





"school uniforms with moral fiber"

hilary dell

President
One Seed Heritage

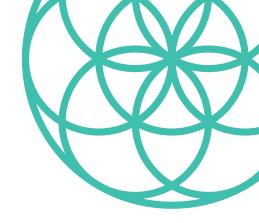
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i. executive summary



One Seed Heritage is a fair trade merchant of high quality, ethically sourced, and sustainable school uniforms and accessories. We strive to share our mission by creating an opportunity to connect students with where the uniform is made, how it is made, and the person who made it.

2. how we're going to do it

We work with fair trade suppliers to produce high-quality, sustainable, ethically produced school uniforms. We sell these uniforms to private school students. Every student that purchases a One Seed Heritage school uniform has the opportunity meet the maker of their uniform via Skype. We excite students about fair trade with programming offered through their extracurricular clubs and regular classes. Hilary Dell, founder and president, will manage operations by herself for the first 10 schools or 3 years. In year 3, Hilary will have proper processes and procedures in place to expand exponentially and will add independent sales reps at this time.

3. why we'll be good at it

Hilary Dell, founder and president, has managed \$11 million of apparel production over the last 5 years. She has traveled 4 continents working specifically with small women's fair trade co-operatives which has given her specific skills and insight to successfully manage these relationships. Her extensive experience in apparel design/development and in graphic design has helped her significantly reduce startup and operational costs. As a veteran Catholic school student and teacher's child, she has insight to the needs and perspectives of private schools.









 Guatemala
 Ghana
 Peru
 Uganda

 2014
 2012
 2011
 2010

ii. about us



"provide the highest quality fair trade school uniforms to private schools and a new form of customer service that actively supports their core mission of social justice and empowering students"

2. goals and objectives by school year

- 2015 2016 Double student population to complete pilot program, analyze all product & program feedback for expansion in 2016-2017 school year.
- **2016 2017** Meet 10 school/\$100,000 sales goal. Establish autonomous processes for sales and education programs via online marketplace.
- 2017 2018 Market online school uniform and education marketplace to all Ohio private schools.

3. our philosophy

Treat employees, customers, and vendors like family. Personal relationships are key to maintaining trust and stability in our supplier, internal, and customer relationships. Creating personal connections with these groups will ease operations and increase sales.

Valuing education. Supporting the core mission of our customers and demonstrating a personal importance of education will foster trust and prove authenticity in our mission.

Pursuit of excellence. We monitor our environmental impact and social impact and continue to seek improved practices.

Adherence to fair trade principles. Fair Trade is a trading partnership, based on dialogue, transparency and respect, that seeks greater equity in international trade. It contributes to sustainable development by offering better trading conditions to, and securing the rights of, marginalized producers and workers. We follow the Fair Trade Federation guide. www.fairtradefederation.org/fair-trade-federation-principles/



iii. products & services





school uniforms	
Competitive Advantage	One Seed Heritage is the only fair trade and organic school uniform company in the US. Our social and environmental initiatives support private schools' missions and differentiate them from competing schools. Our products fulfill the self-actualization needs of millennial parents. Our shopping experience mimics one of a high end online shopping experience and we use aesthetically pleasing packaging to increase perceived value and purchase satisfaction. We create a unique personal connection by providing the opportunity to Skype with an artisan that makes the products and every uniform comes signed by a woman who made it.
Competitive Disadvantage	Another company could produce fair trade and organic school uniforms, so reputation as a thought-leader and customer relationships are very important.
Pricing Strategy	We will price our products competitively but slightly more expensive than conventional options for increased perceived value. We price to maintain a at least a 40% margin



education progr	ams
Competitive Advantage	The purpose of our education programs is to authenticate our mission and encourage schools to offer our products to their students. They view this service as an interesting integration of their mission. Our programs are fun for students and easy for teachers to implement.
Competitive Disadvantage	No other uniform companies offer these programs. We are not directly competing in the curriculum market.
Pricing Strategy	We price these programs to maintain at least a 60% profit margin.



sourcing	
Competitive Advantage	We leverage our relationships in the fair trade industry to help schools source other fair trade products. These are always drop-ship arrangements so there is no inventory risk. Offering this service strengthens our reputation as a fair trade expert and deepens our relationships with schools.
Competitive Disadvantage	These sales are hard to predict based on the needs of the school. As more fair trade companies start targeting schools, these sales might decrease.
Pricing Strategy	We add a 30% sourcing fee to the total purchase amount.

a symbiotic mix

Although we focus on our school uniform revenue stream, our sourcing and education services are integral to maintaining an expert reputation and to demonstrating our commitment to fair trade and social justice earning us trust with our customers.







