# The Simplex method

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### Overview: idea and approach

If a standard-form LP has a solution, then there exists an extreme-point solution.

Therefore: just search the extreme points.

- In a standard-form LP, what is an extreme point?
  Answer: a basic feasible solution (BFS), defined in a linear algebraic form
- Remaining: move through a series of BFSs until reaching the optimal BFS
   We shall
  - recognize an optimal BFS
  - move from a BFS to a better BFS (realize these in linear algebra for the LP standard form)

### Overview: edge direction and reduced cost

- Edges connect two neighboring BFSs
- Reduced cost is how the objective will change when moving along an edge direction
- How to recognize the optimal BFS?
  - none of the feasible edge directions is improving
  - equivalently, all reduced costs are nonnegative

### Overview: move from a BFS to a better BFS

- If the BFS is not optimal, then some reduced cost is negative
- How to move to a better BFS?
  - pick a feasible edge direction with a negative reduced cost
  - move along the edge direction until reaching another BFS
  - it is possible that the edge direction is unbounded

### The Simplex method (abstract)

- lacktrianspace input: an BFS x
- check: reduce costs  $\geq 0$
- $\blacksquare$  if yes: optimal, return x; stop.
- if not: choose an edge direction corresponding to a negative reduced cost, and then move along the edge direction
  - if unbounded: then the problem is unbounded
  - lacktriangle otherwise: replace x by the new BFS; restart

### Basic solution (not necessarily feasible)

$$\min c^T x$$
  
subject to  $Ax = b$   
$$x \ge 0.$$

- common assumption:  $\operatorname{rank}(A) = m$ , full row rank or A is surjective (otherwise, either Ax = b has no solution or some rows of A can be safely eliminated)
- $\blacksquare$  write A as

$$A = [B, D]$$

- where B is a square matrix with full rank (its rows/columns are linearly independent). This might require reordering the columns of A.
- We call  $x = [x_B^T, 0^T]^T$  a basic solution if  $Bx_B = b$ .  $x_B$  and B are called basic variables and basis.

### Basic feasible solution (BFS)

- "basic" because  $x_B$  is uniquely determined by B and b
- more definitions:
  - if  $x \geq 0$  (equivalently,  $x_B \geq 0$ ), then x is a basic feasible solution (BFS)
  - if any entry of  $x_B$  is 0, then x is a degenerate; otherwise, it is called nondegenerate. (Why? it may be difficult to move from a degenerate BFS to another BFS)
- given basic columns, a basic solution is determined, and then we check whether the solution is feasible and/or degenerate

### Example (example 15.12)

$$A = [a_1, a_2, a_3, a_4] = \begin{bmatrix} 1 & 1 & -1 & 4 \\ 1 & -2 & -1 & 1 \end{bmatrix}, b = \begin{bmatrix} 8 \\ 2 \end{bmatrix}$$

- 1. Pick  $B = [a_1, a_2]$ , obtain  $x_B = B^{-1}b = [6, 2]^T$ .  $x = [6, 2, 0, 0]^T$  is a basic feasible solution and is nondegenerate.
- 2. Pick  $B=[a_3,a_4]$ , obtain  $x_B=B^{-1}b=[0,2]^T$ .  $x=[0,0,0,2]^T$  is a degenerate basic feasible solution. In this example,  $B=[a_1,a_4]$  and  $[a_2,a_4]$  also give the same x!
- 3. Pick  $B=[a_2,a_3]$ , obtain  $xB=B^{-1}b=[2,-6]^T$ .  $x=[0,2,-6,0]^T \text{ is a basic solution but infeasible, violating } x\geq 0.$
- 4.  $x = [3, 1, 0, 1]^T$  is feasible but not basic.



The total number of possible basic solutions is at most

$$\left(\begin{array}{c} n\\ m \end{array}\right) = \frac{n!}{m!(n-m)!}$$

For small m and n, e.g., m=2 and n=4, this number is 6. So we can check each basic solution for feasibility and optimality.

Any vector x, basic or not, that yields the minimum value of  $c^Tx$  over the feasible set  $\{x: Ax=b,\ x\geq 0\}$  is called an optimal (feasible) solution.

