8.

In addition to changing their bids more often and by noticeably larger amounts, firms tender very different bids in the early phase. Figure 9 shows that the range of bids as measured by the variance of bids across BM units is an order of magnitude larger than in the middle and late phases.

Comparing the top and bottom panels of Figure 10 shows that most of the variance stems from differences in bids between firms (across-firm variance, bottom panel) rather than from differences between BM units within firm (within-firm variance, top panel). What within-firm variance there is, is highest in the early phase and then declines, suggesting that firms initially experimented by submitting different bids for their BM units, and that such experimentation became less prevalent over time.

Figure 11 shows the monthly bids of the eight largest power stations by revenue in the FR market. The top panel provides a more detailed look at the early phase. In line with the wide range of bids documented in Figure 9 and the bottom panel of Figure 10, the levels and trends of the bids are quite different across stations. Barking, Peterhead, and Seabank bid very high early on (pricing themselves out of the market) and then drift back down into contention. The remaining stations start low and then gradually ramp up. The big increase in bids by Drax during late 2006 and early 2007 leads to the "price bubble" in Figure 6.

Middle or Falling-Price Phase (March 2007 to May 2009).—In the middle or falling-price phase, firms change the bids of their BM units less often and by much smaller amounts (in absolute value) than in the early phase. As Figures 7 and 8

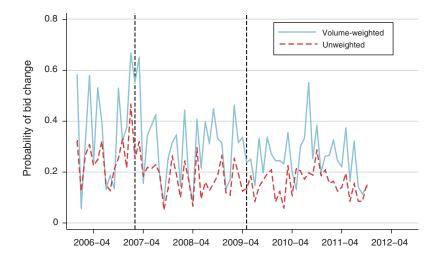


Figure 7. Quantity-Weighted and Unweighted Probability of a Bid Change between Month t and t-1 *Note:* Weights are based in month t-1.

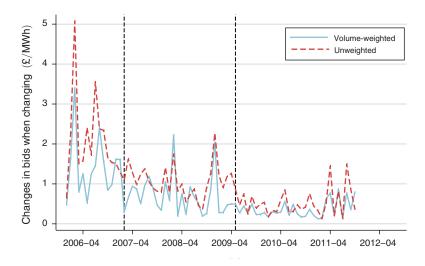


Figure 8. Quantity-Weighted and Unweighted Absolute Value of Bid Change Conditional on Changing between Month t and t-1

*Note:* Weights are based on month t-1 and are zero if the BM unit's bid did not change.

illustrate, on average the bids of 3 out of 10 BM units change each month by around £1/MWh (conditional on changing). Figure 9 shows that the range of bids is much narrower than in the early phase.

The middle panel of Figure 11 provides more detail. The "price bubble" bursts when Seabank and Barking sharply decrease their bids and steal significant market share from Drax. Drax follows Seabank and Barking down, and this inaugurates intense competition and the noticeable downward trend in the price of FR in Figure 6. Experiments with increased bids are not successful. Drax, for example, increased its

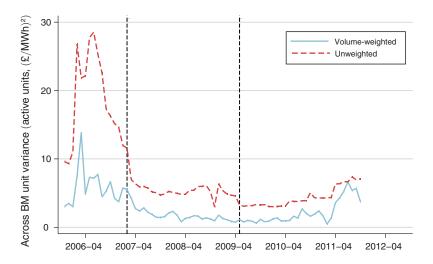


FIGURE 9. QUANTITY-WEIGHTED AND UNWEIGHTED VARIANCE IN BIDS ACROSS BM UNITS BY MONTH

Note: Weights are based in month t.

bid at the end of 2007 for exactly two months, giving its rivals an opportunity to see its increased bid and follow suit. When no one did, Drax decreased its bid.

The dominant trend in the middle panel of Figure 11 is for the bids of the different power stations to move toward one another. Stations that entered the middle phase with relatively high bids decreased their bids while stations that entered this phase with relatively low bids maintained those bids. This intense competition generated the marked decrease in the variance of bids in Figure 9.

Late or Stable-Price Phase (June 2009 to October 2011).—In the late or stable-price phase, firms change the bids for their BM units as often as in the middle or falling-price phase, but by much smaller amounts (in absolute value). As Figures 7 and 8 illustrate, on average, the bids of 3 out of 10 BM units change each month by around £0.5/MWh (conditional on changing). As noted, the range of bids is again much narrower than in either of the earlier phases. The bottom panel of Figure 11 provides more detail. While bids at some power stations continue to fall (Rats and Cottam), others are more erratic or rise (Drax and Eggborough), and others are almost completely flat (Peterhead). Overall, however, the bids of the different stations are noticeably closer to one another in this phase. By the time the FR market has entered its late phase, it appears to have reached a "rest point" that is periodically perturbed by small changes in the environment.

*Summary*.—The early phase of the FR market is characterized by heterogeneous bidding behavior and frequent and sizable adjustments of bids. During the middle and late phases, bids grow closer and the frequency and size of adjustments to bids falls.

In the early or rising-price phase firms had no prior experience with bidding in the FR market. Those firms who viewed the market as potentially profitable may have

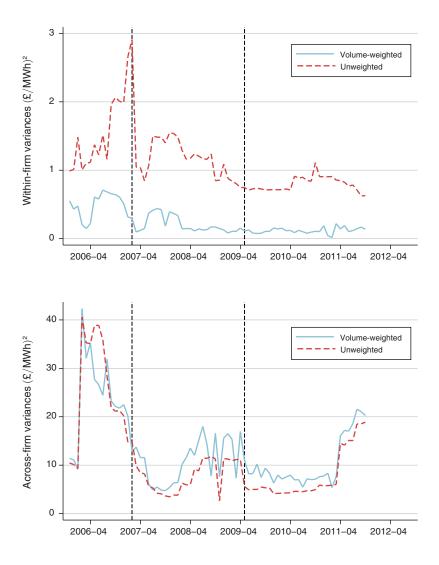


Figure 10. Quantity-Weighted and Unweighted Variance in Bids by Month within a Firm  $(Top\ Panel)$  and across Firms  $(Bottom\ Panel)$ 

*Notes:* The bottom panel shows quantity-weighted variance across firms in the quantity-weighted mean firm bids and the unweighted variance across firms in the unweighted mean firm bids. Note the difference in the *y*-axes between panels.

taken the opportunity to experiment with their bids. This view is consistent with a comment by Ian Foy, head of energy management at Drax, who stated: "The initial rush by market participants to test the waters having no history to rely upon; to some extent it was guess work, follow the price of others and try to figure out whether you have a competitive edge." Different firms pursued different strategies, with at least some firms responding to rivals' experiments. As a result, a model able to explain bidding behavior in the early phase is likely to have to allow firms to consider the gains from alternative experiments in a competitive environment; a task beyond the scope of this paper.

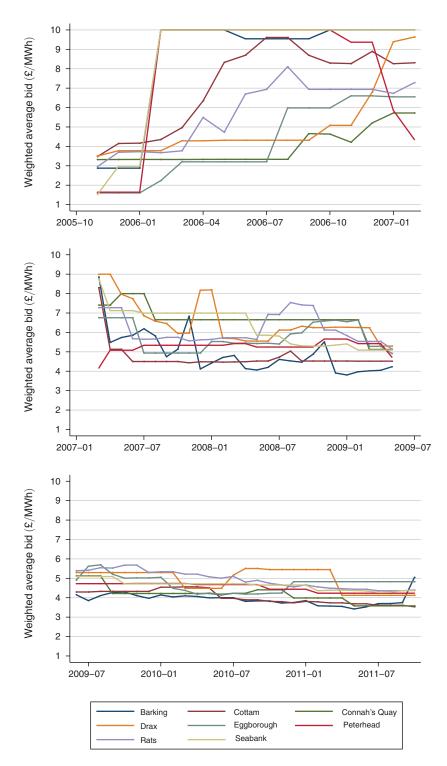


FIGURE 11. QUANTITY-WEIGHTED AVERAGE BIDS OF THE LARGEST POWER STATIONS BY MONTH

Notes: November 2005–February 2007 (top panel), March 2007–May 2009 (middle panel), and June 2009–October 2011 (bottom panel). Stations ranked by revenue in the FR market during early and middle phases. Bids are censored above at  $\pm 10/MWh$  to improve visual presentation.

We view the middle or falling-price phase as a period of firms learning about how best to maximize current profit. We thus treat the middle phase as dominated by firms bidding to "exploit" perceived opportunities rather than to experiment. Section IV analyzes this phase with the aid of learning models.

Finally, we view the late or stable-price phase as firms having reached an understanding of the behavior of competitors, the resulting allocation of FR, and the likely impact of changes in the physical environment. As a result, firms are able to adjust quickly to the changes that occurred in the late phase.

#### III. Demand and Cost Estimation

In this section we model and estimate the demand and cost primitives. These serve as an input to the learning models we use in Section IV to analyze the evolution of bids in the middle and late phases of the FR market.

## A. Demand

We estimate a generously parameterized logit model at the BM unit-month level to approximate the market shares that are being generated by the proprietary linear program that NG solves in real time to satisfy its response requirement by instructing BM units into FR mode. We model demand at the monthly level because bids are tendered monthly. We focus on the J=72 BM units owned by the 10 largest firms in Table 1. Together these "inside goods" account for just over 80 percent of revenue in the FR market. The share of the remaining BM units becomes the share of the "outside good."

In addition to parsimoniously parameterizing own- and cross-price elasticities when there are this many goods, an advantage of using a logit model for market shares is that it avoids having to model market size. As the bottom panel of Figure 3 shows, the monthly quantity of FR is seasonal. A disadvantage of using a logit model is that it cannot account for a BM unit receiving a zero market share in a month. There are many zeros since BM units may be unavailable for FR as they undergo maintenance or may submit a noncompetitive bid for some other reason. We deal with these zeros by combining our logit model with a probit model that predicts whether a BM unit receives a positive market share. We say that the BM unit is "eligible" if it receives a positive market share.

*Model.*—Let i index firms, j BM units, and t months. In month t-1 firm i submits a bid  $b_{j,t}$  for BM unit j in month t. Let  $\mathcal{J}_i$  denote the indices of the BM units that are owned by firm i and  $b_{i,t} = \left(b_{j,t}\right)_{j \in \mathcal{J}_i}$  the bids for these BM units. We adopt the usual convention to denote the bids for all BM units in month t by  $b_t = \left(b_{i,t}, b_{-i,t}\right)$ .

<sup>&</sup>lt;sup>12</sup> As noted by a referee, this implies that we estimate an average of the demand functions for shorter (in our case half-hourly) periods, similar to many other studies of demand. We do not explicitly account for the variance in the demand functions across the shorter periods.

<sup>&</sup>lt;sup>13</sup> Due to noncompetitive or missing bids, we subsume 10 of the 82 BM units listed in that table into the outside good.

Let  $s_{j,t}$  denote the market share of BM unit j in month t and  $s_{0,t} = 1 - \sum_j s_{j,t}$  the market share of the outside good. Let  $e_{j,t} = 1(s_{j,t} > 0)$  be the indicator for BM unit j being eligible for providing FR services, and thus having a positive market share, in month t. Accounting for eligibility, we specify a logit model for the market share of BM unit j in month t as

(1) 
$$s_{j,t} = \frac{e_{j,t} \exp(\alpha \ln b_{j,t} + \beta x_{j,t} + \gamma_j + \mu_t + \xi_{j,t})}{1 + \sum_k e_{k,t} \exp(\alpha \ln b_{k,t} + \beta x_{k,t} + \gamma_k + \mu_t + \xi_{k,t})},$$

where  $\gamma_j$  and  $\mu_t$  are BM unit and month fixed effects and  $x_{j,t}$  and  $\xi_{j,t}$  are observable and unobservable (to the econometrician) characteristics of BM unit j in month t.

The month fixed effect  $\mu_t$  subsumes any time-varying characteristics of the outside good. The BM unit fixed effect  $\gamma_j$  captures the time-invariant preferences of NG for a BM unit due to, for example, the precision of its governor controls or transmission constraints. <sup>14</sup> In addition to its bid  $b_{j,t}$ , BM unit j has time-varying observed characteristics,  $x_{j,t}$ , and a time-varying unobserved characteristic,  $\xi_{j,t}$ , in month t which are meant to capture the main time-varying forces that influence demand in the FR market. The observable characteristics  $x_{j,t}$  include two controls for the operating position of the BM unit, namely the fraction of the month the BM unit is fully loaded and the fraction of the month it is part-loaded. As discussed in Section I, NG uses proprietary long-term contracts to procure FFR services that may be a substitute for MFR services. To capture this,  $x_{j,t}$  also includes a dummy for whether BM unit t is under contract with NG in month t and provides positive FFR volume. Finally, we allow the unobservable characteristics  $\xi_{j,t}$  to follow an AR(1) process with

$$\xi_{j,t} = \rho \xi_{j,t-1} + \nu_{j,t},$$

where the innovation  $\nu_{j,t}$  is assumed to be i.i.d. across BM units and months and mean independent of current and past bids  $(b_{j,\tau})_{\tau \leq t}$  and observable characteristics  $(x_{j,\tau})_{\tau \leq t}$ . This setup allows a firm to condition its current bid on past unobservable (to the econometrician) characteristics but not on the current innovation, in line with the fact that the bid for the current month is submitted before the twentieth of the previous month.