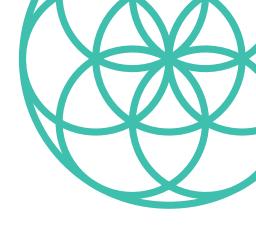








iv. marketing plan



1. our industry

The school uniform industry is estimated at \$1.3 billion in the USA. The total number of schools requiring school uniforms doubled between 2000 and 2013. In 2013, 57% of all schools in the US enforced a dress code. Although this industry is finding new growth due to the new affinity for school uniforms by public schools, this is not our niche.

2. target market

Our target market has little growth but stable demand. We will first target private schools in Ohio with student populations of 400 or more. The percentage of schools requiring school uniforms in Cleveland and Cincinnati are among of the top 10 highest in the country. We target private schools because their parents have already proven that they will spend more money on their children's education and on average earn substantially higher incomes than parents of public school students. There are 1067 private schools in Ohio serving over 230,000 students. An average parent spends \$250 on school uniforms each year.

3. competition

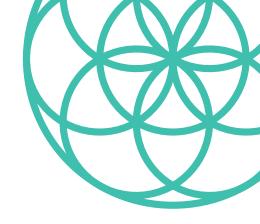
We have 2 major competitors in the Ohio school uniform market: Schoolbelle's and Land's End. They offer a large selection of polyester/conventional cotton blend school uniforms. We differentiate ourselves by offering high quality sustainable natural fiber products and a more pleasant shopping experience. Younger parents seem to be more aware of fair trade and environmental concepts and place more importance on the self-actualization aspects of purchasing. We hope that these differentiators will offer parents a reason to choose us over the competition.

4. barriers to entry

Consumer acceptance & brand recognition. Each school will require educating parents about One Seed Heritage because our competitors have had a hold on the industry many years. As new parents enter their children in school, this will become less of an issue.

High minimums. Currently the factory in India requires us to buy 500 pieces. This will become less of a issue as we add more schools. Because school uniforms do not change and do not spoil, aging inventory is less of a risk than in other businesses.

v. marketing strategy



1. promotion

Public Relations. In order to be viewed as a thought leader in our industry, most of our promotion will use newspaper and local news outlets to publicize our goodwill efforts and education partnerships with schools.

Social Media. We will use social media to connect with the students. By creating relationships with the students through our education and sourcing initiatives, we increase the student community's familiarity and interest in our brand and in our school uniforms.

Internal School Channels. We will be publicized in school newsletters to parents and in information packets sent to parents. We will also maintain a presence at open houses and various parent organization meetings. We will also create a presence in newsletters and magazines that are distributed to and between education professionals and organizations.

Education Conferences. We will submit proposals to speak about incorporating fair trade programs into schools and classes to various professional conferences.

2. budget

We will not invest heavily in marketing as we will rely on the schools to do most of our marketing to the parents. We plan to increase the budget for a public relations push for the 2016-2017 school in order year to reach the 10 school/\$100,000 sales goal.

3. distribution channels

All sales are made through our online store. We are currently updating our site to provide an ideal shopping experience. We experienced shopping cart issues during our first season that hampered sales. We will also add the ability to purchase the education programs through our e-commerce site. Independent sales reps will be added in 2017. At this point inventory planning and production processes should be properly planned so that independent sales reps will be able to easily participate in our inventory.

vi. operations

vi. operation

1. suppliers



RCM-Organic. Rajlakshmi Mills is certified fair trade by all international labeling organizations and has produced fair trade goods for other companies such as Prana and Patagonia. They are highly reputable and produce high quality goods. They were part of the initial fair trade apparel pilot program with Fair Trade USA and have been certified for 5 years. They have the capacity to handle all inventory needs in the near and distant future.