### The idea behind basic solution

- In  $\mathbb{R}^n$ , a set of n linearly independent equations define a unique point (special case: in  $\mathbb{R}^2$ , two crossing lines determine a point)
- Thus, an extreme point of  $P = \{x : Ax = b, x \ge 0\}$  is given by n linearly independent and active (i.e., "=") constraints obtained from
  - Ax = b (m linear constraints)
  - x = 0 (n linear constraints)
- In a standard form LP, if we assume rank(A) = m < n, then Ax = b give just m linearly independent constraints. Therefore, we need to
  - select addition (n-m) linear constraints from  $x_1 \geq 0, \cdots, x_n \geq 0$  and make them active, that is, set the corresponding components 0
  - lacktriangleright ensure that all the n linear constraints are linearly independent



without loss of generality, we set the last (n-m) components of x to 0:

$$x_{n-m+1}=0,\cdots,x_n=0.$$

■ By stacking these equation below Ax = b, where A = [B, D], we get

$$\left[\begin{array}{cc} B & D \\ 0 & I \end{array}\right] \left[\begin{array}{c} x_B \\ x_D \end{array}\right] = \left[\begin{array}{c} b \\ 0 \end{array}\right]$$

 $M \in \mathbb{R}^{n \times n}$  has n rows.

■ If the rows of M are linearly independent (if and only if  $B \in \mathbb{R}^{m \times m}$  has full rank), then x is uniquely determined as

$$x = \left[ \begin{array}{c} x_B \\ x_D \end{array} \right] = \left[ \begin{array}{c} B^{-1}b \\ 0 \end{array} \right]$$

■ Therefore, setting some (n-m) components of x to 0 may uniquely determine x.

Now, to select an extreme point x of  $P = \{x : Ax = b, x \ge 0\}$ , we

- lacksquare set some (n-m) components of x as 0
- let  $x_B$  denote the remaining components and B denote the corresponding submatrix of the matrix A
- $\blacksquare$  check whether B has full rank. If not, then not getting a point. If yes, then compute

$$x = \left[ \begin{array}{c} x_B \\ x_D \end{array} \right] = \left[ \begin{array}{c} B^{-1}b \\ 0 \end{array} \right]$$

Furthermore, check if  $x_B \ge 0$ . If not, then  $x \notin P$ ; if yes, then x is an extreme point of P.

### Fundamental theorem of LP

#### Theorem

Consider an LP in the standard form.

- 1. If it has a feasible solution, then there exists a basic feasible solution (BFS).
- 2. If it has an optimal feasible solution, then there exists an optimal BFS.

### Proof of Part 1

- Suppose  $x = [x_1, \dots, x_n]^T$  is a feasible solution. Thus  $x \ge 0$ .
- lacktriangle WOLG, suppose that only the first p entries of x are positive, so

$$x_1a_1 + \dots + x_pa_p = b$$

- Case 1: if  $a_1, \dots, a_p$  are linearly independent, then  $p \leq m = \text{rank}(A)$ .
  - a. if p=m, then  $B=[a_1,\cdots,a_m]$  forms a basis and x is the BFS
  - b. if p < m, then we can find m p columns from  $a_{p+1}, \cdots, a_n$  to form basis B and x is the BFS.
- Case 2: if  $a_1, \dots, a_p$  are linearly dependent, then  $\exists y_1, \dots, y_p$  such that some  $y_i > 0$  and  $y_1 a_1 + \dots + y_p a_p = 0$ . From this, we get

$$(x_1 - \epsilon y_1)a_1 + \dots + (x_p - \epsilon y_p)a_p = b$$



- for sufficiently small  $\epsilon > 0, (x_1 \epsilon y_1) > 0, \dots, (x_p \epsilon y_p) > 0.$
- $\blacksquare$  since there is some  $y_i > 0$ , set

$$\epsilon = \min\{\frac{x_i}{y_i} | i = 1, \cdots p, y_i > 0\}$$

Then, the first p components of  $(x-\epsilon y)\geq 0$  and at least one of them is 0. Therefore, we have reduced p by at least 1.

- by repeating this process, we either reach Case 1 or p=0. The latter situation can be handled by Case 1 as well.
- therefore, part 1 is proved.
- Part 2 can be similarly proved except we argue that  $c^T y = 0$ .

