

GREEN ROOTS NEXTGEN



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1. EXECUTIVE SUMMARY

Highlights

Problem Worth Solving – R9 Update for Green Roots NextGen

Lamu County, while rich in resources and potential, faces critical economic, environmental, and social challenges that hinder sustainable development. Kenya remains heavily dependent on imported ethanol, leading to high costs, an unstable supply chain, and limited energy security. Many rural communities lack access to affordable, clean energy, increasing reliance on unsustainable fuel sources that contribute to environmental degradation and poor public health due to indoor air pollution. Unemployment remains high, particularly among youth and women, limiting financial stability and economic mobility. Women, in particular, struggle to access steady employment and entrepreneurial support, widening the gender gap in economic participation. The agricultural sector faces market instability, low productivity, and post-harvest losses, leaving small-scale farmers without a reliable income. Without structured programs supporting female entrepreneurship and workforce participation, economic inequalities persist. The absence of large-scale climate innovation projects in Lamu County further restricts Kenya's ability to meet global sustainability goals.

Key Challenges:

- Limited Access to Clean Energy & Energy Security – High dependence on imported ethanol increases fuel costs and limits energy availability.
- High Unemployment & Economic Instability – Limited opportunities for youth and women create financial insecurity.
- Agricultural Productivity & Food Security Challenges – Farmers face unstable pricing, market barriers, and post-harvest losses.
- Gender Gaps & Limited Empowerment Opportunities – Women and girls lack access to leadership roles, training, and funding in clean energy and agribusiness.
- Need for Sustainable Innovation & Climate Action – Without investment in biofuel production, waste-to-energy conversion, and renewable systems, Kenya struggles to meet global sustainability targets.

By addressing these challenges, Green Roots NextGen aims to drive sustainable economic transformation, empower marginalized communities, and create long-term energy security in Kenya.

Solution

Green Roots NextGen – Advancing Clean Energy, Global Health & Community Empowerment

Green Roots NextGen is committed to advancing global health and clean energy while empowering women, youth, and underserved communities. Our cassava-based ethanol manufacturing plant in Lamu County, Kenya, integrates sustainability with economic growth by reducing reliance on energy imports, expanding clean energy access, and fostering agricultural development. Through renewable energy and innovative bio-based solutions, we create long-term social and environmental impact while strengthening local economies.

Our Key Focus Areas:

1. Providing Clean Energy Solutions

- Producing high-quality ethanol fuel from locally grown cassava for transportation, cooking, and industrial applications.
- Establishing a 0.5MW solar power plant and solar-powered wells to reduce energy costs and provide water resources for the community.

2. Advancing Global Health & Sustainability

- Reducing carbon emissions by replacing fossil fuels with sustainable ethanol production.
- Creating cleaner, more affordable fuel alternatives to improve public health and reduce indoor air pollution from traditional biomass cooking fuels.

3. Strengthening Agriculture & Food Security

- Supporting local farmers by offering fair pricing, training, and market access for cassava supply.
- Repurposing ethanol by-products into nutrient-rich organic fertilizers and protein-packed animal feed to enhance agricultural resilience and food production.

4. Empowering Women & Youth in Clean Energy & Agriculture

- Creating stable jobs and leadership roles for young people and women in renewable energy and agribusiness.
- Providing entrepreneurial training and resources to empower women-led enterprises in the clean energy sector.

5. Driving Climate Innovation & Research Development

- Investing in bio-based solutions, carbon reduction strategies, and renewable energy advancements.
- Establishing a research and innovation hub to improve biofuel efficiency, waste-to-energy conversion, and sustainable farming techniques.

Through these transformative initiatives, Green Roots NextGen is building a scalable, circular economy model that ensures energy security, economic empowerment, and environmental sustainability while uplifting women, youth, and communities toward a cleaner, healthier, and more prosperous future.

Strategic Advantages

Green Roots NextGen is pioneering a transformative cassava-based ethanol production facility in Lamu County, Kenya, designed to promote clean energy, economic empowerment, and agricultural sustainability. This initiative will provide a reliable ethanol supply to reduce Kenya's dependence on imports while fostering local job creation and community development. Our mission aligns with advancing global health, clean energy, and women and youth empowerment.

Key aspects of our business include:

- Establishing a 10,000-liter-per-day cassava ethanol plant utilizing sustainable agricultural resources.
- Incorporating solar energy solutions with a 0.5 MW solar plant to reduce operational costs and ensure energy efficiency.
- Creating economic opportunities for women and youth, especially in rural communities, through training, employment, and entrepreneurship in clean energy and agriculture.
- Integrating waste repurpose into organic fertilizers and high-protein animal feed to support agricultural resilience and food security.
- Implementing cutting-edge biofuel technology modeled after industry success in Nigeria and India, optimizing costs, and ensuring long-term sustainability.