Tinte Maya and Casa Del Flor. These are women's cooperatives in San Juan La Laguna, Guatemala. They are very talented weavers and we've built a lot of trust over the past year. They are committed to producing quality goods for the schools and have taken on the extra initiative of communicating with the students. There are no minimum issues working with these cooperatives. With proper planning, there is no reason why they should not be able to grow with the business.

Other. As a back up, I will start development of all products with a fair trade factory in Peru during 2017 depending on growth and political climate. Because of the nature of cotton prices and the US-India duties and tariff rates, I may seek to diversify my operations to Peru for 2018.

2. inventory

For current quantities, the lead time for both suppliers is 60 days for all products. Our initial investment in inventory represents the minimums required by RCM-Organic. As our customer base increases, we will spread this inventory across multiple schools, which should alleviate any minimum issues. Also as we reorder more frequently, we should be able to decrease our quantities because we are not developing new products.

3. legal notes

Only a resale license is required for this business. Our shipping agent handles all necessary documentation for importing goods. We have not yet trademarked the logo or name. Once we prove the business as viable in 2017, we will invest in these protective measures.

vii. financial plan

start up expenses

Fixed Assets	Amount	Depreciation (years) [1]	Notes
Total Fixed Assets	\$-		No fixed asset are necessary to this business.
Operating Capital	Amount		Notes
Pre-Opening Salaries and Wages	-		
Prepaid Insurance Premiums	-		
Inventory	20,000	This is the initial pu	This is the initial purchase for all inventory for 3 schools.
Legal and Accounting Fees	_		
Rent Deposits	_		
Utility Deposits	-		
Supplies	-		
Advertising and Promotions			
Licenses	-		
Other Initial Start-Up Costs	-		
Working Capital (Cash On Hand) [2]	6,000		
Total Operating Capital	\$ 26,000		
Total Required Funds	\$ 26,000		

	nced)	You are fully funded (Balanced)		\$-		Total Funding Needed
	\$-	Cell D 42 must equal cell C31	Cell [\$ 26,000	100.00%	Total Sources of Funding
	1	36	5.00%		0.00%	Other Bank Debt
	1	48	6.00%	-	0.00%	Vehicle Loans
	1	60	7.00%	_	0.00%	Credit Card Debt
	1	240	9.00%		0.00%	Commercial Mortgage
	1	84	9.00%	_	0.00%	Commercial Loan
						Additional Loans or Debt
				-	0.00%	Outside Investors
				26,000	100.00%	Owner's Equity
Notes	Monthly Payments	Term in Months	Loan Rate	Totals	Percentage	Sources of Funding

sales forecast year 1

\$22.00 \$15.00 \$7.00	\$ 15.00	\$ 22.00	1	Sourcing
\$ 25.00	\$40.00 \$15.00 \$25.00	\$40.00	1	Education Programs
\$ 16.80	\$42.00 \$25.20	\$ 42.00	1	School Uniforms
Margin Per Unit	COGS Per Unit [2]	Sales Price COGS Pe Per Unit Unit [2]	Units [1]	Product Lines

