

Predicting Risk Profiles of New Customers in the Insurance Sector with Machine Learning Models

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Abstract: Classifying new customers in the insurance industry is challenging due to the absence of historical data, strong class imbalance, heavy-tailed loss distributions, and strict operational constraints. Standard machine learning models often fail to flag high-risk clients because they optimize for overall accuracy rather than business-critical outcomes. We propose a business-aware classification methodology based on a balanced bagging ensemble model. Our methodology is designed to account for the asymmetric cost structure and customer selection limits that exist in real-world insurance settings. It preserves the minority class while systematically adjusting the majority sampling ratio, guided by a profit-based objective function constrained by a maximum threshold for customer omission. Using a large-scale auto insurance dataset, our method improves the identification of loss-generating customers and increases net business value while maintaining regulatory and market compliance. This study contributes to business-optimized machine learning and provides a practical approach for risk-driven decision-making in the insurance sector.

Keywords: insurance risk modeling; high-risk customer detection; profit-aware machine learning.

1. Introduction

Accurate customer risk assessment is essential in the insurance industry to maintain profitability and competitiveness. Misclassification of customers can cause considerable financial losses, as poor risk assessment often leads to underpriced premiums and rising claims costs [1]. Predicting the performance of new customers is particularly difficult, as historical data is scarce and the costs of misclassification are high [2]. Customer classification is further complicated by severe class imbalance. Loss-generating customers typically account for only 10–20% of the portfolio but are responsible for 60–80% of total losses [3]. Standard binary classification approaches tend to favor the majority class, resulting in poor identification of high-loss customers [4]. Business constraints add to the challenge, since insurers cannot omit large numbers of customers without risking business volume and market share [5].

The financial implications of misclassification are critical. False negatives (misclassifying high-risk customers as low-risk) lead to direct financial losses through premiums that fail to cover claims. False positives (rejecting profitable customers) create opportunity costs [6]. This trade-off requires methods that balance risk identification with business sustainability. Most existing work addresses these issues through feature selection and model optimization. Soriano-Gonzalez et al. [7], for example, predicted new customer performance using XGBoost and LightGBM, combined with extensive feature engineering and profitability thresholds. However, their method does not directly address class imbalance or asymmetric misclassification costs [8]. It relies on arbitrary economic thresholds and does not incorporate operational constraints such as acceptable rejection rates or business

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risk tolerance. Nor does it explore ensemble strategies tailored to imbalance or apply business-driven principles such as the Pareto rule for threshold selection [9].

This paper develops a classification framework that combines a balanced ensemble approach with business-aware thresholding to address these limitations. We use the Pareto principle to determine thresholds for high-loss classification and train a balanced ensemble of XGBoost models on randomly sampled subsets of the data. Grid search is applied to optimize sampling and ensemble parameters. We benchmark our approach against the method in Soriano-Gonzalez et al. [7] to assess the effectiveness of balanced ensembles compared with traditional supervised classifiers. The remainder of the paper is organized as follows. Section 2 reviews related work. Our methodology involves three steps: (i) preparing and analyzing the data, which is described in Section 3; (ii) defining class imbalance within business constraints, as introduced in Section 4; and (iii) developing a balanced ensemble classifier, which is discussed in Section 5. Our approach tackles the key challenges of predicting performance of new customers (for which no historical data exists) under class imbalance and heavy-tailed loss distributions. Section 6 describes the sampling strategy, while Section 7 presents the results from multiple tests and datasets. Section 8 discusses the economic impact for the company of misclassified customers. Section 9 provides a comparison of our approach against the base benchmark using real-life data, while Section 10 performs the same comparison but this time using publicly available data, which has been synthetically generated. Finally, Section 11 summarizes the conclusions and outlines directions for future work.

