



## OPEN SOURCE WITHIN CORPORATE WALLS

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20-06-2019

HONG PHUC DANG  
[@hpdang](https://twitter.com/hpdang)



# About @hpdang

InnerSource manager **@Zalandotech**

Founder **@FOSSASIA** - FOSSASIA.ORG

Board director of **Open Source Initiative (OSI)**

## Zalando at a glance

**~ 5.4** billion EUR  
revenue 2018

**> 15.000**  
employees in  
Europe

**> 70%**  
of visits via  
mobile devices

**> 214  
million** visits  
per  
month

**> 26  
million** active customers

**> 300.000**  
product choices

**~ 2.000**  
brands

**17**  
countries

# We are constantly innovating technology

**HOME-BREWED,  
CUTTING-EDGE  
& SCALABLE**

technology solutions



help our brand to  
**WIN ONLINE**



**~ 2,000**

employees from



**77**

nations



**7** tech locations  
(HQs in Berlin)

# OPEN SOURCE CONTRIBUTION

**199** active Zalando projects written  
in **16** different languages, with **883**  
contributors

# Zalando GitHub Orgs

**Zalando  
Incubator**

**Zalando**

**Zalando  
Research**

**Zalando-Nakadi**

**Zalando-Stups**

**Zalando-Zmon**





# Zalando SE

The org page for Zalando, Europe's leading online fashion platform. Visit [opensource.zalando.com](https://opensource.zalando.com) for project stats.

Berlin, Dublin, Helsinki, D... <https://tech.zalando.com> [opensource@zalando.de](mailto:opensource@zalando.de)

**Repositories** 47

**People** 524

**Teams** 455

**Settings**

## Pinned repositories

Customize pinned repositories

**patroni**

A template for PostgreSQL High Availability with ZooKeeper, etcd, or Consul

Python 2.4k 256

**connexion**

Swagger/OpenAPI First framework for Python on top of Flask with automatic endpoint validation & OAuth2 support

Python 2.2k 371

**skipper**

An HTTP router and reverse proxy for service composition, including use cases like Kubernetes Ingress

Go 1.7k 157

**zalenium**

A flexible and scalable container based Selenium Grid with video recording, live preview, basic auth & dashboard.

Java 1.6k 328

**restful-api-guidelines**

A model set of guidelines for RESTful APIs and Events, created by Zalando

CSS 959 178

**nakadi**

A distributed event bus that implements a RESTful API abstraction on top of Kafka-like queues

Java 476 103

Find a repository...

Type: All

Language: All

New

## zally

A minimalistic, simple-to-use API linter

kotlin api spring-boot api-management linter swagger



## Top languages

Java Python Go Scala CSS



zalando / connexion

Used by 1,778

Watch 84

Star 2,338

Fork 401

Code

Issues 179

Pull requests 43

Used by 1,778 repositories



Install via requirements.txt

```
pip install connexion
```



1,099 commits

7 branches

120 releases

104 contributors

View license

Branch: master

New pull request

Create new file

Upload files

Find File

Clone or download



cognifloyd and jmcs Respond with problems by default in aiohttp. (#952)

Latest commit 890fe9a 5 days ago

.github

Fix typo

3 years ago

25

New Projects

11,239

New Commits

4,966

Pull Requests Created

357

New Releases

Work done on our open source projects in 2018

## Community and contribution

49%

Of our org members are contributing

Out of the current 510 people in Zalando organisations on GitHub, half of them have made an accepted code contribution to a Zalando open source project - this is a 4% increase since June 2018.

31%

Community contributions

For all current projects, 31% of all pull requests are from non-employees.

