project **management**
fifth edition
the managerial process
LARSON / GRAY

Student Edition

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Multiple Choice Quiz
(See related pages)

Results Reporter

Out of 16 questions, you answered 3 correctly with a final grade of 19%

3 correct (19%)
13 incorrect (81%)
0 unanswered (0%)

Your Results:

The correct answer for each question is indicated by a ✓.

1
INCORRECT

The content of the final report typically includes the following topics:

- ⦿ **A)** Lessons learned
- ◯ **B)** Review and analysis
- ◯ **C)** Recommendations
- ◯ **D)** Executive summary
- ✓ ◯ **E)** All the above are correct

2
INCORRECT

Many projects will fail because of circumstances beyond the control of the project team is called:

- ⦿ **A)** Normal
- ◯ **B)** Premature
- ◯ **C)** Perpetual
- ✓ ◯ **D)** Failed Project
- ◯ **E)** Changed Priority

3
INCORRECT

Implementing closedown includes the following major activities except:

- ⦿ **A)** Getting delivery acceptance from the customer.
- ◯ **B)** Shutting down resources and releasing to new uses.
- ◯ **C)** Closing accounts and seeing all bills are paid.
- ✓ ◯ **D)** E-mail the project team that the project is complete
- ◯ **E)** Creating a final report

4
INCORRECT

Under which ==heading== of the Wrap-up closure checklist should the question "Have project accounts been finalized and all billing closed?" be answered.

- ⦿ **A)** Team
- ✓ ◯ **B)** ==Vendors/contractors==
- ◯ **C)** Customer/Users
- ◯ **D)** Equipment and facilities
- ◯ **E)** Profit and loss statement

5
INCORRECT

In the Snapshot from Practice, New Balls Goes Flat in NBA, is an example of a project gone wrong when the _____ is/are not consulted.

- ⦿ **A)** Manufacturer
- ◯ **B)** Equipment and facilities managers
- ✓ ◯ **C)** ==End-users==
- ◯ **D)** Project manager
- ◯ **E)** The Fans

6
INCORRECT

Information on the project type, size, number of staff, and technology level would be included in which section of the ==audit report?==

- ⦿ **A)** Analysis
- ◯ **B)** Recommendations
- ✓ ◯ **C)** ==Classification of project==
- ◯ **D)** Lessons learned
- ◯ **E)** Strategic objectives

7 CORRECT

Project mission and objectives, procedures and systems used, and organization resources used typically appear in the _____ section of the final project report.

- ✓ ⦿ **A)** ==Analysis==
- ◯ **B)** Recommendations
- ◯ **C)** Classification of project
- ◯ **D)** Lessons learned
- ◯ **E)** Strategic objectives

8
INCORRECT

The section of the final project report that ==new project teams are likely to find most useful is== the:

○ **A)** Analysis

   ○ **B)** Recommendations

   ○ **C)** Classification of project

✓ ● **D)** Lessons learned

   ○ **E)** Strategic objectives

9 INCORRECT

Corrective actions that should take place (such as shifting to more resilient building material) would typically appear in the _____ section of the final project report.

   ● **A)** Analysis

✓ ○ **B)** Recommendations

   ○ **C)** Classification of project

   ○ **D)** Lessons learned

   ○ **E)** Strategic objectives

10 INCORRECT

The most common circumstance for project closure is:

   ● **A)** Premature completion with some features eliminated

   ○ **B)** Project completion meeting costs, schedule, and quality

✓ ○ **C)** Project completion after modification of costs, schedule, or quality

   ○ **D)** Project termination due to technical difficulties

   ○ **E)** Perpetual projects that seem to go on and on before completion

11 INCORRECT

Project closures can fall into all of the following categories except:

   ● **A)** Premature

   ○ **B)** Perpetual

   ○ **C)** Failed

   ○ **D)** Changed priority

✓ ○ **E)** All of these are categories for project closure

12 INCORRECT

In the Research Highlight, Chaos: Software Projects, the criterion which was deemed the most important for project success was

   ● **A)** Realistic expectations

   ○ **B)** Hard-working, focused staff

   ○ **C)** User involvement

✓ ○ **D)** Proper planning

   ○ **E)** Clear vision and objectives

13 CORRECT

_____ begins with a review of the strategic intent of the project, selection criteria, project charter, project objectives, project scope, and acceptance criteria.

✓ ● **A)** Process Review

   ○ **B)** Project Overview

   ○ **C)** Analysis

   ○ **D)** Recommendations

   ○ **E)** Directing

14 INCORRECT

More and more companies are discarding the traditional superior-subordinate performance feedback process and replacing it with:

   ● **A)** Critical incidences review

   ○ **B)** Management by objectives

✓ ○ **C)** The 360-degree feedback

   ○ **D)** Both B and C are correct

   ○ **E)** A, B, and C are all correct

15 CORRECT

In organizations where projects are managed within a _____, the team member's area manager, not the project manager, is responsible for assessing performance.

✓ ● **A)** Functional organization

   ○ **B)** Matrix organization

   ○ **C)** Flat organization

   ○ **D)** Both A and C are correct

   ○ **E)** A, B, and C are all correct

16 INCORRECT

Performance evaluations of project teams should:

   ● **A)** Provide the basis for individual development

   ○ **B)** Provide the basis for participation on future projects

   ○ **C)** Provide the basis for salary increases

✓ ○ **D)** Both A and C are correct

   ○ **E)** A, B, and C are all correct

E-mail Your Results

My name: _____

Section ID: _____

E-mail these results to:

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<div align="center">E-mail The Results</div>

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