		\$10,408	\$3,500	\$ 564	\$1,794	\$1,035	\$ 1,332	\$ 638	\$874	- \$ 672	\$-	₩.	- €	- €	Total Margin
		\$ 17,092	\$ 7,500	\$800	\$1,476	\$ 2,087	\$ 1,952	\$ 958	\$ 1,310	- \$1,008	\$-	₹	-	- 45	Total Cost of Goods Sold
		\$ 27,500	\$ 11,000	\$1,364	\$ 3,270	\$ 3,122	\$ 3,284	\$ 1,596	\$ 2,184	- \$1,680	\$-	\$-	\$-	\$-	Total Sales
		997	500	52	95	131	89	38	52) 40	0	0	0	0	Total Units Sold
												1			
47.7%	31.8%	\$ 4,963	3,500	280	210	833	140		-						Margin
62.2%	68.2%	\$10,635	7,500	600	450	1,785	300								Total COGS
56.7%	100.0%	\$ 15,598	11,000	880	660	2,618	440								Total Sales
71.1%		709	500	40	30	119	20	0	0	0	0	0	0	0	1 Sold
															Sourcing
18.3%	62.5%	\$1,900	ı	250	1,500		. 150					1			Margin
6.7%	37.5%	\$1,140	1	150	900	1	90								Total COGS
11.1%	100.0%	\$3,040	-	400	2,400	-	240	-	-		-		-		Total Sales
7.6%		76	0	10	60	0) 6	0	0	0	0	0	0	0	1 Sold
															Education Programs
34.1%	40.0%	\$ 3,545	1	34	84	202	1,042	638	874	- 672	-		-	1	Total Margin
31.1%	60.0%	\$ 5,317	1	50	126	302		958	1,310	- 1,008		-	-	-	Total COGS
32.2%	100.0%	\$8,862	-	84	210	504	2,604	1,596	2,184	- 1,680	-		-		Total Sales
21.2%		211	0	2	5	12	8 62	38	52) 40	0	0	0	0	1 Sold
															School Uniforms
Category / Total	Category Breakdown	Annual Totals	December	November	October	September	August	July	June	Мау	April	March	February	January	Product Lines

sales forecast year 2

	\$26,346	\$ 3,500	\$378	\$ 6,036	\$ 4,464	\$3,980	\$1,512	\$1,008	\$ 1,512	\$ 1,680	\$ 2,136	\$140	\$-	\$10,408	Total Margin
	\$ 31,554	\$ 7,500	\$ 702	\$ 5,004	\$3,456	\$3,360	\$ 2,268	\$1,512	\$2,268	\$ 2,520	\$ 2,664	\$ 300	\$-	\$17,092	Total Cost of Goods Sold
	\$57,900	\$ 11,000	\$1,080	\$ 11,040	\$ 7,920	\$7,340	\$ 3,780	\$ 2,520	\$3,780	\$ 4,200	\$ 4,800	\$ 440	\$-	\$ 27,500	Total Sales
	1,750	500	40	320	210	190	90	60	90	100	130	20	0	997	Total Units Sold
31.8%	\$ 5,110	3,500	210	700	210	140	,				210	140		\$ 4,963	Margin
68.2%	\$ 10,950	7,500	450	1,500	450	300	-				450	300		\$10,635	Total COGS
100.0%	\$16,060	11,000	660	2,200	660	440					660	440		\$15,598	Total Sales
	730	500	30	100	30	20	0	0	0	0	30	20	0	709	1 Sold
															Sourcing
62.5%	\$12,500	ı	1	5,000	3,750	3,000	,				750	1		\$1,900	Margin
37.5%	\$7,500	ı		3,000	2,250	1,800					450			\$1,140	Total COGS
100.0%	\$20,000	1		8,000	6,000	4,800					1,200			\$ 3,040	Total Sales
	500	0	0	200	150	120	0	0	0	0	30	0	0	76	1 Sold
															Education Programs
	\$8,736		168	336	504	840	1,512	1,008	1,512	1,680	1,176	_		\$ 3,545	Total Margin
	\$ 13,104	-	252	504	756	1,260	2,268	1,512	2,268	2,520	1,764	_		\$ 5,317	Total COGS
100.0%	\$ 21,840		420	840	1,260	2,100	3,780	2,520	3,780	4,200	2,940	_		\$8,862	Total Sales
	520	0	10	20	30	50	90	60	90	100	70	0	0	211	1 Sold
															School Uniforms
Category Breakdown	Year 2 Totals	December	November	October	September	August	July	June	May	April	March	February	January	Year 1 Totals	Product Lines

