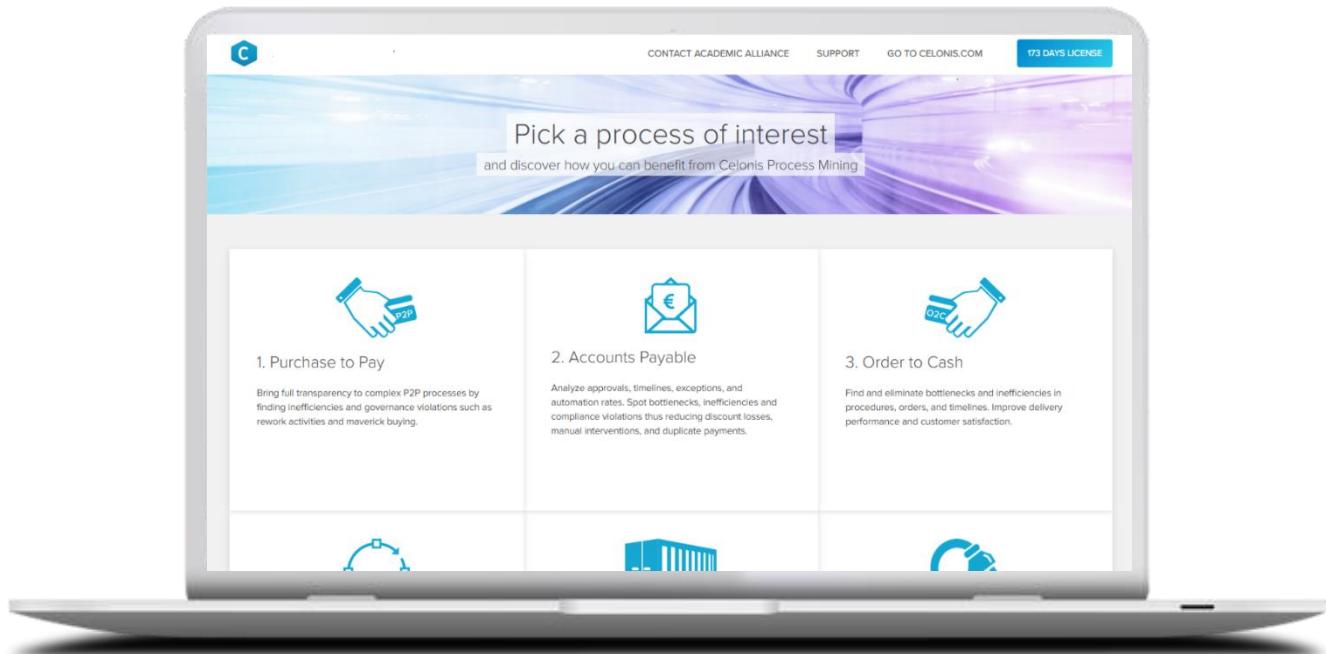


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Celonis Process Mining Turning Data into Value

GUEST LECTURE | September 06, 2018

JANINA NAKLADAL



	Processes as a key success factor
	About Celonis – A start-up success story
	Theoretical foundations of process mining technology
	Live demo and hands-on exercises
	Celonis PI – Process Mining becomes smart
	Creating business value with process mining
	Use cases and requirements for successful application of process mining
	A look into the future

What are the largest
companies by market
capitalization?



Information is the oil
of the 21st century,



and analytics is the
combustion engine.

Peter Sondergaard, SVP Gartner

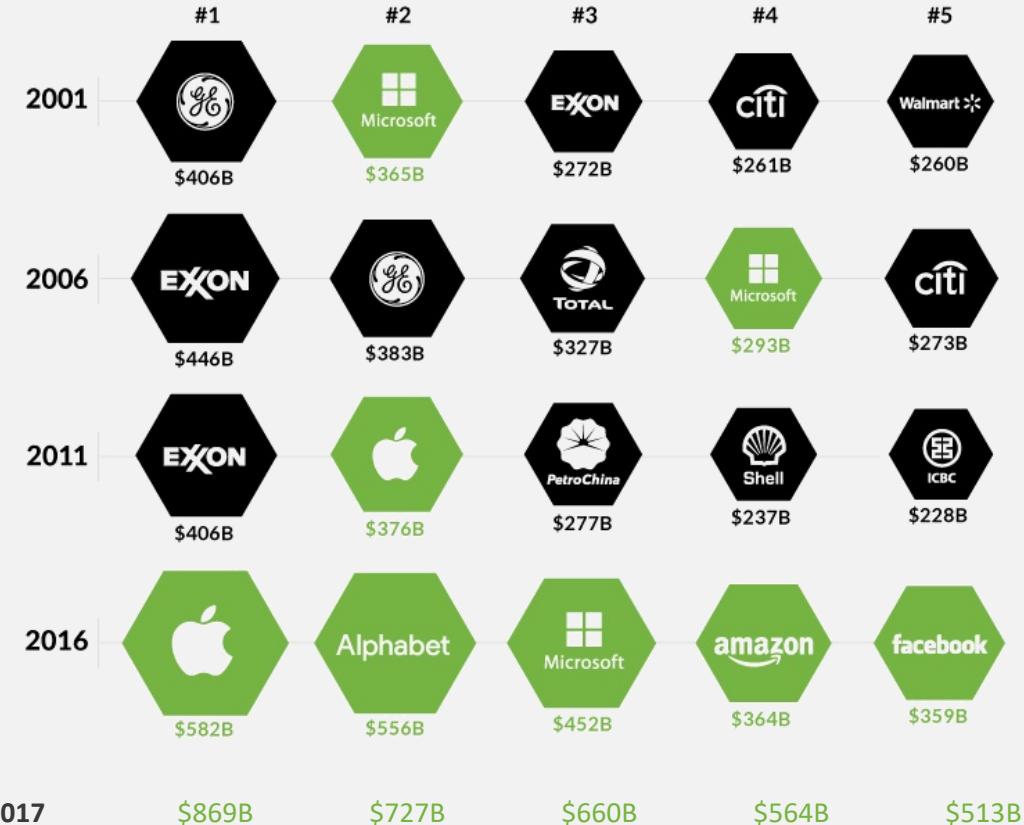
THE LARGEST COMPANIES BY MARKET CAP

The oil barons have been replaced by the whiz kids of Silicon Valley



Top 5 Publicly Traded Companies (by Market Cap)

Tech Other





BOSCH

logovaults



SIEMENS



amazon.com



ECONOMIC DRIVERS

CUSTOMER EXPECTATIONS



INSTANT
GRATIFICATION



QUALITY EXPERIENCE



TRANSPARENCY AND
AUTHENTICITY

PRODUCTIVITY



LABOR RATES ARE
EQUALIZING



POPULATION
GROWTH IS
SLOWING

Customer centricity



Shorter product cycles



Robotization



Winner-takes-it-all markets



Global, complex and digital supply chains



Mass customization of products





ROBOTS

This is the first Adidas shoe made almost entirely by robots

Using robots to make shoes means moving factories closer to the people who buy them.

BY APRIL GLASER | @APRILASER | SEP 27, 2016, 10:13AM EDT

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Customized designs

Robotic production

Adidas

Adidas Stan Smith classic shoes. Image: apaplay/Shutterstock

The need for speed: Adidas and Siemens to build future digital factories

by John Kennedy

4 MAY 2017 414 SHARES



LATEST NEWS

 X marks the spot as new name for iPhone leaks ahead of launch
2 HOURS AGO

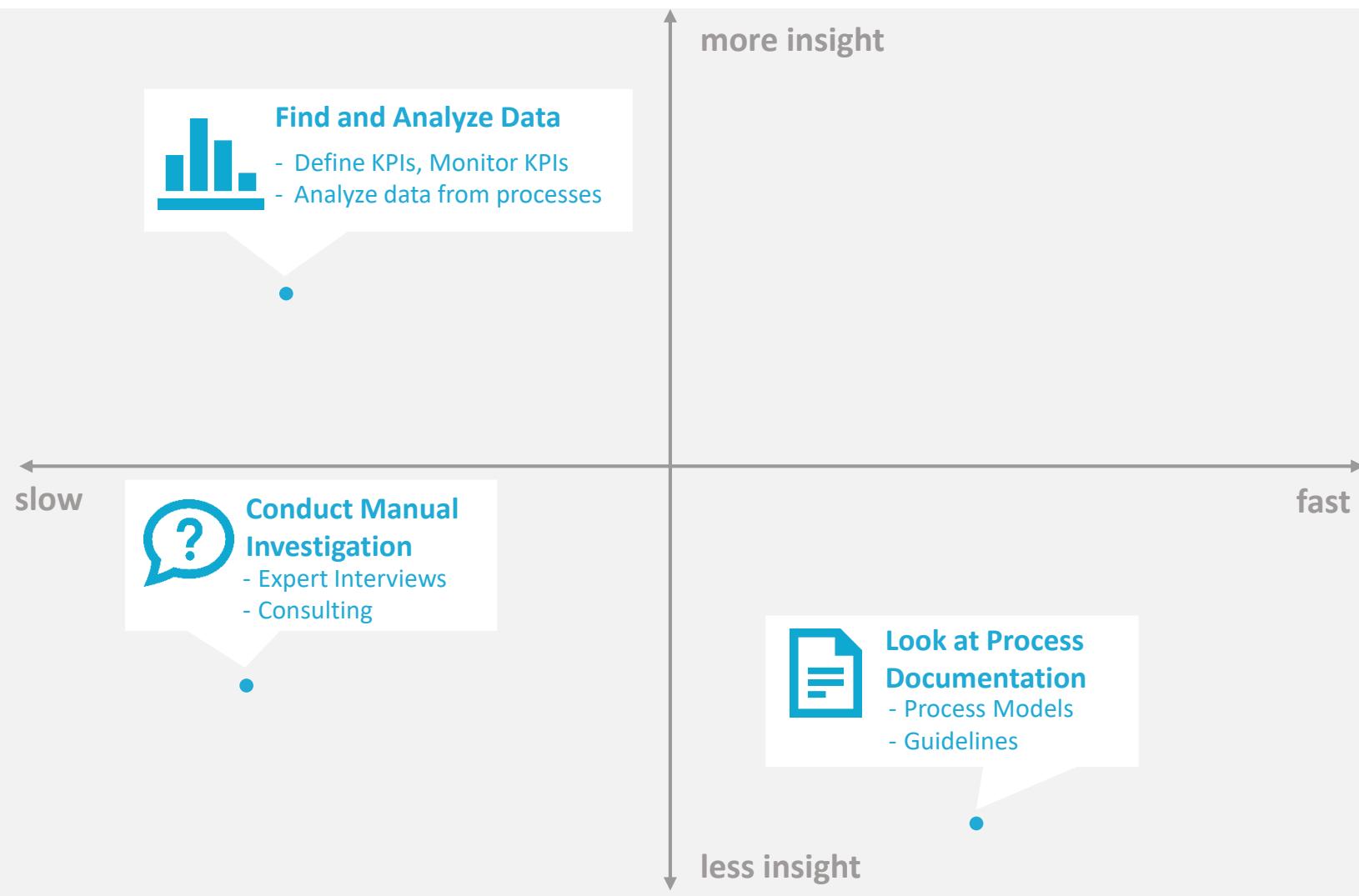
 These Irish sisters are on a roll with statement style for wheelchairs
3 HOURS AGO