Our probit model for BM unit *j* being eligible for providing FR services in month *t* is

$$e_{j,t} = 1(\check{\beta} x_{j,t} + \check{\gamma}_j + \check{\mu}_t + \eta_{j,t} > 0),$$

where  $\check{\gamma}_j$  and  $\check{\mu}_t$  are BM unit and month fixed effects,  $x_{j,t}$  are the same observable characteristics of BM unit j in month t as in equation (1), and  $\eta_{j,t} \sim N(0,1)$  is a standard normally distributed disturbance that is i.i.d. across BM units and months

<sup>&</sup>lt;sup>14</sup> As previously noted, transmission constraints may affect the ability of some BM units to provide FR and therefore make them ineligible; without any data that speaks to if and how these transmission constraints vary over time, we control for them through BM unit fixed effects in modeling market share and eligibility.

and, similar to  $\nu_{j,t}$ , mean independent of current and past bids and observable characteristics. <sup>15</sup> It follows that

$$(2) \quad \Pr(e_{j,t} = 1 \mid x_{j,t}) = 1 - \Phi\left(-\breve{\beta}x_{j,t} - \breve{\gamma}_j - \breve{\mu}_t\right) = \Phi\left(\breve{\beta}x_{j,t} + \breve{\gamma}_j + \breve{\mu}_t\right),$$

where  $\Phi(\cdot)$  is the standard normal cumulative distribution function (CDF). We estimate equation (2) by maximum likelihood (ML).

Equation (1) implies

(3) 
$$\ln s_{i,t} - \ln s_{0,t} \equiv \delta_{i,t} = \alpha \ln b_{i,t} + \beta x_{i,t} + \gamma_i + \mu_t + \xi_{i,t}$$

as long as  $e_{j,t} = 1$ . We can estimate equation (3) by ordinary least squares (OLS) if  $\rho = 0$  and  $\nu_{j,t}$  is independent of  $\eta_{j,t}$ .

However, if  $\rho \neq 0$  so that  $\xi_{j,t}$  is correlated with  $\xi_{j,t-1}$ , then OLS is likely biased because  $\xi_{j,t-1}$  is known to the firm when it chooses  $b_{j,t}$  and likely influences estimates of  $\xi_{j,t}$ . This induces a correlation between  $\xi_{j,t}$  and  $b_{j,t}$ . To correct for this, we quasi-first-difference equation (3) to obtain

(4) 
$$\delta_{j,t} - \rho \delta_{j,t-1} = \alpha (\ln b_{j,t} - \rho \ln b_{j,t-1}) + \beta (x_{j,t} - \rho x_{j,t-1}) + \tilde{\gamma}_j + \tilde{\mu}_t + \nu_{j,t}$$

where  $\tilde{\gamma}_j = (1 - \rho) \gamma_j$  and  $\tilde{\mu}_t = \mu_t - \rho \mu_{t-1}$ . As long as  $e_{j,t} = e_{j,t-1} = 1$  and  $\nu_{j,t}$  is independent of  $\eta_{j,t}$ , we can estimate equation (4) by nonlinear least squares (NLLS).<sup>16</sup> We maintain this independence assumption for ease of presentation since allowing for correlation has little effect on our conclusions (see the online Appendix).

Data.—Table 2 summarizes the data used in the estimation. Over the first 6 years of the operation of the FR market, we have 5,175 observations at the BM unit-month level. Market shares are small with an average of 1 percent, although there is considerable heterogeneity and the maximum over months and BM units is 13 percent. In about 25 percent of observations, the market share is zero. Bids are £5.5/MWh on average. Some data on operating position are missing, and where they are, we include a dummy for missing operating position in  $x_{j,t}$  and interact it with the controls for being fully loaded and part-loaded.

 $<sup>^{15}</sup>$  Because our demand and cost estimates depend on whether a BM unit is eligible as captured by  $e_{j,t}$  in the data but not on how we model eligibility, we keep the eligibility model as simple as possible. In particular, our probit model neglects the fact that eligibility is persistent. In the online Appendix, we include lagged eligibility  $e_{j,t-1}$  and show that it is statistically significant. Also our probit model assumes that the probability of having a positive market share is not affected by the bid itself. In the online Appendix, we include the log bid  $\ln b_{j,t}$  in a number of ways and show that although it is statistically significant, it is economically small: in our preferred specification, a £1/MWh increase in bid (corresponding to 18 percent of the mean and 36 percent of the standard deviation of bids) decreases the probability of being eligible by -0.021 on a baseline of 0.75, or by about 2.8 percent. While the specification of the eligibility model impacts the analysis of learning in Section IV, the results above suggest that the impact is likely to be small.

<sup>&</sup>lt;sup>16</sup> Due to the BM unit fixed effects equation (4) is estimated using a "within" estimator. The transformation used in estimation has the average of both  $\nu_{j,t}$  and  $\ln b_{j,t}$  on the right-hand side of the estimation equation. Correlation between these terms is a possible source of bias in the parameter estimates. The econometrics literature shows that this bias in a linear (balanced) panel model is of the order  $\rho/T$  (Nickell 1981), and since we observe a BM unit for a median of T=72 months we ignore it.

TABLE 2—DESCRIPTIVE STATISTICS

	Mean	Standard deviation	Min.	Max.
Market share	0.011	0.016	0.000	0.131
Eligibility	0.752	0.432	0.000	1.000
Bid	5.453	2.759	1.515	21.003
Fully loaded	0.133	0.236	0.000	0.997
Part-loaded	0.551	0.373	0.000	1.000
Missing operating position	0.115	0.319	0.000	1.000
Positive FFR volume	0.007	0.085	0.000	1.000
Observations	5,175			

*Notes:* The unit of observation is a BM unit-month. The sample is restricted to BM units owned by the largest firms in Table 1.

TABLE 3—DEMAND ESTIMATES

	Marke	Market share	
	OLS	NLLS	ML
log bid	-1.648	-1.614	
	(0.132)	(0.119)	
Fully loaded	1.666	1.949	2.501
•	(0.220)	(0.182)	(0.355)
Part-loaded	2.111	2.234	2.168
	(0.156)	(0.139)	(0.335)
Positive FFR volume	-0.794	-0.587	-0.500
	(0.200)	(0.245)	(0.461)
Autocorrelation coefficient	` ′	0.406	, ,
		(0.031)	
$R^2$ in shares	0.49	0.67	
Observations	3,831	3,509	5,175

*Notes:* OLS and NLLS estimates of logit model for market share and ML estimates of probit model for eligibility. All models include BM-unit and month fixed effects. NLLS estimates allow the unobservable characteristic  $\xi_{j,t}$  to follow an AR(1) process with autocorrelation coefficient  $\rho$ . The unit of observation is a BM unit-month. Standard errors are clustered by BM unit.  $R^2$  is for the fit of predicted versus actual market share, omitting observations with zero share.

Results: Estimates.—The first column of Table 3 shows OLS estimates from equation (3) and the second column NLLS estimates from equation (4). The number of observations differs because we require  $s_{j,t} > 0$  for OLS and  $s_{j,t} > 0$  and  $s_{j,t-1} > 0$  for NLLS.

The estimates are remarkably similar across specifications. Because market shares are small, the coefficient on log bid closely approximates the price elasticity of demand. It is negative and significantly less than -1, as one would expect. The coefficients on fully loaded and part-loaded in  $x_{j,t}$  are positive and significant. This makes sense because a BM unit can provide FR only if it is currently operating. The coefficient on part-loaded is larger than that on fully loaded in line with our expectation that NG prefers to call upon a BM unit in the middle of its operating range. The coefficient on positive FFR volume in  $x_{j,t}$  is negative and significant, indicating that a BM unit has a smaller share of the MFR market if it is already under contract with

NG, also as expected. Finally, the NLLS estimates from equation (4) in the second column of Table 3 provide evidence of persistence in the unobservable characteristics  $\xi_{j,t}$  as the AR(1) coefficient  $\rho$  is positive and significant.<sup>17</sup>

The third column of Table 3 shows ML estimates from equation (2). They echo our logit model for market shares. In particular, the coefficients on fully loaded and part-loaded are positive and significant, indicating that a BM unit is more likely to be eligible for providing FR services if it is up and running.

Results: Goodness of Fit.—To assess goodness of fit, we predict the market share of BM unit j in month t conditional on  $s_{j,t} > 0$ . To do so, we sample independently and uniformly from the empirical distribution of residuals  $\hat{\xi}_{j,t}$  for the OLS specification in equation (3) and from the empirical distribution of residuals  $\hat{\nu}_{j,t}$  for the NLLS specification in equation (4). In both cases we repeatedly sample to integrate out over the empirical distribution of residuals. The logit model fits the data reasonably well. Comparing the realized with our predicted market shares from equation (3) and equation (4), we obtain an  $R^2$  of 0.49 and 0.67. This reinforces the importance of persistence in the unobservable characteristics  $\xi_{j,t}$  and prompts us to take the NLLS estimates from equation (4) in the second column of Table 3 as our leading estimates.

Figure 12 shows that the fit is good even for the largest power stations, whose market shares change quite dramatically from one month to the next. The fact that predicted market shares closely track actual market shares over time makes it clear that the good fit is not solely a consequence of having BM unit fixed effects.

#### B. Cost

Since the firms we are modeling have been providing FR for a long time, we assume that they know their own cost (but not necessarily those of their rivals). The cost of providing FR is not known to us, however, and we have to estimate it as an input to the learning models in Section IV.

<sup>19</sup> As we pointed out in Section I, the demand for and supply of FR are relatively stable over most of the sample period. As noted by a referee, this may seem surprising in light of the advent of wind and solar power. To investigate further, we computed the standard deviation of the residuals  $\hat{\nu}_{j,t}$  across BM units over time. There was no discernible increase in volatility over the sample period.

 $<sup>^{17}</sup>$ We conducted a number of robustness checks. Adding squared terms in the log bid to equation (4) does very little for fit, with the  $R^2$  increasing from 0.6305 to 0.6309. Perhaps the most notable change occurred when we instrument for  $\ln b_{j,t}$  with its  $\log \ln b_{j,t-1}$ . The estimate for  $\alpha$  decreases from -1.614 in the middle column of Table 3 to -1.801. While the estimate for  $\alpha$  decreases, the estimate for  $\beta$  remains virtually unchanged. We find the same when we additionally instrument with the second  $\log \ln b_{j,t-2}$ . These changes are not large enough to affect our conclusions.

<sup>&</sup>lt;sup>18</sup> In the latter case, we proceed as follows. We first obtain the residuals  $\hat{\nu}_{j,t}$  along with the estimated parameters  $\hat{\alpha}$  and  $\hat{\beta}$  from equation (4). We then rewrite equation (3) as  $\delta_{j,t} - \alpha \ln b_{j,t} - \beta x_{j,t} = \gamma_j + \mu_t + \xi_{j,t}$ , substitute in  $\hat{\alpha}$  and  $\hat{\beta}$ , and estimate by OLS. This yields the residuals  $\hat{\xi}_{j,t}$  along with the estimated BM unit and month fixed effects  $\hat{\gamma}_j$  and  $\hat{\mu}_t$ . We simulate  $\xi_{j,t}$  by substituting  $\hat{\xi}_{j,t-1}$  and a draw from the empirical distribution of residuals  $\hat{\nu}_{j,t}$  into the law of motion  $\xi_{j,t} = \rho \xi_{j,t-1} + \nu_{j,t}$ . If BM unit j has a zero share in month t-1 so  $\xi_{j,t-1}$  is missing, then we go back to the first month  $\tau_1 < t-1$  such that  $s_{j,\tau_1} > 0$  and we go forward to the first month  $\tau_2 > t-1$  such that  $s_{j,\tau_2} > 0$ . We assume that  $\nu_{j,t} = \nu$  for all  $t=\tau_1,\ldots,\tau_2$  and solve the equations  $\xi_{j,t-1} = \rho^{t-1-\tau_1}\xi_{j,\tau_1} + \nu\sum_{t=0}^{t-1-\tau_1-1}\rho^t$  and  $\xi_{j,\tau_2} = \rho^{\tau_2-t+1}\xi_{j,t-1} + \nu\sum_{t=0}^{t-1}\rho^t$  for  $\nu$  and  $\xi_{j,t-1}$ . If missing for a stretch at the beginning so that  $\tau_1$  is not defined, then we use the second equation alone with  $\nu=0$ ; if missing for a stretch at the end so that  $\tau_2$  is not defined, then we use the first equation alone with  $\nu=0$ .