521

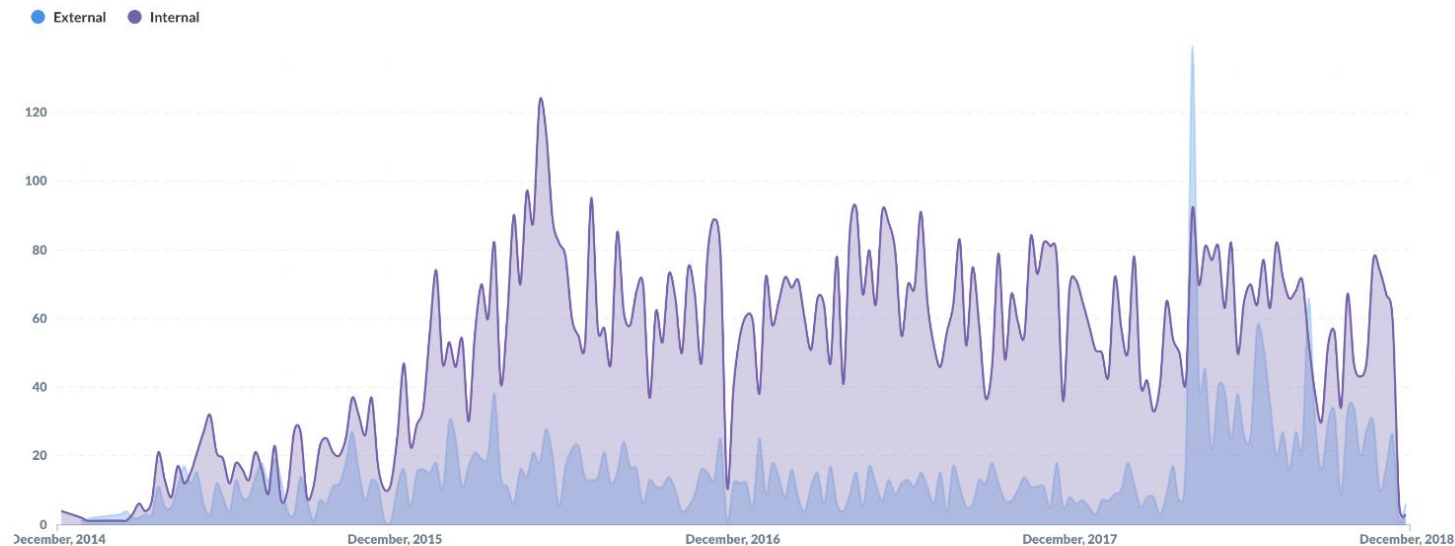
Contributions made to techradar projects

Zalando contributed to 18 projects on the [Techradar "Adopt" tier](#), which are part of our tech stack and have a high strategic value to Zalando

91 Hours

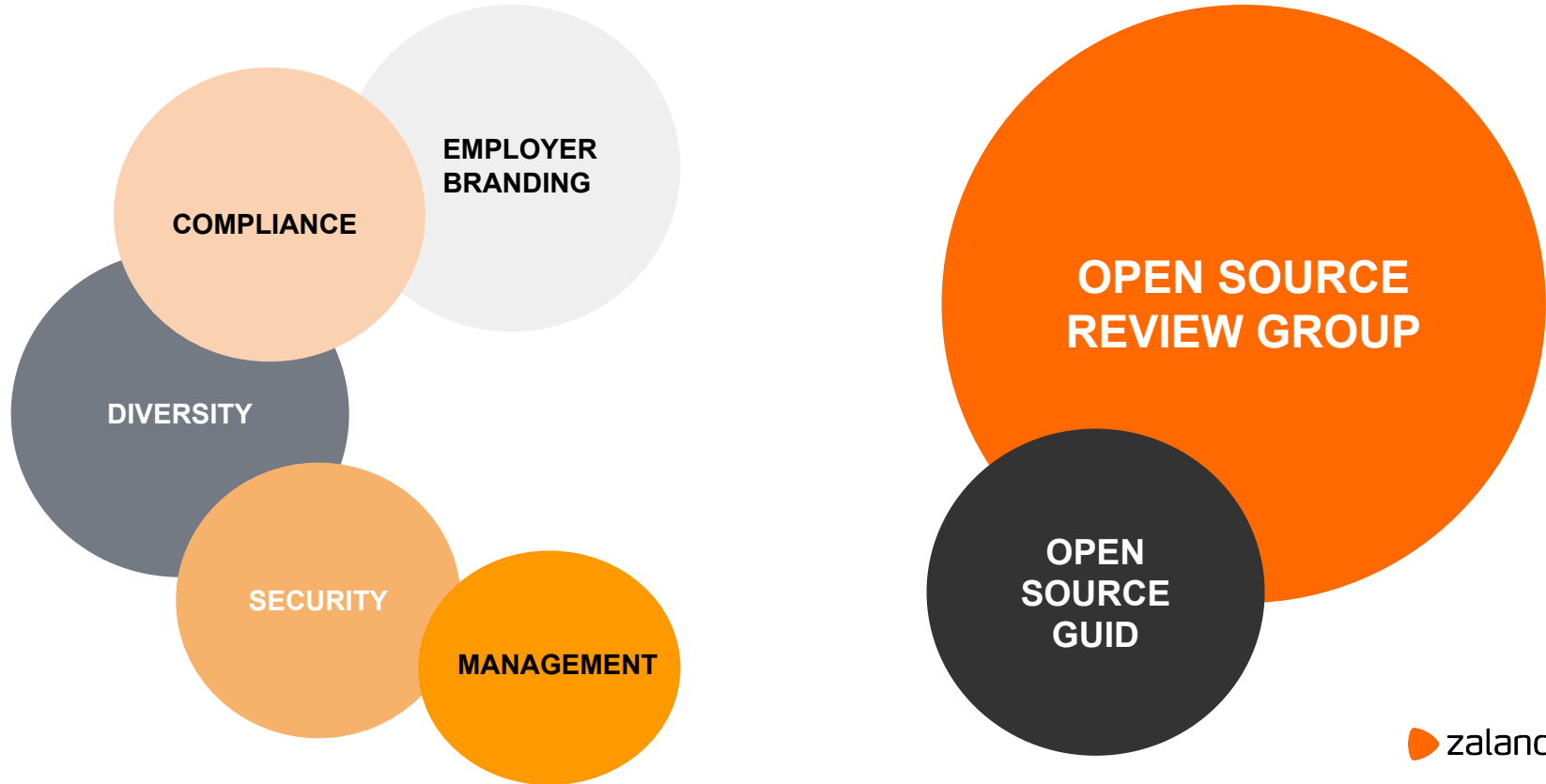
Average time to get a pull request merged