 Faster time-to-market
Weekend takeaway: Inside the business of change
Faking our fake news: How to survive the news cycle
3 DAYS AGO

THE TRANSFORMATION MACHINE



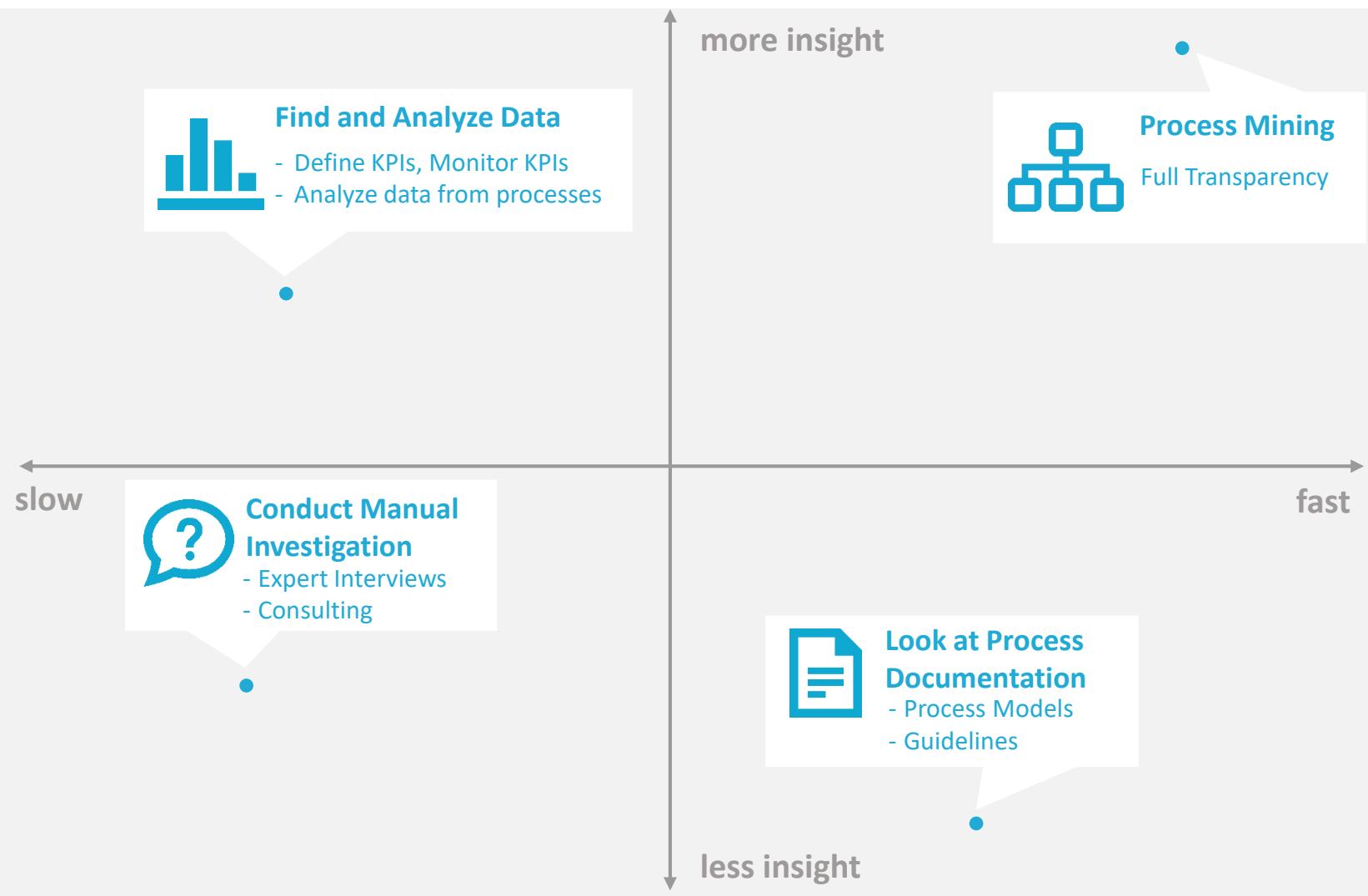
HOW DO YOU GET INSIGHTS INTO BUSINESS PROCESSES?



The methods currently available are not efficient or powerful enough.



HOW DO YOU GET INSIGHTS INTO BUSINESS PROCESSES?



Time for a change:
Switch on the lights!



Who we are

HOW EVERYTHING STARTED IN 2011...

THE TEAM



THE PROJECT

The screenshot shows a 'Web Help Desk' interface with a 'Ticket History' section. The title above the interface reads 'INFORMATION TECHNOLOGY HELP DESK'. The ticket history table lists the following items:

No.	Date	Updated	Status	Request Detail
25	7/22/08	7/22/08	Open	Reimage Computer Lab: Update main image on server and... I've reimage and need to update my records. Please update r...
24	7/25/08	7/25/08	Open	New White Board: My room just received a new white board... T. Siddle: We will send John to install it on Thursday at noon...
22	1/24/08	1/24/08	Open	New White Board: My room just received a new white board installing it. Then...
21	1/24/08	1/25/08	Assigned	Reimage Computer Lab: Update main image on server and...
19	1/24/08	1/24/08	Open	Check-out Desktop to New Employee * Check out in WHO...
18	1/24/08	1/24/08	Open	Create Email Address: New Employee: [first_initial][last_name]
17	1/24/08	1/25/08	Open	Create Phone Extension: New Employee
16	1/24/08	1/24/08	Closed	Configure Office/Cube: New Employee T. Siddle: She's all set! Regards, Facilities Dept.
15	1/24/08	1/24/08	Open	Send employee 401k Contribution Forms: New Employee
14	1/24/08	1/25/08	Assigned	Send employee Insurance & HIPPA Forms: New Employee

Process Mining
Discovering Workflow Models from Event-Based Data
A.J.M.M. Weijters W.M.P. van der Aalst
Eindhoven University of Technology, P.O. Box 513, NL-5600 MB, Eindhoven, The Netherlands, +31 40 2473857/2290

Abstract
Contemporary workflow management systems are driven by explicit process models, i.e., a completely specified workflow design is required in order to enact a given workflow process. Creating a workflow design is a complicated task involving many steps and typically there are discrepancies between the actual workflow processes and the process models proposed by the management. Therefore, we propose a technique for process mining. This technique uses workflow logs to discover the workflow process as it is actually being executed. The process mining technique proposed in this paper can deal with noise and can also be used to validate workflow processes by uncovering and measuring the discrepancies between prescriptive models and actual process executions.

1. Introduction

During the last decade workflow management concepts and technology [2, 9, 10] have been applied in many enterprise information systems. Workflow management systems such as Stafware, IBM MQSeries, COSA, etc. offer generic modeling and enactment capabilities for structured business processes. By making graphical process definitions, i.e., models describing the life-cycle of a typical case (workflow instance) in isolation, one can configure these systems to support business processes. Besides pure workflow management systems many other software systems have adopted workflow technology.

Despite its enormous many advantages are encountered when working with flow



Technische Universität München



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\$50 million Series B investment (2018) on a **\$1 billion valuation**



OUR SUCCESS



USER & USAGE



100,000+
Users



350+
Enterprise
customers



15+
Industries



25
Countries



90+
Partners



70+
Standard
Connectors



68
Different
connected
processes



70+ ERPs
Biggest
customer
landscape



30+ TB
Largest
customer
Installation



But... What is Process Mining?

NOTHING ON EARTH
COULD COME BETWEEN THEM.

LEONARDO DiCAPRIO KATE WINSLET

JAMES CAMERON
TITANIC

PARKS ORGANIC PICTURES AND 20TH CENTURY FOX PRESENT A LIGHTSTORM ENTERTAINMENT PRODUCTION A JAMES CAMERON FILM "TITANIC" LEONARDO DiCAPRIO KATE WINSLET RYAN REYNOLDS CLIVE OWEN FRANCES MCGEESEY GENE HACKMAN DAVID HORNBERG AND BILL PAXTON MUSIC BY JAMES HORNER EDITORS DEBORAH L. SCOTT AND RANDY GERSTON PRODUCED BY CLAUDIO GATTI STYLING SPONSORSHIP BY CANTERBURY DUFF ALEX JAMES CAMERON RICHARD L. HARRIS DIRECTOR OF PHOTOGRAPHY PETER LAMONT PROPS BY RUSSELL CARPENTER EXECUTIVE PRODUCER BY JAMES CAMERON MUSIC BY RAY SANDBURG BOOK BY JAMES CAMERON AND JON LANDAU DIRECTED BY JAMES CAMERON

Featuring "My Heart Will Go On" Performed by Celine Dion

Soundtrack Available on SONY CLASSICAL

titanicmovie.com



(P.) OFFICIAL LOG BOOK. No. 2.

ENTERED WITH THE ADMIRALTY SEPTEMBER 1851

OFFICIAL

HOME TRADE SHIP.