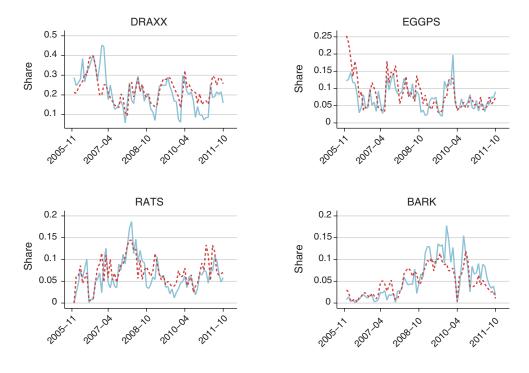


FIGURE 12. GOODNESS OF FIT

*Notes:* Realized (solid) and predicted (dashed) market share by month for the four largest power stations Drax (top left panel), Eggborough (top right panel), Ratcliffe (bottom left panel), and Barking (bottom right panel).

The main source of cost is the additional wear and tear that a BM unit incurs while in FR mode, which we expect to be relatively stable over time. Let  $c_j$  denote the constant marginal cost of BM unit j for providing FR. The realized profit of firm i in month t is

(5) 
$$\pi_{i,t} = \sum_{j \in \mathcal{J}_i} (b_{j,t} - c_j) M_t s_j(b_t, x_t, \xi_t, e_t; \theta_0),$$

where  $M_t$  is market size in month t. The market share of BM unit j in month t depends on the bids  $b_t$ , characteristics  $x_t$  and  $\xi_t$ , and eligibilities  $e_t$  of all BM units, as well as on the true parameters  $\theta_0$  of the demand system. In contrast to market share, market size  $M_t$  is independent of bids  $b_t$  because the response requirement NG is obligated to satisfy is exogenously determined by government regulation as a function of the demand for electricity.

We estimate the marginal cost  $c_i = (c_j)_{j \in \mathcal{J}_i}$  for the BM units that are owned by firm i from the bidding behavior of the firm in the late or stable-price phase of the FR market from June 2009 to October 2011. We maintain that a firm's bidding behavior stems from the firm "doing its best" in the sense of choosing its bid to maximize its expected profit conditional on the information available to it. More formally, the

bids  $b_{i,t}$  of firm i in month  $t \ge 44$  maximize the firm's perception of expected profit conditional on the information it has at its disposal at the time the bid is submitted:

(6) 
$$\max_{b_{i,t}} \mathcal{E}_{b_{-i,t},\,\xi_{t},\,e_{t},\,\theta_{t}} \left[ \sum_{j \in \mathcal{J}_{i}} (b_{j,\,t} - c_{j}) M_{t} s_{j}(b_{t}, x_{t}, \xi_{t}, e_{t}; \theta_{t}) \,|\, \Omega_{i,\,t-1} \right],$$

where, in a slight abuse of notation, we use  $\Omega_{i,t-1}$  to denote both the firm's perceptions and the information used to form these perceptions. The notation in equation (6) is designed to stress the two main sources of uncertainty that a firm faces, namely (i) strategic uncertainty about its rivals' bids  $b_{-i,t}$  and (ii) demand uncertainty generated by the realizations of  $\xi_t$  and  $e_t$  and the fact that the parameters  $\theta_t$  of the demand model may not be known (so to the firm the demand parameters are a random variable). Using the information available to it, the firm forms perceptions about  $b_{-i,t}$ ,  $\xi_t$ ,  $e_t$ , and  $\theta_t$ , and these perceptions may change over time as more information becomes available. These perceptions underlie the expectation operator  $\mathcal{E}_{b_{-i,t}}, \xi_t, e_t, \theta_t [\cdot | \Omega_{i,t-1}]$  in equation (6). How perceptions are formed is the central question for the learning models that we turn to in Section IV, but for now we remain agnostic.

Equation (6) implies that the firm believes its current bids do not impact future profit, and because of this rules out most models of experimentation. It is therefore not an appropriate characterization of the bidding behavior in the early phase of the FR market. It also rules out collusive equilibria, since in that case firms act to maximize a different objective function. We come back to the possibility of collusion below.

Equation (6) implies that the bids  $b_{i,t}$  of firm i in month  $t \ge 44$  solve the first-order conditions

$$(7) \quad \mathcal{E}_{b_{-i,t},\xi_{t},e_{t},\theta_{t}} \left[ M_{t} s_{k}(b_{t},x_{t},\xi_{t},e_{t};\theta_{t}) + \sum_{j \in \mathcal{J}_{i}} (b_{j,t} - c_{j}) M_{t} \frac{\partial s_{j}(b_{t},x_{t},\xi_{t},e_{t};\theta_{t})}{\partial b_{k,t}} |\Omega_{i,t-1} \right]$$

$$= 0, \quad \forall k \in \mathcal{J}_{i}.$$

Since we have not specified how the firm forms its perceptions, the system of first-order conditions in equation (7) cannot be used directly to estimate marginal cost  $c_i$ . Instead, we find our estimate of  $c_i$  by first substituting the realized market size  $M_t$  and market shares  $s_{i,t} = (s_{j,t})_{j \in \mathcal{J}_i}$  for the BM units that are owned by firm i as well as our estimate  $\hat{\alpha}$  from Table 3 into equation (7) and then setting the time-average of the first-order conditions for months  $t \geq 44$  to zero:

$$(8) \quad \frac{1}{29} \sum_{t=44}^{T=72} \left[ M_t s_{k,t} + \sum_{j \in \mathcal{J}_t} (b_{j,t} - c_j) M_t (1(k=j) - s_{k,t}) \frac{\hat{\alpha} s_{j,t}}{b_{k,t}} \right] = 0, \quad \forall k \in \mathcal{J}_t,$$

 $<sup>^{20}</sup>$ We make the simplifying assumption that the firm has perfect foresight about market size  $M_t$  and the characteristics  $x_t$  to avoid modeling their perceptions about these objects. Our estimates do not depend on this assumption in any way because our approach is robust to  $M_t$  and  $x_t$  being unknown to the firm. In contrast, our analysis of learning and equilibrium in Section IV relies on this assumption.

Station	BM units	Fuel	Vintage	Mean	Standard deviation
Barking	2	CCGT	1994	1.20	0.01
Connah's Quay	4	CCGT	1996	1.04	0.03
Cottam	4	Coal	1969	1.35	0.04
Drax	6	Coal	1974	1.06	0.04
Eggborough	4	Coal	1968	1.53	0.06
Peterhead	1	CCGT	2000	1.54	0.00
Ratcliffe	4	Coal	1968	1.33	0.06
Seabank	2	CCGT	1998	1.59	0.01

TABLE 4—MARGINAL COST ESTIMATES FOR THE LARGEST POWER STATIONS

*Notes:* Characteristics of power station and average and standard deviation of marginal cost estimate  $c_j$  across BM units within station. Stations ranked by revenue in the FR market during early and middle phases.

where we have substituted out for the derivatives in equation (7) using the properties of the logit and  $1(\cdot)$  is the indicator function.<sup>21</sup> We estimate  $c_i$  by solving this system of  $|\mathcal{J}_i|$  equations for the  $|\mathcal{J}_i|$  unknowns. This is straightforward because the equations are linear in the unknowns.

This estimation approach requires that firms are rational in the following sense: a firm makes no systematic mistakes in how it perceives its first-order conditions. This implies that the time-average of the firm's perceptions of its first-order conditions is zero, and this in turn implies that equation (8) holds asymptotically as the time horizon  $T \to \infty$ . We view this weak rationality assumption, due to Pakes (2010) and also used in Fershtman and Pakes (2012), as appropriate for the late phase of the FR market, since by the time the FR market enters the late phase, firms have had ample opportunity to observe how their rivals bid as well as the resulting allocation of market shares. Changes in cost or cyclicality in demand do not invalidate the estimation approach, as long as they do not cause firms to start making systematic mistakes, i.e., as long as firms adjust to changes in the environment.

The weak rationality assumption is less demanding than assuming (as the industrial organization literature often does) that firms are playing a Nash or Bayes-Nash equilibrium. Any "rational expectations" equilibrium requires that firms' perceptions about the payoffs to different actions are correct along the path of equilibrium play. By contrast, this estimation approach does not require assuming that the market is in equilibrium or that the environment necessarily reaches some sort of rest point, so it may be useful for empirical work in other contexts. In Appendix A, we provide sufficient conditions for obtaining consistent cost estimates.

Results: Estimates.—The average of the marginal cost  $c_j$  that we estimate for the J=72 BM units owned by the ten largest firms is £1.40/MWh, with a standard deviation of £0.66/MWh across BM units.<sup>22</sup> The estimates are reasonably precise, with an average standard error of £0.04/MWh. By comparison, pre CAP047 the

 $<sup>^{21}</sup>$  If a firm does not have perfect foresight about market size,  $M_t$  cannot generally be canceled out of equations (7) and (8) as market size and market share may be correlated. At the suggestion of a referee, we provide a robustness check in the online Appendix where we cancel  $M_t$  out, and show that the cost estimates we obtain are uniformly close to those in the main text.

<sup>&</sup>lt;sup>22</sup>Because one BM unit has zero share during the late phase, we impute its marginal cost with that of the other BM unit in the same power station.

Observations

	Coefficient
Unit vintage	-0.015 (0.017)
Dual fuel	-0.819 (0.466)
Large coal	-0.463 (0.429)
Medium coal	-0.683 (0.544)
Oil	-0.967 (0.397)
$R^2$	0.13

TABLE 5—MARGINAL COST ESTIMATES AND BM UNITS CHARACTERISTICS

*Notes:* Regression of marginal cost estimate  $c_j$  on characteristics of BM unit. The omitted fuel type is combined cycle gas turbines (CCGT). The unit of observation is a BM unit. One observation is dropped because of missing vintage.

71

"cost reflective" administered price was around £1.7/MWh.<sup>23</sup> Since we expect some markup to be built into the administered price, the marginal costs we recover are in the right ballpark.

Table 4 shows the average marginal cost for the BM units belonging to the eight largest power stations. It is quite reasonable and varies between £1.04/MWh and £1.59/MWh across stations. The standard deviation of marginal cost within a station is very small, on the same order as the standard error of the estimates. Most of the variation in marginal cost is therefore across stations. This is in line with the fact that the BM units belonging to the same station tend to be identical.

Table 5 shows the result of regressing marginal cost on the characteristics of the BM units. As expected, a (typically smaller) BM unit using dual fuel or oil has lower cost than a BM unit using other fuel types. Moreover, although not statistically significant, the estimates suggest that a BM unit of later vintage has lower cost.

Results: Residuals.—Using our estimates, we evaluate realized values of the profit derivative  $M_t s_{k,t} + \sum_{j \in \mathcal{J}_t} (b_{j,t} - c_j) M_t (1(k=j) - s_{k,t}) \frac{\hat{\alpha} s_{j,t}}{b_{k,t}}$  in equation (8) for each BM unit and month. For simplicity, we call this value a "residual." The average of this residual over the late phase of the FR market is zero for all BM units by construction. Figure 13 shows the time series of the average residual across BM units along with the standard deviation. It contrasts the early and middle phases in the top panel with the late phase of the FR market in the bottom panel (for visual clarity, we scale the vertical axis differently in the two panels).

 $<sup>^{23}</sup>$  We have two sources: Figure 2 and a document prepared just prior to CAP047 by NG for Ofgem, the government regulator (www.ofgem.gov.uk/ofgem-publications/62273/8407-21104ngc.pdf). It states in paragraph 5.3 that the holding payment is "of the order of £5/MWh" for the bundle of primary, secondary, and high response, implying an average of £1.67/MWh per type of FR.

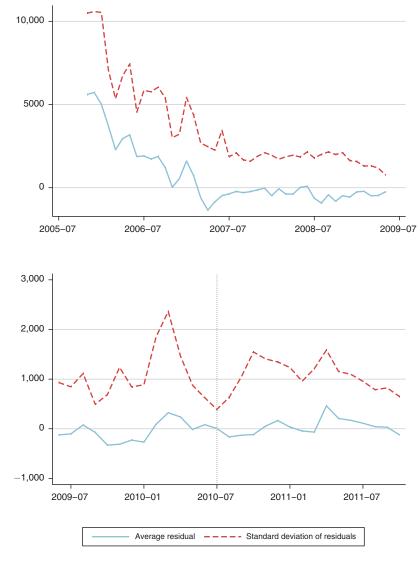


Figure 13. Average and Standard Deviation of Residuals During the Early and Middle Phases (*Top Panel*) and Late Phase (*Bottom Panel*)

Note: In the bottom panel, the dotted line indicates July 2010, when FFR volume nearly doubles.

