

## ANIMATE: ANalysis of Innovation Management Teaching Tool

Freshman Academy
Fall 2016

### **Business Model Canvas**



The Business Model Canvas is a strategic management and entrepreneurial tool. It allows you to describe, design, challenge, invent, and pivot your business model.

### **Business Model Canvas**



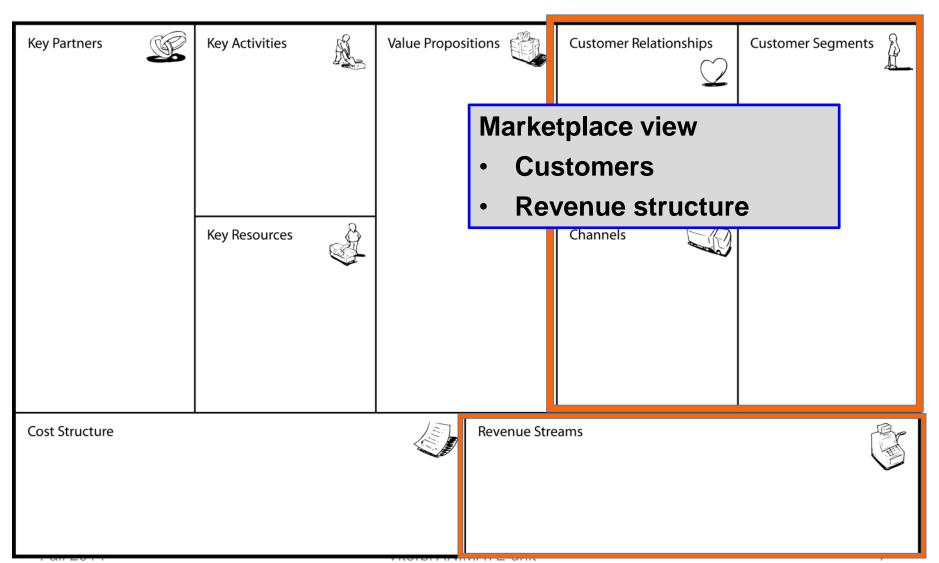


Key Partners	Key Activities  Key Resources	Value Propos	itions	Customer Relation	onships	Customer Segments	
Cost Structure			Revenue Stre	eams			