Name of Ship	Date and Place of Registration	Port of Registry	M	Owner Name	Value
Glosteria	Aberdeen 1842	George Wilson			

Date of Commencement of the Voyage

Wednesday October 14th 1855

Name of the Voyage or Dispatch

From Cardiff to Callao bound

for Valparaiso, Chile and to Guayaquil and from thence

Delivered to the Shipping Master of the Port at

Callao September the 24th 1856

Signed

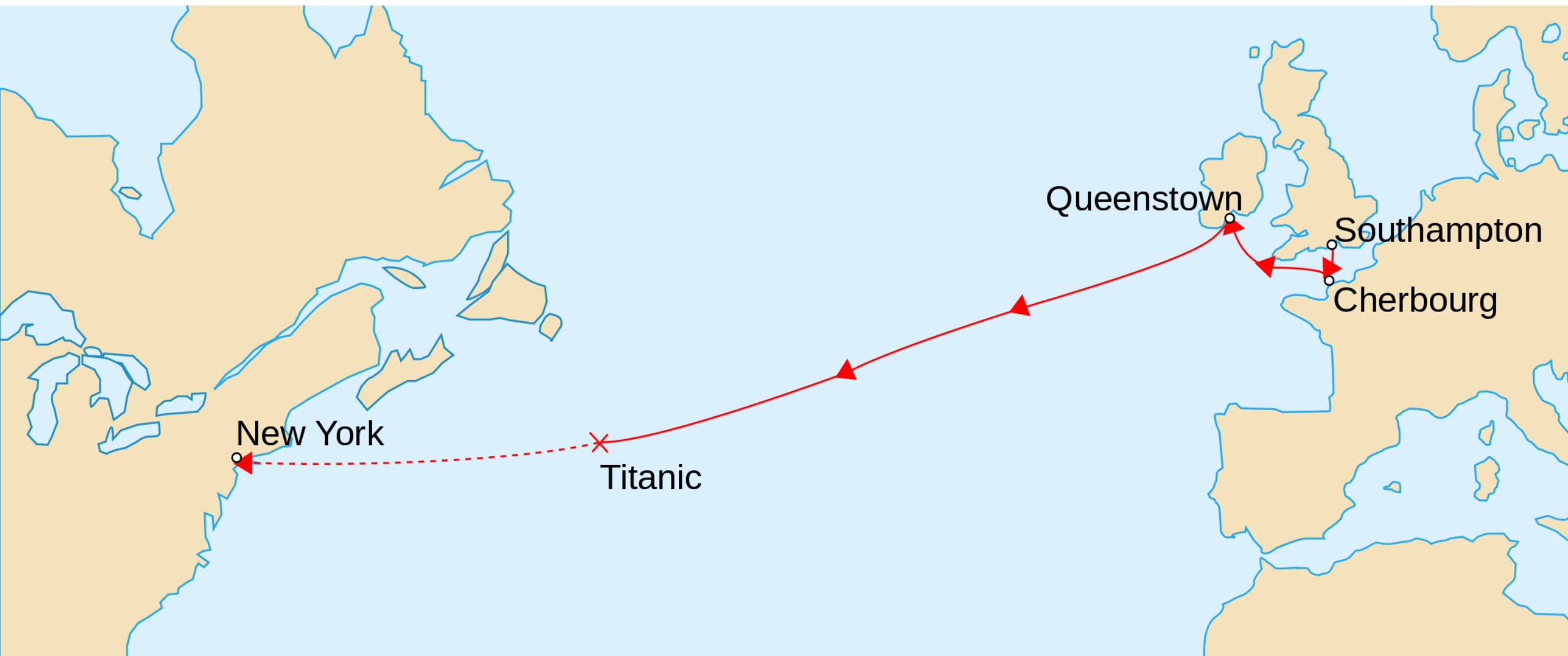
John

Regd

Note.—The above entries are to be filled up every Month before the log is closed & sealed.

Abstract Log—U. S. Schooner Taney,

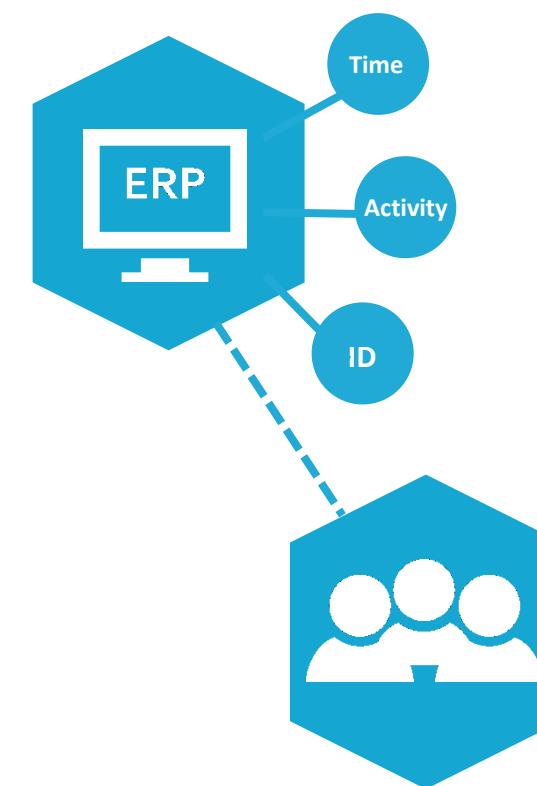
DATE.		Latitude.	Longitude	CURRENT.		WIND.		CLOUDS.			Bar.	
				N.	W.	Set.	Velocity in knots per h.	Direction.	Force.	Kinds.		
Month & Day.	Hour.											
Nov. 30	8 A. M.	31° 44'	51° 51'	N. 4° W.	0.9	S. S. W.	Fresh.	Cirro Stratus.	10	S. W.	30.06	
	4 P. M.	31° 47'	51° 4'			S. S. W.	Fresh.	Cir. Cum. Stratus and Nimbus.	10	S. W.	30.09	
Dec. 1	Midn't.	31° 52'	50° 51'	N. N. W.	Light breeze.	N. N. W.	Nimbus and Cum. Stratus.	10	S. W.	30.10		
	8 A. M.	31° 59'	49° 48'			S. W.	Moderate.	Nimbus and Cirro Cum. Stratus.	10	S'd. & W'd.	30.12	
	4 P. M.	32° 00'	49.13			S. S. E.	Light breezes.	Nimbus.	10	Southward.	30.12	
" 2	Midn't.	32° 00'	48° 50'	S. S. E.	Light breezes.		Nimbus.	10	Southward.	30.12		
" 2	8 A. M.	32° 24'	48° 26'			N. 53° W.	0.5	S. E.	Moderate.	Cum. Stratus.	8	S'd. & E'd.
	4 P. M.	32° 25' 20"	47° 50'	Westward.	0.5	South.	Moderate.	Cir. Cum. Strat.	5	Southward.	30.18	





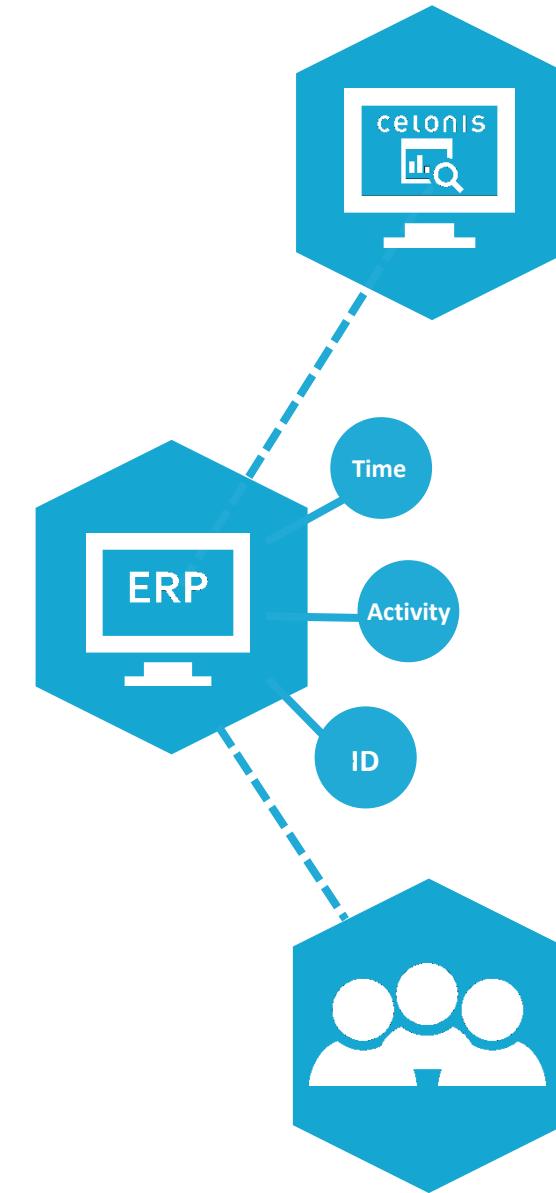
IT-based work
Every workflow is
supported by IT
systems like SAP.

Order No	Activity	Timestamp
1002	Enter order	2013-01-13 01:05:37
1002	Deliver goods	2013-01-20 01:04:41
1002	Create Invoice	2013-01-27 11:34:29
1002	Payment	2013-01-27 14:35:00
1003	Enter order	2013-01-13 01:05:54
1003	Deliver goods	2013-01-20 01:04:48
1003	Create Invoice	2013-01-27 11:34:38
1003	Payment	2013-01-27 14:35:04
1004	Enter order	2013-01-13 01:06:03
1004	Deliver goods	2013-01-20 01:04:52
1004	Create Invoice	2013-01-27 11:34:46
1004	Payment	2013-01-27 14:35:10
1005	Enter order	2013-01-13 01:06:03
1005	Deliver goods	2013-01-20 01:04:52
1005	Create Invoice	2013-01-27 11:34:46
1005	Payment	2013-01-27 14:35:10
1006	Enter order	2013-01-13 01:06:03
1006	Deliver goods	2013-01-20 01:04:52
1006	Create Invoice	2013-01-27 11:34:46
1006	Payment	2013-01-27 14:35:10
1007	Enter order	2013-01-13 01:06:03
1007	Deliver goods	2013-01-20 01:04:52
1007	Create Invoice	2013-01-27 11:34:46
1007	Payment	2013-01-27 14:35:10
1008	Enter order	2013-01-13 01:06:17
1008	Deliver goods	2013-01-20 01:04:57
1008	Create Invoice	2013-01-27 11:34:55
1008	Payment	2013-01-27 14:35:16
1008	Enter order	2013-01-13 01:06:24
1009	Deliver goods	2013-01-20 01:05:01
1009	Create Invoice	2013-01-27 11:35:03
1009	Payment	2013-01-27 14:35:22
1009	Enter order	2013-01-13 01:06:25



Digital Footprints
Celonis Process Mining
finds & reconstructs
digital workflow traces.