The average residual starts well above zero in the early phase before falling below zero in the middle phase. The standard deviation falls throughout, consistent with our earlier discussion of convergence. In the late phase, the average residual is above zero in some months and below zero in others and the standard deviation does not exhibit a trend. Interestingly, even after the substantial increase in FFR volume that occurs in July 2010 (see Figure 4; July 2010 is marked with a dotted line in the bottom panel of Figure 13) and changes in participation during this phase (see Figure 5), the standard deviation of the residuals is still an order of magnitude smaller than in the earlier phases of the FR market.

Observations

2,088

355

449

401

		All			Only bid changes		
	Early	Middle	Late	Early	Middle	Late	
Lagged residual	0.542 (0.087)	0.343 (0.050)	0.445 (0.063)	0.389 (0.059)	0.126 (0.042)	0.029 (0.080)	
$R^2$	0.63	0.48	0.20	0.74	0.38	0.08	

TABLE 6—AUTOCORRELATION IN RESIDUALS

*Notes:* Separate regressions of residual on lagged residual for the three phases of the FR market. All regressions include BM unit fixed effects. The unit of observation is a BM unit-month. The first three regressions use all observations. The last three regressions are restricted to observations in which a BM unit's bid changed between months. Standard errors are clustered by BM unit.

1,931

1,080

We also examined whether the residuals are autocorrelated. The first three columns of Table 6 display the coefficients from separate regressions of the residual on its lagged value for each of the three phases of the FR market, including BM unit fixed effects in all regressions. In the last three columns we further restrict attention to observations in which the BM unit's bid changed between months.

We find significant autocorrelation in all regressions but the last. Assuming our specification and cost estimates are correct, this indicates that some firms are making mistakes that are not corrected in the subsequent month. This may reflect persistent differences between a firm's perceptions of its expected profits and reality, an interpretation that makes particular sense in the early and middle phases of the FR market where firms had little experience and behaved quite differently. Relatedly, it is striking how the  $R^2$  falls over the three phases of the FR market, indicating that the lagged value explains progressively less of the variation in the residual. In the late phase, we still find significant autocorrelation using all observations (third column), but that autocorrelation essentially disappears when we restrict attention to observations in which the BM unit's bid changed between months (last column). Our interpretation of this is that by the late phase firms have reasonably accurate perceptions, but do not always update their bid. When they do choose to update their bid, they do so in a way that accounts for the information contained in the lagged residual.

Robustness Check: Fuel Price.—As noted in Section I, there is an upward trend in oil and, to a lesser extent, gas prices toward the end of the sample period. While the major cost of providing FR is additional wear and tear, a BM unit in FR mode may run with a degraded heat rate. Hence, the cost of providing FR may be tied to the fuel price. As a robustness check, we model the marginal cost of BM unit j in month t as  $c_{j,t} = c_j + \mu f_{j,t}$ , where  $c_j$  is a BM unit fixed effect,  $f_{j,t}$  is the fuel price that the BM unit faces, and  $\mu$  is a parameter to be estimated. In the online Appendix we provide details on how we accommodate the additional parameter in the estimation. We find that  $\mu$  is negative and significant but economically small. The negative sign appears inconsistent with the intuition that a BM unit in FR mode consumes more fuel. We therefore reestimated cost allowing for a time trend (with and without the fuel price) and found that the impact of the fuel price is indistinguishable from

a downward time trend. So there may be something changing cost over time in our data, but it is not necessarily related to the fuel price. To ensure that the downward time trend does not affect our results, we reran the analysis of the learning models in Section IV with the alternative specification of cost. As documented in the online Appendix, our conclusions remain unchanged.

Robustness Check: Repositioning in the BM.—One might worry that equation (5) does not reflect the full set of incentives a firm faces, as it does not account for the profit that accrues to a BM unit as it is repositioned in the BM in preparation for providing FR. In the online Appendix, we incorporate these incentives. Using additional data on the BM, we first model and estimate demand for repositioning. Extending equation (8), we then simultaneously estimate the marginal cost of providing FR and the markup on repositioning. The estimated markup is very small and not statistically different from zero, and the marginal cost of providing FR does not change materially from that reported earlier in this section.

The markup partly reflects the amount of attention paid to the profit from repositioning when deciding on the FR bid. Our estimate may thus be explained by the fact that FR bids and bids in the BM are made by different people within the firm, and those deciding on FR bids may not pay attention to the BM. This is consistent with our conversations with Ian Foy, who told us that people in the industry do not think of repositioning incentives when deciding on FR bids.<sup>24</sup>

Robustness Check: Collusion.—We finally turn to the possibility that firms collude and that equation (5) is therefore misspecified. In the online Appendix, we try three different ways of examining the data for evidence of collusion. The first is to examine whether bid changes across BM units owned by different firms are correlated in either timing or direction. The pairwise correlations are symmetrically distributed around zero (whereas the within-firm correlations are virtually all positive). This is incompatible with most models of coordinated pricing, though it is possible that an unknown subset of firms collude and that there is correlation within that subset. Our second approach is more direct. We assume particular collusive arrangements and infer cost given the assumed conduct. Our estimate of marginal cost becomes negative, which we take as evidence against these arrangements. Finally, at the suggestion of a referee, we ask how much weight the firms can put on their rivals' profits when optimizing their bids while ensuring that the observed bids are consistent with non-negative cost. We find that the maximum weight is relatively small. Thus, in all three approaches, we find little evidence of collusion, which is perhaps not surprising in view of the mild concentration of the FR market.

Timing of Bid Changes and Ex Post Profitability.—One of the striking empirical regularities of the data is that some firms take a far more active approach to bidding than others. This is documented in Table 7, where we count the number of months in which a firm updated the bid of *any* of its BM units. E.ON, Barking, and Centrica change their bids in more than one-half of the months, but the remainder of the top

<sup>&</sup>lt;sup>24</sup> A possible explanation may be that the compensation of different employees is tied to different markets. We thank an anonymous referee for pointing this out.

Rank	Firm name	Months changed	Matched direction (%)	Total profit	Ex post lost profit (%)	Ex post bid diff.	Ex post bid diff. (%)
1	Drax Power Ltd	23	80	68	2.0	1.1	20
2	E.ON UK plc	52	67	44	2.0	0.8	14
3	RWE plc	15	86	25	3.1	0.9	23
4	Eggborough Power Ltd	18	58	18	1.4	0.8	17
5	Keadby Generation Ltd	17	80	15	5.1	1.0	19
6	Barking Power Ltd	57	49	12	6.2	0.7	15
7	Jade Power Generation Ltd	15	54	10	4.7	1.2	24
8	SSE Generation Ltd	17	62	9	0.5	0.4	8
9	Seabank Power Ltd	9	89	9	8.2	1.1	20
10	Centrica plc	42	73	9	2.6	0.9	18

TABLE 7—TIMING OF BID CHANGES AND EX POST PROFITABILITY

*Notes*: The unit of observation is a firm-month. The sample is restricted to the largest firms in Table 1. Profit is in millions of British pounds.

10 firms (notably including Drax) make changes far less frequently (column labeled "months changed"). The frequency of bid changes is not significantly correlated with firms' realized profits over the full sample period: the three most active firms are ranked second, sixth, and tenth in terms of profits (column labeled "total profit").

To get a sense of how costly this infrequent adjustment may be, we use our demand and cost estimates to compute a firm's ex post optimal bid, i.e., the bid that would have been optimal had the firm known  $b_{-i,t}$ ,  $\xi_t$ , and  $e_t$  when choosing its bid. The ex post optimal bid yields an upper bound to what the firm can earn as it requires information that the firm does not have. Moreover since it can be computed without committing to a particular model of how the firm forms perceptions, it allows us to offer statistics that are more "model-free" than those in the learning analysis below. We define the ex post lost profit as the difference between profit at the ex post optimal bid  $b_{i,t}^*$  and profit at the observed bid  $b_{i,t}$ .

Somewhat surprisingly, the ex post lost profit does not allow us to explain the timing of bid changes. While we expect firms to be more likely to adjust their bids in months where the ex post lost profit is large, we find no statistically significant support for this in any of a number of probit regressions that explore different plausible specifications.<sup>25</sup>

The ex post optimal bid helps to explain the direction in which firms adjust their bids, conditional on adjusting. The column labeled "matched direction" in Table 7 indicates the percentage of times that such adjustments are in the direction of the ex post optimal bid (share-weighted across the BM units within a firm). It is well above 50 percent for many firms. For the most active firms we match the direction less often, consistent with our account of firms "exploring" during the early phase of the FR market. The percentage of matches is at most weakly correlated with firm size as measured by realized profit over the sample period: the four highest

<sup>&</sup>lt;sup>25</sup>We note that this makes it unlikely that switching costs are the root cause for the infrequent adjustments to bids, as most models with switching costs predict bid changes exactly at times when the perceived gains to adjustment are largest. Despite our skepticism of these models, we provide alternative cost estimates in the online Appendix that are consistent with a very simple model of switching costs or inattention; these line up closely with our leading estimates.

percentages are ranked ninth, third, first, and fifth in terms of firm size. This seems different than Hortaçsu and Puller's (2008) finding that firms with large stakes made bids that were closer to optimal in the electricity spot market in Texas.

To measure how much money the firms have "left on the table," we look at the ex post lost profit over the full sample period as a percentage of realized profit in the column labeled "ex post lost profit (%)" of Table 7. The magnitudes are generally small. For example, RWE plc rarely updated its bids and slowly tracked the market upward. As a result, we estimate that they lost £768,000 or 3.06 percent over 6 years. While this is enough money that we may expect RWE plc to pay more attention and update its bids more frequently, it is perhaps not enough to justify hiring a full-time employee to study the FR market and optimize bidding. Contrast these small ex post profit differences with the average absolute difference between a firm's (share-weighted) average bid and the ex post optimal bid, shown in the last two columns labeled "ex post bid diff." and "ex post bid diff. (%)" in absolute and relative terms. These magnitudes are much larger, with most firms placing bids that are around 15 percent to 20 percent away from their ex post optimal bids.

This suggests a possible reason why we have been unable to explain the timing of bid changes: once one allows for the uncertainty which the ex post optimal bid abstracts from, it may not be obvious to a firm that adjusting its bid increases its profit in any substantial way. <sup>26</sup> Yet, as Akerlof and Yellen (1985) have noted, and as our study seems to illustrate, even small departures from perfectly rational behavior may lead to aggregate behavior that is quite different from equilibrium. To further investigate this disequilibrium bidding behavior, we use learning models.

## IV. Learning and Equilibrium

In this section we consider how well different learning models fit the data. We noted in Section II that realistically accounting for the bidding behavior in the early phase of the FR market requires an explanation for the heterogeneity in the way firms learn and a model that allows for experimentation. These are topics we do not tackle here. Instead, we consider models of the bidding behavior in the middle and late phase of the FR market. The middle phase is characterized by a convergence of bids in a relatively stable environment whereas there are several environmental changes in the late phase.

Our learning models capture the two main sources of uncertainty that a firm faces, namely (i) strategic uncertainty about its rivals' bids  $b_{-i,t}$ , and (ii) demand uncertainty generated both by the realizations of  $\xi_t$  and  $e_t$  and by the fact that the parameters  $\theta$  of the logit model may not be known. As noted in Section II, the literature traditionally uses different types of models for how a firm forms perceptions about rivals' bids and for how the firm forms perceptions about demand, and so do we. Our learning models combine fictitious play as a model for learning about rival's bids with adaptive learning about demand.

<sup>&</sup>lt;sup>26</sup>The fact that profit is not overly sensitive to a deviation from the ex post optimal bid may have lengthened the time it took the FR market to reach a rest point. The lack of sensitivity may have implied a combination of rational inattention (Sims 2003) and satisficing behavior (Simon 1955) that may have been optimal along the observed path of play given firms' various human resource and institutional constraints.

Recall that prior to CAP047, providing FR was mandatory, so firms already had quite a bit of experience with demand and cost at the start of our study. We therefore assume throughout that firms know the marginal cost c of all BM units, the AR(1) process generating  $\xi_t$ , the objective probability distribution of  $e_t$ , and the BM unit fixed effects  $\gamma = (\gamma_j)_{j=1,\ldots,J}$ . The latter capture the time-invariant preferences of NG for the different BM units. However, there is reason to think firms had to learn about other aspects of demand. In particular, since prior to CAP047 the holding payment was at an administered price which had been fairly constant over time, firms may not have been able to assess the sensitivity of NG to the bids they submit, a sensitivity captured by the parameter  $\alpha$  in our model. They may also have been uncertain about the parameter  $\beta$  to the extent that the time-varying characteristics  $x_{j,t}$  mattered differently for NG post CAP047. Finally, firms may have been uncertain about the month fixed effects  $\mu = (\mu_t)_{t=1,\ldots,72}$  that subsume any time-varying characteristics of the outside good.