2. Related Work

Machine learning methods are increasingly used in the insurance sector to support risk assessment, underwriting, and claims management. Their ability to process large datasets and support tasks such as classification and prediction has been well documented in various financial applications [10–12]. In life and auto insurance, models such as logistic regression, decision trees, random forest, support vector machines, naive Bayes, and XGBoost have been used to predict customer risk levels and claim outcomes [13,14]. These models reduce manual work in underwriting and improve operational efficiency. In the context of auto insurance, studies have shown that tree-based ensemble methods outperform traditional general linear models, particularly for predicting claim frequency and severity in imbalanced datasets [15]. Ensemble methods such as bagging, boosting, and stacking have proven effective in improving classification accuracy across various insurance applications, including fraud detection and high-cost claim prediction [16–18]. Techniques such as XGBoost and explainable boosting machines have been applied to maintain both high accuracy and model transparency [19]. For instance, Soriano-Gonzalez et al. [7] proposed a profit-based objective to address asymmetric misclassification costs in insurance classification. However, their approach had several limitations. They did not apply techniques to address class imbalance, lacked control over customer omission rates, and used fixed thresholds without systematic tuning. Their model was also limited to a single boosting algorithm, reducing its flexibility and robustness.

Several studies have focused on imbalanced data problems, as events like fraud or severe claims are rare compared to the broader customer base [20]. To address this, researchers have applied undersampling, oversampling (e.g., SMOTE), class weighting, and adaptive ensemble approaches. Baran and Rola [21] and Khamesian et al. [22] combined decision trees or neural networks with resampling techniques to improve the detection of rare insurance events. Similar challenges are present in medical applications, where rare event prediction has high ethical and operational implications [23]. Nonetheless, many machine learning studies in insurance still optimize only for statistical performance measures such as AUC or F1-score, without incorporating business constraints like asymmetric costs or acceptance limits. For example, thresholds are often set at $p = 0.5$ with no justification based on cost, regulation, or operational targets. Some approaches from other domains, such as online recommendation systems, have applied reinforcement learning and mul-

task neural networks to optimize conversion rates [24], but these are mostly limited to digital channels. In contrast, profit-based objectives in insurance remain underexplored, although some work has looked into economic performance in lapse risk modeling [25]. Our study builds on this gap by introducing a balanced bagging ensemble that includes multiple classifiers to manage severe class imbalance while preserving the distribution of rare classes. We integrate an explicit constraint to cap customer omission at 8%, ensuring operational feasibility. The sampling ratio (r) is optimized using stratified cross-validation and sensitivity analysis, and majority voting is applied to improve model robustness and generalization.

Beyond risk prediction, ML has also supported tasks such as customer segmentation. Clustering techniques including k-means, hierarchical clustering, and DBSCAN have been used to group customers with similar characteristics, supporting targeted marketing and service strategies [26]. However, classification of new or low-data customers remains limited, especially when data acquisition is costly or incomplete [27]. In such settings, the financial impact of misclassification can be high, but few studies provide solutions to handle this effectively [28]. Recent developments in deep learning have further expanded machine learning applications in insurance. Convolutional and recurrent neural networks, including long short-term memory variants, have been used for processing unstructured data, such as images of damaged vehicles or sequential customer records [29–31]. Natural language processing has also been integrated with machine learning to analyze text from policy documents, claims, and customer interactions [32–34]. Despite these advances, model interpretability remains a challenge, especially for deep learning. Insurers need models that are not only accurate but also explainable to meet regulatory requirements and maintain user trust [35,36]. Tools such as SHAP and LIME have been adopted to improve transparency of model decisions [37,38]. Another ongoing concern is data privacy and compliance with regulations such as the GDPR in the EU [39,40]. These constraints must be considered in the practical deployment of machine learning models in insurance workflows.

3. Data Preparation and Statistical Foundation

The empirical analysis uses a real-world insurance dataset with 116,934 customer records covering 2016 to 2023. The initial dataset included 196 features on demographics, vehicle attributes, policy details, and historical claims. To ensure applicability to prospective customers, we removed features unavailable at acquisition, and other policy-specific variables. Following Soriano-Gonzalez et al. [7], we applied standard pre-processing. Unicode normalization and column name standardization ensured computational compatibility. Missing values were imputed using SoftImputer, an iterative matrix completion method. Customers lacking SINCO data (i.e., data from the Information System of the Insurance Compensation Consortium in Spain) were omitted, leaving 51,618 observations with 196 features.

To address multi-collinearity, we computed Pearson correlation coefficients. For feature pairs with correlation > 0.8 , we chosen the feature more correlated with the target, customer's average annual benefit. This removed 54 variables, yielding 142 features while preserving predictive information. The target variable poses major challenges for standard machine learning. The Jarque–Bera test [41] (1.81×10^8 , $p < 0.001$) rejects normality, and Anderson–Darling tests [42] reject normal, exponential, logistic, and Gumbel probability distributions at all significance levels. Losses show heavy-tailed behavior, concentrating business risk. Of 51,618 customers, 9,984 (19.3%) generated negative returns, with total losses of 11,328,603 euros, while the portfolio produced only 909,881 euros in net benefit before intervention. Thus, loss-generating customers impose losses more than 12 times the net benefit, underscoring the need for accurate identification.

