

HR Analytics Project Report: Predicting Employee Attrition

1. Introduction

Employee attrition has a significant impact on an organization's productivity and morale. In today's competitive job market, understanding why employees leave and predicting potential resignations has become a key focus area for HR departments. This project aims to use analytics to explore the core reasons behind employee attrition and build a predictive model to help HR professionals intervene proactively.

2. Abstract

The project leverages a publicly available HR dataset containing employee-level information such as age, job role, department, salary, work-life balance, overtime, and more. It involves:

- Performing exploratory data analysis (EDA) to understand attrition trends across demographic and job-related features.
- Visualizing the key attrition patterns using interactive Power BI dashboards.
- Building a classification model using Logistic Regression and Decision Tree to predict attrition.
- Explaining the model results using SHAP (SHapley Additive exPlanations) for better interpretability.

By combining data visualization with machine learning, this project provides actionable insights to help companies retain valuable talent.

3. Tools and Technologies Used

- **Python:** For data preprocessing, model building, evaluation (Pandas, NumPy, Seaborn, Scikit-learn, SHAP)
 - **Power BI:** For creating insightful dashboards
 - **Jupyter Notebook:** For code execution and model development
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4. Steps Involved in the Project

Step 1: Data Cleaning & Preparation

- Removed duplicate entries and handled missing/null values
- Converted categorical values into numerical format using LabelEncoder
- Created new columns like AgeGroup for better segmentation

Step 2: Exploratory Data Analysis (EDA)

- Analyzed attrition trends department-wise, gender-wise, age group-wise

- Identified key variables impacting attrition like OverTime, WorkLifeBalance, MaritalStatus, etc.

Step 3: Power BI Dashboard Creation

- Created interactive bar charts and slicers for:
 - Attrition by Department
 - Attrition by Gender
 - Attrition by Age Group
 - Overtime vs Attrition
 - Slicer filters for Job Role and Department
- Color formatting and labels added for clarity

Step 4: Model Building

- Built Logistic Regression and Decision Tree models
- Evaluated model using Accuracy, Precision, Recall, and Confusion Matrix
- Achieved accuracy above benchmark (around 85%)

Step 5: SHAP Value Analysis

- Used SHAP to understand feature importance and explain predictions
 - Found key contributors to attrition: OverTime, JobInvolvement, Age, DistanceFromHome
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5. Conclusion

This HR Analytics project successfully identified key patterns and predictors of employee attrition. Insights like higher attrition in overtime-heavy roles, and lower work-life balance contributing to resignation, can guide HR teams in designing better employee engagement strategies. The predictive model, supported with SHAP interpretability, ensures transparency and trust in data-driven HR decision-making.

This end-to-end project demonstrates how data analytics can be applied effectively to solve real-world business challenges in HR.