As a baseline we also compute a complete information Nash equilibrium. This is the leading model in the empirical industrial organization literature, so how it compares to our learning models is of some interest.

# A. Complete Information Nash Equilibrium

The assumptions underlying a complete information Nash equilibrium are more restrictive than those we needed to estimate cost. Formally, the bids  $b_t^*$  of all BM units satisfy the system of J equations

(9) 
$$E_{\xi_{t},e_{t}} \left[ M_{t} s_{k}(b_{t}^{*}, x_{t}, \xi_{t}, e_{t}; \theta_{0}) + \sum_{j \in \mathcal{J}_{t}} (b_{j,t}^{*} - c_{j}) M_{t} \frac{\partial s_{j}(b_{t}^{*}, x_{t}, \xi_{t}, e_{t}; \theta_{0})}{\partial b_{k,t}} | M_{t}, x_{t}, \xi_{t-1}, \theta_{0}, c \right]$$

$$= 0, \quad \forall k = 1, \dots, J.$$

The notation  $E_{\xi_r,e_t}[\cdot|\cdot]$  in equation (9), in contrast to  $\mathcal{E}_{b_{-i,t},\xi_r,e_t,\theta_t}[\cdot|\cdot]$  in equation (6), is meant to indicate that the expectation is computed with respect to the objective probability distribution of  $\xi_t$  and  $e_t$  conditional on the information available to firm i in month t-1 when it submits its bids  $b_{i,t}$  for month t. We assume that the firm has perfect foresight about market size  $M_t$  and the observable characteristics  $x_t$ . In addition, we condition the expectation operator on the unobservable characteristics  $\xi_{t-1}$  with the implicit understanding that  $\xi_{j,t}$  follows the AR(1) process  $\xi_{j,t} = \rho \xi_{j,t-1} + \nu_{j,t}$  with  $\rho$  known. Finally, we abstract from uncertainty about the parameters of the demand system for now and condition the expectation operator on  $\theta_0$ . Later on we extend the complete information Nash equilibrium to accommodate adaptive learning about demand.

Note that the expectation operator in equation (9) does not condition on  $b_{-i,r}$ . While the best response of firm i depends on its perceptions of its rivals' bids, in a complete information Nash equilibrium these perceptions are consistent with actual

play. A complete information Nash equilibrium is thus obtained by solving the above J equations in the J unknowns  $b_t^*$ .

We are not aware of a result in the extant literature that shows that there is a unique complete information Nash equilibrium in our setting. However, we have checked extensively for multiplicity by trying different starting points for the equation solver and never found more than one complete information Nash equilibrium.

To make equation (9) practical we replace  $\xi_{t-1}$ ,  $\theta_0$ , and c by our estimates of those objects and evaluate the expectation operator using Monte Carlo integration. To this end we generate a random sample  $(\xi_t^{(s)}, e_t^{(s)})_{s=1,...,S}$  with S=50,000 and replace the expectation operator by the corresponding sample average. To obtain  $\xi_{j,t}^{(s)}$ , we sample independently and uniformly from the empirical distribution of residuals  $\hat{\nu}_{j,t}$  from the NLLS specification in equation (4) (for further details see footnote 18). To obtain  $e_{j,t}^{(s)}$ , we sample independently from a Bernoulli distribution with success probability  $\Pr(e_{j,t}=1|x_{j,t})$  as specified in equation (2).

# B. Learning Models

We now turn to the learning models we use for firms' perceptions about rivals' bids and demand.

Perceptions about Rivals' Bids: Fictitious Play.—Belief-based learning starts with the premise that players keep track of the history of play and form beliefs about what their rivals will do in the future based on their past play. We consider fictitious play as a leading example of belief-based learning. In particular, we assume that in month t-1 when firm i chooses its bids  $b_{i,t}$  it believes that its rivals' bids  $b_{-i,t}$  are sampled from the empirical distribution of their past play. To account for correlation in the bids of firm i's rivals, we sample an entire vector of rivals' bids. Since firm i may believe that its rivals' bids  $b_{-i,t}$  are likely to be more similar to more recent observations, we allow for geometrically declining sampling weights. In particular, we assign sampling weight  $\delta^{t-\tau-1}$  to rivals' bids  $b_{-i,\tau}$  in month  $\tau \leq t-1$ , where  $\delta \in [0,1]$  is a decay parameter, and then normalize so the sampling weights sum to 1. For month  $\tau = t-1, t-2, t-3, \ldots$  the sampling weight is therefore proportional to  $1, \delta, \delta^2, \ldots$  28

We let  $F(\delta)$  denote our model of fictitious play with decay parameter  $\delta$ . Note that  $\delta=1$  indicates no decay and  $\delta=0$  full decay. Under F(0) firm i believes that its rivals' bids  $b_{-i,t}$  in month t are equal to its rivals' bids  $b_{-i,t-1}$  in month t-1 with certainty. Adaptive best response thus arises as a special case of fictitious play with  $\delta=0$ . In the other extreme, under F(1) all past observations are weighted equally.<sup>29</sup>

<sup>&</sup>lt;sup>27</sup> For a discussion of fictitious play and its variants, see Fudenberg and Levine (1998).

 $<sup>^{28}</sup>$  In nine instances, the bid  $b_{j,t}$  of BM unit j in month t is missing. To facilitate sampling, we impute it by going back in time to the first month  $\tau < t$  such that  $b_{j,\tau}$  is not missing.  $^{29}$  The decay parameter  $\delta$  implicitly also determines the variance of a firm's beliefs about its rivals' bids. In par-

<sup>&</sup>lt;sup>29</sup>The decay parameter  $\delta$  implicitly also determines the variance of a firm's beliefs about its rivals' bids. In particular, the variance vanishes as  $\delta$  approaches zero. While this is a feature of the fictitious play models used in the theory and experimental literatures, a fruitful avenue for future research may be to consider other learning models that disentangle the variance of a firm's beliefs from the weight the firm assigns to the more distant past.

Perceptions about Demand: Adaptive Learning.—To account for uncertainty about demand in addition to uncertainty about rivals' bids, we allow a firm to adaptively learn about the parameters  $\theta$  of the logit model. Developed in the macroeconomics literature, adaptive learning stipulates that agents learn about parameters in the same way as econometricians do, by using the available data to estimate them. As more data become available over time, agents update their estimates. <sup>30</sup>

We focus on a simple form of adaptive learning that assumes that firms use the regression procedure described in Section IIIA and the data available to them to estimate the parameters they are uncertain about. In month t-1, when firms prepare their bids for month t, firms only have data for month  $t \le t-2$  at their disposal (NG does not publish quantities for a month until the very end of the month). We refer to the estimates obtained in this manner as the "sequential" estimates for month t and distinguish them from the "full-sample" estimates obtained in Section IIIA. We assume throughout that firms ignore any uncertainty in the sequential estimates so that their perceptions put point mass on those estimates.

We noted above that there is reason to think that firms may have been uncertain about the price sensitivity parameter  $\alpha$ , the coefficient  $\beta$  on the time-varying characteristics  $x_{j,t}$ , and about the month fixed effects  $\mu$ . Accordingly, we distinguish four combinations of parameters that firms may have been uncertain about, namely:  $\alpha$ ,  $\alpha$  and  $\beta$ ,  $\alpha$  and  $\mu$ , and  $\alpha$ ,  $\beta$ , and  $\mu$ . Our notation for and implementation of adaptive learning for these four cases plus the baseline case that abstracts from demand uncertainty follows:

- (i)  $A(\alpha)$ : Using data for month  $\tau \leq t-2$  and fixing  $\beta$ ,  $\rho$ ,  $\tilde{\gamma}$ , and  $(\tilde{\mu}_{\tau})_{\tau \leq t-2}$  at the full-sample estimates in Table 3, estimate equation (4) by OLS to obtain the sequential estimate  $\hat{\alpha}^{(t)}$  for month t.
- (ii)  $A(\alpha,\beta)$ : Using data for month  $\tau \leq t-2$  and fixing  $\rho$ ,  $\tilde{\gamma}$ , and  $(\tilde{\mu}_{\tau})_{\tau \leq t-2}$  at the full-sample estimates, estimate equation (4) by OLS to get the sequential estimates  $\hat{\alpha}^{(t)}$  and  $\hat{\beta}^{(t)}$  for month t.
- (iii)  $A(\alpha, \mu)$ : Using data for month  $\tau \leq t-2$  and fixing  $\beta$ ,  $\rho$ , and  $\tilde{\gamma}$  at the full-sample estimates, estimate equation (4) by OLS to obtain the sequential estimates  $\hat{\alpha}^{(t)}$  and  $(\hat{\mu}_{\tau}^{(t)})_{\tau \leq t-2}$  for month t. Using data for month  $\tau \leq t-2$  and fixing  $\beta$  and  $\gamma$  at the full-sample estimates and  $\alpha$  at the sequential estimate for month t, estimate equation (3) by OLS to obtain the sequential estimates  $(\hat{\mu}_{\tau}^{(t)})_{\tau \leq t-2}$  (for more details see footnote 18). Extrapolate  $\hat{\mu}_{t}^{(t)} = \hat{\mu}_{t-2}^{(t)}$  to obtain the sequential estimate  $\hat{\mu}_{t}^{(t)}$  for month t.
- (iv)  $A(\alpha, \beta, \mu)$ : Using data for month  $\tau \leq t-2$  and fixing  $\rho$  and  $\tilde{\gamma}$  at the full-sample estimates, estimate equation (4) by OLS to obtain the sequential estimates  $\hat{\alpha}^{(t)}$ ,  $\hat{\beta}^{(t)}$ , and  $(\hat{\mu}_{\tau}^{(t)})_{\tau \leq t-2}$  for month t. Using data for month  $\tau \leq t-2$  and fixing  $\gamma$  at the full-sample estimate and  $\alpha$  and  $\beta$  at the sequential estimates for month t, estimate equation (3) by OLS to obtain the sequential

<sup>&</sup>lt;sup>30</sup> For a detailed treatment of adaptive learning, see Evans and Honkapohja (2001).

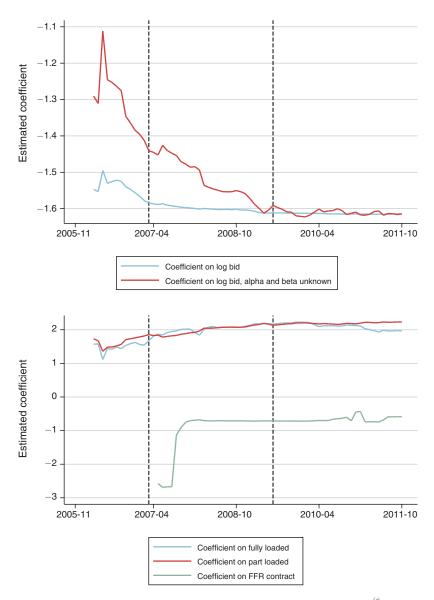


Figure 14. Sequential Estimates  $\hat{\alpha}^{(t)}$  under  $A(\alpha)$  and  $A(\alpha,\beta)$  (Top Panel) and  $\hat{\beta}^{(t)}$  under  $A(\alpha,\beta)$  (Bottom Panel) by Month

estimates  $(\hat{\mu}_{\tau}^{(t)})_{\tau \leq t-2}$ . Extrapolate  $\hat{\mu}_{t}^{(t)} = \hat{\mu}_{t-2}^{(t)}$  to obtain the sequential estimate  $\hat{\mu}_{t}^{(t)}$  for month t.

(v)  $A(\emptyset)$ : Fix all parameters  $\theta$  at the full-sample estimates in Table 3 to abstract from demand uncertainty.

Figure 14 illustrates the sequential estimates. The top panel shows  $\hat{\alpha}^{(t)}$  obtained alternatively under  $A(\alpha)$  and  $A(\alpha, \beta)$  and the bottom panel shows  $\hat{\beta}^{(t)}$  obtained under  $A(\alpha, \beta)$ . Over time the sequential estimates by construction approach the full-sample estimates obtained in Section IIIA. The sequential estimates for the price sensitivity

parameter  $\alpha$  start out small in absolute value and gradually decrease. Until the late phase of the FR market,  $\hat{\alpha}^{(t)}$  is considerably smaller under  $A(\alpha)$  than under  $A(\alpha,\beta)$ . The sequential estimate produced by  $A(\alpha)$  is within 2 percent of the full sample estimate by the start of the middle phase; apparently the variance in prices in the initial phase enabled reasonably accurate estimates of the price coefficient by the beginning of the middle phase. The sequential estimate  $\hat{\beta}^{(t)}$  on positive FFR volume is far from its full-sample estimate until month 25 (because there is little FFR volume in the early part of the data), but stabilizes thereafter. The sequential estimates  $\hat{\beta}^{(t)}$  on part-loaded and fully loaded are much less volatile and gradually trend toward their full-sample estimates.