Following Clauset et al. [43], we conducted a power-law analysis of tail behavior. Maximum likelihood estimation gave an exponent $\alpha = 2.381 \pm 0.057$ with $x_{\min} = 3,454$. The Kolmogorov–Smirnov test ($D = 0.0197$, with $p = 0.652$) indicated good fit. Similarly,

semi-parametric bootstrap tests did not reject the power-law hypothesis. Likelihood ratio tests favored the power law over the exponential ($R = 191.085$, with $p < 0.001$) and found no significant difference from the lognormal probability distribution ($R = -0.040$, with $p = 0.859$). The exponent lies in the critical regime $2 < \alpha < 3$, implying a finite mean but divergent theoretical variance, reflected in extreme sensitivity to tail values and unstable variance estimates. These features undermine conventional machine learning, leading to: (i) violations in methods assuming stable variance; (ii) under-representation of high-impact tail events in random samples; and (iii) unreliable extrapolation by synthetic oversampling methods. Our ensemble approach mitigates these issues by preserving the authentic minority class and ensuring tail representation.

Bootstrap analysis with 1,000 iterations confirmed extreme loss concentration: 22.5% of loss-generating customers account for 80% of total losses (95% CI: (20.7%, 24.4%)).

Table 1. Loss concentration across multiple thresholds.

Cumulative Loss	Customer Percentage	95% Confidence Interval
70%	13.5%	(11.8%, 15.1%)
75%	17.4%	(15.6%, 19.1%)
80%	22.5%	(20.7%, 24.4%)
85%	29.4%	(27.5%, 31.2%)
90%	38.5%	(36.7%, 40.2%)

As shown in Table 1 and Figure 1, a minority of customers drive most losses, reinforcing the need to prioritize minority-class identification over global classification accuracy.

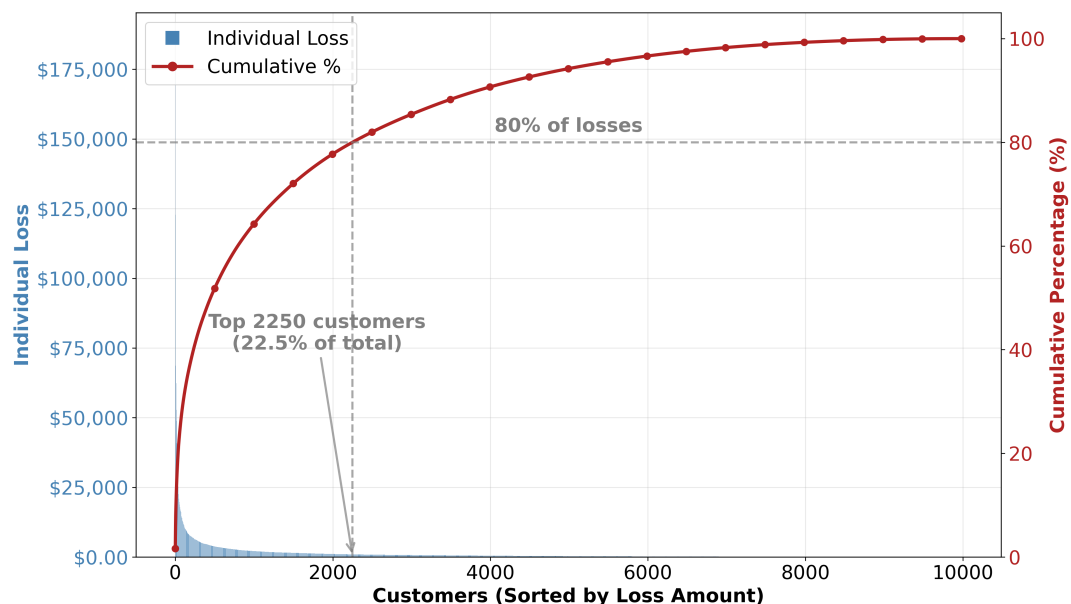


Figure 1. Cumulative loss distribution of customers.