The average response time to pull requests have increased from 85 hours to 91, the number is within an acceptable response time.



Open source activity by Zalando employees (purple) is at an overall stable level with seasonal variations (summer holidays and the run up to black friday are typical low-activity periods). We are however seeing a positive increase in External contribution (blue) to our projects. The single big spike in the chart above is caused by a GitHub bot doing over 100 automated pull requests.

# Organisational Structure Of Zalando Open Source



# Open Source Release Process

**1. Get sign-off**

**2. Prepare your repository**

**3. Submit your project for review**

**4. Incubation period**

**5. Graduation**

**6. Offboarding a Project**

**INNERSOURCE**  
**= OPEN SOURCE WITHIN THE WALLS**

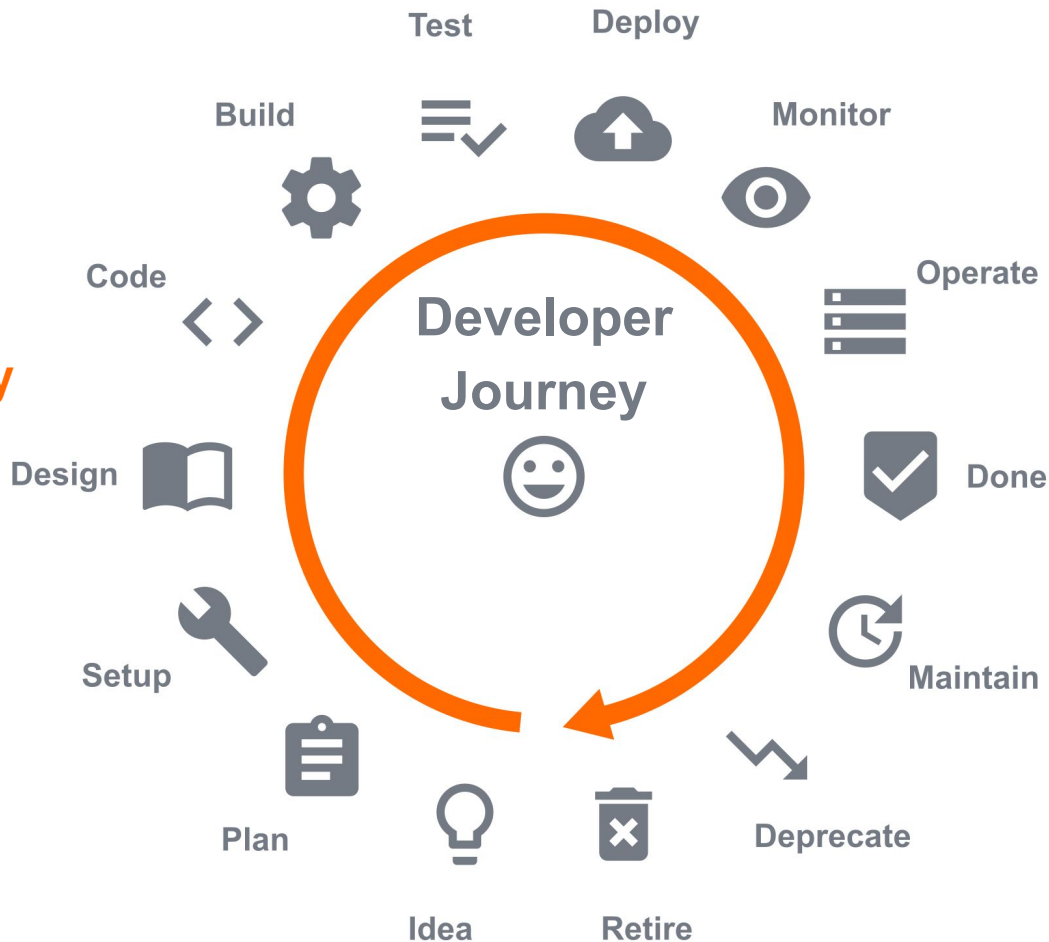
*“InnerSource is the use of **open source** software **development** best **practices** and the establishment of an **open source-like culture** within organizations.”*