### **Extreme points** ← BFSs

#### Theorem

Let  $P = \{x \in \mathbb{R}^n | Ax = b, x \geq 0\}$ , where  $A^{m \times n}$  has full row rank. Then, x is an extreme point of P if and only if x is a BFS to P.

**Proof:** " $\Rightarrow$ " Let x be an extreme point of P. Suppose, WOLG, its first p components are positive. Let  $y = [y_1, \cdots, y_p]$  be such that

$$y_1 a_1 + \dots + y_p a_p = 0,$$
  
 $x_1 a_1 + \dots + x_p a_p = b.$ 

Since  $x_1, \dots, x_p > 0$  by assumption, for sufficiently small  $\epsilon > 0$ , we have  $x + \epsilon y \in P$  and  $x - \epsilon y \in P$ , which have x as their middle point. By the definition of extreme point, we must have  $x + \epsilon y = x - \epsilon y$  and thus y = 0. Therefore,  $a_1, \dots, a_p$  are linearly independent.

" $\Leftarrow$ " Let  $x\in P$  be an BFS corresponding to the basis  $B=[a_1,\cdots,a_m]$ . Let  $y,\ z\in P$  be such that  $x=\alpha y+(1-\alpha)z$  for some  $\alpha\in(0,1)$ . We show y=z and conclude that x is an extreme point. Since  $y\geq 0$  and  $z\geq 0$  yet the last (n-m) entries of x are x0, the last x1 entries of x2.

$$y_1a_1 + \dots + y_pa_m = b,$$
  
$$z_1a_1 + \dots + z_pa_m = b,$$

and thus  $(y_1-z_1)a_1+\cdots+(y_m-z_m)a_m=0$ . Since  $a_1,\cdots,a_m$  are linearly independent,  $y_i-z_i=0$  for all i and thus y=z.

### **Edge directions**

- Edges have two functions:
  - reduced costs are defined for edge directions
  - we move from one BFS to another along an edge direction
- From now on, we assume non-degeneracy, i.e., any BFS x has its basic subvector  $x_B > 0$ . The purpose: to avoid edge of 0 length.
- An edge has 1 degree of freedom and connects to at least one BFS.

An edge in  $\mathbb{R}^n$  is obtained from an BFS by removing one equation from the n linearly independent equations that define the BFS.

- consider the BFS  $x = [x_B; 0]^T$ . let  $A = [B, D], B = \{1, \dots, m\}$  and  $D = \{m+1, \dots, n\}$ .
- $\{x\} = \{y : Ay = b, y_i = 0, \forall i \in D\} \subset P$
- lacksquare pick any  $j\in D$ , then

$$\{y \ge 0 : Ay = b, y_i = 0, \forall i \in D \setminus j\} \subset P$$

is the edge connected to x corresponding to  $x_j \geq 0$ 

Bottomline: an edge is obtained by releasing a non-basic variable  $x_i$  from 0

- $\blacksquare$  pick a non-basic coordinate j
- the edge direction for the BFS  $x = [x_B; 0]^T$  corresponding to  $x_j$  is

$$\delta^{(j)} = \begin{bmatrix} \delta_B^{(j)} \\ 0 \\ \delta_j^{(j)} \\ 0 \end{bmatrix} = \begin{bmatrix} -B^{-1}a_j \\ 0 \\ 1 \\ 0 \end{bmatrix},$$

where satisfies  $A\delta^{(j)} = 0$ .

we have

$$\{y \ge 0 : Ay = b, y_i = 0 \ \forall i \in D \setminus \{j\}\} = \{y \ge 0 : y = x + \epsilon \delta^{(j)}, \epsilon \ge 0\}$$

- $\blacksquare$  an non-degenerate BFS has (n-m) different edges
- a degenerate BFS may have fewer edges



### Reduced cost

- given the BFS  $x = [x_B; 0]^T$ , the non-basic coordinate j, and the edge direction  $\delta(j) = [-B^{-1}a_j, 0, 1, 0]^T$
- $\blacksquare$  the unit change in  $c^Tx$  along  $\delta^{(j)}$  is

$$\bar{c}_j = c^T \delta^{(j)} = c_j - c_B^T B^{-1} a_j$$

- lacksquare a negative reduced cost  $\Rightarrow$  moving along  $\delta^{(j)}$  will decrease the objective
- lacksquare define the reduced cost (row) vector:  $ar{c}^T = [ar{c}_1, \cdots, ar{c}_n]$  as

$$\bar{c}^T := c^T - c_B^T B^{-1} A,$$

which includes the reduced costs for all edge directions.