# "Right side" of canvas



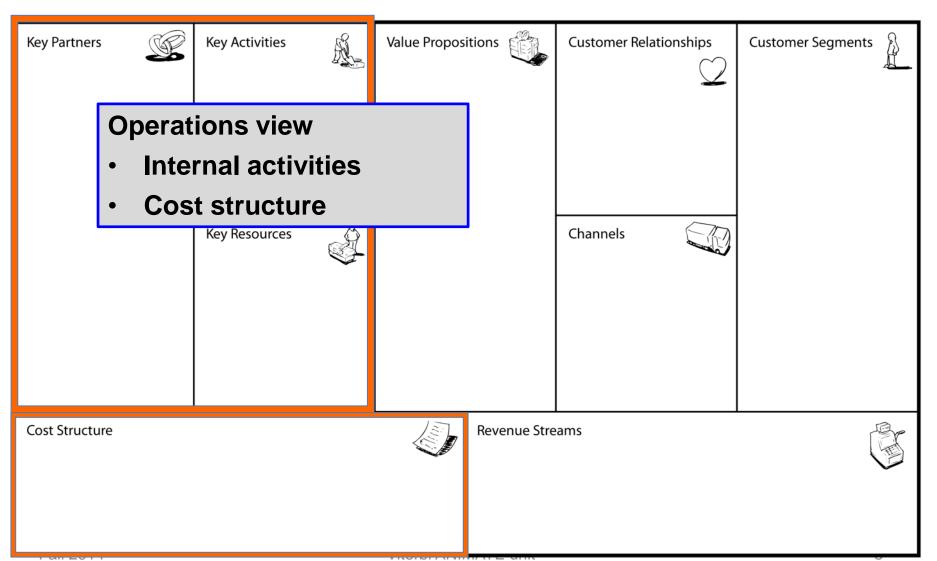




### "Left side" of canvas



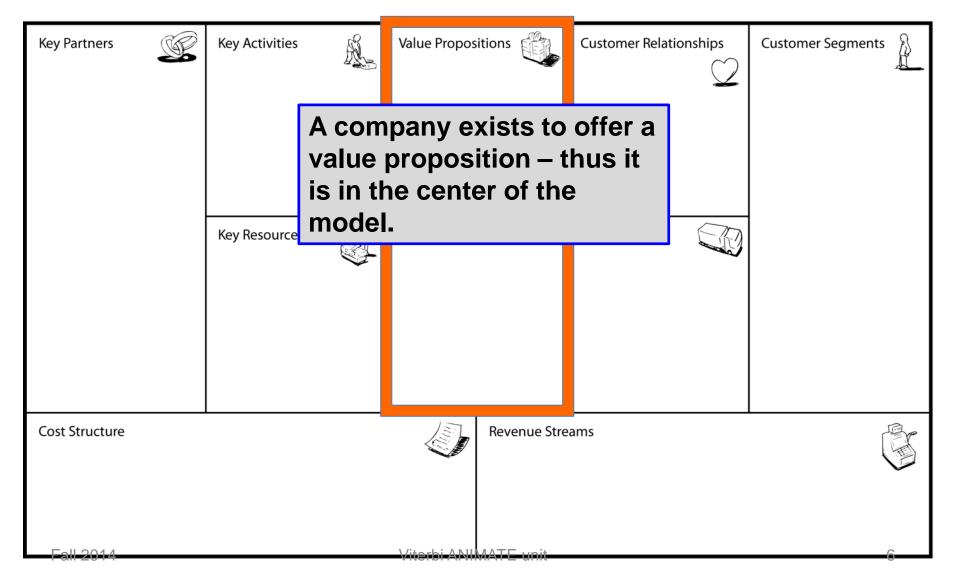




## Value propositions



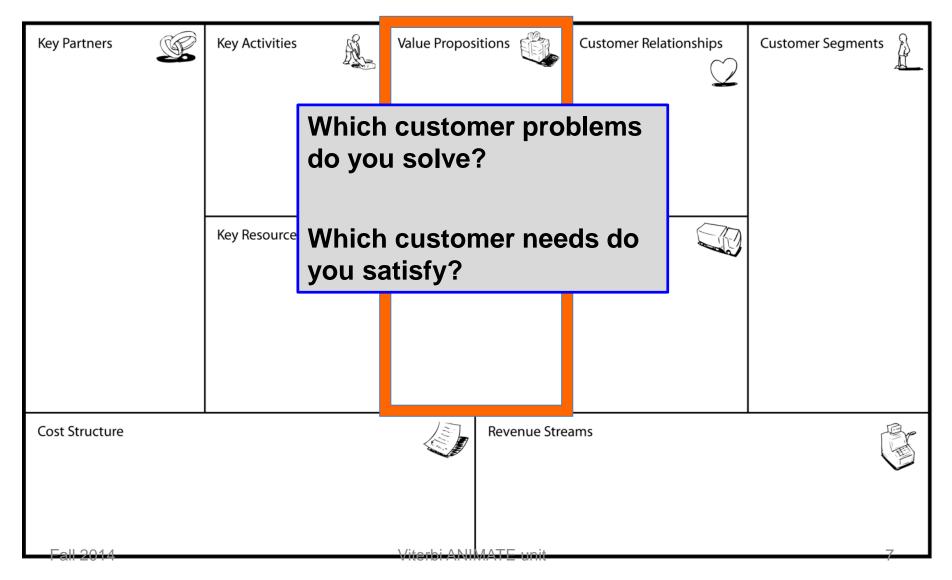




## Value propositions



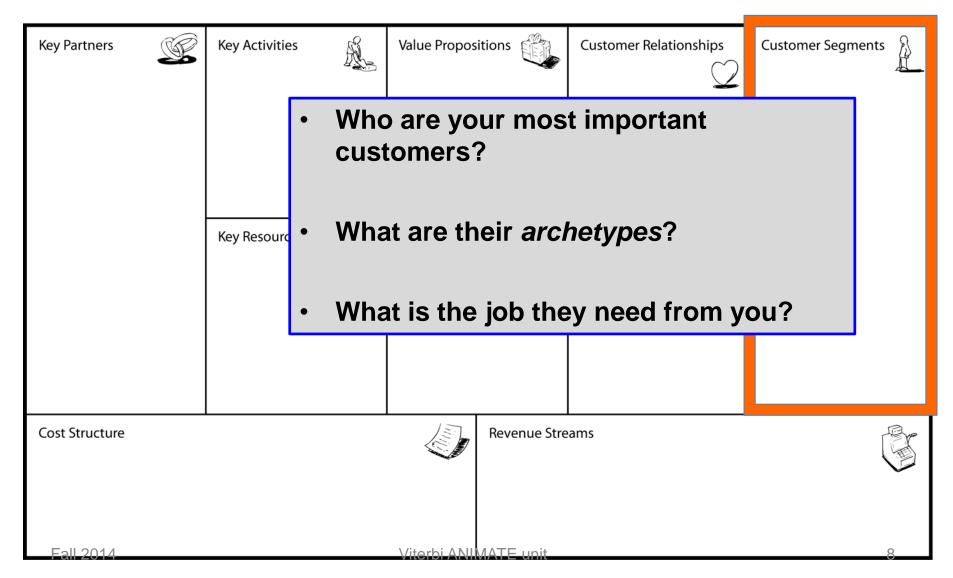




## **Customer segments**



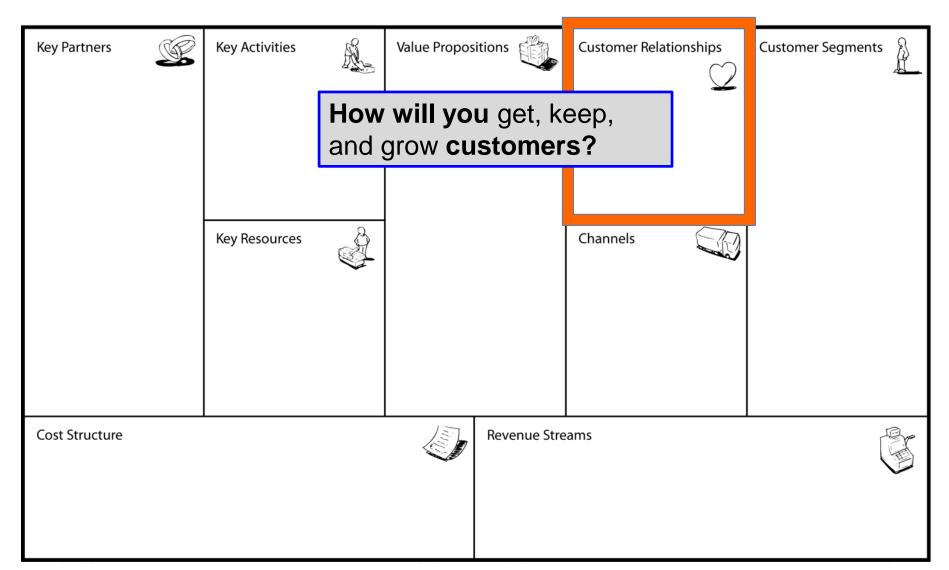