Objectives

The primary objectives of Green Roots NextGen include:

- Producing 3.65 million gallons of ethanol annually, reducing reliance on expensive imported fuels.
- Training and employing women and youth in biofuel technology, agribusiness, and solar energy maintenance.
- Supporting smallholder cassava farmers through fair-trade agreements, market access, and agricultural training.
- Reducing carbon emissions by replacing fossil fuel consumption with bioethanol and solar power integration for sustainable operations.

- Establishing a clean energy training school within the facility, with classroom space, digital learning tools, and mentorship programs for young entrepreneurs and female-led startups.

Mission Statement

Green Roots NextGen is committed to advancing global health, clean energy, and community sustainability by pioneering a cassava ethanol industry that empowers women and youth while strengthening Kenya's economic resilience. Our mission is to create a self-sustaining renewable energy ecosystem that supports employment, education, and environmental protection.

Keys to Success

The long-term success of our ethanol production facility will depend on:

- Securing strategic investments and grants from renewable energy partners and financial institutions.
- Utilizing modern ethanol production technology and adopting Nigeria and India's cost-effective construction models, including prison labor for site development.
- Building strong partnerships with local farmers for sustainable cassava supply and providing them with modern farming tools and training.
- Developing a skilled workforce, especially empowering women and girls through vocational training in clean energy and agricultural processing.
- Marketing ethanol, fertilizers, and animal feed effectively to ensure a high market share in Kenya and export opportunities in East Africa.

2. DESCRIPTION OF BUSINESS

Company Ownership/Legal Entity

Green Roots NextGen is a privately owned renewable energy and agribusiness company registered in Kenya under Green Root NextGen Ltd. The company is structured as a limited liability company (LLC) to ensure operational efficiency, investment security, and corporate governance.

Location

locations & Facilities

- Primary Manufacturing Facility: The ethanol plant is located on the mainland near Lamu Port, a strategic logistics hub for regional exports.
- Production Capacity: 10,000 liters per day, with room for future expansion.

- Storage & Distribution: Secure fuel-grade ethanol tanks and a transport fleet for regional supply.
- The ethanol plant will be in Lamu County, Kenya, on a 20-acre land parcel, divided as follows:
 - 10 acres for ethanol plant construction
 - 5 acres for the solar power plant (0.5 MW capacity)
 - 5 acres for expansion, including training facilities and additional processing infrastructure

Interior & Infrastructure

The facility will include:

- A cassava ethanol processing plant with high-capacity fermentation, distillation, and dehydration systems.
- A fully equipped training center with a 15-student classroom, furniture, 2 computers, and 5 tablets for ethanol and clean energy education.
- A solar farm for energy efficiency and off-grid operations.
- A weighing and payment system to ensure fair transactions with farmers.
- Storage tanks and loading bays for ethanol distribution.
- Waste management and recycling units to convert by-products into organic fertilizer and animal feed.

Hours of Operation

The ethanol plant will operate 24/7 in shifts, with production, maintenance, and administrative teams rotating to ensure continuous ethanol supply.

Products & Services

Green Roots NextGen will provide:

- Premium ethanol for industrial and transportation use.
- Organic fertilizers produced from cassava processing by-products.
- High-protein animal feeds derived from ethanol fermentation residues.
- Clean energy training programs for women, youth, and entrepreneurs.
- Solar energy solutions are integrated into the facility and local community.

Suppliers

Green Roots NextGen will source:

- Cassava from local smallholder farmers, offering competitive pricing and contract farming agreements.
- Production equipment from Nigerian and Indian manufacturers, ensuring cost-effective and scalable technology.
- Solar panels and storage systems from local and international solar energy firms to enhance plant efficiency.

Service & Manufacturing

- Ethanol production through advanced distillation and dehydration techniques.
- Organic fertilizer processing from cassava residue.
- Animal feed production uses fermentation by-products.
- Research and development in bioenergy, in partnership with universities and government agencies.

Management

The company's leadership team includes:

- **Founder & CEO:** Strategic oversight, investment management, and partnerships.
- **Operations Manager:** Ethanol plant supervision, supply chain management, and quality control.
- **Finance & Grants Director:** Securing funding and managing finances.
- **Community Outreach & Training Manager:** Overseeing vocational programs and partnerships with women/youth groups.

Financial Management

Green Roots NextGen is structured to ensure financial sustainability through:

- Strategic grant applications and private investment funding.
- Revenue streams from ethanol, fertilizer, animal feed, and clean energy solutions.
- Optimized cost structures, including prison labor construction models used in Nigeria and India.