sales forecast year 3

Total Margin \$-	Total Cost of Goods Sold	Total Sales	Total Units Sold	Margin	Total COGS	Total Sales	1 Sold	Sourcing	Margin	Total COGS	Total Sales	1 Sold	Education Programs	Total Margin	Total COGS	Total Sales	1 Sold	School Uniforms	Product Lines
\$-	\$-	\$-	0				0				-	0					0		January
\$140	\$ 300	\$ 440	20	140	300	440	20			İ		0		Ť			0		February
\$7,414	\$9,006	\$16,420	410	210	450	660	30		2,500	1,500	4,000	100		4,704	7,056	11,760	280		March
\$ 6,720	\$10,080	\$ 16,800	400		-		0			-	-	0		6,720	10,080	16,800	400		April
\$6,048	\$ 9,072	\$15,120	360				0				-	0		6,048	9,072	15,120	360		Мау
\$ 4,032	\$ 6,048	\$ 10,080	240		-		0		,	-	-	0		4,032	6,048	10,080	240		June
\$ 6,048	\$ 9,072	\$ 15,120	360		-		0			-	-	0		6,048	9,072	15,120	360		July
\$ 9,139	\$ 8,745	\$ 17,884	447	154	330	484	22		5,625	3,375	9,000	225		3,360	5,040	8,400	200		August
\$ 9,747	\$ 8,019	\$ 17,766	453	231	495	726	33		7,500	4,500	12,000	300		2,016	3,024	5,040	120		September
\$12,744	\$11,016	\$ 23,760	680	1,400	3,000	4,400	200		10,000	6,000	16,000	400		1,344	2,016	3,360	80		October
\$ 2,072	\$ 4,008	\$ 6,080	240	1,400	3,000	4,400	200		1		-	0		672	1,008	1,680	40		November
\$ 3,850	\$ 8,250	\$ 12,100	550	3,850	8,250	12,100	550				-	0			-		0		December
\$ 67,954	\$83,616	\$ 151,570	4,160	\$ 7,385	\$ 15,825	\$ 23,210	1,055		\$ 25,625	\$ 15,375	\$ 41,000	1,025		\$ 34,944	\$52,416	\$87,360	2,080		Year 3 Totals
				31.8%	68.2%	100.0%			62.5%	37.5%	100.0%			40.0%	60.0%	100.0%			Category Breakdown

operating expense year 1

	January	February	March	April	May	June	July	August	September	October	November	December	Annual Totals
Expenses													
Advertising	500	-	500	-	-	-	-	-		-	-	-	\$ 1,000
Car and Truck Expenses	-	-		-	-	-	-			-	-	1	-\$
Commissions and Fees	1	-			-	-	-	-			-	1	\$-
Contract Labor (Not included in payroll)		-			-	-	200	200	200	200	200	200	\$1,200
Insurance (other than health)					-	-	-					ı	\$-
Legal and Professional Services	1				-	-						1	\$-
Licenses	50						75					1	\$125
Office Expense	\$ 200	\$ 100	\$ 100	\$ 200	\$ 100	\$ 100	\$ 100	\$ 120	\$ 120	\$ 120	100	100	\$1,460
Rent or Lease Vehicles, Machinery, Equipment	1											1	\$-
Rent or Lease Other Business Property	1				-	-						1	\$-
Repairs and Maintenance	1		1				1		1	1		1	\$-
Supplies					-	-						1	\$-
Travel, Meals and Entertainment	1	30	30	30		1,000			100	100		1	\$1,290
Utilities	1				-	-						1	\$-
Miscellaneous	50	50	50	50	50	50	50	50	50	50	50	50	\$ 600
Total Expenses	\$800	\$180	\$ 680	\$ 280	\$150	\$1,150	\$ 425	\$ 370	\$ 470	\$ 470	\$ 350	\$ 350	\$ 5,675
Total Fixed Operating Expenses	\$ 800	\$180	\$680	\$ 280	\$ 150	\$1,150	\$ 425	\$ 370	\$ 470	\$ 470	\$ 350	\$ 350	\$ 5,675

