

[Details](#)

The project management plan contains all of the following except...

Select one:

- ☐ a. The change control system
- ☐ b. Staffing management plan
- ☐ c. The schedule
- ☒ d. Corrective action

D



**Details**

The project is going through Quality Assurance. Which of the following is a key tool that the Project Manager will use in performing this work on the project?

Select one:

- ☐ a. Quality testing
- ☒ b. Quality Audits
- ☐ c. Quality improvement
- ☐ d. Quality Management Plan

**B**

**Details**

Calculate the PERT estimate for the following: Pessimistic=50, Optimistic=10, Realistic=20

Select one:

- ☐ a. 26
- ☐ b. 15
- ☒ c. 16.67
- ☐ d. Not enough information



**Details**

?Who is responsible for balancing the triple constraint: scope, time & cost

اختر أحد الخيارات

- a. Project Sponsor ☐
- b. Project Manager ☒
- c. Project team ☐
- d. All of the above ☐



[Details](#)

1  
t of 2

----- is money that has been spent in the past; when deciding what projects to invest in or continue.

Select one:

- ☐ a. Tangible costs
- ☐ b. Intangible costs
- ☒ c. Sunk costs
- ☐ d. Indirect costs



**Details**

Which of the following best describes a milestone?

Select one:

- ☒ a. It has a duration of zero (0)
- ☐ b. It is used to define the phase of a project
- ☐ c. It has a duration of no more than one day
- ☐ d. It has value in the Charter but not in the plan




[Details](#)

What is the main deliverable from the planning phase of a project?

Select one:

- ☐ a. Work results
- ☒ b. Project management plan
- ☐ c. A signed contract
- ☐ d. Charter



**Details** Flag question

In creating a Work Breakdown Structure (WBS) on the project, the team would consider all of the following applicable except ...

Select one:

- ☐ a. The team and the Project Manager should be involved in creating it
- ☐ b. It is a Decomposition of the work of the project
- ☒ c. The Activity sequencing of the WBS can be done only in parallel
- ☐ d. It will resemble an organizational chart in appearance when complete


Question 19





**Details**

Marked out of 2

 Flag question

One of or more of the following is/are good reasons for project management:



- ☒ a. Higher worker morale
- ☒ b. Lower costs
- ☒ c. Better quality
- ☒ d. Shorter development times
- ☒ e. Improved productivity
- ☒ f. Higher profit margins



17/05/22, 12:32

Which of the following is a common output of the closing process?

Select one:

- a. change requests
- b. a cost estimate
- ☒ c. a lessons-learned report
- d. quality control updates