*- Tim O'Reilly 2000*



# **Tools and Practices**

**Correctness**  
**Compliance**  
**GDPR**  
**Security**  
**Cost Efficiency**  
**24x7 On Call**  
**Governance**  
**Resilience**  
**Capacity**  
...



APPLICATIONS

Pipelines

TOOLS

Repositories

Clusters

Kube Resource Report

Lightstep Manager



# Welcome to the Developer Console

You can now find consolidated documentation covering the whole Developer Journey in one place:

[The Developer's Manual](#)



## Idea



How to write a Narrative



Template for Narratives



## Design



API Portal



API Guidelines



API Linter



API Review



Fashion Content Platform (AI & Data APIs)



Service Guidelines



## Plan



Tech Jira



GitHub Enterprise



Rules of Play



Tech Radar



## Code



Confluence



Nexus



Database as a Service



Data Processing Platform (Databricks)



Open Source Guidelines



Nakadi



## Setup



ZACK Role Management



GitHub Enterprise



Create Git Repository



YOUR TURN



Zappr



Create database cluster



AWS Account Chooser



## Build



Continuous Delivery Platform (CDP)



CloudLobster Jenkins



TV Link

# Zalando Tech Radar — 2018.10

## Frameworks

### ADOPT

1. Akka (Scala)
2. Node.js
3. Play (Scala)
4. ReactJS
5. RxJava (Android)
6. scikit-learn
7. Spring

### TRIAL

8. Akka-Http
9. Angular
10. AspectJ
11. Camel
12. Camunda
13. OpenNLP
14. TensorFlow
15. Thymeleaf

### ASSESS

16. Aurelia
17. Ember.js
18. gRPC
19. Http4s
20. jOOQ
21. Redux
22. Vert.x
23. Vue.js

### HOLD

24. Activiti
25. AngularJS 1.x
26. BackboneJS
27. Drools