Start-Up/Acquisition Summary

Total estimated start-up costs: KES 319,755,000 (~\$2.47 million USD)

Breakdown of Costs:

- Ethanol Plant & Machinery: \$1.5 million
- Solar Power Plant (0.5 MW): \$462,150
- Fencing & Security: \$27,000
- Training Facility & Classroom Equipment: \$50,000
- Land Acquisition (20 acres): \$61,000
- Miscellaneous Expenses (signage, office, etc.): \$10,000

Green Root NextGen: A Revolutionary Solution

Our state-of-the-art ethanol plant will transform Kenya's ethanol industry by reducing import dependence and providing a reliable, cost-effective local supply. We'll also create additional revenue streams through valuable by-products like fertilizer and animal feed, benefiting the entire community.

Investing in Green Root NextGen means supporting Kenya's economic future, local farmers, and sustainable development. Join us in turning challenges into opportunities for a more prosperous Kenya.

Our Advantages

1. **Strategic Location** – The ethanol manufacturing plant is strategically located on the mainland in front of the new Lamu Port, which will serve as a local cargo transshipment hub. This positioning provides efficient logistics for ethanol exports and creates a new transport corridor linking Kenya's northern region to neighboring nations, enhancing regional trade opportunities.
2. **Cost-Saving Innovations** – Adopting best practices from Nigeria and India to minimize energy and production costs, increasing profitability and sustainability.
3. **Local Supply Chain** – No import taxes, reduced transportation costs, and direct farmer partnerships at Ksh 20 per kilogram, ensuring stable, cost-effective raw material supply.
4. **Integrated Sustainability** – A hybrid solar + biogas energy system reduces reliance on Kenya's national power grid, cutting electricity costs and ensuring energy stability.
5. **Government Incentives** – Leveraging renewable energy tax credits, agricultural subsidies, and climate change grants to lower operational costs and improve long-term sustainability.

6. **Community Impact** – Job creation, farmer empowerment, and infrastructure development through direct engagement with local laborers, smallholder farmers, and community-driven development initiatives.

With our strategic cost reductions, scalable model, and focus on sustainability, we are positioned for long-term success in Kenya's ethanol industry while leveraging Lamu Port's emerging role as a regional trade hub.

3. MARKETING

Market Analysis

The demand for renewable energy sources is increasing across Africa, with ethanol emerging as a viable alternative to fossil fuels. Kenya's growing industrial sector, transportation industry, and government policies promoting biofuels provide a strong market for cassava-based ethanol. Additionally, the agricultural sector benefits from organic fertilizers and high-protein animal feed, making these by-products an additional revenue stream.

Marketing Plan

To establish Green Root NextGen as a leading ethanol producer in Kenya and East Africa, we will implement a multi-channel marketing strategy focusing on awareness, demand generation, and strong partnerships.

1. Industry Engagement & Government Partnerships

- Work with Kenya's Ministry of Energy, Agriculture, and Industrialization to promote ethanol adoption.
- Engage fuel distributors, transportation companies, and biofuel refineries to integrate ethanol into their supply chain.
- Apply for renewable energy incentives and policy backing to support widespread ethanol use.

2. Digital & Traditional Marketing

- Develop a corporate website with educational content on ethanol benefits and sustainability impact.
- Use social media platforms (LinkedIn, Twitter, and Facebook) to engage businesses, policymakers, and the public.
- Target industry-specific trade publications and renewable energy expo for brand positioning.

3. Direct Sales & Distributor Partnerships

- Establish partnerships with fuel wholesalers, industrial ethanol users, and government agencies for bulk purchases.
- Negotiate supply contracts with transportation fleets and fuel stations adopting ethanol blends.
- Target local industries (cosmetic, beverage, and chemical sectors) that use ethanol as an ingredient.

Sales Plan

Marketing Plan

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Key Market Trends

- **Government Support for Renewable Energy** – Kenya's Energy Act promotes ethanol blending and biofuel adoption, encouraging local production.
- **Rising Demand for Sustainable Fuel** – Industries are seeking eco-friendly energy solutions due to climate change commitments.
- **Agricultural Growth Opportunities** – Increased demand for cassava production supports local farming communities.

Market Segmentation

Marketing Size and Segments

The global ethanol market is not just growing - it's exploding. With an unprecedented surge in demand for biofuel, industrial ethanol, and renewable energy sources, the industry is poised for a remarkable 5.6% Compound Annual Growth Rate (CAGR). This isn't just an opportunity; it's a golden ticket to a \$135.07 billion market by 2030.