Note that its basic part:  $\bar{c}_B^T = c_B^T - c_B^T B^{-1} B = 0$ .



## **Optimal BFS**

#### **Theorem**

Let A = [B, D], where B a basis. Suppose that  $x = [x_B; 0]^T$  is an BFS. Then, x is optimal if and only if  $\bar{c}^T := c^T - c_B^T B^{-1} A \ge 0^T$ .

**Proof:** Let  $\{\delta^{(j)}\}_{j\in J}$  be the set of edge directions of x. Then,  $P=\{y:Ay=b,y\geq 0\}$  is a subset of  $x+\mathrm{cone}(\{\delta^{(j)}\}_{j\in J})$ , that is, any  $y\in P$  can be written as

$$y = x + \sum_{j \in J} \alpha_j \delta^{(j)}$$

where  $\alpha_i \geq 0$ . Then

$$\boldsymbol{c}^T \boldsymbol{y} = \boldsymbol{c}^T \boldsymbol{x} + \sum_{j \in J} \alpha_j \boldsymbol{c}^T \boldsymbol{\delta}^{(j)} = \boldsymbol{c}^T \boldsymbol{x} + \sum_{j \in J} \alpha_j \bar{\boldsymbol{c}}_j \ge \boldsymbol{c}^T \boldsymbol{x}.$$

## The Simplex method (we have so far)

- lacktriangle input: a basis B and the corresponding BFS x
- $\qquad \text{check: } \bar{c}^T := c^T c_B^T B^{-1} A \geq 0^T$
- $\blacksquare$  if yes: optimal, return x; stop.
- if not: choose j such that  $\bar{c}_j < 0$ , and then move along  $\delta^{(j)}$
- if unbounded: then the problem is unbounded
- otherwise: replace x by the first BFS reached; restart

Next: unbounded and bounded edge directions



## Unbounded edge direction and cost

lacksquare suppose at a BFS x, we select  $ar{c}_j < 0$  and now move along

$$\delta^{(j)} = \begin{bmatrix} \delta_B^{(j)} \\ 0 \\ \delta_j^{(j)} \\ 0 \end{bmatrix} = \begin{bmatrix} -B^{-1}a_j \\ 0 \\ 1 \\ 0 \end{bmatrix},$$

lacksquare since  $A\delta^{(j)}=0$  and Ax=b, we have for any  $\alpha$ 

$$A(x + \alpha \delta^{(j)}) = b$$

• since  $x \geq 0$ , if  $\delta_B^{(j)} = -B^{-1}a_j \geq 0$ , then we have for any  $\alpha \geq 0$ ,

$$x + \alpha \delta^{(j)} \ge 0$$

- therefore,  $x + \alpha \delta^{(j)}$  is feasible for any  $\alpha \geq 0$
- however, the cost is (lower) unbounded:  $c^T(x + \alpha \delta^{(j)}) = c^T x + \alpha \bar{c}_j$



### Bounded edge direction

• if  $\delta_{R}^{(j)} = -B^{-1}a_{i} \ngeq 0$ , then  $\alpha$  must be sufficiently small; otherwise

$$x + \alpha \delta^{(j)} \ngeq 0$$

ratio test

$$\alpha_{\min} = \min \left\{ \frac{x_i}{-\delta_i^{(j)}} | i \in B, \ \delta_i^{(j)} < 0 \right\}$$

- for some  $i' \in B$ , we have  $x_{i'} + \alpha_{\min} \delta_{i'}^{(j)} = 0$
- the nondegeneracy assumption:  $x_B > 0$ , thus  $\alpha_{\min} > 0$
- let  $x' = x + \alpha \min \delta^{(j)}$ :
  - $x_{B}' \geq 0$  but  $x_{i'}' = 0$

  - $x_j^{\overline{i}} > 0$   $x_i' = 0 \text{ for } i \notin B \cup \{j\}$
- updated basis:  $B' = B \cup \{j\} \setminus \{i'\}$  and BFS:  $x' = x + \alpha_{\min} \delta^{(j)}$



