Pha	ırma A/S	Doc No:	PAS-QA-				
	rective and Preventive Action		CAPA-008				
		Resp.:	QA Mgr				
				Version:			
by QA	CAPA Report No:	23	Received QA date (d/m/y):	21/08/(YR-1)			
	Corrective action needed:	Х	Origin external type:	Audit UniPharma			
	Preventive action suggested:		Origin internal type:	_			
	Initiated by; name, function:	Initials, Quality Mgr					
	Description of issue and potential impact:						
	During UniPharma audit it was claimed that our training of new process operators, maintenance craftsmen,						
out	utility operators and logistics operators was deficient in various aspects which led to a Major NC by the						
pe (UniPharma auditors.						
filled	Several operators and craftsmen in all mentioned areas did not have training records, many training						
pe	records were incomplete and the auditors found the operators and craftsmens knowledge and responses						
To	in many cases were vague.						
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	UniPharma has decided not to do business with us until this issue is resolved. They are waiting for an						

Responsible for resolution (name/function) | Prod Mgr & Maint Mgr

invitation to come back and audit our training performance and training system again.

	Responsible acknowledged	Initials:	Prod Mgr	Date (d/m/y)	25/08/(YR-1)						
	Root Cause analysis:										
	An investigation was performed within Production which revealed:										
	One of our production supervisors did not have the necessary technical and human skills to be an										
	efficient trainer.										
	The follow up on the production operators training program and progress lacked focus and organization.										
	Several production SOPs were of dubious quality.										
The Logistics Mgr concluded that the Logistics supervisor was unfit for the task to start up and to new unit. Maintenance manager pending root cause analysis for utility operators. Action plant with Milestones and dead lines: Production supervisor to be replaced asap. Done January (YR) due to difficulties recruiting. Experienced process operators from our sister plant in the US have been asked to do temporary assistance for a 2-3 month period. None of the US process operators have been interested so fa A new training matrix overview has been introduced for the production operators during 4Q (YR system is not completely implemented due to lack of resources.											
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] e	Experienced process operators from our sister plant in the US have been asked to do temporary training										
e fi	assistance for a 2-3 month period. None of the US process operators have been interested so far.										
9.	A new training matrix overview has been introduced for the production operators during 4Q (YR-1). The										
	system is not completely implemented due to lack of resources.										
	A priority list of SOPs to be revised has been made including 7 new documents. We have set up a collaboration with our sister plan in the US for them to help revise and make our SOPs. As of the end of										
	Dec (YR-1), 9 have been revised however none of the new SOPs have been made.										
	Dec (111 1), 3 have been revised however hone of the new 3013 have been made.										
	Logistics supervisor replaced as of 01/10/(YR-1).										
	Responsible finalized action plan (d/	/m/y):									

QA Approves implementation	Initials:		Date (d/m/y)						
QA Comments:									
CAPA to be reviewed at Mgt Review?		Yes							
CAFA to be reviewed at Migt Neview:			163						