I can't keep
Iosing money,
but I also don't
want to give
away unsold
products.

It's hard to predict exactly how many products I'll need each week.

Employees removing expired products from the shelves at the end of the day.

Refrigerators
filled with
products that
haven't sold
during the week.

I'm losing products because I can't sell them before they expire.

Fresh products are a risk; they need to sell quickly or they'll be wasted.

Maybe I should change my agreements with suppliers to order fewer perishable products.

Supplier invoices with minimum order requirements for certain products.

Customers
ignoring
products with
discount labels
due to near
expiration.

Piles of perishable products like fruits, vegetables, and bread, nearing their expiration dates.

Customers
always want the
best; they won't
buy something
that looks like
it's lower quality.

Chirol

Thinks



Sees

Frustration:
because
valuable
products aren't
being sold in

time.

Feels Supermarket Owner

Does

Stress: from managing daily inventory without effective results.

Helplessness:
 seeing
 customers
 ignore
 discounted
 products.

Reduces
weekly orders
for products
that have
accumulated in
excess.

Instructs staff to move near-expiry products to more visible areas.

Concern: about the economic impact of constant losses.

Uncertainty: about how to improve the flow of perishable products without drastically reducing stock.