Market Segments: A Trifecta of Opportunity

1. **Fuel Industry** – The Kenyan government's mandate for ethanol blending in gasoline isn't just a policy - it's a guaranteed revenue stream waiting to be tapped.
2. **Industrial & Pharmaceutical Sectors** – From cosmetics to pharmaceuticals and chemical production, ethanol isn't just in demand - it's *essential*.
3. **Animal Feed & Fertilizer Market** – Our ethanol production isn't just about fuel - it's a multi-faceted goldmine. By-products transformed into organic fertilizer and high-protein animal feed open additional, lucrative revenue channels.

Green Roots NextGen will target:

- **Fuel and Energy Sector** – Ethanol sales to transportation companies, fuel distributors, and industrial firms.
- **Agriculture Industry** – Organic fertilizers and animal feed for local farmers and agribusinesses.
- **Government and NGOs** – Organizations focused on sustainability, renewable energy, and economic empowerment.

Green Root NextGen isn't just entering the market - we're poised to dominate it. By laser-focusing on local supply, competitive pricing, and sustainability, we're not just capturing market

share - we're redefining the industry in Kenya and beyond. Our vision extends past borders, with plans to expand throughout East Africa, setting new standards in ethanol production.

This isn't just a business venture - it's a revolution in sustainability and economic growth for Kenya. By harnessing local resources and talent, we're not just tapping into a booming market - we're catalyzing a green economic renaissance. The clock is ticking, and the opportunity is now. Don't just witness the change - be part of it. Join us in forging a greener, more prosperous future that benefits us all. Together, we can turn Kenya into an ethanol powerhouse, driving sustainable growth and setting a new benchmark for the entire continent.

Current Alternatives

Kenya heavily relies on imported ethanol, facing high costs and market volatility. Meanwhile, domestic producers struggle with inefficient infrastructure. This creates challenges for the nation, local producers, and farmers alike.

Key Market Challenges:

- Imported Ethanol: Costly and subject to global market fluctuations
- Local Producers: Hampered by high costs and outdated technology
- Farmers: Facing economic uncertainty due to unstable cassava prices

Competition

Currently, Kenya relies on ethanol imports, with minimal local production. Our cost-efficient cassava-based ethanol and integrated renewable energy model differentiate us from competitors. We will leverage:

- Lower production costs through local sourcing and optimized manufacturing.
- Diversified revenue streams with ethanol, fertilizers, and animal feed sales.
- Women and youth empowerment programs, positioning us as a socially responsible enterprise.

Pricing Strategy

- **Ethanol:** Priced at **\$2.16 per gallon** to remain competitive with imports.
- **Organic Fertilizers:** Priced at **\$75 per ton** to attract local farmers.
- **Animal Feed:** Priced at **\$50 per ton**, ensuring affordability and profitability.

4. OPERATIONS

Technology & Energy Strategy

To optimize efficiency, reduce costs, and maintain a sustainable energy model, we will integrate a hybrid renewable energy system that ensures continuous and cost-effective power supply for our Cassava Ethanol Plant.

1. Hybrid Energy System (Primary Power Source)

- 1.5 MW Solar Grid – This system will generate clean energy to power the ethanol plant during peak daylight hours, significantly reducing dependency on external electricity sources.
- Biogas Digester – Converts ethanol by-products into renewable bioenergy, supplying additional on-site power for factory operations.
- Kenya's National Grid (Backup) – Acts as a secondary power source in case of energy shortages, ensuring seamless plant operations.

2. Dedicated Solar Power for Water Wells

To guarantee adequate water supply for cassava processing, fermentation, and irrigation, we will install:

- 0.5 MW Solar Photovoltaic (PV) System – Provides 99% of the plant's electricity needs, reducing long-term energy costs and reliance on the grid.
- Three (3) Small Self-Mounting Solar PV Systems – Dedicated to powering three on-site water wells, ensuring a reliable water supply for ethanol production and crop irrigation.

3. Cost & Energy Efficiency

- The 1.5 MW solar PV system is quoted at \$300,000, covering nearly all operational energy requirements.
- The three well PV systems will ensure sustainable, uninterrupted water pumping, optimizing ethanol yield and reducing production downtime.
- Combining solar, biogas, and grid connectivity ensures low-cost, energy-efficient production, strengthening the plant's financial sustainability.

This integrated renewable energy approach will enhance operational reliability, reduce costs, and improve sustainability, making our ethanol plant a model for green energy innovation in Kenya's biofuel sector.

Equipment & Tools

The ethanol plant will require specialized processing, energy, and distribution equipment:

1. Ethanol Production Equipment

- Fermentation tanks (convert cassava to ethanol).

- Distillation columns (purifies ethanol for industrial use).
- Denaturation tanks (adds legal denaturing agents to ethanol).

2. Energy Infrastructure

- 1.5 MW solar grid (solar panels, inverters, batteries).
- Biogas digester (converts fermentation waste into energy).
- Water pumps for boreholes (ensuring water supply to the factory).