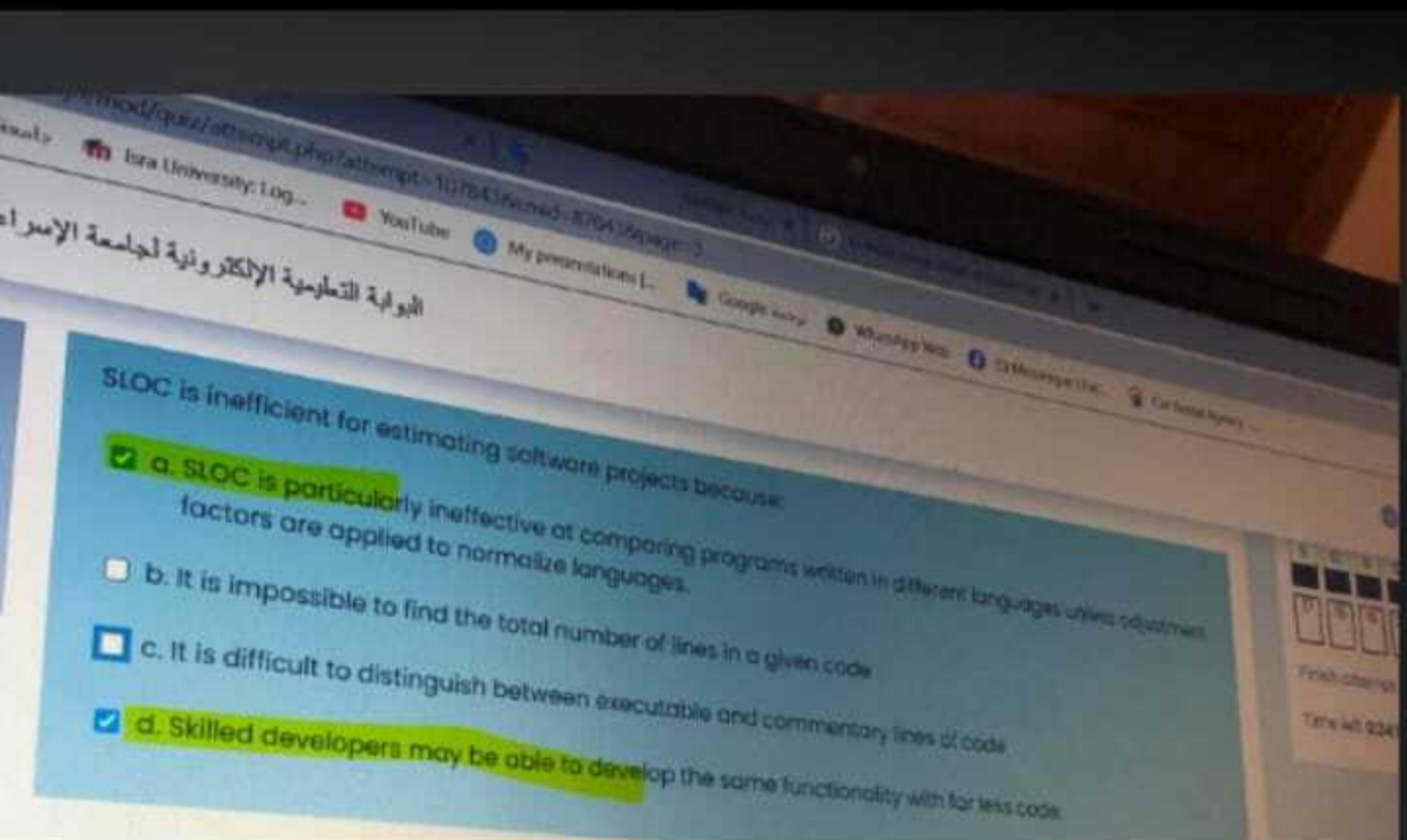
Your answer is incorrect.

The correct answer is: a lessons-learned report

attention mark



Details



Attempt finished

Incorrect

17/05/22 12:32

\_\_\_\_\_ can be found by calculated by finding the discount rate that makes the NPV equal to zero the difference between planned and actual performance.

- a. ROI
- b. NPV
- c. Payback
- ☒ d. IRR

The correct answer is IRR

State

17/05/22, 12:32

Attempt finished

In organizational culture, the degree to which the organization monitors and responds to changes in the external environment describes \_\_\_\_\_

Select one:

- a. means-ends orientation
- b. risk tolerance
- c. conflict tolerance
- d. open-systems focus



Your answer is incorrect.  
The correct answer is: open-systems focus

State

Not yet answered

or override mark

Time: 17/05/22, 12:00:00  
Started: 17/05/22, 12:30:00  
Correct: 17/05/22, 12:32:00


Saved: Project integration management  
Attempt finished

\_\_\_\_\_ is a meeting that is usually held at the beginning of a project so that stakeholders can meet each other, review the goals of the project, and discuss future.

a. CCB meeting  
b. Kick-off meeting  
c. Review meeting  
d. None

The correct answer is: Kick-off meeting

State: mark



تمت على Tuesday, 17 May 2022, 12:00 PM

State: Finished

Completed on: Tuesday, 17 May 2022, 12:32 PM

Time taken: 31 mins 49 secs

Grade: 11.50 out of 30.00 (38%)

1

0.00 out of 3.00

Flag question

Question

individually.

- ☒ a. Program
- ☐ b. Project
- ☐ c. Track
- ☐ d. Portfolio

Your answer is incorrect.  
The correct answer is:  
Program

State

Starts

1	2	3
4	5	6
7	8	9
10	11	12
13	14	15
16	17	18
19	20	21
22	23	24
25	26	27
28	29	30

\_\_\_\_\_ is a method of calculating the expected net monetary gain or loss from a project by discounting all expected future cash inflows and outflows to the present point in time.