4. Binary Classification Under Business Constraints

The binary classification process operates under strict business constraints reflecting real-world deployment conditions. The insurance company can omit at most 8% of potential customers due to competitive positioning, regulatory requirements, and acquisition targets. These customers are not rejected outright; instead, they undergo a deeper, personalized risk assessment by company experts. This limit is non-negotiable and defines the conditions under which any model must function. Rather than tuning this threshold to maximize validation metrics, which risks overfitting to our dataset, we adopt the business-imposed constraint directly. The classification threshold is set at the 8th percentile of the distribution

of the target variable (customer’s average annual benefit), corresponding to values below $-1,708$ euros. This choice emphasizes generalizability and practical applicability over dataset-specific performance gains.

This constraint produces a severe class imbalance with direct practical implications. The model flags 4,129 customers (8% of the dataset) as high-loss cases, yielding a minority-to-majority ratio of about 1 : 11.5. Although the minority class represents only 8% of customers, it accounts for a disproportionate share of negative business impact. Standard machine learning methods trained on such imbalanced data often show strong overall accuracy while failing to identify the minority class—precisely the opposite of business requirements. The asymmetry of misclassification costs drives our methodological design. False negatives (missed high-loss customers) lead to direct financial losses, as these customers generate costs far exceeding their premiums. False positives (flagging profitable customers as high-risk) create opportunity costs but not direct losses. Our analysis shows that the 4,129 high-loss customers in the dataset would produce losses far exceeding the forgone profits from omitting profitable customers. This supports the business logic of prioritizing minority class recall over overall accuracy.

5. Balanced Bagging Ensemble Approach

Our approach builds upon the established foundation of ensemble methods for class imbalance learning [44], while introducing novel elements specifically designed for heavy-tailed financial risk assessment. While methods such as EasyEnsemble [45] and SMOTE-Boost [46] have demonstrated effectiveness in general imbalanced learning scenarios, the specific requirements of financial risk assessment, including extreme loss concentration, business constraints, and asymmetric costs, motivate our specialized approach. Rather than attempting to compare against all existing methods, we focus on demonstrating the effectiveness of our business-constrained, profit-optimized ensemble approach through rigorous empirical validation against the results achieved in Soriano-Gonzalez et al. [7], which were implemented under identical conditions for the same dataset.

The theoretical motivation for balanced bagging in heavy-tailed loss scenarios stems from three key principles. Firstly, in power-law distributed losses ($\alpha = 2.381$), accurate identification of minority class instances yields disproportionate business value due to extreme loss concentration. Our analysis demonstrates that 22.6% of loss-generating customers account for 80% of total losses, creating a scenario where minority class precision directly translates to major risk mitigation. Secondly, unlike synthetic oversampling methods, our approach maintains the genuine characteristics of minority class instances. This is crucial for heavy-tailed distributions where the extreme tail behavior (which drives business risk) cannot be reliably synthesized without introducing distributional artifacts that may compromise risk assessment accuracy. Finally, by training each base learner on different random samples of the majority class while maintaining complete minority class coverage, we ensure in depth exploration of the majority class decision space while providing consistent minority class reinforcement.

Algorithm 1 shows the pseudo-code of our balanced-bagging algorithm. It constructs K base classifiers, where each classifier h_k is trained on a balanced subset \mathcal{D}_k created through controlled sampling. It employs XGBoost [47] as the base learner due to its demonstrated effectiveness in handling non-linear relationships, feature interactions, and gradient-based optimization. XGBoost’s tree-based architecture is particularly suitable for financial risk modeling as it naturally captures the hierarchical decision structures present in customer risk assessment.

The optimal sampling ratio r was determined through a systematic two-stage optimization process designed to balance computational efficiency with exploration. The first stage constitutes of conducting a preliminary random search across a broad range $r \in [1.0, 20.0]$ to identify promising regions. This exploratory phase revealed that performance gains decrease significantly beyond $r = 4$, while computational costs increase linearly with sampling ratio. The second stage is based on the exploratory results, we

Algorithm 1 Balanced Bagging for Heavy-Tailed Loss Distribution**Require:** Dataset $\mathcal{D} = \{(x_i, y_i)\}_{i=1}^n$, ensemble size K , sampling ratio r **Ensure:** Ensemble $\mathcal{H} = \{h_1, h_2, \dots, h_K\}$