3. Shared Machinery for Animal Feed & Fertilizer Production

- Crushing machine – Processes cassava peels.
- Mixer machine – Blends fertilizers and feed formulations.
- Drying & packaging machines – Ensures product quality

Key Metrics and Performance Indicators

To ensure the success and sustainability of our ethanol manufacturing plant, we will focus on tracking key production, efficiency, financial, operational, and community impact metrics. These metrics will allow us to measure performance, optimize operations, and drive long-term growth.

1. Production Metrics

- Tons of Cassava Processed per Month – Tracks the volume of raw material entering the plant.
- Liters of Ethanol Produced per Month – Monitors production capacity and efficiency.
- Tons of Animal Feed and Fertilizer Produced per Month – Measures the output of by-products for additional revenue streams.

2. Efficiency Metrics

- Ethanol Yield per Ton of Cassava – Ensuring we meet or exceed 600 liters per ton.
- Animal Feed Yield per Ton of Cassava – Maximizing resource utilization to minimize waste.
- Percentage of Total Energy Needs Met by Renewable Power – Targeting at least 99% energy independence using solar and biogas.

3. Financial Metrics

- Monthly Revenue – Revenue from ethanol, fertilizers, and animal feed sales.

- Monthly Net Profit – Ensuring sustained profitability through cost savings and operational efficiency.
- Average Cost per Liter of Ethanol Produced – Controlling production costs to maintain profitability.
- Revenue Growth – Targeting \$20.8M in Year 1, increasing yearly with demand.
- Profit Margins – Maintaining at least 30% profitability after expenses.
- Return on Investment (ROI) – Measuring investor returns and capital efficiency.

4. Operational Metrics

- Factory Uptime – Ensuring at least 95% operational efficiency to prevent downtime.
- Energy Cost Savings – Ensuring at least 30% lower power costs through a hybrid solar-biogas system.
- Feedstock Supply Stability – Tracking cassava deliveries from contracted farmers to ensure consistent production.

5. Community Impact Metrics

- Local Job Creation – Creating 75+ direct jobs and 200+ indirect jobs through farmer partnerships.
- Farmer Income Growth – Direct purchase agreements ensuring farmers earn steady income at Ksh 20 per kg.
- Total Wages Paid to Local Employees – Reflecting economic contribution to the local workforce.
- Sustainability Initiatives – Converting waste into organic fertilizer and animal feed to minimize environmental impact.

NOTE:

By closely monitoring these key metrics, we will optimize operations, enhance efficiency, and maximize profitability while maintaining our commitment to sustainability and community impact. These performance indicators will guide our strategic decisions, ensuring long-term success in the ethanol industry.

5. COMPANY

Ownership and Structure

Our ethanol manufacturing plant, operating under Green Root NextGen., is structured as a private limited company (Ltd.), registered in Kenya. This structure allows for limited liability protection while facilitating private equity investment and expansion opportunities.

The company ownership is divided among the founding partners, with majority ownership retained by key stakeholders responsible for strategic direction, operations, and financial oversight. Shares are also allocated to early-stage investors and potential institutional partners, ensuring long-term sustainability and investment growth.

Our ownership structure is designed to accommodate future funding opportunities from grants, government incentives, and private investments while maintaining a strong commitment to community-driven impact.

This Business is a 3-member partnership with the founders and CEOs in the following percentage breakdown.

1. Dr, Valerie O'Neal has 40% ownership of the company.
2. Fathia Muhdhar has 40% ownership of the company.
3. Moses Mugu has 20% ownership of the company.

Company History

The idea for Green Root NextGen Ltd. was conceived in response to Kenya's growing demand for renewable biofuels and sustainable agricultural solutions. Recognizing the urgent need for cleaner energy sources, the founders set out to establish an ethanol manufacturing plant that integrates cost-saving innovations and community engagement.

The project was strategically positioned in Lamu County, a region booming with infrastructure development due to the new Lamu Port and transport corridor. This allows for efficient distribution, export potential, and direct supply chain access to East African markets.

Through research on successful ethanol plants in Nigeria and India, the company adopted cost-efficient methods in energy utilization, feedstock procurement, and waste by-product monetization. The integration of local workforce, prison labor for construction, and direct farmer partnerships further streamlined costs while ensuring sustainable community development.

With a clear vision and strong financial model, Green Root NextGen Ltd. aim to secure early-stage funding and strategic partnerships, to set the foundation for an impactful and scalable ethanol production business in Kenya.

Management Team

1. Dr. Valerie O'Neal - Founder & CEO

- Leads overall business strategy, investment acquisition, and governmental relations.
- Renewable energy mechanical engineer background, business development, and engineering and technology project management.
- Oversee market expansion, strategic partnerships, and financial growth initiatives.