- a. ROI
- b. Payback
- c. None
- ☒ d. NPV

The correct answer is: NPV

grade mark

State

not answered





منشور



نظم الوسائط المتعددة الفصل الدراسي الاوب ...



فينوس سماوي

6:45 م

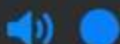


مساء الخير الماده الي مش داخله بالامتحان هي  
introduction and text



رد





Details

Do not disturb turned on

26

ed  
out of 2  
question

Match each of the following cost management processes to their key outputs

Plan cost management

control costs

determine budget

estimate costs

Choose...	
Choose...	
activity cost estimates	4
work performance information	2
cost baseline	1
cost management plan	1
Choose...	

27

d  
of 1  
question

The following are examples of IT projects EXCEPT.

☒ a. None

- ☐ b. A team of students creates a web application for selling gift cards online
- ☐ c. An online store that sell books online since 1997.
- ☐ d. A company develops an intelligent military drone.

28

ved  
of 1  
question

Some projects have a senior manager called a \_\_\_\_\_ who acts as a key proponent

- ☐ a. None
- ☐ b. CIO



**Details**

In critical path analysis, a(n) \_\_\_\_\_ determines the early start and early finish dates for each activity.

Select one:

- ☐ a. late finish date
- ☐ b. backward pass
- ☒ c. forward pass
- ☐ d. late start date



**Details**

- ☐ c. bottom-up approach
- ☐ d. analogy approach

Project \_\_\_\_\_ management is an overarching function that affects and is affected by all

Select one:

- ☒ a. integration
- ☐ b. procurement
- ☐ c. cost
- ☐ d. scope





Details

In critical path analysis, any \_\_\_\_\_ determines the early start and early finish dates for each activity.

forward pass

☐ a) late finish date  
☐ b) backward pass  
☒ c) forward pass  
☐ d) late start date

One of the following is not considered as a core knowledge area

Project Management Tools and Techniques

## 10 Project Management Knowledge Areas

### 10 مجالات المعرفة في إدارة المشاريع

- Knowledge areas describe the key competencies that project managers must develop
- Project managers must have knowledge and skills in all 10 knowledge areas (project integration, scope, time, cost, quality, human resource, communications, risk, procurement, and stakeholder management)
- The text includes an entire chapter on each knowledge area

### Project Management Tools and Techniques

Project management tools and techniques assist project managers and their teams in various aspects of project management



**Details**

One or more of the following is/are true about a work package:

- ☒ a. Is relatively having small cost and short duration
- ☒ b. Is the lowest level of the WBS where both the cost and the duration can be reliably estimated
- ☒ c. Represents the entire work in project
- ☒ d. Is a subset of a project that can be assigned to a specific party for execution.
- ☐ e. Require no resources



The entire suite of projects or investments that is collected and controlled as one set of interrelated activities is called:

- ☒ a. Project Portfolio
- b. Project Baseline Plan
- c. Project Budget
- d. Buffer
- e. Project Charter

Your answer is correct.  
The correct answer is:  
Project Portfolio

Grade mark

State

Not yet answered

Figure 4-5. JWD Consulting NPV Example

Discount rate		8%			
Assume the project is completed in Year 0					
	0	1	2	3	Total
Costs	140,000	40,000	40,000	40,000	
Discount factor	1	0.93	0.86	0.79	
Discounted costs	140,000	37,200	34,400	31,600	243,200
Benefits	0	200,000	200,000	200,000	
Discount factor	1	0.93	0.86	0.79	
Discounted benefits	0	186,000	172,000	158,000	516,000
Discounted benefits - costs	(140,000)	148,800	137,600	126,400	272,800
Cumulative benefits	(140,000)	8,800	146,400	272,800	

ROI

112%

Payback in Year 1

NPV

Note: See the template called business\_case\_financials.xls

الجواب

$$\begin{aligned}
 * ROI &= (total\ discounted\ benefits - total\ discounted\ costs) / total\ discounted\ costs \\
 * ROI &= (516,000 - 243,200) / 140,000 \\
 * ROI &= 272,800 / 140,000
 \end{aligned}$$





1. \_\_\_\_\_ is a meeting that is usually held at the beginning of a project so that stakeholders meet each other review the goals of the project and discuss future