operating expenses years 1-3

\$ 10,570		\$10,053		\$ 5,675	Total Operating Expenses
\$10,570		\$10,053		\$ 5,675	Total Expenses
637	3.0%	618	3.0%	600	Miscellaneous
ı	N/A	ı	N/A	ı	Utilities
3,986	3.0%	3,870	200.0%	1,290	Travel, Meals and Entertainment
ı	N/A	ı	N/A	ı	Supplies
1	N/A	ı	N/A	ı	Repairs and Maintenance
1	N/A	ı	N/A	ı	Rent or Lease Other Business Property
1	N/A	ı	N/A	ı	Rent or Lease Vehicles, Machinery, Equipment
1,549	3.0%	1,504	3.0%	1,460	Office Expense
125	0.0%	125	0.0%	125	Licenses
1,200	0.0%	1,200	N/A	1	Legal and Professional Services
1	0.0%	1	0.0%	1	Insurance (other than health)
1,273	3.0%	1,236	3.0%	1,200	Contract Labor (Not included in payroll)
ı	0.0%		0.0%	1	Commissions and Fees
I	0.0%	ı	0.0%	ı	Car and Truck Expenses
1,800	20.0%	1,500	20.0%	1,000	Advertising
2017	Growth Rate 2 to 3	2016	Growth Rate 1 to 2	2015	Line Item

cash flow year 1

Line of Credit Balance	Ending Cash Balance	Line of Crec	Operating (Net Cash Flows	Total Cash Outflows	Taxes [1]	Payroll	Operating Expenses	Operating Activities	Cost of Goods Sold	Additional Inventory	New Fixed /	Investing Activities	Cash Outflows	Total Cash Inflows	Accounts Receivable	Cash Sales	Cash Inflows	Beginning Balance	
dit Balance	h Balance	Line of Credit Drawdown	Operating Cash Balance	lows	Outflows			zpenses	Activities	ods Sold	nventory	New Fixed Asset Purchases	ctivities	SWC	Inflows	eceivable		/S	3alance	
\$-	\$ 5,200	\$-	\$ 5,200	\$ (800)	\$ 800			800		_	-	_			\$-				\$ 6,000	January
\$-	\$5,020	\$-	\$5,020	\$ (180)	\$180	1		180							\$-		,		\$ 5,200	February
\$-	\$ 4,340	\$-	\$ 4,340	\$ (680)	\$680	1	ı	680			-				\$-		ı		\$5,020	March
\$-	\$4,060	\$-	\$4,060	\$ (280)	\$280	1		280							\$ ₁				\$ 4,340	April
\$-	\$ 4,582	\$-	\$ 4,582	\$ 522	\$1,158			150		1,008					\$1,680	<u> </u>	1,680		\$ 4,060	May
\$-	\$4,306	\$-	\$4,306	\$ (276)	\$ 2,460			1,150		1,310					\$2,184	<u> </u>	2,184		\$4,582	June
\$-	\$4,519	\$-	\$4,519	\$ 213	\$1,383			425		958					\$ 1,596	ļ.	1,596		\$ 4,306	July
\$-	\$ 5,481	\$-	\$ 5,481	\$ 962	\$ 2,322			370		1,952					\$ 3,284	<u> </u>	3,284		\$ 4,519	August
\$-	\$ 6,036	\$-	\$ 6,036	\$ 556	\$ 2,566	9	ı	470		2,087					\$ 3,122		3,122		\$ 5,481	September
\$-	\$7,360	\$-	\$7,360	\$1,324	\$1,946	1		470		1,476					\$3,270		3,270		\$ 6,036	October
\$-	\$7,574	\$-	\$7,574	\$ 214	\$1,150	1	ı	350		800					\$ 1,364		1,364		\$7,360	November
\$-	\$ 9,786	\$-	\$ 9,786	\$ 2,212	\$ 8,788	938	ı	350		7,500					\$ 11,000		11,000		\$7,574	December
		\$-		\$3,786	\$ 23,714	\$ 947	\$-	\$ 5,675		\$ 17,092	\$-	\$-			\$ 27,500	\$-	\$ 27,500			Totals