## C. Predictions

We combine fictitious play with adaptive learning to make predictions. We measure fit by comparing our predictions to the observed bids. We make two kinds of predictions. The first is one-period predictions: for month t during the middle and late phases of the FR market, we take the data available to the firms at the time they bid (which include bids  $(b_r)_{r \le t-1}$  and market shares  $(s_r)_{r \le t-2}$ ) and predict their bids. This corresponds to the thought experiment of predicting the next move of a player in a game and is analogous to the one-step-ahead predictions used to assess predictive accuracy in the experimental and computational literatures (Erev and Roth 1998; Fershtman and Pakes 2012).

However, industrial organization analysts are often asked to predict how prices evolve for many periods following a policy change or a change in market institutions. We therefore also consider multi-period predictions in which we sequentially predict bids and market shares and then overwrite the observed data with our predictions as we go. To see how these differ, consider the following example: if the strategic model specifies that firms best respond to last period's bids, and we predict in period t that BM unit 1 bids 7 but it actually bids 11, then in the one-period prediction exercise we predict that in period t + 1 the other firms best respond to the actual bid of 11, but in the multi-period prediction exercise they best respond to the predicted bid of 7. This allows the possibility that our multi-period predictions increasingly diverge from the observed data. Indeed, if the model is correct, then the variance of the prediction error should grow with the distance between the base period and the period for which we are predicting.

A fictitious play model  $F(\delta)$  with  $\delta \in [0, 1]$  and an adaptive learning model A(y) with  $y \in \{\alpha, (\alpha, \beta), (\alpha, \beta, \mu), \emptyset\}$  together with available data  $D_t$  determine a predicted bid  $b_{i,t}^{(\delta,y)}$  for firm i in month t. That bid  $b_{i,t}^{(\delta,y)}$  solves the system of  $\mathcal{J}_i$  equations

$$(10) \quad \mathcal{E}_{b_{-i,t},\xi_{t},e_{t},\theta_{t}} \left[ M_{t} s_{k} \left( b_{i,t}^{(\delta,y)}, b_{-i,t}, x_{t}, \xi_{t}, e_{t}, \theta_{t} \right) \right.$$

$$\left. + \sum_{j \in \mathcal{J}_{i}} \left( b_{j,t}^{(\delta,y)} - c_{j} \right) M_{t} \frac{\partial s_{j} \left( b_{i,t}^{(\delta,y)}, b_{-i,t}, x_{t}, \xi_{t}, e_{t}, \theta_{t} \right)}{\partial b_{k,t}} | F(\delta), A(y), D_{t} \right]$$

$$= 0, \quad \forall k \in \mathcal{J}_{i}.$$

The notation  $\mathcal{E}_{b_{-i,t}}, \xi_i, e_n, \theta_t}[\cdot|\cdot]$  indicates that the expectation operator is with respect to the subjective probability distributions of  $b_{-i,t}$  and  $\theta_t$  induced by  $F(\delta)$  and A(y). To make equation (10) practical we replace  $\xi_{t-1}$  and c in  $D_t$  by our estimates. In the single-period prediction exercises, we estimate  $\theta_t$  for the adaptive learning model A(y) as detailed above using the observed data for month  $\tau \leq t-2$ . We evaluate the remaining random variables in the expectation operator by drawing samples  $(b_{-i,t}^{(s)}, \xi_t^{(s)}, e_t^{(s)})_{s=1,\ldots,S}$  with S=50,000, proceeding as in Section IVA for sampling  $\xi_{i,t}^{(s)}$  and  $e_{i,t}^{(s)}$ . We sample  $b_{-i,t}$  from the data  $(b_{-i,\tau})_{\tau \leq t-1}$  according to  $F(\delta)$ .

The multi-period prediction exercises are identical except for the data  $D_t$ : for any model  $(F(\delta), A(y))$  we replace the observed bids and market shares during the middle and late phases with our predictions  $b_t^{(\delta,y)}$ , thus changing what firms observe.<sup>31</sup> This has two effects. First, when sampling  $b_{-i,t}$  according to  $F(\delta)$ , we now sometimes sample our predicted bids. Second, when estimating  $\theta_t$ , the dataset used for estimation now contains our predicted bids and market shares. These effects generate differences between the single- and multi-period predictions. For reasons that will become clear below, for the multi-period prediction exercises we only consider the adaptive learning models  $A(\emptyset)$  and  $A(\alpha)$ .

# D. Measures of Fit

We consider two different measures of fit. First, we ask how well alternative learning models and the complete information Nash equilibrium predict the overall cost of the FR market to NG. Second, we compare the models to each other using the traditional measure of model performance, namely the mean square prediction error. In this section, we define our measures of fit and in Section IVE we describe how we conduct formal statistical tests. Throughout we focus on the J=72 BM units owned by the ten largest firms.

*NG's Costs.*—We measure how well the model  $(F(\delta), A(y))$  predicts NG's costs as

$$CE^{(\delta,y)} = \frac{1}{T} \sum_{t} CE_{t}^{(\delta,y)} = \frac{1}{T} \sum_{t} \left| \sum_{j} (b_{j,t}^{(\delta,y)} - b_{j,t}) \frac{s_{j,t}}{\sum_{j} s_{j,t}} \right|.$$

Here,  $CE^{(\delta,y)}$  is the average across months of the absolute value of the prediction error  $CE_t^{(\delta,y)}$ . The actual price of FR paid by NG in month t is  $\sum_j b_{j,t} \frac{s_{j,t}}{\sum_j s_{j,t}}$ , while the price predicted by the model is  $\sum_j b_{j,t}^{(\delta,y)} \frac{s_{j,t}}{\sum_j s_{j,t}}$ . Replacing  $b_{j,t}^{(\delta,y)}$  by  $b_{j,t}^*$ , we use  $CE^*$  and  $CE_t^*$  to denote the analogous measures for the complete information Nash equilibrium in Section IVA.

*Model Performance.*—We measure the performance of model  $(F(\delta), A(y))$  as

$$MSE^{(\delta,y)} = \frac{\sum_{t} \sum_{j} (b_{j,t}^{(\delta,y)} - b_{j,t})^{2} s_{j,t}}{\sum_{t} \sum_{j} s_{j,t}},$$

<sup>&</sup>lt;sup>31</sup>To predict market shares we use the estimated parameter vector  $\hat{\theta}$  rather than the agents' beliefs under the adaptive learning model A(y), as it is our best estimate of that parameter vector.

Eq.

		Sing	Multi-period prediction				
	$A(\emptyset)$	$A(\alpha)$	$A(\alpha, \mu)$	$A(\alpha, \beta)$	$A(\alpha, \beta, \mu)$	$A(\emptyset)$	$A(\alpha)$
$\overline{F(0)}$	0.33	0.28	1.29	0.50	0.93	0.50	0.31
F(0.5)	0.33	0.27	1.30	0.51	0.94	0.48	0.28
F(1)	0.51	0.44	1.03	0.36	0.67	0.60	0.39
Eq.	0.53	0.42	1.87	0.63	1.29		

Table 8—Middle Phase: Average Absolute Prediction Error  $CE^{(\delta, y)}$ 

*Note:* Computed from bids predicted by fictitious play model  $F(\delta)$  or complete information Nash equilibrium (rows) in combination with adaptive learning model A(y) (columns).

		Sing	Multi-period prediction				
	$A(\emptyset)$	$A(\alpha)$	$A(\alpha, \mu)$	$A(\alpha, \beta)$	$A(\alpha, \beta, \mu)$	$A(\emptyset)$	$A(\alpha)$
F(0)	1.26	1.22	3.65	1.74	2.63	1.38	1.21
F(0.5)	1.26	1.22	3.73	1.77	2.68	1.34	1.18
$\vec{E}(1)$	1.49	1.39	2.69	1.42	1.94	1.55	1.32

Table 9—Middle Phase: Mean Square Prediction Error  $MSE^{(\delta,y)}$ 

*Note:* Computed from bids predicted by fictitious play model  $F(\delta)$  or complete information Nash equilibrium (rows) in combination with adaptive learning model A(y) (columns).

3.86

1.32

1.45

or the weighted average of the square prediction error  $\left(b_{j,t}^{(\delta,y)} - b_{j,t}\right)^2$ , where the weight  $\frac{s_{j,t}}{\sum_t \sum_j s_{j,t}}$  is the share of BM unit j in month t in the total share of the inside goods across months. We again use  $MSE^*$  to denote the corresponding measure for the complete information Nash equilibrium.

### E. Results

We begin with discussing how well different learning models fit the data from the middle phase of the FR market and then move on to the late phase.

Middle or Falling-Price Phase.—Table 8 provides the average absolute prediction error  $CE^{(\delta,y)}$  and  $CE^*$  for the middle phase and Table 9 provides the mean square prediction error  $MSE^{(\delta,y)}$  and  $MSE^*$ . The entries in the table are arranged to reflect our two-way classification of learning models: the first three rows specify the fictitious play model used to form perceptions of rivals' bids, followed by the complete information Nash equilibrium, and the columns specify the adaptive learning model used to form perceptions of the demand parameters. The five columns on the left pertain to single-period predictions and the two columns on the right to multi-period predictions.

Starting with the single-period predictions, the  $2 \times 2$  submatrix in the top left corner of Tables 8 and 9 have the smallest values. Regardless of whether we are concerned with  $CE^{(\delta,y)}$  or  $MSE^{(\delta,y)}$ , the preferred model for perceptions about rivals' bids is either F(0) (full decay beyond the immediate past, or adaptive best response) or F(0.5) (intermediate decay). The preferred model for perceptions about demand is either  $A(\emptyset)$  (no demand uncertainty) or  $A(\alpha)$  (uncertainty about the price sensitivity parameter  $\alpha$ ). Both measures of fit noticeably deteriorate under the adaptive

learning models  $A(\alpha, \beta)$ ,  $A(\alpha, \mu)$ , and  $A(\alpha, \beta, \mu)$  that presume that firms are uncertain about additional demand parameters.<sup>32</sup>

When we searched for a point estimate of the decay parameter  $\delta$  in the fictitious play model, we obtained the smallest mean square prediction error at  $\delta=0.3$ . However, there was very little difference in the mean square prediction error when  $\delta$  took on values between 0 and 0.6. So we conclude only that the data from the middle phase of the FR market appears to favor a fictitious play model in which firms rely disproportionately on more recent observations to form beliefs about rivals' bids.

The single-period predictions in the five columns on the left of Tables 8 and 9 seem to give only a slight edge to  $A(\alpha)$  over  $A(\emptyset)$  (as is suggested by Figure 14). This edge, however, is accentuated in the multi-period predictions in the two columns on the right. The multi-period predictions compound differences between the sequential estimates  $\hat{\alpha}^{(t)}$  of the price sensitivity parameter  $\alpha$  that underlie  $A(\alpha)$  and the full-sample estimate that underlies  $A(\emptyset)$ . More surprising is how well the multi-period predictions using  $A(\alpha)$  do. They have essentially the same mean square prediction error as the single-period predictions using  $A(\alpha)$  and do just up to 10 percent worse in terms of the average absolute prediction error. In contrast, the multi-period predictions using  $A(\emptyset)$  do 5 percent to 10 percent worse than the single-period predictions using  $A(\emptyset)$  in terms of the mean square prediction error and 50 percent worse in terms of the average absolute prediction error.

Perhaps the most striking feature of Tables 8 and 9 is that the fictitious play models F(0) and F(0.5) outperform the complete information Nash equilibrium. This is more pronounced for the average absolute prediction error, but clearly noticeable for both measures of fit. Table 10 further illustrates just how different the predictions from the learning and equilibrium models are. In this table, we specifically compare F(0) and  $A(\emptyset)$ , i.e., adaptive best response with the full sample estimate, with the complete information Nash equilibrium. To do this, we regress of  $CE_t^{(0,\emptyset)} - CE_t^*$  first on a constant (first column) and then a constant and time trend (second column). The third and fourth columns show the corresponding regressions when the dependent variable is instead  $\left(b_{j,t}^{(0,\emptyset)} - b_{j,t}\right)^2 - \left(b_{j,t}^* - b_{j,t}\right)^2$ , the difference in squared prediction error. In these regressions, we weigh observations by  $\frac{s_{j,t}}{\sum_t \sum_j s_{j,t}}$  to give greater importance to precise predictions for BM units with larger market shares.

We find statistically and economically significant differences between the learning model and equilibrium predictions, both with and without a time trend. Moreover, the regressions that include a time trend indicate that the difference starts out large and declines over the middle phase of the FR market, with both the initial difference and the subsequent decrease clearly significant. We find similar statistically and economically significant differences between the predictions of the other leading learning models  $(F(0.5), A(\emptyset))$ ,  $(F(0), A(\alpha))$ , and  $(F(0.5), A(\alpha))$  and the complete information Nash equilibrium.