- 1: Partition \mathcal{D} into \mathcal{D}_{maj} and \mathcal{D}_{min} based on class labels
- 2: **for** $k = 1$ to K **do**
- 3: Sample $\lfloor |\mathcal{D}_{\text{min}}| \cdot r \rfloor$ instances from \mathcal{D}_{maj} to form $\mathcal{D}_{\text{maj}}^{(k)}$
- 4: Create balanced subset $\mathcal{D}_k = \mathcal{D}_{\text{min}} \cup \mathcal{D}_{\text{maj}}^{(k)}$
- 5: Train base classifier h_k on \mathcal{D}_k using XGBoost with fixed hyperparameters
- 6: Add h_k to ensemble \mathcal{H}
- 7: **end for**
- 8: **return** \mathcal{H}

performed systematic grid search across the refined range ($r \in [1.0, 4.0]$), testing a discrete set of values for r : $r \in \{1.17, 1.47, 2.12, 2.80, 3.12, 3.20, 3.60, 3.85\}$. Each configuration was evaluated using hold-out validation on a stratified sample to ensure representative class distribution. The optimization framework employs a constrained profit maximization approach:

$$r^* = \arg \max_r \mathbb{E}[\text{Profit}_{\text{validation}}(r)] \quad (1)$$

$$\text{subject to } \frac{|\{i : \hat{y}_i(r) = 1\}|}{n_{\text{validation}}} \leq 0.08 \quad (2)$$

The optimal sampling ratio was determined through 5-fold stratified cross-validation repeated 3 times ($n = 15$ evaluations per strategy) to ensure robust parameter selection. Confidence intervals were computed using non-parametric (bootstrap) methods. Statistical significance was assessed using Friedman tests for multiple comparisons ($\chi^2 = 98.67$, with $p < 0.0001$) and Wilcoxon signed-rank tests for pairwise comparisons ($\alpha = 0.05$). The profit function calculates realized benefit by omitting customers classified as high-loss (class 1) and summing the values of average annual benefit for selected customers (class 0):

$$\text{Profit}(r) = \sum_{i \in \mathcal{I}_{\text{selected}}(r)} \text{avg. annual profit}_i$$

where $\mathcal{I}_{\text{selected}}(r) = \{i : \hat{y}_i(r) = 0\}$ represents the set of customers selected under sampling ratio r . This profit-centric objective directly aligns with business value creation while the constraint ensures adherence to operational limitations imposed by competitive market positioning and regulatory compliance requirements.

Final predictions are generated through majority voting among the K base classifiers:

$$\hat{y} = \arg \max_{c \in \{0,1\}} \sum_{k=1}^K \mathbf{1}[h_k(x) = c]$$

where $\mathbf{1}[\cdot]$ denotes the indicator function. This aggregation strategy provides natural uncertainty quantification through vote distribution and enhances robustness against individual classifier errors, which becomes a critical consideration when model decisions directly impact financial outcomes. The ensemble size $K = 50$ was selected based on convergence analysis showing that additional base learners beyond this threshold provide marginal performance improvements while increasing computational overhead. This configuration balances prediction stability with computational efficiency for practical deployment scenarios.

6. Sampling Strategy Optimization Results

The random search optimization evaluated eight different sampling strategies across the range $r \in [1.17, 3.85]$, with each configuration assessed through 5-fold stratified cross-validation repeated 3 times ($n = 15$ evaluations per strategy). Bootstrap resampling with 1,000 iterations provided robust confidence interval estimation for all performance metrics. Table 2 presents a performance analysis for each sampling ratio.

Table 2. Random search results for sampling strategy optimization.

Sampling Strategy	Mean Real Benefit (euros)	Bootstrap 95% CI (euros)	Clients Omitted (%)	F1-Score (mean)	Constraint Compliant
1.17	727,833	(687621, 766880)	27.6	0.797	No
1.47	713,699	(674201, 754649)	20.5	0.836	No
2.12	616,093	(561111, 671588)	12.4	0.874	No
2.80	536,471	(472676, 595574)	8.2	0.890	No
3.12	505,111	(436844, 566107)	7.0	0.894	Yes
3.20	489,752	(422913, 553440)	6.8	0.894	Yes
3.60	460,843	(399643, 526616)	5.7	0.897	Yes
3.85	435,281	(382279, 491054)	5.1	0.898	Yes

