

# STATEMENT OF INCORPORATOR

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IN LIEU OF ORGANIZATIONAL MEETING

FOR

Fenix Alliance Inc.

July 21, 2020

We, Harvard Business Services, Inc., the incorporator of Fenix Alliance Inc. -- a Delaware Corporation -- hereby adopt the following resolution pursuant to Section 108 of the General Corporation Law of Delaware:

**Resolved:** That the Certificate of Incorporation of Fenix Alliance Inc. was filed with the Secretary of State of Delaware on July 21, 2020.

**Resolved:** That on July 21, 2020 the following persons were appointed as the initial directors of the Corporation until their successors are elected and qualify:

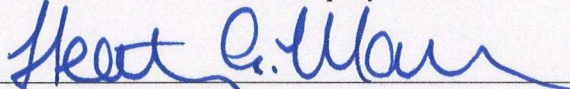
Daniel Fernando Lozano Navas

**Resolved:** That the bylaws included with this resolution are the initial bylaws approved by the incorporator.

**Resolved:** That the Secretary of the Company is hereby authorized and directed to execute a certificate of adoption of the bylaws or repeal the initial bylaws and create a custom set of bylaws to be adopted and approved by the directors.

**Resolved:** The powers of this incorporator are hereby terminated, and said incorporator shall no longer be considered a part of the body corporate of the above named corporation.

This resolution shall be filed in the minute book of the company.



Harvard Business Services, Inc., Incorporator

By: Heather A. Manerchia, Assistant Secretary

State of Delaware )

) ss.

County of Sussex )

This instrument was acknowledged before me by Heather A. Manerchia as Assistant Secretary of Harvard Business Services, Inc. this July 21, 2020.



Kimberly N. Robbins, Notary Public

My Commission Expires April 18, 2021.

\*\*\* This document is not part of the public record. Keep it in a safe place. \*\*\*