2. Fathiya Muhdhar - Founder & CEO

- Leads overall business strategy, investment acquisition, and governmental relations.
- Business development, and project management.
- Oversee market expansion, strategic partnerships, and financial growth initiatives.

3. Operations & Production Manager

- Responsible for daily plant operations, production efficiency, and workforce management.
- Experience in industrial processing, supply chain logistics, and ethanol production oversight.
- Implements cost-saving measures, safety protocols, and workflow optimization.

4. Finance & Compliance Director

- Manages budgeting, tax compliance, investment structuring, and financial reporting.
- Background in accounting, risk management, and financial forecasting.
- Ensures adherence to Kenyan financial regulations, grant reporting, and investor relations.

5. Engineering & Energy Manager

- Oversee solar grid, biogas systems, and power supply efficiency.
- Experience in industrial engineering, renewable energy, and infrastructure development.
- Responsible for maintenance, operational cost reduction, and optimizing energy output.

6. Procurement & Supply Chain Coordinator

- Manage relationships with local farmers, suppliers, and transport partners.
- Ensures steady, cost-effective feedstock supply at Ksh 20/kg.
- Works with logistics teams for distribution planning and export market expansion.

7. Marketing & Sales Director

- Leads branding, marketing strategies, and customer acquisition.
- Develops pricing models, competitive analysis, and product positioning.
- Expands distribution channels within Kenya and neighboring countries.

Advisors:

Advisor Engagement:

The Strategic Role of Mfanelo Ndlovu in Green Roots NextGen's Ethanol Plant & Youth Training Program

Green Roots NextGen has secured a strategic partnership with Mfanelo Ndlovu, a leading renewable energy innovator, operations trainer, and the President and Co-Founder of Electric-Coal Technologies (Pty) Ltd. His expertise in renewable energy, methane gas-to-electricity conversion, and youth training in the green sector will be instrumental in ensuring the long-term success and sustainability of our cassava-based ethanol plant in Kenya.

The Multi-Million Dollar Impact of Mfanelo Ndlovu's Advisory Role

His role as a key advisor in Green Roots NextGen is **valued in the millions**, as his expertise will drive:

- **Optimized Ethanol Operations:** Ndlovu's experience in self-sustaining energy systems will help integrate advanced biofuel production technologies, ensuring efficiency and scalability.
- **Energy Sustainability & Cost Reduction:** His leadership in methane gas extraction and biomass conversion will help reduce operational energy costs and increase profitability, setting Green Roots NextGen as a benchmark for sustainable ethanol production.
- **World-Class Youth Training & Skills Development:** Ndlovu's Africa Fellowship for Young Energy Leaders (AFYEL) training model will be integrated into our youth development program, empowering young engineers, technicians, and agribusiness entrepreneurs in Kenya.
- **Expansion of Green Jobs & Workforce Readiness:** His training framework will create direct and indirect employment opportunities in Kenya's renewable energy and ethanol sector, ensuring long-term economic benefits.

- **Government & International Partnerships:** His credentials and networks in African renewable energy policy and financing will attract global investors, grants, and funding partners who prioritize sustainable industrial projects.
- **Innovative Clean Energy Integration:** As a pioneer in renewable energy systems, his advisory input will align our ethanol plant with Kenya's clean energy transition goals, carbon credit monetization, and industrial decarbonization strategies.

A High-Value Partnership for Long-Term Growth

Mfanelo Ndlovu: With Mfanelo Ndlovu as a strategic advisor, Green Roots NextGen is positioned not only to lead Kenya's ethanol industry but also to reshape the future of youth training in renewable energy across Africa. His involvement elevates our project's credibility, scalability, and investment potential, making this ethanol plant a multi-million-dollar model for sustainable energy production, economic empowerment, and social impact.

This advisory collaboration with Mfanelo Ndlovu is a high-value asset, reinforcing our commitment to advancing global health, clean energy, youth empowerment, and community sustainability in Kenya and beyond.

Peter Britton: Operations Advisor for Green Roots NextGen

With over 25 years of experience in biofuel, oil, and large-scale industrial operations, Peter Britton is a key advisor guiding the development of Green Roots NextGen's ethanol plant. His expertise ensures efficient production, cost optimization, and operational excellence, adding millions in value to our project.

Key Contributions:

- **Industrial & Biofuel Expertise** – 25+ years in oil, biofuel, and manufacturing operations.
- **Process Optimization** – Enhancing ethanol yield, reducing waste, and improving efficiency.
- **Youth Training & Workforce Development** – Establishing world-class programs for local engineers, technicians, and women in clean energy.
- **Global Industry Networks** – Connecting Green Roots NextGen with funding opportunities, suppliers, and operational innovations.
- **Strategic Growth & Expansion** – Supporting scalability, export readiness, and long-term profitability.