Statistical significance testing revealed large differences between strategies. The Friedman test confirmed significant variation across all strategies ($\chi^2 = 98.67$, with $p < 0.0001$). While sampling ratios 1.17 and 1.47 achieved the highest absolute profits (727,833 euros and 713,699 euros, respectively), these strategies violated the operational constraint by omitting 28% and 21% of customers, respectively. Among constraint-compliant strategies ($\leq 8\%$ omission), sampling ratio $r^* = 3.12$ emerged as a good candidate, achieving the highest real benefit (505,111 euros, with bootstrap 95% confidence interval of (436844, 566107)), while maintaining 7.0% customer omission and an F1-score of 0.894. Although sampling ratio 2.80 achieved higher absolute profit (536,471 euros), it violated the operational constraint with 8.2% customer omission, rendering it unsuitable for deployment.

7. Model Performance on Validation and Test Sets

The optimized balanced ensemble with $r = 3.12$ demonstrated robust performance on the validation set, which was created from the training dataset and comprised 7,227 customers. Figure 2 summarizes the classification performance metrics.

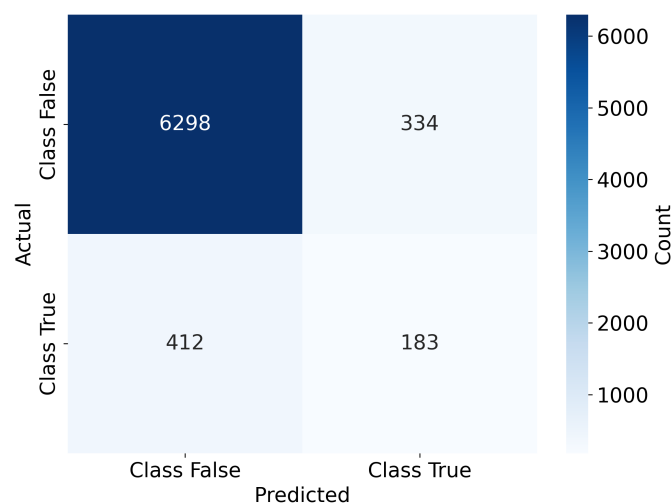


Figure 2. Confusion matrix of the balanced bagging model for the validation set.

The confusion matrix revealed 6,298 true negatives, 183 true positives, 334 false positives, and 412 false negatives. While the model achieved excellent performance on the majority class (low-risk customers), minority class detection presented expected challenges due to the severe class imbalance and limited historical data availability. From a business

perspective, the model created value. The validation set achieved a real benefit of 701,436 euros, representing 41% of the theoretical maximum benefit (1,728,523 euros). This translates to an average benefit of 104.54 euros per customer while omitting exactly 7.15% of the customer base, well within the operational constraint. The final model evaluation on the independent test set of 15,486 customers confirmed the robustness and generalizability of the balanced ensemble approach. Figure 3 presents the comprehensive test set performance metrics.

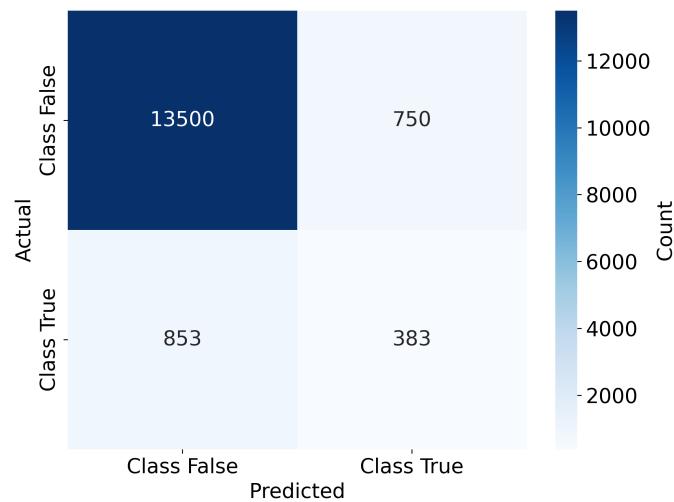


Figure 3. Confusion matrix of the balanced bagging model for the test set.

The test set confusion matrix revealed 13,500 true negatives, 383 true positives, 750 false positives, and 853 false negatives. Performance metrics remained consistent with validation results, indicating stable model behavior across different data partitions. The business impact analysis reveals important value creation. The model achieved a real benefit of 1,329,076 euros on the test set, representing 36% of the theoretical maximum benefit (3,674,846 euros). This corresponds to an average benefit of 92.60 euros per customer while omitting 7.32% of potential customers, maintaining strict adherence to operational constraints.