28. Spray

## Infrastructure

### ADOPT

69. Docker
70. HAProxy
71. Hystrix
72. Jetty
73. Kubernetes
74. Nginx
75. STUPS
76. Tomcat
77. ZMON

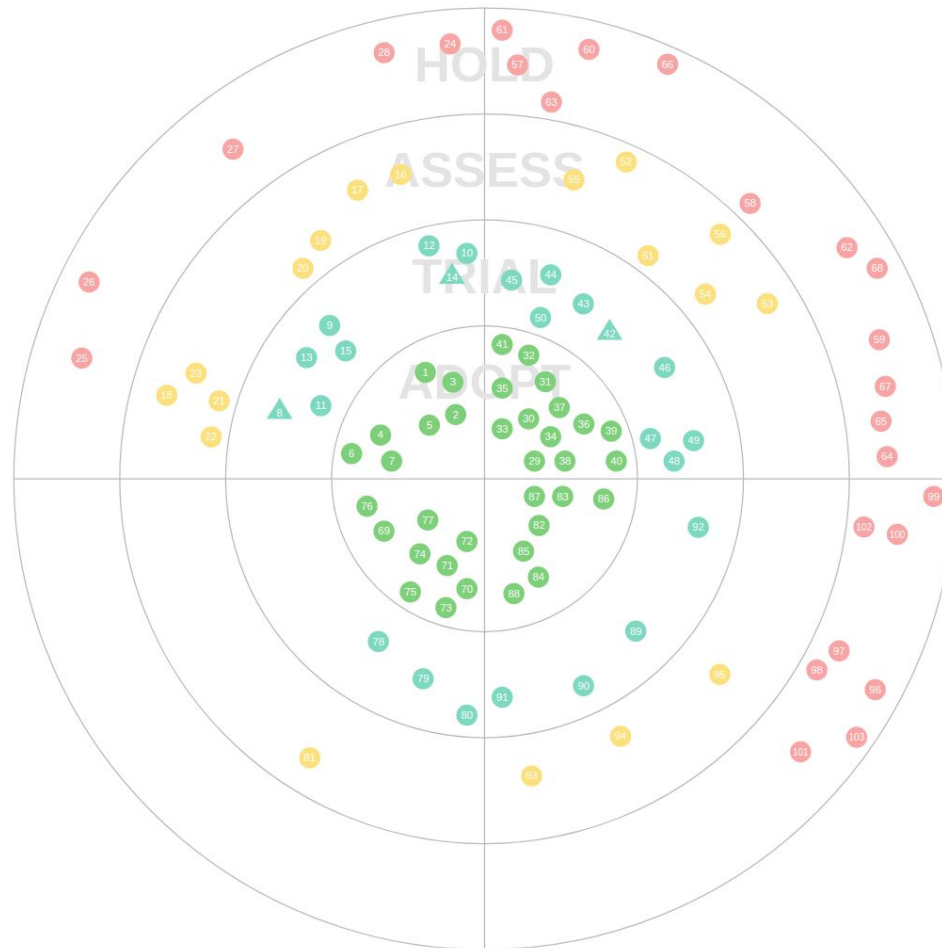
### ASSESS

81. AWS Lambda

### HOLD

### TRIAL

78. Failsafe
79. OpenTracing
80. Undertow



## Data Management

### ADOPT

29. AWS EMR
30. AWS S3
31. AWS SNS
32. AWS SQS
33. Cassandra
34. Elasticsearch
35. etcd
36. Kafka
37. Nakadi
38. PostgreSQL
39. Redis
40. Solr
41. Spark

### TRIAL

42. Airflow
43. AWS Data Pipeline
44. AWS DynamoDB
45. Flink
46. Google BigQuery
47. HDFS
48. KairosDB
49. Presto
50. RabbitMQ

### ASSESS

51. AWS Kinesis
52. Consul
53. Google Bigtable
54. Hadoop
55. RocksDB
56. YARN

### HOLD

57. ActiveMQ
58. Aerospike
59. CouchBase
60. Esper
61. HBase
62. HometQ
63. Memcached
64. MongoDB
65. MySQL
66. Oracle DB
67. Riak
68. ZooKeeper

## Languages

### ADOPT

82. Go
83. Java
84. JavaScript
85. OpenAPI (Swagger)
86. Python
87. Scala
88. Swift

### TRIAL

89. Clojure
90. Haskell
91. Kotlin
92. TypeScript

### ASSESS

93. Elm
94. R
95. Rust

### HOLD

96. .NET languages
97. C languages
98. CoffeeScript
99. Erlang
100. Groovy
101. Perl
102. PHP
103. Ruby

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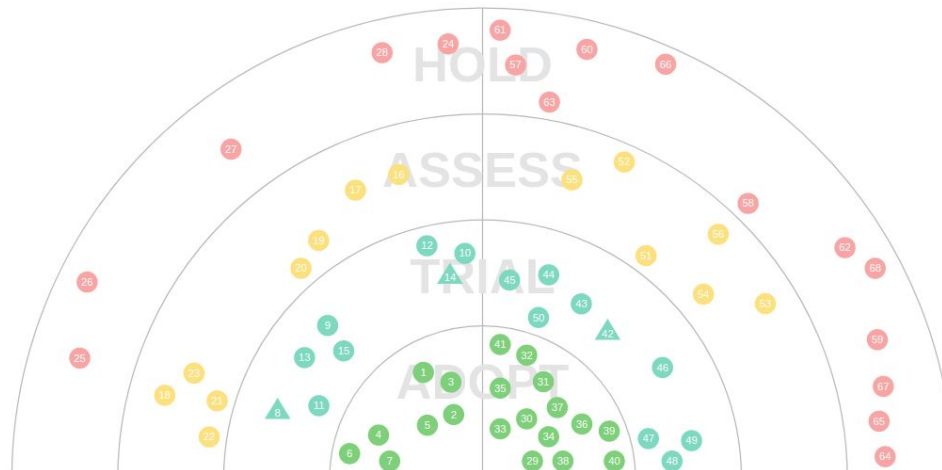
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[opensource.zalando.com/tech-radar](https://opensource.zalando.com/tech-radar)

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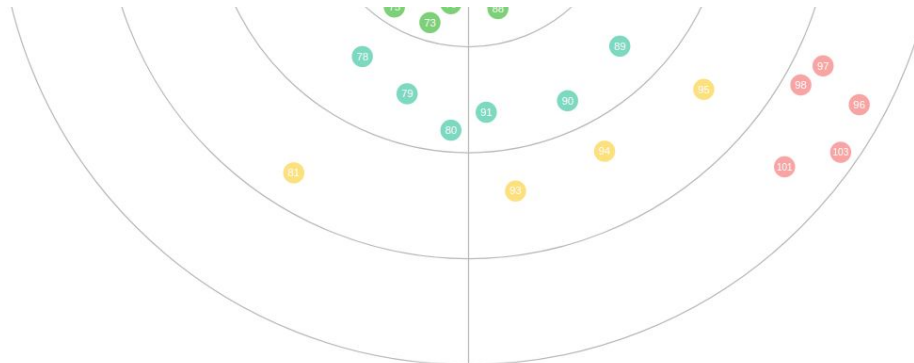
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### HOLD