Peter's leadership strengthens Green Roots NextGen's position as a pioneer in renewable energy, ethanol production, and economic empowerment across Africa.

Dr. Valerie O'Neal: A Powerhouse in Renewable Energy & Youth Empowerment

Dr. Valerie O’Neal, a founder and CEO of Green Root NextGen, is a renewable energy and engineering expert with 12 years in construction and 7 years specializing in solar and battery storage systems up to 800MW working as a mechanical and electrical engineer interchangeable. With a Doctorate in Business Administration in Engineering & Technology Management, she seamlessly integrates technical expertise, workforce development, and economic transformation.

Key Contributions & Impact:

- Renewable Energy & Engineering – Expertise in solar and battery storage with mechanical and electrical engineering capabilities.
- Workforce Development & Research – Dissertation on skilled labor shortages in renewable energy, championing youth training and employment opportunities.
- Global Leadership & Youth Empowerment – Co-founded the Calabar Dance Festival in Nigeria, partnering with the First Lady and Tourism Bureau to equip youth with creative skill training.
- Philanthropy & Social Impact – Founder & CEO of Divinely Yours U.S. Inc., partnering with Creation for Change, Hands of Hope, and Divinely Yours to sponsor books for primary school children.
- Fashion with Purpose – Using fashion as a tool for empowerment, inspiring creative expression and social entrepreneurship.
- Publishing & Education – Co-owner of New Generation of Warriors for Change (NGOWE), collaborating with Surefooted International School to publish and mentor young authors.

Dr. Valerie is a visionary leader, shaping Africa’s clean energy landscape and youth-driven transformation, making her an irreplaceable, high-impact partner for sustainable progress.

6. KEY ASSUMPTIONS

For our Green Roots NextGen Cassava Ethanol Plant, we estimate annual revenue of \$17.38 million in Year 1, with continued growth due to optimized production efficiency, renewable energy integration, and market expansion. Our financial projections are based on the following key assumptions:

Revenue Assumptions

Ethanol Production:

- Daily production capacity: 10,000 liters (~2,641 gallons).
- Annual production: ~3.65 million gallons.
- Selling price: \$2.16 per gallon.
- Annual ethanol revenue: \$7.88 million.

Animal Feed and Fertilizer Production (Byproducts from Cassava Waste):

Animal Feed Production:

- Processing cassava peels and residues into high-protein livestock feed.
- Estimated output: 10,000 metric tons per year at \$50 per ton.
- Annual animal feed revenue: \$500,000.

Fertilizer Production:

- Converting fermentation residues into organic N.P.K. fertilizer.
- Estimated output: 10,000 metric tons per year at \$75 per ton.
- Annual fertilizer revenue: \$750,000.

Renewable Energy System (Solar-Powered Plant & Wells):**0.5 MW Solar Plant Revenue:**

- Offsetting electricity costs for the ethanol factory.
- Selling excess power to nearby agricultural processing facilities.
- Annual energy savings and revenue: \$300,000.

3 Solar-Powered Water Wells:

- Providing irrigation and factory water supply.
- Annual cost savings: \$50,000.

Expense Assumptions**Cassava Feedstock Costs:**

- Sourcing cassava from local farmers at Ksh 15 per kg.
- Daily requirement: ~16.7 tons (~16,700 kg).
- Daily cost: KES 250,500.
- Annual cost: KES 91,432,500 (~\$708,273).

Labor Costs:

- Utilizing local labor and prison workers for ethanol factory construction.
- Fixed workforce includes:
 - 1 Plant Manager
 - 5 Production Workers

- 3 Fermenters
- 3 Distillers
- 2 Cleaning Crew
- 2 Security Personnel
- 1 Administrative Staff
- 15 Laborers (as needed)
- Temporary workforce for cassava cutting and cleaning (10 workers, 4 times per week)
- Total annual labor cost: KES 16,663,980 (~\$129,100).

Factory Construction & Infrastructure Costs:

- Land acquisition (20 acres): Ksh 400,000 per acre (~\$3,077 per acre).
- Total land cost: \$61,000.
- Factory construction: \$1,200,000.
- Perimeter fencing for ethanol plant & solar farm: \$27,000.

Machinery & Equipment Costs:

- Ethanol Plant Equipment: \$1,500,000.
- Shared Machinery for Animal Feed & Fertilizer Production: \$150,000.
- Solar Power System (0.5 MW): \$462,150.
- 3 Small Solar PV Systems for Water Wells: \$50,000.
- Total machinery and energy infrastructure costs: \$2.16 million.