8. Economic Impact and Misclassification Analysis

The detailed analysis of test set predictions reveals economic trade-offs that are inherent in customer classification under business constraints. Table 3 presents the comprehensive breakdown of misclassification costs and their business implications.

Table 3. Economic impact analysis by customer category.

Category	Count	Mean Profit (euros)	Total Impact (euros)	Business Implication
True Negatives	13,500	244.89	+3,306,019	Correctly Selected
True Positives	383	-2,606.71	-998,371	Correctly Omitted
False Negatives	853	-2,317.64	-1,976,944	Missed high-risk
False Positives	750	100.40	+75,302	Foregone profit

The asymmetric cost structure validates the model’s conservative approach. False negatives impose much higher per-customer costs (−2,318 euros average loss) compared to false positives (100 euros average foregone profit), justifying the emphasis on precision over recall in minority class detection. Analysis of the most severe misclassifications reveals concentrated risk exposure. The ten worst false negatives account for 24.4% of total false negative losses (−481,889 euros out of −1,976,944 euros), with the single worst case representing a −176,973 euros loss. This concentration effect demonstrates that while the model successfully identifies the majority of high-risk customers, the most extreme cases remain challenging to detect with available features.

Conversely, false positive analysis shows more distributed impact. The ten highest-value omitted customers represent 23.3% of foregone profit (17,534 euros out of 75,302 euros), with the maximum individual opportunity cost of 4,393 euros. The relatively modest false positive impact, combined with their distributed nature, suggests that omission errors impose manageable opportunity costs compared to selection errors. The model demonstrates strong performance in risk concentration mitigation. True positives exhibit an average loss of −2,607 euros per customer, while correctly selected customers (true negatives) show an average profit of 245 euros per customer. This 2,852 euros average differential per correctly classified customer underscores the value creation potential of accurate minority class identification. The sensitivity analysis reveals that false negatives concentrate in the −1,000 to −2,000 loss range (25th to 75th percentiles), suggesting systematic challenges in distinguishing moderate-loss customers from profitable ones. However, the model successfully captures extreme tail risk, as evidenced by the omission of 383 high-risk customers with total expected losses of 998,371 euros.

9. Comparative Analysis with Baseline Methodology using a Real Dataset

To evaluate the effectiveness of our balanced ensemble approach, we compare our results with the methodology proposed by Soriano-Gonzalez et al. [7], who applied traditional gradient boosting methods (XGBoost and LightGBM) with early stopping to the same customer classification problem. Table 4 presents a comprehensive comparison between our balanced ensemble approach and the aforementioned baseline methodology.

Table 4. Performance comparison: balanced ensemble vs. baseline methodology.

Metric	Soriano-Gonzalez et al. [7]	Our Approach	Improvement
ROC-AUC (Test)	0.72	0.90	+25.0%
Precision (High-Risk)	0.67	0.34	-49.3%
Recall (High-Risk)	0.23	0.31	+34.8%
F1-Score (Weighted)	0.79	0.89	+12.7%
Customer Omission Rate	6.0%	7.0%	+1.0pp
Business Metrics			
Test Set Benefit	1,232,663 euros	1,329,076 euros	+7.8%
Avg. Benefit per Customer	85 euros	93 euros	+9.4%
Benefit as % of Maximum	36%	36%	0pp

The comparison reveals several insights about the effectiveness of balanced ensemble methods versus traditional approaches. While Soriano-Gonzalez et al. applied traditional gradient boosting methods with early stopping and used a simple binary threshold based on positive versus negative average annual profit, our balanced ensemble approach explicitly addresses class imbalance through systematic undersampling with ensemble aggregation. This fundamental difference in approach results in improved overall accuracy (90% vs 83%) and weighted F1-score (0.89 vs 0.79). The methodologies exhibit contrasting performance characteristics in minority class detection. The baseline methodology achieved higher precision for high-risk customers (67% vs 34%), indicating fewer false positive errors. However, our approach demonstrates superior recall (31% vs 23%), successfully identifying more actual high-risk customers. This trade-off favors our approach given the asymmetric cost structure, where false negatives impose higher costs (−2,318 euros average) than false positives (100 euros average). Both methodologies respect operational constraints, with omission rates of 6.0% (baseline) and 7.0% (our approach), both well within the 8% user-defined threshold. However, our approach achieves 96,413 additional profit while maintaining constraint compliance. The superior recall of our method translates to identification of 68 additional high-risk customers (31% vs 23% of 1,236 actual high-risk customers), potentially avoiding 157,624 euros in losses based on the average high-risk customer loss of −2,318 euros.

