# MDP FOR UNDER-/OVER-CAPACITY OPTIMIZATION

## 1. Introduction

 $\mathbb{Z}$  refers to the set of integers,  $\mathbb{R}$  refers to the set of real numbers. We will subscript  $\mathbb{Z}$  and  $\mathbb{R}$  to denote appropriate subsets of  $\mathbb{Z}$  and  $\mathbb{R}$ .  $\mathbb{I}_b$  is the indicator function (for  $b \in Boolean$ ) whose value is 1 if b is True and 0 if b is False.

We consider a single store and single item served inventory from a supplier with infinite inventory and lead time of  $L \in \mathbb{Z}_{\geq 0}$  epochs. Review period is assumed to be 1 epoch. There is a fixed space capacity of  $P \in \mathbb{Z}_{>0}$  units for the item at the store (P refers to the Planogram size). The item can only be replenished in multiples of  $C \in \mathbb{Z}_{>0}$  units (C refers to the casepack size). Our goal is to identify a replenishment policy that minimizes the expected cost of inventory movements (defined by fixed cost  $K \in \mathbb{R}_{\geq 0}$  and variable cost  $J \in \mathbb{R}_{\geq 0}$ ), of store inventory going below the capacity of P (defined by a convex under-capacity cost function f) and of store inventory going above the capacity of P (defined by a convex over-capacity cost function g).

#### 2. Costs

- If the on-hand inventory in the store is x < P, there is a cost of f(P x) where f(0) = 0 and  $f : \mathbb{Z}_{\geq 0} \to \mathbb{R}_{\geq 0}$  is a convex function (f provided as input to this problem).
- If the on-hand inventory in the store is x > P, there is a cost of g(x P) where g(0) = 0 and  $g : \mathbb{Z}_{\geq 0} \to \mathbb{R}_{\geq 0}$  is a convex function (g provided as input to this problem).
- The cost of moving  $y \in \mathbb{Z}_{\geq 0}$  casepacks of inventory from supplier to store is  $K\mathbb{I}_{y>0} + Jy$  for  $K, J \in \mathbb{R}_{>0}$ .

Note that this formulation doesn't have any notion of holding costs (it can be absorbed into definition of functions f and g), doesn't have any notion of stockout cost (it can be absorbed into definition of function f, noting that on-hand inventory can go negative due to unmet demand in the below formulation), and doesn't have any notion of presentation-minimum (it can be absorbed into definition of function f).

## 3. Inventory

• Denote on-hand inventory (a.k.a. Inventory Level) at the store at the start of epoch t as:  $IL_t \in \mathbb{Z}$  (note:  $IL_t$  is allowed to go negative if demand is unmet at the store, leading to back-ordering).

• Denote on-order inventory arriving in k epochs  $(1 \le k \le L)$  at the start of epoch t as  $OO_{t,k} \in \mathbb{Z}_{>0}$ 

### 4. Inventory Movements

Denote number of casepacks of inventory ordered in epoch t as  $q_t \in \mathbb{Z}_{\geq 0}$ . The store will receive that inventory of  $q_tC$  in epoch t + L. Denote  $R_t \in \mathbb{Z}_{\geq 0}$  as the inventory received in epoch t. Following the epoch t of inventory ordering and until the epoch t + L of inventory receipt, this quantity  $q_tC$  will appear in the flow equations (see below) as on-order  $OO_{t+j,L-j+1}$ ,  $1 \leq j \leq L$ . For the special case where L = 0,  $R_t = q_tC$  (Sequence of Events below illustrates that within an epoch, receipt of inventory happens after ordering of inventory).

Demand at store in epoch t is denoted by random variable  $D_t$ .

#### 5. States and Actions

The MDP State in epoch t is defined by the vector:

$$[IL_t, OO_{t,1}, \dots OO_{t,L}]$$

The MDP Action in epoch t is the number of casepacks ordered, i.e.,  $q_t$ 

### 6. Sequence of events in an epoch

- (1) Observe *State* (observation of the inventory level  $IL_t$  and of the on-orders  $OO_{t,1}, \ldots, OO_{t,L}$ ).
- (2) Perform Action (ordering of inventory as number of casepacks  $q_t$ ).
- (3) Calculate movement cost  $K\mathbb{I}_{q_t>0} + Jq_t$ .
- (4) Receipt of inventory  $R_t$  at the store.
- (5) Calculate over-capacity cost  $g(\max(0, IL_t + R_t P))$ .
- (6) Occurrence of demand at the store (including missed sales, i.e., stockouts at the store).
- (7) Calculate under-capacity cost  $f(\max(0, P IL_{t+1}))$ .

### 7. Equations defining Inventory Flow

The following equations define the inventory flow in any epoch t:

$$R_t = \begin{cases} OO_{t,1} & \text{if } L > 0 \\ q_t C & \text{if } L = 0 \end{cases} \text{ for all } t$$

$$IL_{t+1} = IL_t + R_t - D_t \text{ for all } t$$

$$OO_{t+1,k} = OO_{t,k+1} \text{ for all } t, \text{ for all } 1 \le k < L$$

$$OO_{t+1,L} = q_t C \text{ for all } t$$

## 8. Cost Equations

The MDP Reward in epoch t is defined by the following cost components:

• Movement Cost:

$$K\mathbb{I}_{q_t>0}+Jq_t$$

• Over-capacity Cost:

$$g(\max(0, IL_t + R_t - P))$$

• Under-capacity Cost:

$$f(\max(0, P - IL_{t+1}))$$

## 9. A Presentation-Minimum Model

Presentation-Minimum is the idea that we'd like to have at least  $PM \in \mathbb{Z}_{>0}$  units of inventory on our shelf with high probability. So one possible model that accommodates the Presentation-Minimum idea is to set f(x) = 0 if x < P - PM and otherwise f(x) is a high enough value (to prohibit inventory from going below Presentation-Minimum). Also, we set g(x) = x. This way we ensure that the inventory will not fall below the Presentation-Minimum with high probability while minimizing the inventory in the backroom.