Training Facility & Technology Costs:

- 15 Student Training Classroom (tables, chairs, training materials, signage, marketing): \$50,000.
- Factory Process Management Equipment:
 - 2 Computers
 - 5 Tablets

Utilities & Maintenance:

- Annual utilities (electricity, water, etc.): \$500,000.

- Annual equipment maintenance & repairs: \$250,000.

Security & Management:

- Hiring local security personnel to oversee the plant and protect assets.
- 24-hour security using solar-powered perimeter lighting.
- Annual security and management costs: \$75,000.

Logistics & Transportation:

- Rental of an 8-ton truck for cassava transportation.
- Truck rental cost per month: \$1,550.
- The annual transportation cost: \$18,600.
- Motorbike purchase for farm and site operations: \$1,240.

Loan & Financing Assumptions

Green Roots NextGen will secure financing through:

- Equity investments from renewable energy stakeholders and impact investors.
- Grants & government incentives for sustainable energy projects.
- Debt financing & green loans tailored to renewable energy initiatives.
- The loan repayment plan factored in financial projections.

Profitability & Growth Assumptions

Year 1 Profitability:

- Total revenue: \$17.38 million.
- Total expenses: \$2.16 million.
- Net profit in Year 1: \$15.2 million.

Future Growth Projections:

- Net profit expected to scale to ~\$20M+ by Year 10.
- Expansion into higher-capacity ethanol production and export markets.
- Sustainable reinvestment in technology, training, and farming partnerships.

Break-Even Analysis

- Break-even point achieved in Year 1 due to high profitability margins.

- Return on Investment (ROI) is projected to be strong due to diversified revenue streams and operational efficiency.

Conclusion

By implementing cost-saving strategies, leveraging shared machinery, utilizing solar energy, and maintaining a strong local supply chain, Green Roots NextGen ensures high profitability while reducing operational expenses. This strategic model positions our Cassava Ethanol Plant as a leader in Kenya's renewable energy and agribusiness sector, benefiting both investors and the community.

7. APPENDIX

Start-Up Expenses

A comprehensive breakdown of initial costs:

- Ethanol Plant & Machinery: \$1.5 million
- Solar Power Plant (0.5 MW): \$462,150
- Fencing & Security: \$27,000
- Training Facility & Classroom Equipment: \$50,000
- Land Acquisition (20 acres): \$61,000
- Miscellaneous Expenses (signage, office, etc.): \$10,000

Determining Start-Up Capital

Green Roots NextGen will secure funding through:

- Equity Investments from renewable energy stakeholders.
- Grants & Government Incentives for sustainable energy projects.
- Strategic Partnerships with impact investors and development agencies.

Cash Flow Projections

Projected revenue growth:

- **2025:** \$11,794,594
- **2026:** \$17,384,000
- **2027:** \$17,384,000

Income Projection Statement

Annual net profit is projected to increase from \$10.35 million in 2025 to \$15.2 million in 2026 and 2027, ensuring long-term financial sustainability.

Profit and Loss Statement

- **Revenue:** \$11.79M (2025) → \$17.38M (2026 & 2027)
- **Direct Costs:** \$1.43M (2025) → \$2.16M (2026 & 2027)
- **Gross Profit:** 88% margin

Balance Sheet

Assets include:

- Ethanol Plant & Equipment – \$1.5M
- Solar Power System – \$462K
- Land Holdings – \$61K

Sales Forecast

- **Ethanol Sales:** 3.65M gallons per year \$2.16/gallon
- **Fertilizer Sales:** 10,000 metric tons per year \$75/ton
- **Animal Feed Sales:** 10,000 metric tons per year \$50/ton

Milestones

- **April 2025:** Cassava farming begins
- **May 2025:** Factory construction starts
- **June 2025:** Solar plant installation
- **July 2025:** Equipment installation
- **September 2025:** Ethanol production starts

Break-Even Analysis

- **Break-even point:** Year 1 due to high profitability margins
- **ROI Projection:** Profitable within the first year of operations

Miscellaneous Documents

- Training & Capacity Building Programs for Women & Youth
- Environmental Impact Assessment Reports

- Government Licensing & Regulatory Compliance Documentation

Conclusion

Green Roots NextGen is more than an ethanol production company—it is a catalyst for economic empowerment, clean energy advancement, and agricultural sustainability. By leveraging Kenya’s renewable resources, training women and youth, and integrating innovative biofuel solutions, we aim to transform energy security in Africa. Our scalable model will drive economic growth, reduce environmental impact, and position Kenya as a leader in clean energy production.

We invite investors, grant funders, and renewable energy advocates to join us in building a sustainable future through Green Roots NextGen.