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## ZALANDO TECH RADAR

### Index

### Changelog

### Common choices

### Data Processing

- AWS EMR
- **Spark**
- Airflow
- AWS Data Pipeline
- Flink
- Google BigQuery
- Presto
- Hadoop
- YARN
- Esper
- AWS Athena
- Gurobi
- Luigi

### Datastores

### Frameworks

### Infrastructure

### Languages

### Queues

### About

### Rules of Play

### Technologists Guild

### How to contribute

### Visualization

9fd968d / master-459

## Spark

ADOPT

edit this page

Jose Antonio Sanchez Rodriguez, Stefan Haase, Tim Lohme

[Apache Spark](#) is a fast and general engine for large-scale data processing. It uses an advanced DAG execution engine that supports acyclic data flow and in-memory computing.

## Existing experience

- Team — We use Apache Spark to create machine learning features from different sources and labelled data sets. These jobs run on temporary AWS EMR clusters and consume data from S3 in various formats such as [Apache Parquet](#), JSON or CSV. We also use the DataFrame based [MLlib](#) to train models which perform real time predictions in production.
- Team — We use Apache Spark on a daily basis to generate on-demand and scheduled reports from Google AdWords ([AdWords data source](#)), to upload campaigns using [Spark Streaming](#), to upload campaigns back to AdWords on our standalone cluster and to process various feeds on EMR cluster.
- Team — We use Apache Spark usually when we need to do parallel processing over a big amount of data. We use it in either scala or java and we run it on EMR. We have many projects that use it. Some of them are:
  - [Spark](#) (java): It does feature extraction and training of one of the models used in Home, catalog and PDP.
  - [Offline-Data-Extraction](#) (scala): data extraction and sequence generation for training. In this project we use spark to calculate word2vec features for each item.
  - [Offline-Evaluation](#) (java): We use it for creating test cases and evaluating offline KPIs.
  - [Kpi-Calculation](#) (java): We use it for aggregating our logs and calculating our KPIs.
  - [Entity-Reco](#) (scala-java): We use it for calculating our baseline for many entities like items, brands, etc.
  - [snitch](#) (java): We use it for aggregating the logs based on some rules that can be established by configuration and then we do anomaly detection over the

## Create a new repository

A repository contains all the files for your project, including the revision history

Organisation *	/	Repository Name *
Description		
Team ID *		
Repository type *		
Bootstrap with application template spring-boot-2-mvn-java-basic		
Add .gitignore template		

\* Mandatory fields

Create Repository



Branch: master ▾

[New pull request](#)[Create new file](#)[Upload files](#)[Find file](#)[Clone or download ▾](#)

machinery-cd-robot add zapprfile

Latest commit 79136e7 7 days ago

📁 .mvn	Initializing with template	7 days ago
📁 config	Initializing with template	7 days ago
📁 deploy/apply	Initializing with template	7 days ago
📁 meta/credentials	Initializing with template	7 days ago
📁 spring-config	Initializing with template	7 days ago
📁 src	Initializing with template	7 days ago
📄 .gitignore	Initializing with template	7 days ago
📄 .zappr.yaml	add zapprfile	7 days ago
📄 README.md	Initializing with template	7 days ago
📄 configure.sh	Initializing with template	7 days ago
📄 delivery.yaml	Initializing with template	7 days ago
📄 lombok.config	Initializing with template	7 days ago
📄 mvnw	Initializing with template	7 days ago
📄 mvnw.cmd	Initializing with template	7 days ago
📄 pom.xml	Initializing with template	7 days ago

## CONTENTS:

Introduction  
Prerequisites  
Application Bootstrapping  
Idea  
Plan  
Setup  
Design  
Code  
Build  
Test  
Deploy  
Monitor  
Operate  
Done  
Maintain  
Deprecate  
Retire  
FAQs  
Glossary

## Developer's Manual

This is the very first release of the Developer's Manual, feel free to send us your feedback to [mostafa.nageeb@zalando.de](mailto:mostafa.nageeb@zalando.de). By using the "Edit on GitHub" link on the top, you can directly contribute changes via pull requests.

**Tip**

Check out the [Zalando Developer Console on dev.zalando.net](#) which links to all relevant documentations, tools and support channels.