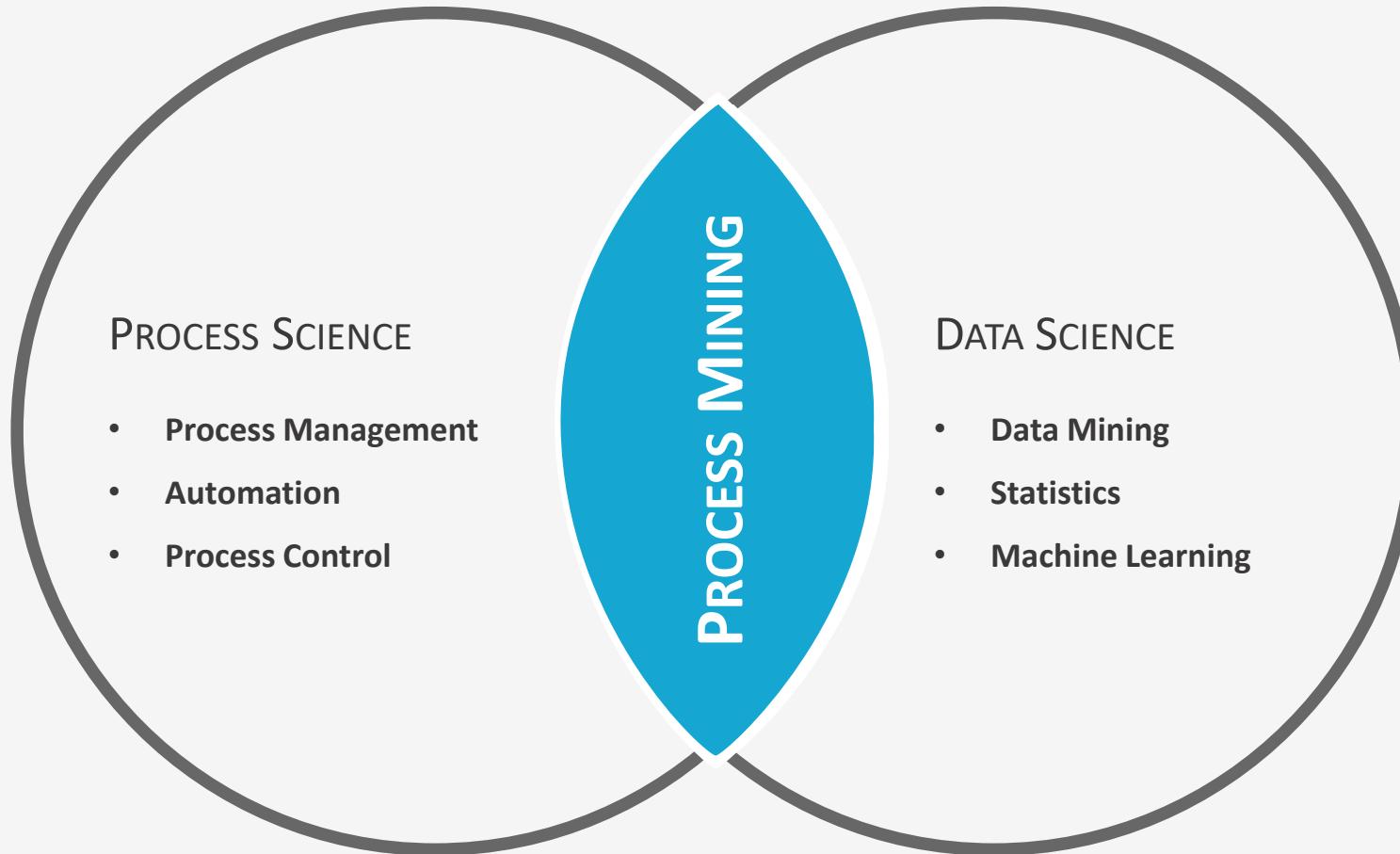
IT-based work
Every workflow is
supported by IT
systems like SAP.

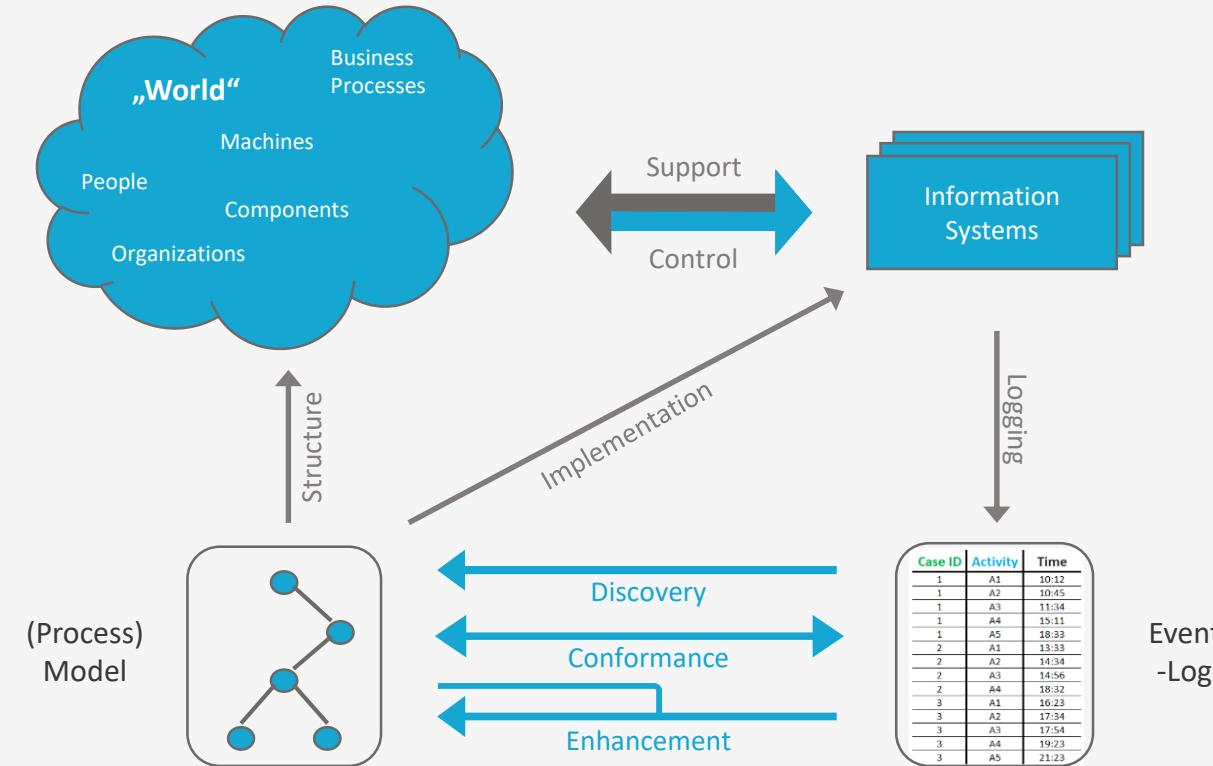


Full Transparency
Actual process flows
are visualized in real
time.

Digital Footprints
Celonis Process Mining
finds & reconstructs
digital workflow traces.

IT-based work
Every workflow is
supported by IT
systems like SAP.





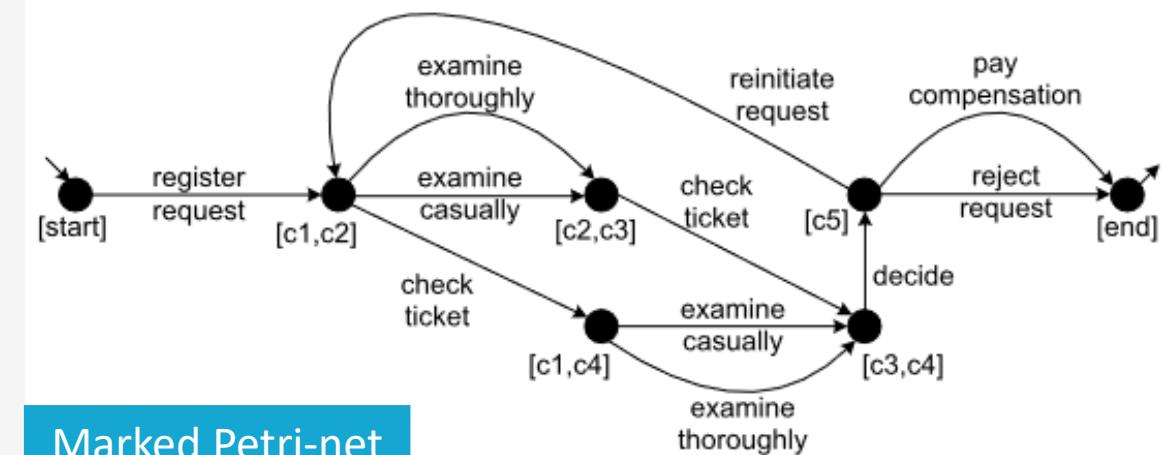
Operations Management:

Models are

- used to redesign, plan and control process flows
- tailored towards a particular analysis technique
- only used for answering a specific question

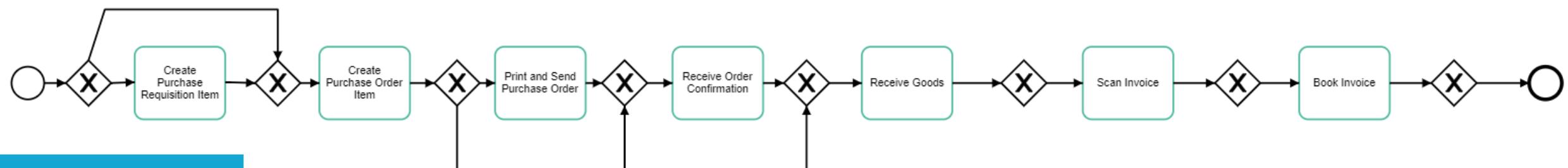
Business Process Management:

Process models serve multiple purposes



Goal:

Decide which activities need to be executed and in what order



“Data Generators/Sources”