<sup>&</sup>lt;sup>32</sup>One should be careful not to overinterpret the deterioration in fit when we assume that firms must learn about the month fixed effects  $\mu=(\mu_t)_{t=1,\ldots,72}$ . As noted in Section IVB, in month t the firm only has the data available to estimate  $\mu_\tau$  for  $\tau \leq t-2$ . We assume that the firm extrapolates by equating  $\hat{\mu}_t^{(t)}$  with  $\hat{\mu}_{t-2}^{(t)}$ , but there are many alternatives that may well produce some increase in fit.

	$CE_t^{(0,\emptyset)}$	$-CE_t^*$	$(b_{j,t}^{(0,\emptyset)}-b_{j,t})^2-(b_{j,t}^*-b_{j,t})$		
Constant	-0.194 (0.032)	-0.368 (0.055)	-0.192 (0.088)	-0.631 (0.225)	
Time trend	()	0.013 (0.003)	(******)	0.031 (0.012)	
Observations	27	27	1,470	1,470	

Table 10—Middle Phase: Comparison of Learning Model  $(F(0),A(\emptyset))$  and Complete Information Nash Equilibrium

*Notes:* In the first two regressions with  $CE_t^{(0,\emptyset)} - CE_t^*$  as the dependent variable, the unit of observation is a month. In the last two regressions with  $(b_{j,t}^{(0,\emptyset)} - b_{j,t})^2 - (b_{j,t}^* - b_{j,t})^2$  as the dependent variable, the unit of observation is a BM unit-month. In the latter, observations are weighted by  $\frac{s_{j,t}}{\sum_i \sum_i s_{i,t}}$  as described in Section VC and standard errors are clustered by month.

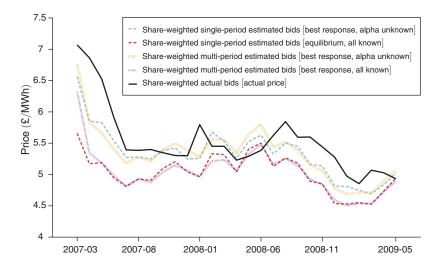


FIGURE 15. PREDICTED AND ACTUAL FR PRICE BY MONTH

*Notes:* Share-weighted average computed from bids predicted by fictitious play F(0) with adaptive learning  $A(\alpha)$  in both single and multi-period simulations, complete information Nash equilibrium without demand uncertainty  $A(\emptyset)$ , and actual bids (middle phase).

Figure 15 shows the time path of the price of FR paid by NG as predicted by alternative learning models and the complete information Nash equilibrium as well as the time path of the actual price of FR (black line). Modulus multiplicity issues, only changes in the demand and cost primitives can cause changes in the complete information Nash equilibrium. As the red dotted line in Figure 15 shows, these changes alone do not allow the complete information Nash equilibrium to vary sufficiently to track the actual price of FR with much accuracy.

The learning models allow changes in the perceptions about rivals' bids and demand to vary over time and to impact the predictions for bids. The red dotted line in Figure 15 shows single-period predictions from the model  $(F(0), A(\alpha))$  and demonstrates that allowing for these changes in perceptions enables the bids to

		Sing	Multi-period prediction				
	$A(\emptyset)$	$A(\alpha)$	$A(\alpha, \mu)$	$A(\alpha, \beta)$	$A(\alpha, \beta, \mu)$	$A(\emptyset)$	$A(\alpha)$
F(0)	0.15	0.15	0.23	0.18	0.17	0.15	0.27
F(0.5)	0.15	0.15	0.24	0.19	0.17	0.15	0.27
F(1)	0.24	0.24	0.33	0.27	0.25	0.17	0.28
Ea.	0.17	0.17	0.28	0.21	0.19		

Table 11—Late Phase: Average Absolute Prediction Error  $CE^{(\delta,y)}$ 

Note: Computed from bids predicted by fictitious play model  $F(\delta)$  or complete information Nash equilibrium (rows) in combination with adaptive learning model A(y) (columns).

Table 12—Late Phase: Mean Square Prediction Error  $MSE^{(\delta,y)}$ 

		Sing	Multi-period prediction				
	$A(\emptyset)$	$A(\alpha)$	$A(\alpha, \mu)$	$A(\alpha, \beta)$	$A(\alpha, \beta, \mu)$	$A(\emptyset)$	$A(\alpha)$
$\overline{F(0)}$	0.31	0.31	0.40	0.37	0.39	0.30	0.38
F(0.5)	0.32	0.32	0.40	0.38	0.39	0.30	0.38
F(1) Eq.	0.39 0.31	0.39 0.31	0.52 0.44	0.47 0.38	0.50 0.38	0.32	0.41

*Note:* Computed from bids predicted by fictitious play model  $F(\delta)$  or complete information Nash equilibrium (rows) in combination with adaptive learning model A(y) (columns).

change over time in ways that mimic the changes in the actual price of FR.<sup>33</sup> Even the multi-period predictions from the learning models do considerably better than the single-period prediction of the complete information Nash equilibrium: the light gray line shows multi-period predictions from the model  $(F(0), A(\alpha))$  and starts out just above the dark gray line that shows single-period predictions from the same model. However, this relies on adaptive learning about demand. The dark gray line shows the multi-period predictions from the model  $(F(0), A(\emptyset))$ . The fact that the difference between the dark and light gray lines is so notable indicates that allowing for learning about the price sensitivity parameter  $\alpha$  is important for the multi-period predictions to come close to the actual price of FR.<sup>34</sup>

Late or Stable-Price Phase.—Tables 11 and 12 provide the average absolute prediction error  $CE^{(\delta,y)}$  and  $CE^*$  and the mean square prediction error  $MSE^{(\delta,y)}$  and MSE\* for the late phase of the FR market; they are analog to Tables 8 and 9 for the middle phase. Both measures of fit improve in the late phase for the alternative learning models and for the complete information Nash equilibrium. In particular, the mean square prediction error is one-third or less of its value in the middle phase.

Recall that we estimate the marginal cost c by setting the time-average of the first-order conditions over the late phase to zero (see equation (8)). It may therefore not be a surprise that the predictions from the complete information Nash equilibrium fit the data from the late phase well. However, this does not imply that the bids

<sup>&</sup>lt;sup>33</sup> The time path of single-period predictions from the model  $(F(0.5), A(\alpha))$  is similar and thus omitted.

<sup>&</sup>lt;sup>34</sup>Our discussion is about relative fit; all models underestimate NG's cost of procuring FR services during the middle phase.

	$CE_t^{(0,\emptyset)}$	$-CE_t^*$	$(b_{j,t}^{(0,\emptyset)}-b_{j,t})^2$	$-(b_{j,t}^*-b_{j,t})^2$
Constant	-0.023 (0.007)	-0.007 (0.014)	-0.002 (0.001)	0.026 (0.012)
Time trend		-0.002 (0.001)		-0.002 (0.001)
Observations	29	29	1,529	1,529

Table 13—Late Phase: Comparison of Learning Model  $(F(0),A(\emptyset))$  and Complete Information Nash Equilibrium

*Notes:* In the first two regressions with  $CE_I^{(0,\emptyset)} - CE_I^*$  as the dependent variable, the unit of observation is a month. In the last two regressions with  $(b_{j,t}^{(0,\emptyset)} - b_{j,t})^2 - (b_{j,t}^* - b_{j,t})^2$  as the dependent variable, the unit of observation is a BM unit-month. In the latter, observations are weighted by  $\frac{s_{j,t}}{\sum \sum_i s_{i,t}}$  as described in Section VC and standard errors are clustered by month.

predicted by the learning models are either close to the data or close to the predictions from the equilibrium model.

It is difficult to determine the preferred models for perceptions about rivals' bids and demand in the late phase from our measures of fit. Tables 11 and 12 appear to favor the fictitious play models F(0) and F(0.5) over F(1). The baseline model  $A(\emptyset)$  that abstracts from demand uncertainty and the adaptive learning models  $A(\alpha)$ ,  $A(\alpha,\beta)$ , and  $A(\alpha,\mu)$  perform similarly according to both measures of fit. Part of the explanation may be that the sequential estimates of the various demand parameters are identical to their full-sample estimates by the end of the late phase.

The most striking conclusion from Tables 11 and 12 is that in the late phase the difference between the predictions from the leading learning models  $(F(0), A(\emptyset))$ ,  $(F(0.5), A(\emptyset))$ ,  $(F(0.5), A(\alpha))$ , and  $(F(0.5), A(\alpha))$  and the predictions from the equilibrium model are a fraction of what they were in the middle phase. Table 13, which is the analog of Table 10 for the middle phase, reports a precisely estimated average difference in average absolute prediction error of about 0.02 (compared to about 0.19 in the middle phase), and a precisely estimated average difference in mean square prediction error of about 0.002 (compared to about 0.19 in the middle phase).

The learning models continue to do slightly better than the equilibrium model, at least in terms of average absolute prediction error. One can see why in Figure 16, which is the analog of Figure 15 for the middle phase, and shows the predicted time paths of the cost of FR paid by NG from alternative models. In the late phase, the equilibrium predictions are slightly above the single- and multi-period predictions from the learning models which, in turn, are slightly above the data. However, these differences are much smaller than those in the middle phase, and the learning and equilibrium models move in very similar ways; indeed they seem to mimic each other.

Our findings support the presumption that the learning models are "well behaved" in the sense that they seem to converge to a complete information Nash equilibrium or something close to it. Convergence is not generally guaranteed under fictitious play (see Shapley 1964 and Fudenberg and Levine 1998), so it is encouraging that we find empirical support for it. To the extent that learning models are used in counterfactual analysis (see Lee and Pakes 2009 and Wollmann forthcoming), this suggests that counterfactual outcomes may be close to equilibrium outcomes that could

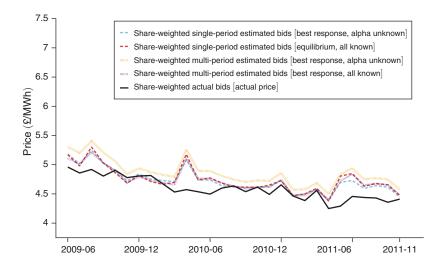


FIGURE 16. PREDICTED AND ACTUAL FR PRICE BY MONTH

*Notes:* Share-weighted average computed from bids predicted by fictitious play F(0) with adaptive learning  $A(\alpha)$  in both single and multi-period simulations, complete information Nash equilibrium without demand uncertainty  $A(\emptyset)$ , and actual bids (late phase).

plausibly be sustained over time. On the other hand, we also see that there is still some room left between our best predictions and the actual bids.

While the learning and equilibrium models converge to about the same place, there remains the question whether some of these models are better able to adjust to the environmental changes that occurred during the late phase. Here we have less to say. When we regress the actual bids on BM unit fixed effects and the predicted bids from each model separately, we obtain highly significant positive coefficients on the predicted bids. However, the coefficients obtained from the different models are virtually identical, in line with the fact that the different models are close to indistinguishable according to mean square prediction error.

Efficiency Consequences.—An interesting question is whether the out-of-equilibrium behavior in the middle phase of the FR market had important efficiency consequences, or merely amounted to a transfer from NG to firms. As FR demand is perfectly inelastic, efficiency hinges on the social cost of meeting that demand. To further assess this, we first compute the average cost per MWh of FR provided by the J=72 BM units owned by the top ten firms as  $\sum_t \sum_j \hat{c}_j s_{j,t} / \sum_t \sum_j s_{j,t}$ . We then recompute this cost had the FR market counterfactually been in equilibrium as  $\sum_t \sum_j \hat{c}_j s_{j,t}^* / \sum_t \sum_j s_{j,t}^*$ , where  $s_{j,t}^*$  is the market share of BM unit j in month t implied by the complete information Nash equilibrium. The average cost is £1.318/MWh in the data compared

<sup>&</sup>lt;sup>35</sup> We thank a referee for suggesting that we investigate this topic.

to £1.3133/MWh in the counterfactual, implying relatively minor efficiency consequences. This is both because the cost differences across BM units are not that big (see Table 4) and because the changes in shares are not large.

Summary.—Different models may be appropriate for different periods in an industry's evolution. In periods shortly after a major change in the environment, it may be better to rely on models that allow for learning than to rely on equilibrium for either one's understanding of, or one's predictions for, behavior. This seems true of the middle phase of the FR market for single-period predictions and to an even larger extent for multi-period predictions. During this time, the data appear to favor fictitious play models in which firms rely disproportionately on more recent observations to form beliefs about rivals' bids in combination with adaptive learning models that accommodate uncertainty about some aspects of demand. On the other hand, in the late phase we find that the complete information Nash equilibrium seems to fit about as well as the best learning models.