## The Simplex method (we have so far)

- lacktriangle input: a basis B and the corresponding BFS x
- $\blacksquare$  check:  $\bar{c}^T := c^T c_B^T B^{-1} A \geq 0^T$
- $\blacksquare$  if yes: optimal, return x; stop.
- lacksquare if not: choose j such that  $ar{c}_j < 0$ , and then move along  $\delta^{(j)}$ 
  - if  $\delta_B^{(j)} \geq 0$ : then the problem is unbounded
  - otherwise:
    - $\qquad \quad \alpha_{\min} = \min\left\{\frac{x_i}{-\delta_i^{(j)}} \big| i \in B, \ \delta_i^{(j)} < 0\right\} \text{ achieved at index } i'$
    - updated basis:  $B \leftarrow B \cup \{j\} \backslash \{i'\}$
    - updated BFS:  $x \leftarrow x + \alpha_{\min} \delta^{(j)}$



### Example 16.2

$$\max 2x_1 + 5x_2$$
subject to  $x_1 \le 4$ 

$$x_2 \le 6$$

$$x_1 + x_2 \le 8$$

$$x_1, x_2 \ge 0$$

introduce slack variables and reformulate to the standard form

$$\min -2x_1 - 5x_2 - 0x_3 - 0x_4 - 0x_5$$
 subject to  $x_1 + x_3 = 4$  
$$x_2 + x_4 = 6$$
 
$$x_1 + x_2 + x_5 = 8$$
 
$$x_1, x_2, x_3, x_4, x_5 \ge 0$$

 $\blacksquare$  the starting basis  $B=\{3,4,5\},\ B=[a_3,a_4,a_5],$  and BFS  $x=B^{-1}b=[0,0,4,6,8]^T$ 

reduced costs

$$\bar{c}^T := c^T - c_B^T B^{-1} A = [-2, -5, 0, 0, 0]$$

since  $\bar{c}_B^T = 0^T$ , only need to compute  $\bar{c}_j$  for  $j \notin B$ .

lacksquare since  $ar{c}_2 < 0$ , current solution is no optimal and bring j=2 into basis

- $\blacksquare$  compute edge direction:  $\delta^{(j)} = [0,1,-B^{-1}a_j]^T = [0,1,0,-1,-1]^T$
- $m{\delta}_B^{(j)} = [0,-1,-1]^T \ngeq 0$ , so this edge direction is not unbounded
- ratio test

$$\alpha_{\min} = \min \left\{ \frac{x_i}{-\delta_i^{(j)}} | i \in B, \ \delta_i^{(j)} < 0 \right\} = \min \left\{ 6, 8 \right\} = 6$$

the "min" is achieved at i' = 4, so remove 4 from basis

• updated basis:  $B = \{2, 3, 5\}, B = [a_2, a_3, a_5]$  and BFS:

$$x_B = B^{-1}b = [0, 6, 4, 0, 2]^T$$

- current basis:  $B = \{2, 3, 5\}, B = [a_2, a_3, a_5]$  and BFS  $x = [0, 6, 4, 0, 2]^T$
- reduced costs

$$\bar{\boldsymbol{c}}^T := \boldsymbol{c}^T - c_B^T \boldsymbol{B}^{-1} \boldsymbol{A} = [-2, 0, 0, 5, 0]$$

- since  $\bar{c}_1 < 0$ , current solution is not optimal, and bring j=1 into basis
- compute edge direction:  $\delta^{(j)} = [1,0,-1,0,-1]$
- ratio test

$$\alpha_{\min} = \min \left\{ \frac{x_i}{-\delta_i^{(j)}} | i \in B, \ \delta_i^{(j)} < 0 \right\} = \min \left\{ 2, 4 \right\} = 2$$

the "min" is achieved at i' = 5, so remove 5 from basis

• updated basis:  $B = \{1, 2, 3\}, B = [a_1, a_2, a_3]$  and BFS:

$$x = B^{-1}b = [2, 6, 2, 0, 0]^T$$

 $\blacksquare$  updated reduced costs:  $\bar{c}^T = [0,0,0,3,2] \geq 0$  , the solution is optimal.



### Finite convergence

#### Theorem

Consider a LP in the standard form

min 
$$c^T x$$
 subject to  $Ax = b, x \ge 0$ .