cash flow year 2

	Year 1 Totals	January	February	March	April	May	June	July	August	September	October	November	December	Year 2 Totals
Beginning Balance		\$ 9,786	\$ 2,949	\$1,251	\$1,549	\$1,391	\$1,066	\$ 236	\$ 910	\$3,052	\$ 5,179	\$ 8,877	\$ 7,417	
Cash Inflows														
Cash Sales	\$ 27,500	-	440	4,800	4,200	3,780	2,520	3,780	7,340	7,920	11,040	1,080	11,000	\$ 57,900
Accounts Receivable	\$-	-							-	-				
Total Cash Inflows	\$ 27,500	\$-	\$440	\$ 4,800	\$ 4,200	\$3,780	\$ 2,520	\$3,780	\$7,340	\$ 7,920	\$11,040	\$1,080	\$11,000	\$ 57,900
Cash Outflows														
Investing Activities														
New Fixed Asset Purchases	\$-						ı				ı			
Additional Inventory	\$-	5,000												\$ 5,000
Cost of Goods Sold	\$17,092	ı	300	2,664	2,520	2,268	1,512	2,268	3,360	3,456	5,004	702	7,500	\$ 31,554
Operating Activities														
Operating Expenses	\$ 5,675	838	838	838	838	838	838	838	838	838	838	838	838	\$10,053
Payroll	\$-	1,000	1,000	1,000	1,000	1,000	1,000		1,000	1,500	1,500	1,000	1,000	\$12,000
Taxes	\$ 947	ı					ı	1	ı		ı		859	
Total Cash Outflows	\$ 23,714	\$ 6,838	\$ 2,138	\$ 4,502	\$ 4,358	\$ 4,106	\$3,350	\$3,106	\$ 5,198	\$5,794	\$7,342	\$ 2,540	\$10,196	\$ 58,607
Net Cash Flows	\$3,786	\$ (6,838)	\$ (1,698)	\$ 298	\$ (158)	\$ (326)	\$ (830)	\$ 674	\$ 2,142	\$ 2,126	\$ 3,698	\$ (1,460)	\$804	\$ (707)
Operating Cash Balance		\$ 2,949	\$1,251	\$1,549	\$ 1,391	\$1,066	\$ 236	\$ 910	\$ 3,052	\$ 5,179	\$ 8,877	\$ 7,417	\$ 8,221	
Line of Credit Drawdown	\$ }	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	
Ending Cash Balance		\$ 2,949	\$1,251	\$1,549	\$ 1,391	\$1,066	\$ 236	\$ 910	\$ 3,052	\$ 5,179	\$8,877	\$ 7,417	\$ 8,221	
Line of Credit Balance		\$-	••	↔	↔	⊹	↔	⊹	⊹	⊹	•	↔	₩.	

cash flow year 3

Line of Credit Balance	Ending Cash Balance	Line of Credit Drawdown	Operating Cash Balance	Net Cash Flows	Total Cash Outflows	Taxes	Payroll	Operating Expenses	Operating Activities	Cost of Goods Sold	Additional Inventory	New Fixed Asset Purchases	Investing Activities	Cash Outflows	Total Cash Inflows	Accounts Receivable	Cash Sales	Cash Inflows	Beginning Balance	
rp		own	ice									hases								
\$-	\$ 2,340	\$-	\$2,340	\$ (5,881)	\$5,881			881			5,000				ı				\$ 8,221	January
\$-	\$1,599	\$-	\$1,599	\$ (741)	\$ 1,181			881		300					440	-	440		\$2,340	February
\$-	\$ 5,132	\$-	\$ 5,132	\$ 3,533	\$12,887	ı	3,000	881		9,006					16,420	-	16,420		\$1,599	March
\$-	\$ 7,972	\$-	\$ 7,972	\$ 2,839	\$ 13,961	ı	3,000	881		10,080					16,800	-	16,800		\$ 5,132	April
\$-	\$10,139	\$-	\$10,139	\$ 2,167	\$12,953		3,000	881		9,072					15,120		15,120		\$ 7,972	May
\$-	\$ 8,876	\$-	\$ 8,876	\$ (1,263)	\$11,343	1,414	3,000	881		6,048					10,080		10,080		\$10,139	June
\$-	\$12,043	\$-	\$12,043	\$ 3,167	\$ 11,953	ı	2,000	881		9,072					15,120		15,120		\$ 8,876	July
\$-	\$18,302	\$-	\$18,302	\$ 6,258	\$ 11,626		2,000	881		8,745					17,884		17,884		\$12,043	August
\$-	\$ 21,909	\$-	\$ 21,909	\$3,608	\$14,158	3,258	2,000	881		8,019					17,766		17,766		\$18,302	September
\$-	\$ 31,773	\$-	\$ 31,773	\$ 9,863	\$ 13,897		2,000	881		11,016					23,760		23,760		\$ 21,909	October
\$-	\$30,964	\$-	\$30,964	\$ (809)	\$ 6,889		2,000	881		4,008	,				6,080	-	6,080		\$ 31,773	November
\$-	\$ 29,928	\$-	\$ 29,928	\$ (1,036)	\$13,136	2,005	2,000	881		8,250					12,100	,	12,100		\$30,964	December
		∽ -		\$ 21,707	\$129,863	\$ 6,677	\$ 24,000	\$10,570		\$ 83,616	\$ 5,000	∽ -			\$ 151,570	\$-	\$ 151,570			Year 3 Totals