Information System Activities



Sensors & IoT Devices

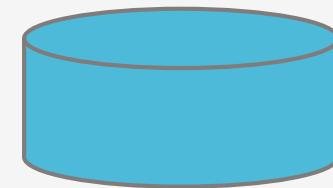


System Interaction

Event Logging



Event Log



THE DATA MODEL

CaseID	Activity	Timestamp
10001	Create purchase order	01-01-2009, 8:35 am
10001	Print and send purchase order	03-01-2009, 12:13 am
10001	Goods receipt	07-01-2009, 07:01 am
10001	Scan invoice	09-01-2009, 2:00 pm
10001	Book invoice	10-01-2009, 10:30 am
10002	Create purchase requisition	02-02-2009, 1:17 pm
10002	Create purchase order	04-02-2009, 9:15 am
10002	Print and send purchase order	07-02-2009, 4:41 pm
10002	Goods receipt	27-02-2009, 6:53 am
10002	Scan invoice	28-02-2009, 1:00 pm
10002	Book invoice	13-03-2009, 11:59 am
10003	Scan invoice	13-04-2009, 10:00 am
10003	Create purchase order	17-04-2009, 3:47 pm
10003	Print and send purchase order	17-04-2009, 5:30 pm
10003	Goods receipt	27-04-2009, 4:23 pm
10003	Book invoice	30-04-2009, 8:50 am

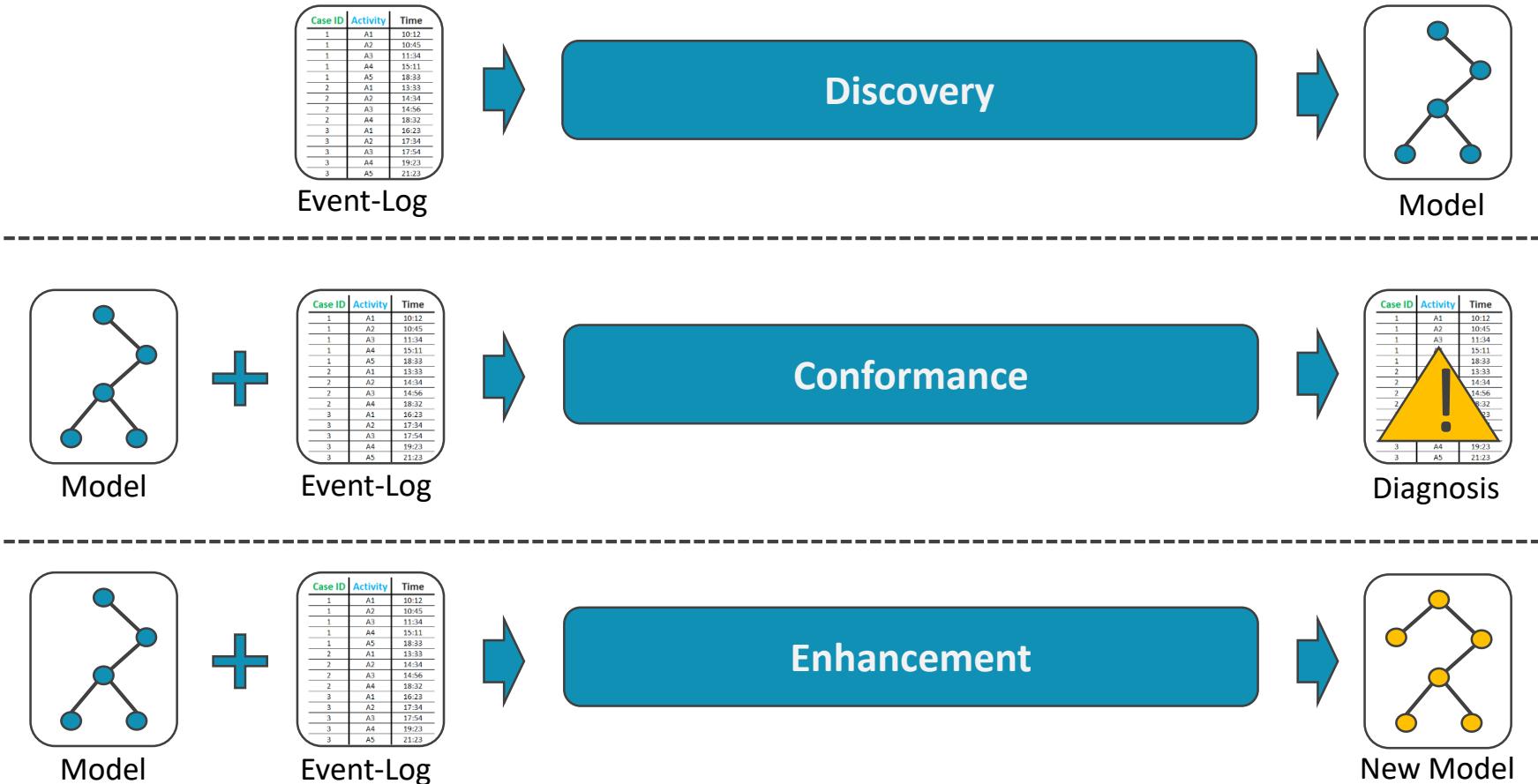


Event log

CaseID	Net order value	Vendor	Company code
10001	5337.98	Unisono SE	100
10002	250.30	Piccolo Ltd.	600
10003	12.17	Poly AG	100



Case table

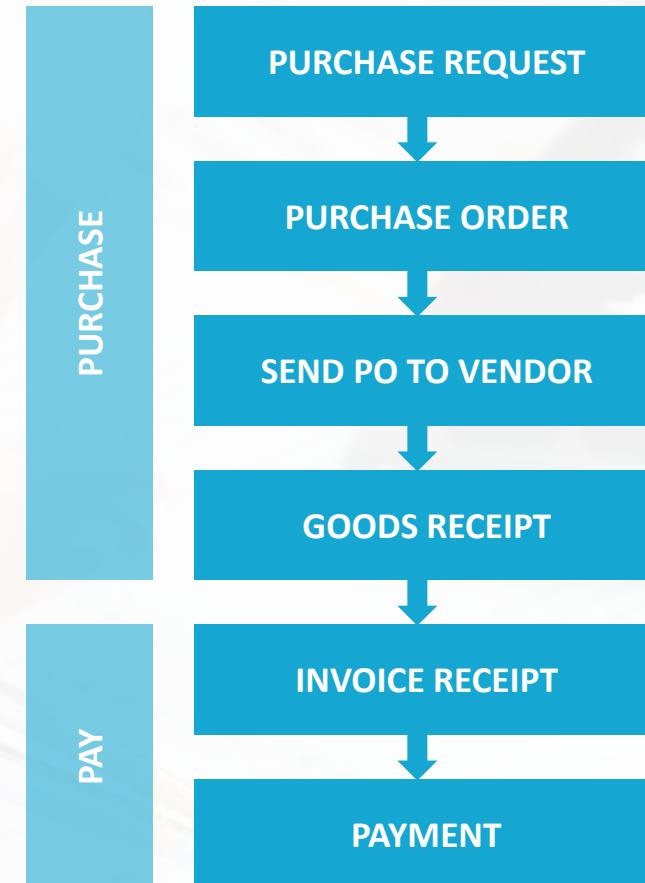


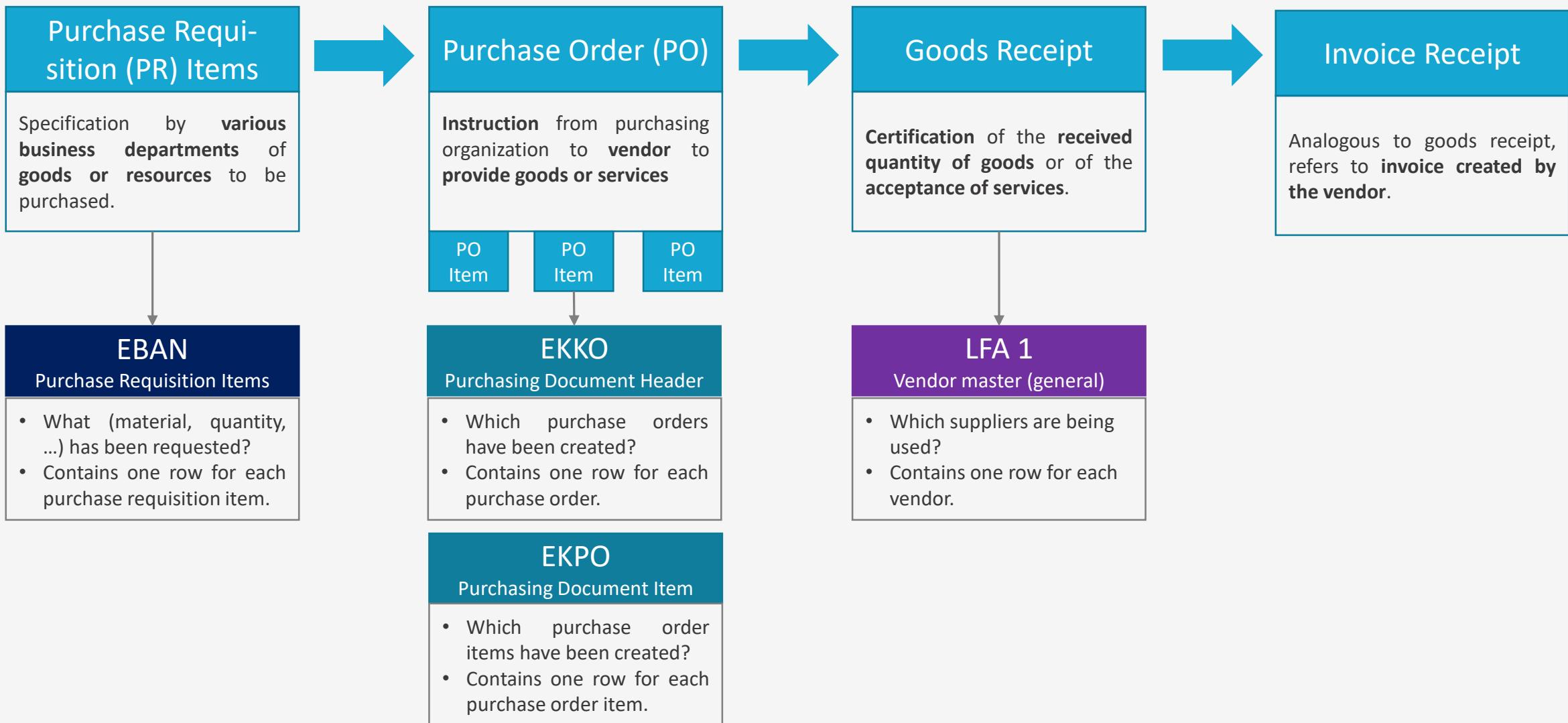


		Skills	Know how	Typical tasks
Viewer 	Departments	Business  Analytics  Coding 	<ul style="list-style-type: none"> ✓ Process knowledge ✓ No technical knowledge required 	<ul style="list-style-type: none"> ✓ Performance analysis ✓ Single case analysis ✓ Process improvement, e.g. customer relationship management
Analyst/Key User 	Departments or Center of Excellence	Business  Analytics  Coding 	<ul style="list-style-type: none"> ✓ Understand the requirements of the departments/viewers ✓ Analytical skills (e.g., reporting in Excel) 	<ul style="list-style-type: none"> ✓ Create new analyses ✓ Definition of KPIs ✓ Implementing the requirements of the departments/viewers ✓ Data validation
Data Scientist 	IT	Business  Analytics  Coding 	<ul style="list-style-type: none"> ✓ Knowledge about the data models ✓ SQL skills 	<ul style="list-style-type: none"> ✓ Connecting new processes ✓ Add further data sources