### Contents:

- [Introduction](#)
- [Prerequisites](#)
  - [Mailing Lists](#)
- [Application Bootstrapping](#)
- [Idea](#)
- [Plan](#)
- [Setup](#)
  - [Team](#)
  - [GitHub Enterprise](#)
  - [Code Repository \(git\)](#)
  - [Application Registration](#)
- [Design](#)
- [Code](#)
  - [Using the Zalando OAuth Infrastructure](#)
- [Build](#)
- [Test](#)
- [Deploy](#)
  - [DeployCTL](#)

## zdocs

HOME ^

[Introduction](#)[Getting Started](#)[Configure Searching](#)[More Information](#)

# Welcome to Documentation at Zalando

**Table of contents**[Overview](#)**Tip**

Use the [Zalando Developer Console](#) on [dev.zalando.net](#) to search existing documentation.

Looking to create a documentation site? You've come to the right place! Continue reading to learn how to get a documentation site up and running in under two minutes!

## Overview

Documentation is a key component for collaboration and the sharing of ideas and Developer Productivity's goal is to make documentation and documentation discovery as easy as possible. Using our [Cloud Native Application Runtime](#) functionality, one can [publish](#) static html which can be uploaded and hosted on [Zalando Docs](#). This allows for the creation of a documentation site with its own sub domain under `*.docs.zalando.net`, authenticated with Platform IAM and integrated with a [Git / CDP workflow](#). Wow, that's a lot. But fear not, this site covers how to get a documentation site up and running in under two minutes.

Move onto the next step by clicking the link below.

Next  
[Getting Started](#) →

# Discover great APIs.

The central hub for all APIs in the Zalando universe!



## Get started

Short introduction to API Portal.



## Publish API

How to publish API specifications.



## Improve API design

API Guidelines - rules for high quality APIs.



## Lint API online

Use Zally Web UI for checking compliance with guidelines.



## Get feedback for API

Feedback quality assurance process for API design.



## Register functional component

Central registry for functional names.



## Lint API in IntelliJ

Use IntelliJ Plugin for checking compliance with guidelines.

## Getting started

In API Portal you can find current and historical information on API deployments, including details on service applications and [OpenAPI](#) specifications.

### How to search

API Portal offers a powerful **full-text search** that enables you to find exactly what you are looking for. The easiest way to get started is to **simply type terms** into the search box. If a term consists of multiple words, just use **double quotes**, e.g. "api portal". Things you can search for include the title, endpoints and schemas of an API as well as the URL, application and application owner of an API deployment. To see **all** existing APIs you can search for \*.

### Advanced queries

In order to further narrow down the search results, it is possible to write a more advanced query using fields and operators.