### Relationships

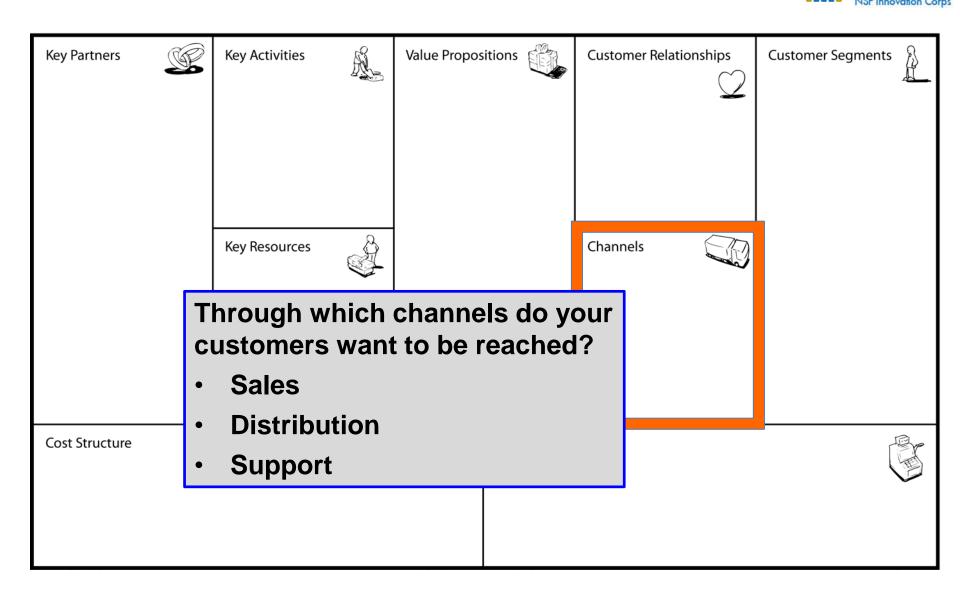






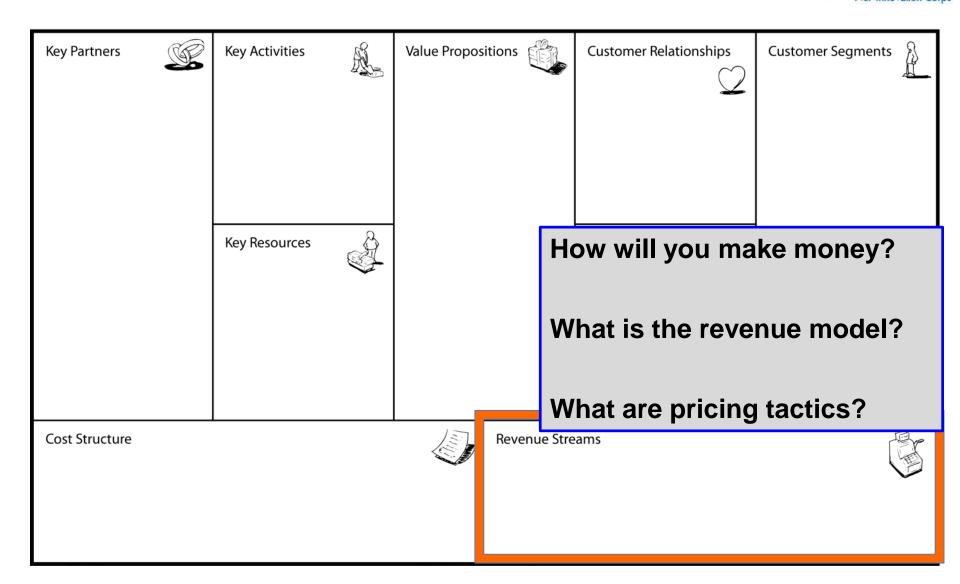
### **Channels**





#### Revenue streams

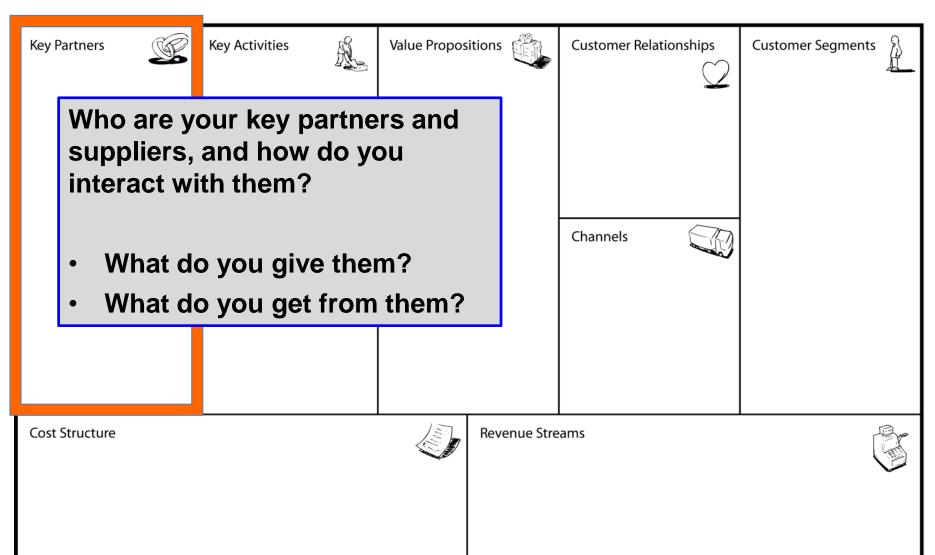




#### **Partners**



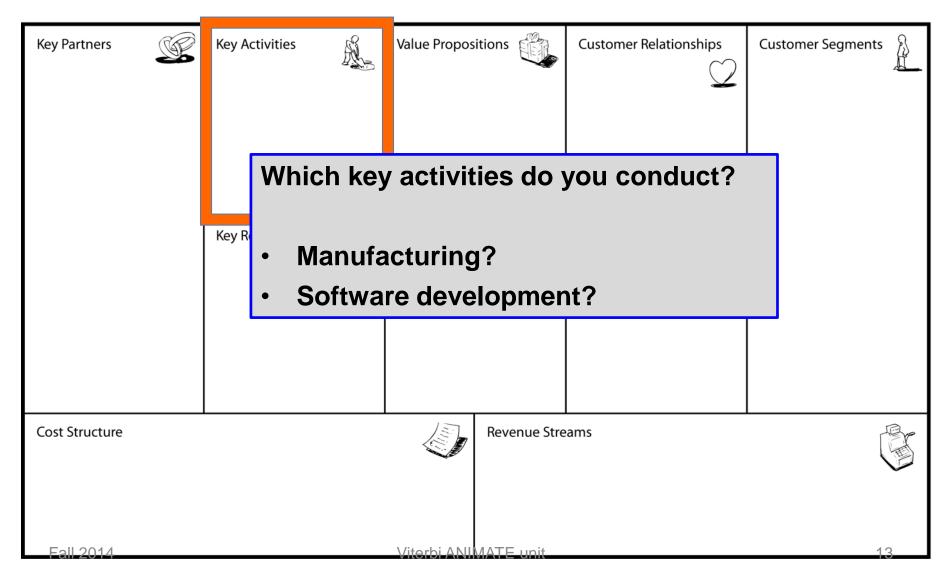




#### **Activities**



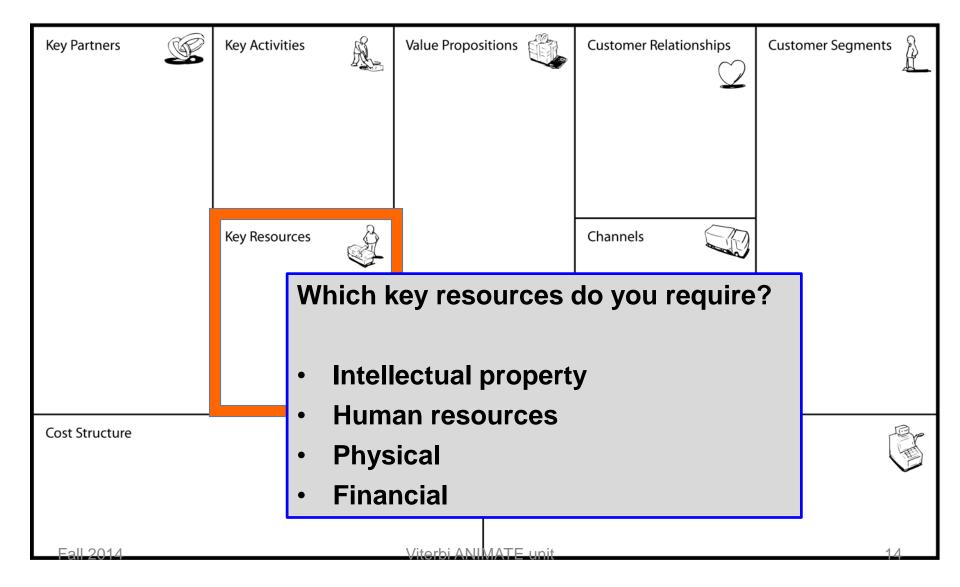