- a CCB meeting
- b Kick-off meeting
- Roe meeting
- d Nor

2. Open-systems focus related to

- The degree to which the organization monitors and responds to changes in the external environment
- The degree to which employees are encouraged to be aggressive and risk seeking
- the degree to which management focuses on outcomes rather than on techniques and procedures used to achieve them
- The degree to which employees are encouraged to a

3. All the following are parts of the three sphere model for system management EXCEPT

- a Documents
- b. Organization
- Business

- 4- One or more of the following is/are part of project management knowledge areas.
- A. Scope
  - B. Risk
  - C. Procurement
  - ☒ D. All
- 5- One or more of the following can be used for defining the project success:
- A. The project met scope, time, and cost goals
  - B. The project satisfied the customer/sponsor
  - C. The results of the project met its main objective
  - ☒ D. All
- 6- project portfolio management focusses on -----.
- A. Tactical goals
  - ☒ B. Strategic goals
  - C. Business Profit
  - ~~D. Team harmony~~
- 7- In ----- organizational structure, personnel often report to two or more bosses
- A- Functional
  - B- Project
  - ☒ C- Matrix
  - D- None
- 8- The authority of project manager in functional organization structure is:
- A- Weak or none
  - B- High to almost total
  - ☒ C- Limited
  - D- Low to moderate
- 9- ----- life cycle model provides for progressive development of operational software
- A- Waterfall
  - ☒ B- Incremental Build
  - C- RAD
  - D- None
- 10- ----- is sometimes used to describe outsourcing from another country
- ☒ A- Offshoring
  - B- Outsourcing
  - C- COTs
  - D- None

- 11- Increasing competitiveness and responsiveness by having a team of workers available 24/7 is one of the advantages of -----.
- ☒ A- Virtual teams
  - ☐ B- Outsourcing
  - ☐ C- Agile development
  - ☐ D- None
- 12- ----- focusses on producing working software over comprehensive documentation.
- ☒ A- SDLC
  - ☒ B- Agile Development
  - ☐ C- Virtual teams
  - ☐ D- None
- 13- ----- is a formal group of people responsible for approving or rejecting changes on a project.
- ☐ A- CCB
  - ☐ B- WBS
  - ☐ C- CIO
  - ☒ D- None
- 14- One or more of the following are used as method(s) for collecting requirements.
- ☐ A- Interviewing
  - ☐ B- Focus groups
  - ☐ C- Observation
  - ☐ D- Questionnaires
  - ☒ E- All
- 15- ----- involves generating ideas by comparing specific project practices or product characteristics to those of other projects or products inside or outside the performing organization, can also be used to collect requirements
- ☒ A- Benchmarking
  - ☐ B- Prototyping
  - ☐ C- Focus groups
  - ☐ D- None
- 16- ----- analysis is a method of calculating the expected net monetary gain or loss from a project by discounting all expected future cash inflows and outflows to the present point in time
- ☒ A- NPV
  - ☐ B- ROI
  - ☐ C- Payback
  - ☐ D- None



Details

Match each of the key outputs on the right to their proper processes on the left.

Defining Scope

Collecting Requirements

Controlling Scope

Creating the WBS

Planning Scope management

Validating Scope

Choose...

Choose...

Project Scope Statement

Scope baseline

Work Performance Information

Scope management plan

Accepted deliverables

Requirement's documentation

Choose...

Choose...



[Details](#)

one of the following knowledge areas affects and is affected by all of the other knowledge areas.

Select one:

- ☒ a. project integration management
- ☐ b. project Quality management
- ☐ c. project Cost management
- ☐ d. project Communication management



[Details](#)

Which of the following is an output from the Monitoring and controlling phase:

Select one:

- ☐ a. Project charter
- ☒ b. Performance report
- ☐ c. Cost budget
- ☐ d. b+c



[Details](#)


2  
d  
of

What is the main deliverable from the planning phase of a project?

Select one:

- ☐ a. Work results
- ☒ b. Project management plan
- ☐ c. A signed contract
- ☐ d. Charter



**Details** Flag question

In Work break down structure (WBS), the project overall work is decomposed into:

- ☒ a. Work Milestones
- ☐ b. Work Packages
- ☐ c. Work Load
- ☐ d. Work cases





**Details**

Which of the following formulas shows the remaining amount to be spent on the project based on current efficiency?