Suppose that the LP is feasible and all BFSs are nondegenerate. Then,

- the Simplex method terminates after a finite number of iterations
- at termination, we either have an optimal basis B or a direction  $\delta$  such that  $A\delta=0, \delta\geq 0$ , and  $c^T\delta<0$ . In the former case, the optimal cost is finite, and in the latter case it has unbounded optimal cost of  $-\infty$ .

### **Degeneracy**

- lacksquare x is degenerate if some components of  $x_B$  equals 0
- lacktriangle geometrically, more than n active linear constraints at x
- consequence: the ratio test

$$\alpha_{\min} = \min \left\{ \frac{x_i}{-\delta_i^{(j)}} | i \in B, \ \delta_i^{(j)} < 0 \right\}$$

may return  $\alpha_{\min} = 0$ , then causing

- $x + \alpha_{\min} \delta^{(j)} = x$ , BFS remains unchanged
- no improvement in cost
- the basis does change
- then, finite termination is no longer guaranteed, revisiting a previous basis is possible. there are a number of remedies to avoid cycling.
- further, a tie in the ratio test will cause the updated BFS to be degenerate

## The Simplex method (we have so far)

- lacksquare input: a basis B and the corresponding BFS x
- $\blacksquare$  check:  $\bar{c}^T := c^T c_B^T B^{-1} A \geq 0^T$
- $\blacksquare$  if yes: optimal, return x; stop.
- lacksquare if not: choose j such that  $ar{c}_j < 0$ , and then move along  $\delta^{(j)}$ 
  - lacksquare if  $\delta_B^{(j)} \geq 0$ : then the problem is unbounded
  - otherwise:
    - $\qquad \alpha_{\min} = \min \left\{ \frac{x_i}{-\delta_i^{(j)}} | i \in B, \ \delta_i^{(j)} < 0 \right\} \text{ achieved at index } i'$
    - lacktriangle updated basis:  $B \leftarrow B \cup \{j\} \backslash \{i'\}$
    - updated BFS:  $x \leftarrow x + \alpha_{\min} \delta^{(j)}$  (if  $\alpha_{\min} = 0$ , anti-cycle schemes are applied)

Remaining question: how to find the initial BFS?



### An easy case

suppose the original LP has the constraints

$$Ax \le b, \ x \ge 0,$$

where  $b \geq 0$ .

add slack variables

$$[A,I] \left[ \begin{array}{c} x \\ s \end{array} \right] = b, \left[ \begin{array}{c} x \\ s \end{array} \right] \geq 0.$$

- an obvious basis is I
- corresponding BFS

$$\left[\begin{array}{c} x \\ s \end{array}\right] = \left[\begin{array}{c} 0 \\ b \end{array}\right].$$



## **Summary**

### The Simplex method:

- traverses through a set of BFS (vertices of the feasible set)
- lacksquare each BS corresponds to a basis B and has the form  $[x_B^T,0^T]^T$
- $x_B \ge 0 \Rightarrow \mathsf{BFS}$ . moreover,  $x_B > 0 \Rightarrow \mathsf{non\text{-}degenerate BFS}$
- leaves an BFS along an edge direction with a negative reduced cost
- lacksquare an edge direction may be unbounded, or reaches  $x_{i'}=0$  for some  $i'\in B$
- lacksquare each iteration, some j enters basic and some i' leaves basis
- with anti-cycle schemes, the Simplex stops in a finite number of iterations
- lacktriangle the phase-I LP checks feasibility and, if feasible, obtains a BFS in x

## **Uncovered topics**

- big-M method: another way to obtain BFS or check feasibility
- anti-cycle scheme: special pivot rules that introduce an order to the basis
- Simplex method on the tableau
- lacksquare revised Simplex method: maintaining  $[B^{-1},\delta B]$  at a low cost
- $\blacksquare$  dual Simplex method: maintaining nonnegative reduced cost  $\bar{c} \geq 0$  and work toward the feasibility  $x \geq 0$
- lacksquare column generation: in large-scale problem, add  $c_i$  and  $a_i$  on demand
- lacktriangle sensitivity analysis: answer "what if" questions: c,b,A change slightly
- network flow problems: combinatorial problems with exact LP relaxation and fast algorithms