#### Resources

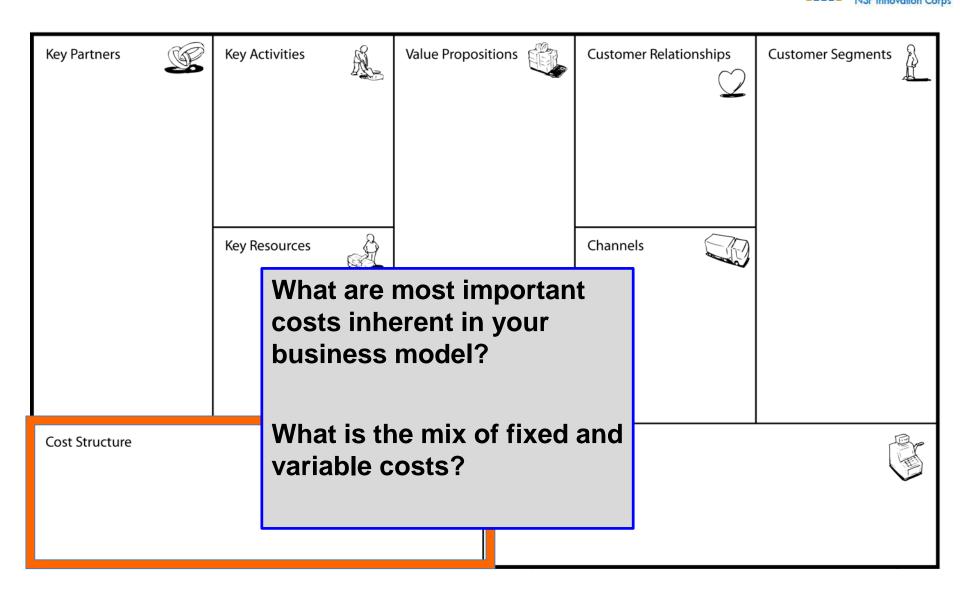






### **Cost structures**





#### **Business model exercise**



- Identify two companies
  - One "engineering" company
  - One that is not
- Work in groups to answer:
  - Who are the key customer segments?
  - What are the value propositions for each segment?
  - Where are engineers needed in delivering the value proposition?
  - Discuss the key marketing (right side) elements
  - Discuss the key operational (left side) elements

### **Effectual thinking**



- What you know
- Whom you know
- Who you are
- Focus on the resources, not the goals!
- The opposite is <u>causal</u> thinking (designing a path with a goal in mind).

Exercise: Find a buddy and determine a potential business idea that you could pursue together.

#### Homework



- Develop a group of 3 people
- Develop a business model for an idea of your choosing:
  - Use effectual thinking to look for opportunities
  - Complete the business model
- Bring business model to next session