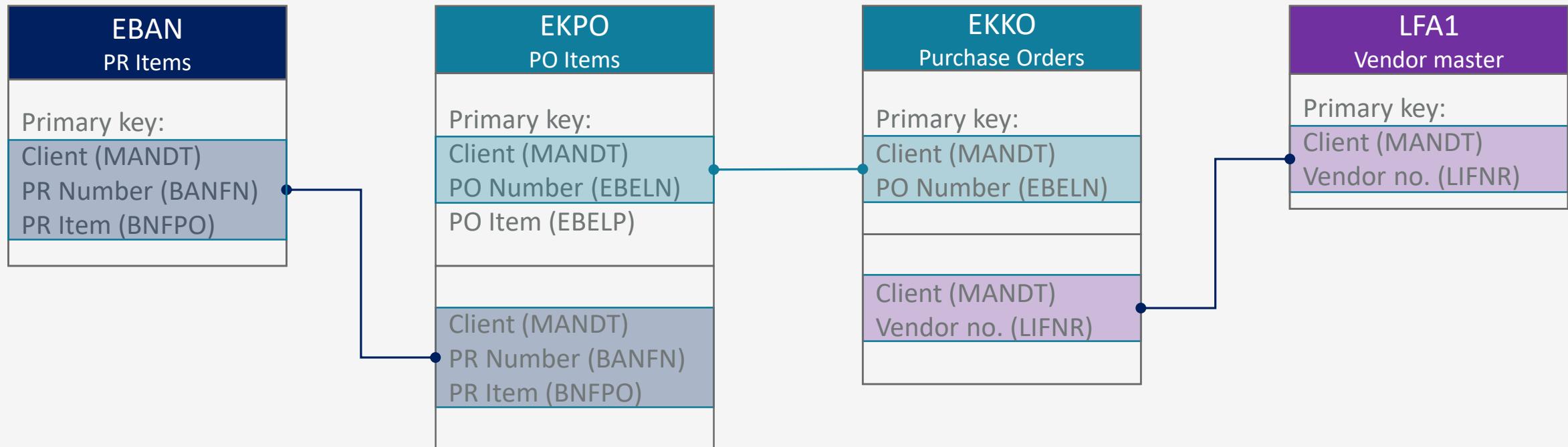
Purchase-to-Pay (P2P)

- Core business process
- High number of transactions
- Complexity:
Requests, approvals, timelines
- Various departments involved:
Procurement, Accounting, Warehousing,...





EBAN	EKPO	EKKO	LFA 1
<p>Purchase Requisition Items</p> <ul style="list-style-type: none"> • What (material, quantity, ...) has been requested? • Contains one row for each purchase requisition item. <p>Primary key</p> <ul style="list-style-type: none"> - Client (MANDT) - PR Number (BANFN) - PR Item Number (BNFPO) <p>Important fields</p> <ul style="list-style-type: none"> - PR Type (BSART) - PR Category (BSTYP) - Deletion Indicator (LOEKZ) - Purch. Group (EKGRP) - Material Number (MATNR) - PR Quantity (MENGE) - Price in PR (PREIS) <p>Timestamps</p> <ul style="list-style-type: none"> - Requisition Date (BADAT) 	<p>Purchasing Document Item</p> <ul style="list-style-type: none"> • Which purchase order items have been created? • Contains one row for each purchase order item. <p>Primary key</p> <ul style="list-style-type: none"> - Client (MANDT) - PO Number (EBELN) - PO Item Number (EBELP) <p>Important fields</p> <ul style="list-style-type: none"> - Company Code (BUKRS) - Plant (WERKS) - Deletion Indicator (LOEKZ) - Material Number (MATNR) - Quantity (MENGE) - Net Price (NETPR) - Net Order Value (NETWR) - PR Number (BANFN) - PR Item Number (BNFPO) 	<p>Purchasing Document Header</p> <ul style="list-style-type: none"> • Which purchase orders have been created? • Contains one row for each purchase order. <p>Primary key</p> <ul style="list-style-type: none"> - Client (MANDT) - PO Number (EBELN) <p>Important fields</p> <ul style="list-style-type: none"> - Company Code (BUKRS) - Purchasing Org. (EKORG) - Purchasing Group (EKGRP) - PO Category (BSTYP) - PO Type (BSART) - Deletion Indicator (LOEKZ) - Vendor Number (LIFNR) - Currency (WAERS) <p>Timestamps</p> <ul style="list-style-type: none"> - Creation Date (AEDAT) 	<p>Vendor master (general)</p> <ul style="list-style-type: none"> • Which suppliers are being used? • Contains one row for each vendor. <p>Primary key</p> <ul style="list-style-type: none"> - Client (MANDT) - Vendor Number (LIFNR) <p>Important fields</p> <ul style="list-style-type: none"> - Country Key (LAND1) - City (ORT01) - Name (NAME1)



After learning the basic functions in Celonis, you continue with a more in-depth analysis of the process.
For this task, go to the “[Analysis](#)” and the “[Details](#)” sheet.

YOUR TASKS

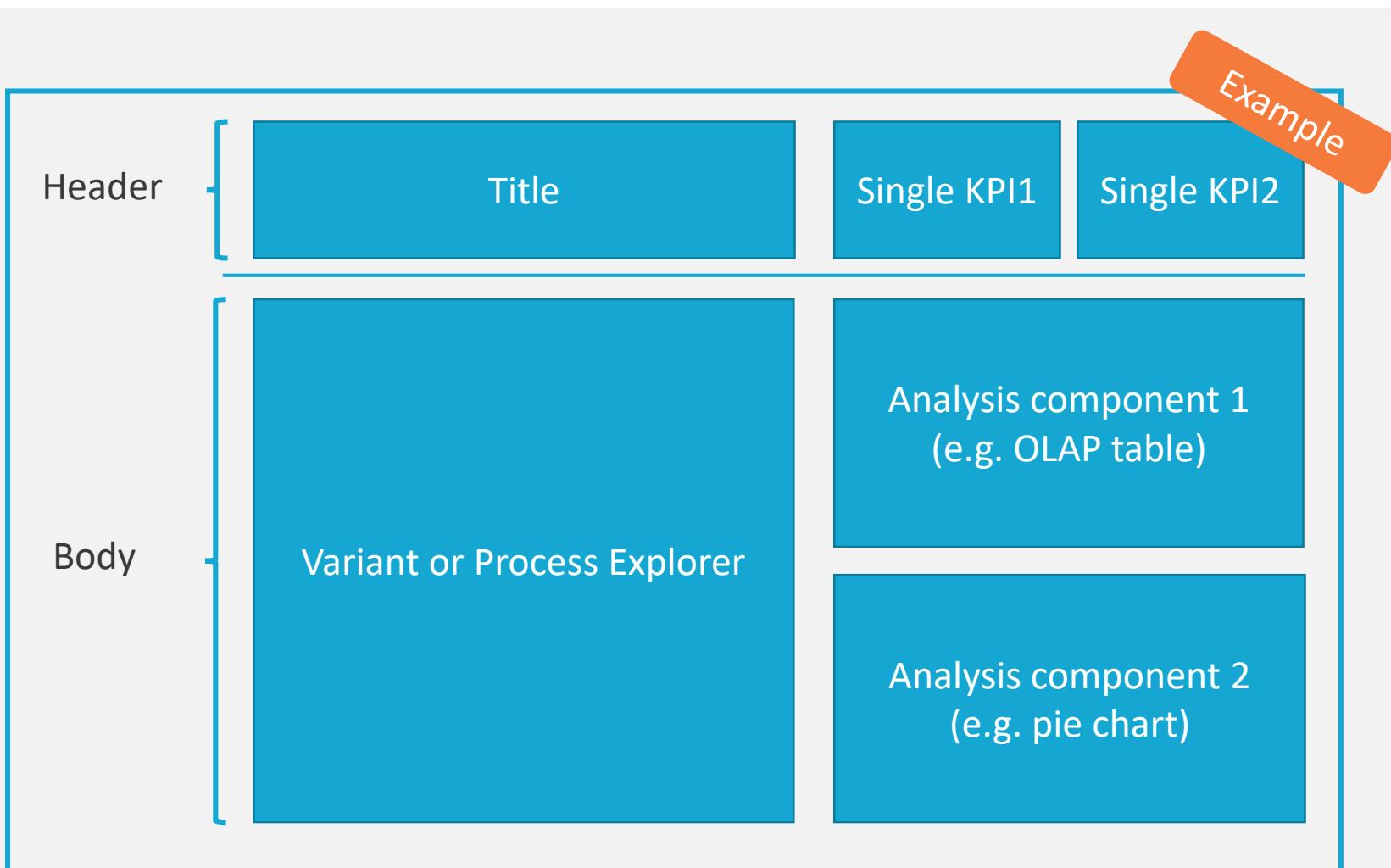
7. Look at purchase order items without purchase requisitions. Who is the dominant vendor for these positions in terms of net value?
 - a. IDES Consumer Products
 - b. C.E.B. Barcelona
 - c. Tiefland Glass AG
8. Have a look at Unisono AG (top 1 vendor in terms of number of PO items).
Observing the number of PO items and the net value over time, what attracts your attention?
 - a. There is an unusual peak in the net value in September 2009
 - b. The number of PO items is strongly decreasing over time with December 2009 being the month with the lowest net order value
 - c. There is a high accumulation of purchases towards the end of the year with a peak in net order value in November 2009
9. In the “Details” sheet, have a look at purchasing document 0000097360 with item 30020.
What is the material group of the goods being ordered?
 - a. Monitors
 - b. SMI Demo Scenarios
 - c. Bulbs

In the next step, you will compare the actual process data with the target process modeled in BPMN.
For this task, go to the “[Conformance](#)” sheet.