#### V. Conclusion

We have analyzed the evolution of the FR market in the UK following its deregulation. We find that the market seems to have converged to a rest point after about three and a half years, or 42 periods, of interaction. Subsequent changes in the environment seem to cause much smaller changes in bids than the bid changes that were observed in the prior "learning" period. The rest point seems consistent with a complete information Nash equilibrium in that cost estimates derived from a necessary equilibrium condition are plausible and in that learning models gravitate toward it.

There is, however, substantial heterogeneity in how the major market participants approach this rest point. Early on, some firms experiment while others are more cautious and make infrequent adjustments. During the middle phase, firm behavior is more predictable: bid predictions from fictitious play models in which firms best respond to recent rival behavior are able to explain a substantial share of the variance in bids. The fit is further improved by allowing for adaptive learning about the price sensitivity parameter. These models match the observed bids better than the bids predicted by the complete information Nash equilibrium as the latter approach the rest point much more rapidly than the actual data do, while the learning models approach the rest point more slowly and, as a result, mimic the actual data more closely. In the final phase, once the rest point is reached and firms had quite a bit of data on the play of their competitors, the equilibrium predictions fit about as well as the best fitting learning models and seem to adjust about as rapidly as do the learning models to changes in the environment.

Our empirical "case study" supports the idea that in stable environments play will generally converge to a Nash equilibrium. This is consistent with much of the theory of learning in games, and the corresponding idea that equilibrium play is a good prediction for the long-run outcome of a game with strategic players. But for predicting short-run play following a change in the environment, we find that models of fictitious play and adaptive learning outperform the complete information Nash equilibrium. This lends empirical support to the use of learning models, which to the best of our knowledge have thus far only been tested in the lab. One area where learning

models may be particularly helpful is in simulating counterfactual outcomes, a type of analysis increasingly used by regulatory authorities.

Finally, we emphasize that there are gaps in the fit of both learning and equilibrium models over the entire sample period which we study. None of these models explains the heterogeneity in firms' activity levels. Somewhat surprisingly, the cost of infrequent adjustment to bids in terms of lost profits seems small, which may itself be part of the explanation. Still the gaps in the fit suggests that other forms of analysis might also be helpful in predicting market evolution.

### **APPENDIX**

# A. Consistency of Cost Estimates

Given the behavioral assumption in equation (6), sufficient conditions for our estimation procedure to yield a consistent estimate of  $c_i$  as the time horizon  $T \to \infty$  are that (i) our estimate of the demand parameter  $\theta$  is consistent for that parameter, (ii) the firm's perceptions about  $b_{-i,t}$ ,  $\xi_t$ ,  $e_t$ , and  $\theta_t$  lead to an unbiased estimate of the time-averaged first-order conditions in equation (8) as  $T \to \infty$ , and (iii) values of  $\tilde{c}_i$  different from the true marginal cost  $c_i$  lead to values of the time-averaged first-order conditions that are bounded away from zero as  $T \to \infty$ .

The consistency condition (i) is standard. The identification condition (iii) is also standard as identification is hopeless if the objective function cannot asymptotically distinguish the true marginal cost from alternative values. Condition (ii) is the substantive assumption. It requires that the average of the firm's perceptions of its first-order conditions converges to the true average over time. In the online Appendix, we show that a sufficient condition for such convergence is that the subjective probability distribution underlying the firm's perceptions converges weakly to the objective probability distribution (uniformly over information sets).

In contrast, we do not know a necessary condition for a learning model to give rise to condition (ii). In general, learning need not even occur. Easley and Kiefer (1988) show that a single optimizing agent who controls a stochastic process may fail to learn the parameters of that process, depending on his incentive to "explore" versus "exploit." In games, fictitious play does not necessarily guarantee that players have correct perceptions of each other's play even if play is continued indefinitely (see the rock, paper, scissors example in Shapley 1964). The available convergence results typically rely on stringent assumptions on the underlying game (see Fudenberg and Levine 1998).

To formalize conditions (i), (ii), and (iii), let  $y_{i,t} \equiv (M_i, b_{i,t}, s_{i,t})$  and define

$$h^{k}(c_{i},\alpha,y_{i,t}) \equiv M_{t}s_{k,t} + \sum_{j \in \mathcal{J}_{i}} (b_{j,t} - c_{j}) M_{t} (1(k = j) - s_{k,t}) \frac{\alpha s_{j,t}}{b_{k,t}}$$
 and  $h(c_{i},\alpha,y_{i,t}) \equiv \left[h^{1}(c_{i},\alpha,y_{i,t}), \ldots, h^{J_{i}}(c_{i},\alpha,y_{i,t})\right]'$ . Let  $h^{T}_{i,t}(c_{i}) = h(c_{i},\hat{\alpha}_{T},y_{i,t})$  and  $h^{e}_{i,t}(c_{i}) = \mathcal{E}_{b_{-i,t},\xi_{r},e_{t},\theta_{t}}[h(c_{i},\alpha,y_{i,t}) \mid \Omega_{i,t-1}]$ . We require that

$$||T^{-1}\sum_{t=44}^{T} (h_{i,t}^{T}(c_i) - h_{i,t}^{e}(c_i))|| = o_p(1)$$

and

$$\sup_{\|\tilde{c}_{i}-c_{i}\|\geq\epsilon}\|T^{-1}\sum_{t=44}^{T}h_{i,t}^{T}(\tilde{c}_{i})\|^{-1} = O_{p}(1), \quad \forall \epsilon > 0,$$

where  $\|\cdot\|$  is the Euclidean norm,  $o_p(1)$  indicates convergence in probability to 0, and  $O_p(1)$  indicates stochastically bounded. Given these requirements, the proof of consistency follows from Theorem 3.1 in Pakes and Pollard (1989). The first of these requirements combines conditions (i) and (ii) above; the second is a formalization of condition (iii).

### B. Data

Data Sources.—Since a redesign on November 1, 2013, the data website of NG is available at http://www2.nationalgrid.com/UK/Industry-information/Electricity-transmission-operational-data/Data-explorer/Outcome-Energy-Services/. The data on the FR market are available under the tab "Frequency Response—FFR and Mandatory." We downloaded our data from a previous version of the NG data website. In those cases detailed below where the data are no longer available on the NG data website, they are available from the authors on request. NG used to publish Seven Year Statements detailing their projections of energy supply and demand and upcoming challenges. These were available at http://www.nationalgrid.com/uk/Electricity/SYS/archive/.

- **Bids:** We obtained FFR bid data directly from the NG data website. The relevant file is labeled "Prices." Currently, a version is available that starts in January 2007 and is updated every month. From the old version of the data website, we downloaded one file for the period from November 2005 to January 2010 and another file for January 2007 to July 2013. These files contain monthly bids (in £/MWh) by every BM unit with mandatory FR provision requirements separately for the market segments primary, secondary, and high. The combined data period from the two files is November 2005 to July 2013.
- Capabilities: We obtained FR capabilities data directly from the NG data website. The relevant file is labeled "Capabilities." Currently, a version is available that starts in January 2006 and is updated every month. From the old version of the data website, we downloaded one file for the period from November 2005 to January 2010 and another file for January 2006 to August 2013. The former file reports that November and December 2005 are not available, so only the latter file is relevant, since it contains all of the data that are available. The file contains monthly response capabilities by every BM unit with mandatory FR provision requirements separately for the market segments primary, secondary, and high. For the market segment primary, response capabilities in MWh are given at 0.2Hz, 0.5Hz, and 0.8Hz, while for the market segments secondary and high, only response capabilities at 0.2Hz and 0.5Hz are listed. In each case, the column on the right represents the maximum over the operating range. These values are constant over the sample period for more than 80 percent of BM units. The data period is January 2006 to August 2013.

- Quantities: We obtained FR quantity data directly from the NG data website. Unfortunately, the new data website no longer provides historic quantities, and only a file that holds quantities from August 2013 is available. We downloaded monthly quantity files for November 2005 to June 2013. Each of these files contains one month of daily holding quantities in MWh by every BM unit with mandatory FR provision requirements separately for the market segments primary, secondary, and high. The combined data period of these monthly files is November 2005 to June 2013.
- Main Market: Elexon publishes all messages submitted to the Balancing Mechanism Reporting System on a given day at http://www.bmreports.com/. An example for a daily file is http://www.bmreports.com/tibcodata/tib\_messages.2003-01-01.gz. Each file collects the messages submitted as part of the BM on a given day. These messages contain information on final physical notification (FPN), maximum export limit (MEL), bid-offer data (BOD), or bid-offer acceptance level (BOAL) for typically a half-hour interval.
- **Electricity Demanded:** We take information on electricity demanded from NG at http://www.nationalgrid.com/uk/Electricity/Data/Demand+Data/. The data are stored in a sequence of Excel spreadsheets, each of which has the quantity demanded on a given day.
- **Firm Frequency Response:** We obtain information on FFR from the reports published at http://www2.nationalgrid.com/UK/Industry-information/Electricity-transmission-operational-data/Report-explorer/Services-Reports/. The data are stored in a sequence of Excel spreadsheets published monthly, each of which has FFR volumes by day.
- Fuel Type: We take fuel type information from Appendix F1 of the Seven-Year Statement prepared by NG in 2011 at http://nationalgrid.com/NR/rdonlyres/3B1B4AE4-2368-4B6E-8DA4-539A67EAD41F/47211/NETSSYS2011AppendixF1.xls. The sheet "F-2," corresponding to table F.2, provides fuel type for every BM unit listed under the column "Plant type." For an additional 11 stations, we take information on fuel type from Variable Pitch at http://www.variablepitch.co.uk/grid/.
- Fuel Prices: The UK Department of Energy and Climate Change publishes quarterly and annual prices of fuels purchased by generators and of gas at UK delivery points. A file titled "Average prices of fuels purchased by the major UK power producers and of gas at UK delivery points (QEP 3.2.1)" is available at https://www.gov.uk/government/statistical-data-sets/prices-of-fuels-purchased-by-major-power-producers. The sheet "Quarterly" contains the quarterly price of coal, oil, and gas, measured in pence per kilowatt hour (KWh), in columns D, F, and G.
- Vintage: We take fuel type information from Appendix F1 of the Seven-Year Statement prepared by NG in 2011 at http://nationalgrid.com/NR/rdonlyres/3B1B4AE4-2368-4B6E-8DA4-539A67EAD41F/47211/NETSSYS2011AppendixF1.xls. The sheet "F-2," corresponding to table F.2, provides vintages for most BM units under the column "Commissioning Year." The cell is empty for almost all hydropower stations, so we take this information from the website of the British Hydropower Association at http://www.british-hydro.org/. For an additional 11 power stations we take this information

from Wikipedia (5), from press releases prepared by the respective operator (5), and the website www.scottish-places.info (1). We are missing vintage for FAWN-1, which is connected with the Esso refinery in Fawley.

• Ownership: After registration on https://www.elexonportal.co.uk/, information on the registered party is contained in the file reg\_bm\_units.csv available under "Operational Data" → "Registration Information" → "Registered BM units" or under https://www.elexonportal.co.uk/REGISTEREDBMUNITS. It is based on registration data at the Central Registration Agency and under "Party Name" lists the registered party. We downloaded a version of this file on December 29, 2009 and July 15, 2013, but there were no conflicts.

Sample and Variable Construction.—The unit of observation is BM unit by month. We consider the time period November 2005 to October 2011. We include BM units in the analysis if they provided positive FR quantity in at least one of these months. We aggregate quantities for the three market segments primary, secondary, and high (see footnote 2) by summing daily quantities across segments and days. For BM unit *j* in month *t* we thus obtain FR quantity as

$$q_{j,t} = \sum_{k=P,S,H} \sum_{\tau \in t} q_{k,\tau,j,t},$$

where k indexes market segments and  $\tau$  days, and we abuse notation to denote as  $\tau \in t$  the days in month t. The FR bids are constructed as quantity-weighted averages of segment-specific bids, where the weights are constant and given by the overall quantities of the three segments over the sample period:

$$b_{j,t} = \left(\sum_{k=P,S,H} Q_k b_{k,j,t}\right)/Q,$$

where  $Q_k = \sum_j \sum_t \sum_{\tau \in t} q_{k,\tau,j,t}$  and  $Q = Q_P + Q_S + Q_H$ .

Because a bid above £23/MWh is only accepted 12 times in our dataset of over 9,000 observations, we label such a bid noncompetitive; we otherwise label the bid competitive. One reason to opt out of the FR market by submitting a noncompetitive bid is that the BM unit undergoes maintenance that month. Modeling maintenance and other reasons a BM unit opts out of the FR market is beyond the scope of this paper, and throughout we simply drop the corresponding observations. We also drop observations if the bid is missing.

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