While our balanced ensemble methodology demonstrates improvements over baseline approaches, several limitations warrant critical examination. The most significant limitation is the large reduction in precision for high-risk customer identification (34% vs 67% baseline). This results in 750 false positives compared to an estimated 326 in the baseline approach, representing an additional 424 profitable customers incorrectly omitted. At 100 euros average foregone profit per false positive, this translates to 42,400 in additional opportunity costs that partially offset the method's benefits. The balanced ensemble approach systematically discards majority class information, using only 33% of available low-risk customer data in each base learner (sampling ratio $r = 3.12$). This information loss may explain the reduced precision, as the model receives limited exposure to the full diversity of profitable customer patterns. Alternative approaches such as cost-sensitive learning or synthetic oversampling might preserve this information while maintaining class balance.

From a computational perspective, training 50 ensemble models, each on balanced subsets, requires significantly more computational resources than single-model approaches. The ensemble's computational cost represents a relatively large increase for relatively modest performance gains (7.8% profit improvement), raising questions about scalability for production deployment. Our approach used fixed XGBoost hyper-parameters across all ensemble members, potentially leaving performance gains unrealized. The baseline methodology employed hyper-parameter optimization, which may partially explain their superior precision. While we optimized sampling ratios, we used majority voting for final predictions rather than optimizing decision thresholds. The baseline approach's threshold optimization at 0.5 may be suboptimal for this cost structure, but our method lacks explicit threshold calibration, potentially limiting performance ceiling. The optimal sampling ratio ($r = 3.12$) was derived from our specific dataset's characteristics.

10. Comparative Analysis with Baseline Methodology using a Synthetic Dataset

To enable reproducibility and support future methodological comparisons, we repeat the evaluation using a synthetic dataset derived from the original real data. This dataset has been generated by introducing controlled random noise into the float variables of the original dataset. The noise was normally distributed and added in such a way that the core structure and statistical patterns of the original variables were preserved. To ensure realism, synthetic values were clipped to remain within the original variable ranges. This process maintains the general relationships between variables while protecting the original data.

We apply the same baseline methodology described in Soriano-Gonzalez et al. [7], including the use of XGBoost and LightGBM with early stopping, to this synthetic dataset. Our balanced ensemble approach is then applied under the same experimental setup. The objective is to assess whether the relative performance gains observed in Section 9 are consistent when applied to public, shareable data. This comparison confirms that our proposed approach maintains its advantage in terms of classification accuracy and stability under class imbalance, even when trained and evaluated on synthetic data.

11. Conclusion

This study introduces a classification approach for new insurance customers, who often lack historical data, combining ensemble learning with a profit-oriented optimization strategy. The method applies a balanced bagging framework optimized to address severe class imbalance while meeting operational constraints typical in real-world insurance settings. Results show that the model consistently identifies more high-risk customers, reducing exposure to extreme financial losses while staying within the predefined omission limits. It maintains strong performance across multiple evaluation stages, delivering measurable benefits in both predictive accuracy and economic value. The strategy balances accurate risk detection with practical deployment needs through the integration of authentic data distribution, ensemble majority voting, and a profit-optimized business-constrained objective function.

The robustness of the approach is confirmed through independent test sets, demonstrating stability and reliability across different data partitions. The methodology offers a practical solution for insurers aiming to strengthen risk management with data-driven decision-making.

Future work includes developing model variants that reduce computational costs while preserving predictive quality and extending the method to other insurance lines or markets to test its generalization. Incorporating adaptive mechanisms to respond to shifts in data distribution or customer behavior may further support long-term effectiveness.

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Conflicts of Interest: The authors declare no conflicts of interest.

Abbreviations

The following abbreviations are used in this manuscript:

SINCO	Information System of the Insurance Compensation Consortium in Spain)
AUC	Area Under the Curve
ROC AUC	Receiver Operating Characteristic – Area Under the Curve

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