YOUR TASKS

16. Up to now, we have analyzed the process exploratively by looking at the “as is” process and filtering on interesting phenomena. Checking for conformance is a whole new use case. What are its main additional benefits?
 - a. The process model can be designed in Celonis based on the “as is” process
 - b. Deviations to the process model are detected automatically
 - c. Root causes of violations are detected automatically across the whole data model
17. Have a look at the vendor SCT Inc. Which percentage of cases is compliant and what is the dominant violation for this vendor?
 - a. 59% and price changes
 - b. 57% and price changes
 - c. 19% and invoice scan as a first process step
18. Consider the violations where process starts with the scan of the invoice. Which material groups are mainly related to those items?
 - a. Bulbs, Monitors
 - b. Metal processing, Monitors
 - c. Metal processing, Monitors, Preserves

Take a break!



Structure your analysis

- ✓ As an analyst, it is important to create well structured analyses that can be easily interpreted by the viewers
- ✓ A good analysis starts with a useful title and short explanation of the analysis' purpose
- ✓ In the headline, you can add further single KPIs and numbers describing the data set (e.g. the number of cases or the total net value)
- ✓ The body is the section beyond the headline, which can be separated by a horizontal line
- ✓ The body includes various analysis components that help the viewer to understand the process and to drill down the data
- ✓ Usually, one analysis refers to a specific use case, e.g. process overview, analysis of rework activities or automation

Please ensure that you work in a new analysis in your course's workspace. As data model, select the P2P demo data. Add a [new sheet](#) to your analysis to answer the following tasks.

YOUR TASKS

19. Add a new sheet and rename it to “My first analysis”. Please structure your analysis as shown on the previous slide. Afterwards, please conduct the following steps in your new analysis:
 - Add a horizontal line and place it in the upper part of the sheet (e.g., row five of the gridlines)
 - Extend the length of the horizontal line, such that it goes from the left to the right end of the analysis sheet
 - Next, add a text component and add “My first analysis” as headline to the sheet, such that the headline is placed in the upper section of the sheet formed by the horizontal line added before
 - Adjust the size of the headline text to “xxx-large 21px”, change the formatting to bold and set blue as text color
20. Add two “Single KPIs” to your headline with the following settings (Go to “General options” after adding the component to adjust the configuration, click on the formula editor to add the KPI):
 - KPI 1: Title: # PO items, Type: Number, KPI: Case count (Hint: COUNT_TABLE("EKPO") from Standard Process KPI), Formatting: Rounded number
 - KPI 2: Title: Total net value, Type: Number, KPI: Sum of net order value (Hint: SUM("EKPO"."NETWR") from the Purchasing Document Item table), Formatting: Rounded number, Units: € (enter a blank space before the Euro sign)
 - In the settings of each KPI, switch to “Diagram area” and reduce the size of the component title to “small 13px”, deactivate borders, and adjust the size of the KPIs, such that they are shown in the headline section of the analysis (next to the title)

Please ensure that you work in a new analysis in your course's workspace. As data model, select the P2P demo data. Use the sheet "["My first analysis"](#)" from the previous task and answer the following questions.

YOUR TASKS

21. Within your sheet "My first analysis", please conduct the following steps:

- Add a Variant Explorer
- Adjust the size of the Variant Explorer such that it covers the left half of your sheet. Place the component below the headline from the previous task
- Add "Variant Explorer" as title, set the size of the title to "large 15px" and set the text color to grey
- Highlight the following activities in orange color
(Hint: Go to "Activity color" in the dropdown menu of the component options):
 - ✓ Create Purchase Order Item
 - ✓ Receive Goods

Please ensure that you work in a new analysis in your course's workspace. As data model, select the P2P demo data. Use the sheet "["My first analysis"](#)" from the previous task and answer the following questions.

YOUR TASKS

22. Add a table (component name is "OLAP Table") to the upper right area of the "My first analysis sheet" with the following features:
- Add a new dimension and select the vendor name (Hint: Clear name = "Vendor Text"; Technical name = "LFA1"."NAME1")
 - Add the following KPIs:
 - Case Count
 - Sum of the net order value in Euro
(Hint: Add "Custom KPI" and type in "SUM("EKPO"."NETWR")" from the Purchasing Document Item table)
 - Add "Net order value" as name of the KPI (instead of "New Expression"), change the formatting of the net order value KPI to "Rounded number" and enter "€" in the "Units" field
 - Give your table a proper name (e.g. "Purchase Orders by Vendor"), set the size of the title to "large 15px" and set the text color to grey. Finally, add a descending sorting to the Net Order Value column (highest value comes first)
 - Switch from the Edit to the Viewer mode and use selection views (Activity selection) to filter on all cases with "Deletions of the Purchase Order Item"
 - Which vendor appears first in terms of sum of net value?
 - a. C.E.B. Barcelona
 - b. Umbrella Corporation
 - c. Tiefland Glass AG

Please ensure that you work in a new analysis in your course's workspace. As data model, select the P2P demo data. Use the sheet "["My first analysis"](#)" from the previous task and answer the following questions.

YOUR TASKS

23. Below the table, add a pie chart showing the number of purchase order items per company code text:

- Add the company code text as dimension (Hint: Clear name = "Company Code Text"; Technical name = "EKPO"."BUKRS_TEXT" in the Purchasing Document Item table)
- Select "Case Count" as KPI
- Give your table a proper name (e.g. "Purchase Orders per Company Code"), set the size of the title to "large 15px" and change the text color to grey
- Set the number of "Elements shown" in the general component options to 6 (instead of 4 as default)
- Switch from the Edit to the Viewer mode to select all cases without purchase requisition.
- Which company code has the highest number of purchase order items?
 - a. Sdad NOVA Formacion
 - b. IDES Retail GmbH
 - c. IDES AG

Celonis PI

Process Mining becomes smart

PI FEATURES



Celonis PI (Proactive Insights Engine) combines Process Mining with machine learning and A.I. to achieve highly intelligent and fully automated insights.



PI Conformance

Compares actual operations to designed processes (conformance checking) and automatically identifies the highest priority issues and their root causes, so you can take immediate action.



PI Machine Learning

PI Machine Learning integrates the most sophisticated machine learning and statistical algorithms natively into all Celonis analyses. The possibility to integrate any R-Library or statement into Celonis will allow every user to apply advanced prediction techniques.



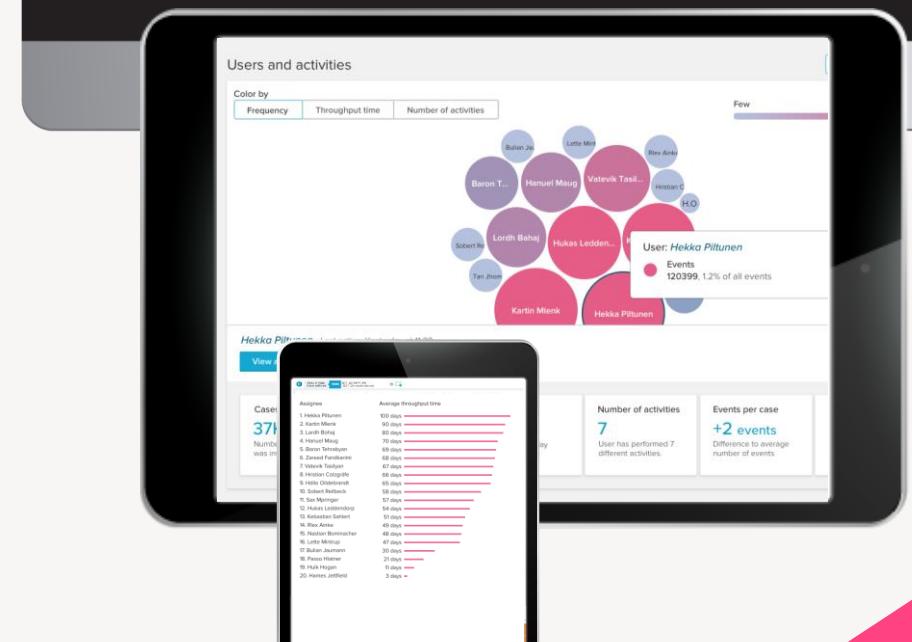
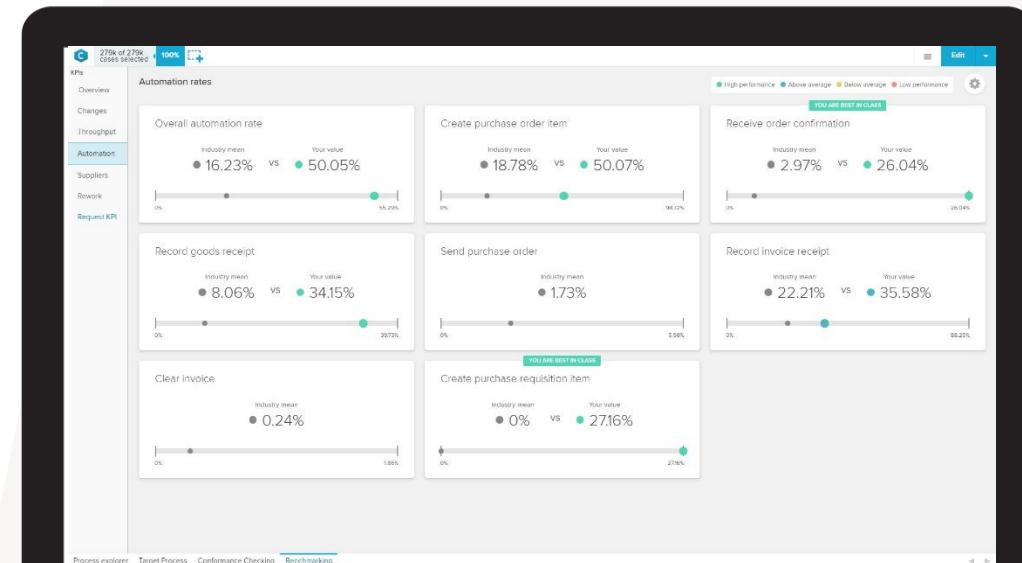
PI Social

Use PI to gain a deep understanding of the human aspect of your processes. Identify which teams have the best outcomes, which interactions result in lost time or bottlenecks, or discover where inefficiencies in organization structure call for improvement.



PI Companion

Identifies potential issues before they even happen and allows users to make the right decisions during process execution rather than after a problem arises.



