| McDonald's Systemwide Restaurants (at year-end 2022) | 2022 |
|------------------------------------------------------|--------|
| (at your ona 2022) | 202 |
| Total | 40,27 |
| United States | 13,444 |
| United States | 13,436 |
| Cuba USA | • |
| Guam USA | į |
| Saipan USA | 2 |
| International Operated Markets | 10,103 |
| America Samoa ⁽¹⁾ | • |
| Australia | 1,028 |
| Austria | 200 |
| Belgium | 106 |
| Canada | 1,462 |
| Czech Republic | 113 |
| Fiji ⁽¹⁾ | 4 |
| France ^(a) | 1,536 |
| Germany | 1,425 |
| Ireland | 94 |
| Italy | 669 |
| Luxembourg | 12 |
| Netherlands | 262 |
| New Caledonia ⁽¹⁾ | 4 |
| New Zealand | 168 |
| Poland | 517 |
| Portugal | 195 |
| Slovakia | 4(|
| Spain ^(b) | 580 |
| Switzerland ^(c) | 176 |
| Tahiti ⁽¹⁾ | (|
| United Kingdom ^(d) | 1,39 |
| Ukraine | 107 |
| Western Samoa ⁽¹⁾ | |

| McDonald's Systemwide Restaurants | |
|--------------------------------------|--------|
| (at year-end 2022) | 2022 |
| International Developmental Licensee | 16,728 |
| Anto | 0.040 |
| Asia | 2,649 |
| Brunei ⁽¹⁾ | 4 |
| India ⁽¹⁾ | 512 |
| Indonesia ⁽¹⁾ | 279 |
| Malaysia ⁽¹⁾ | 341 |
| Philippines ⁽¹⁾ | 705 |
| Singapore ⁽¹⁾ | 143 |
| Taiwan ⁽¹⁾ | 409 |
| Thailand ⁽¹⁾ | 227 |
| Vietnam ⁽¹⁾ | 29 |
| China | 4,978 |
| Macau | 39 |
| macau | 33 |
| Hong Kong | 250 |
| Japan | 2,968 |
| Europe | 1,196 |
| Azerbaijan ⁽¹⁾ | 20 |
| Bulgaria ⁽¹⁾ | 41 |
| Croatia ⁽¹⁾ | 41 |
| Denmark ⁽¹⁾ | 99 |
| Estonia ⁽¹⁾ | 11 |
| Finland ⁽¹⁾ | 72 |
| Georgia ⁽¹⁾ | 21 |
| Greece ⁽¹⁾ | 28 |
| Hungary ⁽¹⁾ | 111 |
| Israel ⁽¹⁾ | 219 |
| Latvia ⁽¹⁾ | 13 |
| Lithuania ⁽¹⁾ | 17 |
| Malta ⁽¹⁾ | |
| Moldova ⁽¹⁾ | 9 7 |
| | |
| Morocco ⁽¹⁾ | 61 |
| Norway ⁽¹⁾ | 79 |
| Romania ⁽¹⁾ | 96 |
| Serbia ⁽¹⁾ | 32 |
| Slovenia ⁽¹⁾ | 24 |
| Sweden ⁽¹⁾ | 195 |

| McDonald's Systemwide Restaurants | |
|-----------------------------------|-------|
| (at year-end 2022) | 2022 |
| Latin America | 2,500 |
| Argentina ⁽¹⁾ | 221 |
| Aruba ⁽¹⁾ | 3 |
| Bahamas ⁽¹⁾ | 3 |
| Brazil ⁽¹⁾ | 1,084 |
| Chile ⁽¹⁾ | 93 |
| Colombia ⁽¹⁾ | 74 |
| Costa Rica ⁽¹⁾ | 70 |
| Curacao ⁽¹⁾ | 5 |
| Dominican Republic ⁽¹⁾ | 19 |
| Ecuador ⁽¹⁾ | 31 |
| El Salvador ⁽¹⁾ | 20 |
| French Guiana ⁽¹⁾ | 3 |
| Guadeloupe ⁽¹⁾ | 9 |
| Guatemala ⁽¹⁾ | 105 |
| Honduras ⁽¹⁾ | 10 |
| Martinique ⁽¹⁾ | 10 |
| Mexico ⁽¹⁾ | 366 |
| Nicaragua ⁽¹⁾ | 7 |
| Panama ⁽¹⁾ | 79 |
| Paraguay ⁽¹⁾ | 21 |
| Peru ⁽¹⁾ | 28 |
| Puerto Rico ⁽¹⁾ | 95 |
| St. Marten ⁽¹⁾ | 3 |
| Suriname ⁽¹⁾ | 2 |
| Trinidad/Tobago ⁽¹⁾ | 4 |
| Uruguay ⁽¹⁾ | 32 |
| Venezuela ⁽¹⁾ | 98 |
| Virgin Islands ⁽¹⁾ | 5 |
| | |

| McDonald's Systemwide Restaurants | | |
|-------------------------------------|-------|--|
| (at year-end 2022) | | |
| Middle East | 1,749 | |
| Bahrain ⁽¹⁾ | 32 | |
| Cyprus ⁽¹⁾ | 23 | |
| Egypt ⁽¹⁾ | 176 | |
| Jordan ⁽¹⁾ | 43 | |
| Kuwait ⁽¹⁾ | 83 | |
| Lebanon ⁽¹⁾ | 23 | |
| Mauritius ⁽¹⁾ | 14 | |
| Oman ⁽¹⁾ | 32 | |
| Pakistan ⁽¹⁾ | 75 | |
| Qatar ⁽¹⁾ | 68 | |
| Reunion Island ⁽¹⁾ | 14 | |
| Saudi Arabia ⁽¹⁾ | 371 | |
| South Africa ⁽¹⁾ | 346 | |
| Sri Lanka ⁽¹⁾ | 12 | |
| Turkey ⁽¹⁾ | 243 | |
| United Arab Emirates ⁽¹⁾ | 194 | |
| South Korea | 399 | |
| Total Countries | 115 | |

Notes:

The following countries are included in the 115 country count as of 12/31/2022, but are consolidated into other markets for reporting purposes:

⁽¹⁾ Developmental Licensee ("DL") market as of December 31, 2022.

^(a) Includes Monaco

⁽b) Includes Andorra (DL) and Gibraltar

⁽c) Includes Liechtenstein

^(d) Includes Isle of Man, Jersey, Northern Ireland, Scotland and Wales