# Knowledge Sharing

# Internal Guilds

Zalando Tech Community ~2000 people

Scala

API

OPEN SOURCE

DATA SCIENCE

Tech Interviewing

WEB GUILD

TECHNOLOGISTS

Agility

Producer

Databases

Python

Clojure

Cassandra

SRE

Diversity Guild

General Gaming

# Communications



**zLife**

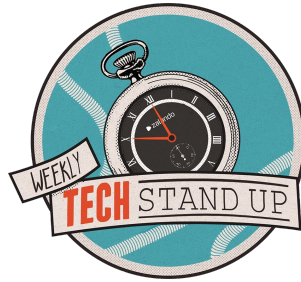


# Sharing Platforms



Meetup

DEMOS



# **Team and Cross-Team Collaboration**

# The Way of Working



## Agile

## Daily Scrum

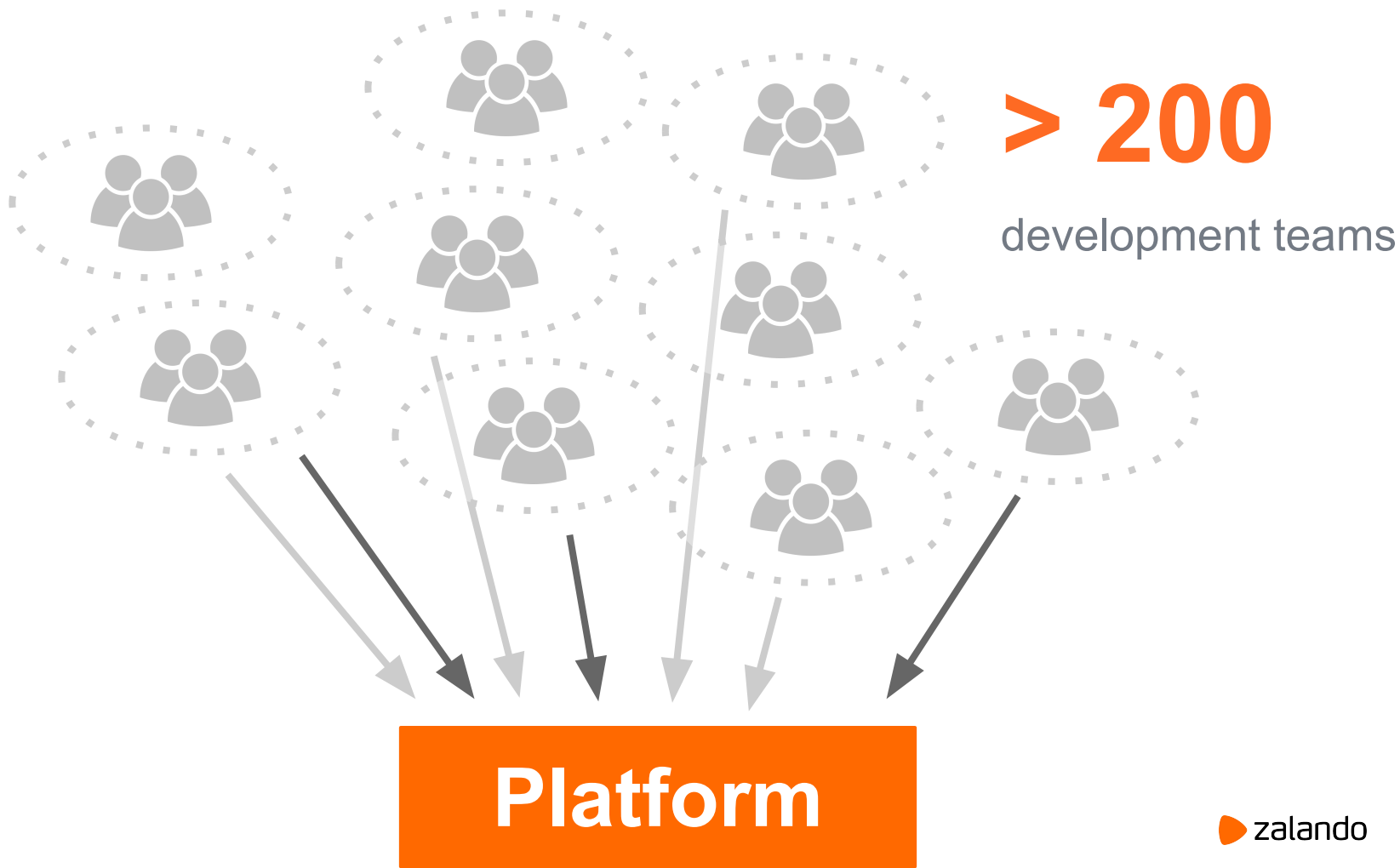
## Sprint Planning

## Backlog Refinement

## Retrospective Meeting

## Cross-team alignment with facilitators

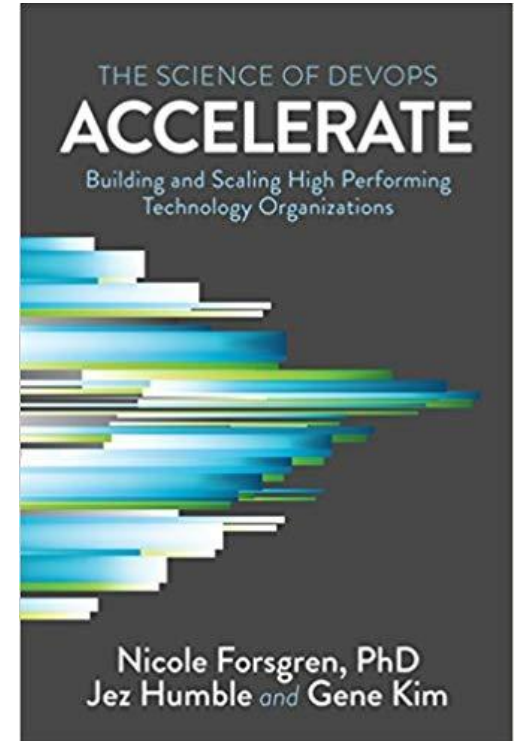
All hands



# Measurement

# Delivery Performance Metrics

- ❖ Lead Time
- ❖ Release Frequency
- ❖ Time to Restore Service
- ❖ Change Fail Rate



# InnerSource: Lessons Learned

Understand the **problems**

**Listen** to your engineers

Explore **existing** tools

Make a **business** case

Define **measurable** impacts





**QUESTIONS?**



---

**HONG PHUC DANG**

**@hpdang**

