



Management Accounting for Decision Making Prof. Narasimhan M S Cost Analysis for Decision Making

Operating Income and Employee cost of two software companies and two steel companies are given below. Perform regression analysis to assess how employee cost behaves when there is a change in revenue.

	Infosys		Wipro	
Year	Operating	Employee	Operating	Employee
	Income	Cost	Income	Cost
Mar-07	13,149	6,293	10,227	4,272
Mar-08	15,648	7,791	13,684	5,768
Mar-09	20,264	9,960	17,493	7,409
Mar-10	21,140	10,340	21,507	9,283
Mar-11	25,385	12,459	22,922	9,094
Mar-12	31,254	15,473	26,301	10,937
Mar-13	36,765	19,932	31,683	13,312
Mar-14	44,341	24,350	33,227	15,904
Mar-15	47,300	25,115	38,757	18,338
Mar-16	53,983	28,206	41,210	19,726





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	Tata Steel		SAIL	
Year	Operating	Employee	Operating	Employee
	Income	Cost	Income	Cost
Mar-07	15,135	1,397	28,081	4,156
Mar-08	17,458	1,599	34,088	5,083
Mar-09	19,653	1,804	39,768	7,918
Mar-10	24,349	2,295	43,188	8,561
Mar-11	25,022	2,354	40,520	5,417
Mar-12	29,396	2,837	43,307	7,623
Mar-13	33,933	3,047	46,335	7,932
Mar-14	38,199	3,602	44,441	8,638
Mar-15	41,711	3,673	46,643	9,579
Mar-16	41,785	4,602	45,653	9,736

Hint: If you get negative fixed cost in regression, perform the regression analysis again after checking "constant is zero" box in the EXCEL