User Personas		Role & Responsibility	Context & Technology	Primary Goals	Pain Points
Ivan	Official Veterinarian (OV) "Food safety, welfare, disease - it all stops with me."	Receiving and checking FCI from Farmer (via FBO) Conducting & recording Ante Mortem (AM) inspections in the lairage. Official release of animals for slaughter Record AM and PM inspection results into the IRIS system (end of shift).	80% of time in the lairage, visit the MHI line 2-3 times a shift. Time poor for office work. Usually have a mobile on me, regularly called away. Way of working heavily paper driven (FCI printed, AM forms, clipboards, pen cards) Don't use hellenic or similar FBO systems.	Identify and enforce animal welfare issues at both producer site and FBO premises. Ensure animals for slaughter are traceable and safe to enter the food chain. Flag possible disease before slaughter for further post-mortem inspection.	Communicating with the MHIs on the line (must first change overalls and get clean). IRIS data entry - painfully slow by producer batch, precious little time for for data entry. FBO hostility at times, objecting to my decisions and I have to be authoritative.
Clare	Meat Hygiene Inspector (MHI) "My job is physical and fast paced. I have to be focussed."	Conduct post mortem inspections. Record tallies of disease or rejection reasons per producer batch or shift. Report condition / rejection volumes to the OV & FBO. Maintain ID of an animal along the line to point of grading & weighing.	Work in MHI pair shifts of 30-45minutes on a production line before rotating/ break. Often noisy, damp and confined spaces. Hands occupied, gloved with chainmail, ear protection, hard hats, wellies, knife holster Recording variably on metal clicker banks, tally boards or sheets or digital terminals.	Spot diseased or contaminated meat and remove it from the foodchain (food safety). As much as possible, work quickly to avoid holding up the line with inspection tasks. Keep tabs on which carcasses and offal / other trims go together (traceability).	Speed & mental load to remember to record every rejection reason accurately Variable inspection point ergonomics make it harder to record accurately, consistently. Having to convert FBO PM data reports to align with IRIS input fields.
Neil	Abattoir Manager (FBO) "We're here to run our business, not the FSA's business."	Maintain efficient slaughter operations (line speed, staffing, hygiene, admin, etc.) Verify receipt of FCI & identity docs and provide FCI and kill plans to the OV Health & welfare of live animals at plant Maintain animal, carcass and meat traceability (1 step forwards and back).	Large office admin overheads, lots of paperwork, email, fax from & to producers. Proliferation of systems recording different operational data (atmospheric, grade etc.) Slowly upgrading and integrating more technology and data as we can afford it. Same day price and grade data for farmers.	Balance legal responsibilities with commercial drivers. Max 'up-time' of the kill line (throughput speed vs. product damage+staff costs). Optimise or pivot kill plans to manage supply (farmers) and demand (retailer).	Having to wait anything from a day to a week to get the FSA IRIS report back. Data in FSA report isn't attributable to a producer (recorded by day totals) so I can't use it to charge the right farmer for rejections. Paying for expensive FSA staff to do manual data entry.
Jeff	Farmer (Sheep & Cattle) "Farming is not a desk job. I need more feedback, not red tape."	Responsible for welfare and health of animal at farm and in transit. Complete & supply accurate / timely FCI Adhere to movement and food chain laws: Provide animal identity documentation Observe drug treatment withdrawal limits. Declare disease or movement restrictions.	Physical outdoor job, away from office PC, no printer, smartphone increasingly used. Familiar with DEFRA movement forms (but never seen a MOC / MIG) Self professed luddite but growing interest in apps and online tools to manage farm admin and reduce paperwork.	Turn a profit (carcass weight & grade) amid a competitive market. Fulfil my legal obligations when selling for slaughter (avoid fines or detained carcasses). Monitor my herds' health (assess my rearing practices on productivity).	Non-standard forms - The financial consequences of me missing / ticking the wrong FCI box can be huge. It's a rare bonus if I get a 'health report' back. Even rare for it to be useful. I get nothing from markets at all. Distrustful of FBOs trying to pass on bogus charges and costs that are not my doing.
Saskia	Ops Manager Producer- Processor (Poultry) "I need better quality data, quicker and more of it."	Centrally gather data from agri-managers at rearing sheds daily (inc. health & FCI) Devise optimal weekly kill plans (managing bird age, condition, drug withdrawal periods). Monitor slaughter data in near real time, feedback to producer and react quickly to pivot production plan.	Highly data driven, office based, expert spreadsheet literacy. Access to own full lifecycle of data, (from hatchery to slaughter). Produce large printed FCI and kill plan packs for FSA (mismatched maturity). Provide and maintain hellenic digital terminals for MHIs to enter PM data.	Maintain tight traceability - reduce potential scale and cost of product recalls. Monitoring large data sets for the smallest of productivity gains (rearing and health). Meet/exceed quality and welfare agreements for assurance schemes and retail clients.	FSA's digital immaturity, holding us back from fully digitising our methods and tools. Slow turnaround of data, we have to collect our own in parallel to remain reactive to supply quality or welfare issues. Condition ID and/or recording inconsistencies between FSA teams - training issue.