Select one:

- ☐ a.  $BAC / CPI$
- ☐ b.  $EV - PV$
- ☒ c.  $EAC - AC$
- ☐ d.  $EV - AC$





Details



82%

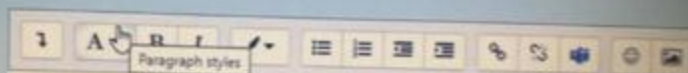
Enterprise Projects management

Mid-Exam

Question 13

Not yet  
answeredMarked out of  
3Flag  
question

Discuss the triple constraints of project management and their influence on project failure or success:



17- ----- is the difference between planned and actual performance.

- A. Variance
- ☒ B. Milestone
- C. WBS
- D. None

18- ----- occurs when the net cumulative discounted benefits equal the costs

- A. NPV
- B. ROI
- ☒ C. Payback
- D. Variance

Q3- Match each of the key outputs on the right to their proper processes on the left (5 marks)

(1) A- Collecting Requirements	1- Requirements documentation
(5) B- Defining Scope	2- Scope management plan
(2) C- Planning Scope	3- Scope baseline
(4) E- Controlling Scope	4- Work Performance Information
(3) F- Creating the WBS	5- Project Scope Statement



- 4- One or more of the following is/are part of project management knowledge areas.
- A. Scope
  - B. Risk
  - C. Procurement
  - ☒ D. All
- 5- One or more of the following can be used for defining the project success:
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  - B- Outsourcing
  - C- COTs
  - D- None



Q1- Determine whether each of the following statement is right or wrong (7 marks)

- 1- Scope refers to all the works involved in creating the products of the project and the processes used to create them right
- 2- A project is a permanent endeavour undertaken to create a unique product, service, or result right
- 3- A project charter is a document that formally recognizes the existence of a project and provides direction on the project's objectives and management right
- 4- ROI occurs when the net cumulative discounted benefits equals the costs wrong
- 5- Scope validation involves formal acceptance of the completed project deliverables right
- 6- The lower the ROI, is the better wrong
- 7- Project integration management spans all project management process groups. right

Q2. Select the correct answer for each of the following (18 Marks)

- 1- One or more of the following can be seen as attribute(s) of a project.
  - A. Has a unique purpose
  - B. Temporary
  - C. developed using progressive elaboration
  - D. requires resources, often from various areas
  - ☒ E. All
- 2- A ----- is a group of related projects managed in a coordinated way to obtain benefits and control not available from managing them individually
  - ☒ A. Program
  - B. Milestone
  - C. Portfolio
  - D. None
- 3- Project managers strive to meet the ----- which are (scope, time, and cost goals)
  - ☒ A. triple constraint
  - B. project objectives
  - C. project risks
  - D. None



- 11- Increasing competitiveness and responsiveness by having a team of workers available 24/7 is one of the advantages of -----.
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  - ☐ B- Outsourcing
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  - ☐ B- ROI
  - ☐ C- Payback
  - ☐ D- None



Details



Match each of the following to its proper characteristics:

Mission	A broadly stated definition of the organization's basic business scope and operations that
Mission	Describes WHO the organization is, WHAT it does, and WHERE it is going.
Vision	represent a dream that can come true
Vision	is an attractive, ideal future that is credible yet not readily attainable

[Finish attempt ...](#)[Next activity](#)

**Details**

...The project management plan contains all of the following except

اختر أحد الخيارات


- a. Corrective action ☐
- b. The schedule ☐
- c. Staffing management plan ☒
- d. The change control system ☐





**Details**

Marked out of 2

 Flag question

One of or more of the following is/are good reasons for project management:



- ☒ a. Higher worker morale
- ☒ b. Lower costs
- ☒ c. Better quality
- ☒ d. Shorter development times
- ☒ e. Improved productivity
- ☒ f. Higher profit margins





Details

Which of the following processes of project scope management involves subdividing the major project deliverables into smaller, more manageable components?

Select one:

- ☐ a. scope verification
- ☐ b. scope definition
- ☒ c. scope control
- ☐ d. creating the WBS

C