Proof of Value

PROCESSES ARE EVERYWHERE



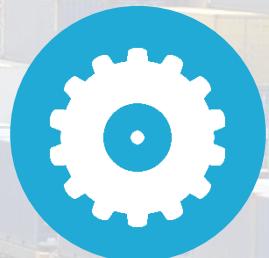
IT Service Mgmt



Procurement



Human Resources



Production



Sales



Accounting



Logistics



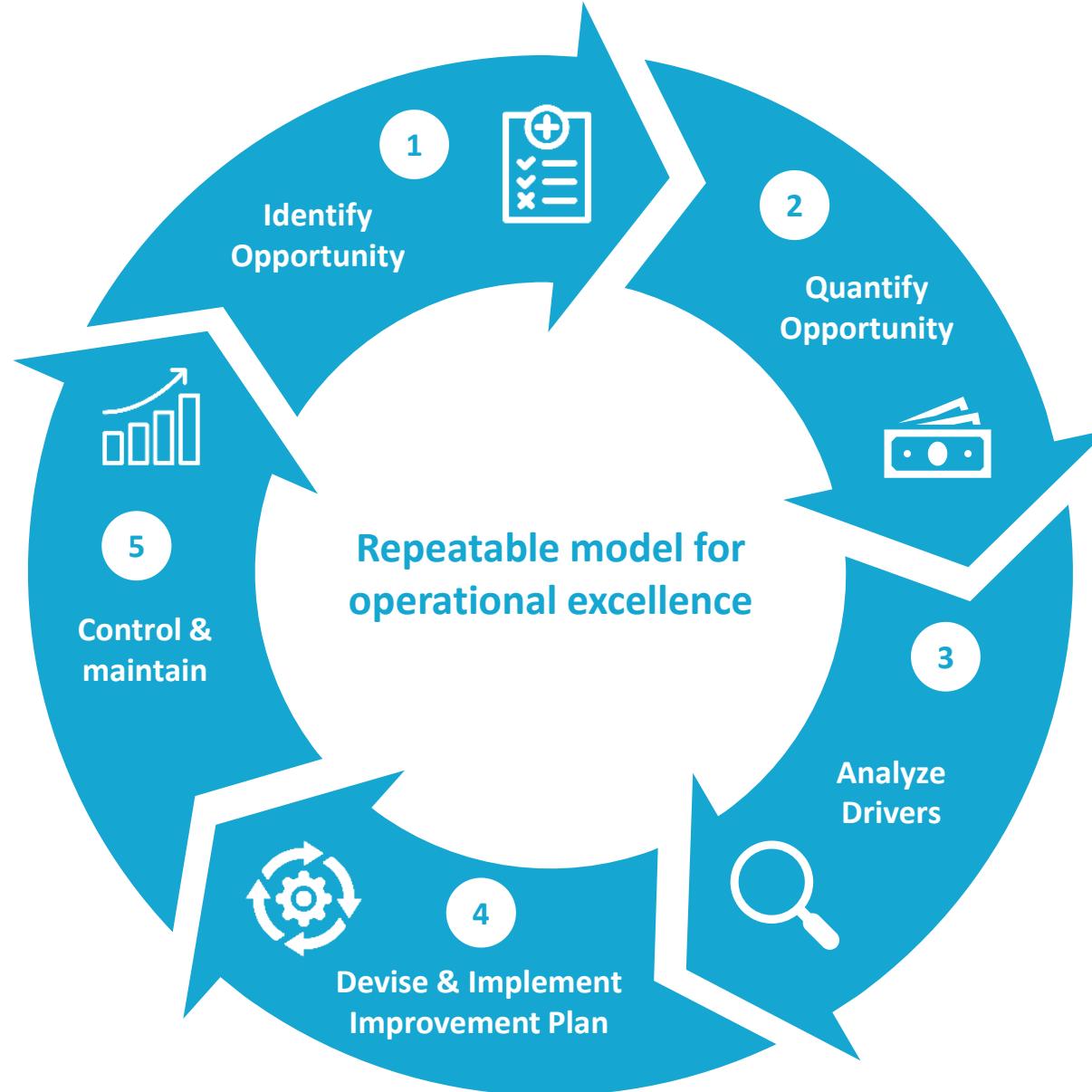
Audit



Webanalytics



...and many more



- 1 Value Assessment**
Get a clear picture of the value that Process Mining can deliver to your organization
- 2 Organizational Fit**
Define a clear and effective user adoption strategy including roles and responsibilities
- 3 Return on Investment**
Deliver a business case, timeline and return on investment including all associated costs

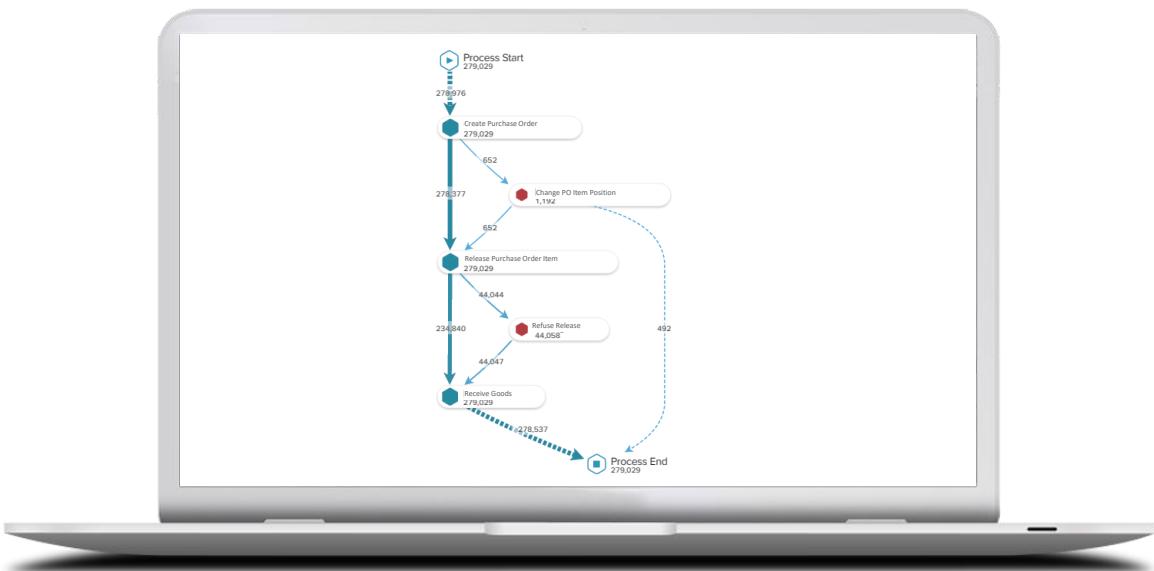
OVERVIEW

HOW IT WORKS

ROI CALCULATION

ANALYSIS

How often do rework activities occur during the purchasing process?



MEASURES & POTENTIALS

Rework activities slowed down the process and led to significant manual effort. With Celonis, often occurring **rework activities could be identified and reduced by up to 50%**.

OVERALL POTENTIAL

EFFORT OF REWORK ACTIVITIES:

Activity	#	Time	Sum
Change Price	152,092	15 min	2,280,000 min
Block Purchase Order	52,148	25 min	1,303,700 min
Delete Purchase Order	25,920	25min	648,000 min
Refuse Purchase Order	26,064	30min	781,920 min

SAVINGS:

$$5,013,620 \text{ Min} * 50\% = 47,780 \text{ h/Year}$$
$$= 22.2 \text{ FTE} = 1,555,644\text{€}/\text{Year}$$

1 FTE = 5 Days/Week * 8h * (52-5) Weeks/Year = 1880 Hours/Year = 70.000€

Please note: all screenshots used are merely exemplary and have not been taken from real customer data. Hence, they do not correspond with the calculations made in this business case.

1.6 m € SAVINGS



Efficiency

Perfect Order

Automation



Speed and Agility

On-Time Delivery

Throughput time



Quality and Fulfillment

Rework

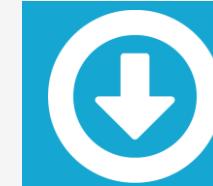
Rejections



Compliance

Should-be vs. As-Is

Process monitoring



Reduce
Process Cost



Increase
Revenue



Reduce
Working Capital



Improved
Riskmanagement

ORDER-TO-CASH



Transformed order-to-cash and eliminated **10M manual activities**, saving **\$15M+** annually

CUSTOMER JOURNEY



Transformed customer onboarding for 3M customers, “**Go-Live Ratio**” up 20%, time to **delivery** down 5 days

IT DELIVERY



Transformed the IT delivery process introduction of a new ERP affecting **more than 20,000 users**

PROCURE-TO-PAY



Transformed P2P, **Perfect PO from 73% to 87%**, touchless invoices **up 63%**, errors down 92%

SUPPLY CHAIN



Transformed the supply chain, **On time delivery up 27%**, anticipates to **save >\$100m**

A look into the future



THE FUTURE

of the business world

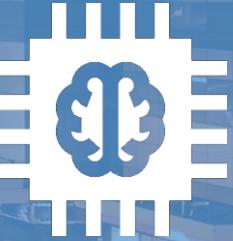
By 2020, Celonis' Process Mining technology for Big Data Analytics will be deeply embeded in every large company as a business critical application in the race for the fastest, most efficient and most transparent processes.



RPA



Performance
measurement



Process prediction
and forecasting

Boost your skills and your career

How does it work?

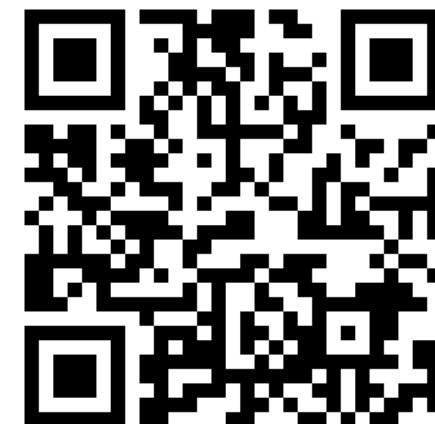
- Complete the e-learning on Process Mining including videos, readings and challenges
- Get a valuable and professional certificate for your CV
- Use your Celonis software license

How long does it take?

- About 30 hours in total or six weeks á five hours
- Start whenever and wherever you like!

How much does it cost?

Nothing. Exclusively for the first students signing up.



REGISTER NOW!

<https://www.celonis-academic.com/>

Do you have any questions?



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