income statement years 1-3

	\$ 33,384		\$ 4.293		\$ 4,733	Net Income Before Income Tax
0%	\$-	0%	\$-	0%	\$-	Total Other Expenses
						Other Expenses
22%	\$ 33,384	7%	\$ 4,293	17%	\$ 4,733	Income (Before Other Expenses) [1]
7%	\$10,570	17%	\$10,053	21%	\$ 5,675	Total Operating Expenses
	637		618		600	Miscellaneous
	3,986		3,870		1,290	Travel, Meals and Entertainment
	1,549		1,504		1,460	Office Expense
	125		125		125	Licenses
	1,200		1,200		1	Legal and Professional Services
	1,273		1,236		1,200	Contract Labor (Not included in payroll)
	1,800		1,500		1,000	Advertising
						Operating Expenses
	24,000		12,000		1	Payroll
45%	67,954	46%	26,346	38%	10,408	Gross Margin
55%	83,616	54%	31,554	62%	17,092	Total Cost of Goods Sold
	15,825		10,950		10,635	Sourcing
	15,375		7,500		1,140	Education Programs
	52,416		13,104		5,317	School Uniforms
						Cost of Goods Sold
100%	\$ 151,570	100%	\$ 57,900	100%	\$ 27,500	Total Revenue
	23,210		16,060		15,598	Sourcing
	41,000		20,000		3,040	Education Programs
	87,360		21,840		8,862	School Uniforms
	2017		2016		2015	Revenue

balance sheet

Balanced!	Balanced!	Balanced!	
\$-	\$-	\$-	Balance sheet in or out of balance?
\$ 59,928	\$ 33,220	\$ 29,786	Total Liabilities and Equity
\$ 59,928	\$ 33,221	\$ 29,786	Total Equity
1	1	1	Dividends Dispersed/Owners Draw
33,928	7,221	3,786	Retained Earnings
26,000	26,000	26,000	Common Stock
			Equity
\$-	\$-	\$-	Total Liabilities
			Liabilities
			LIABILITIES & EQUITY
\$ 59,928	\$ 33,220	\$ 29,786	Total Assets
\$-	\$-	\$-	Total Fixed Assets
\$ 59,928	\$ 33,221	\$ 29,786	Total Current Assets
	1	1	Other Initial Costs
1	1	1	Prepaid Expenses
30,000	25,000	20,000	Inventory
1	1	1	Accounts Receivable
29,928	8,221	9,786	Cash
			Current Assets
2017	2016	2015	ASSETS

breakeven analysis

\$1,250	Monthly Breakeven Amount
\$14,995	Yearly Breakeven Amount
\$ 5,675	Total Fixed Expenses
37.8%	Gross Margin % of Sales
	Breakeven Sales in Dollars (Annual)
\$ 5,675	Operating + Payroll
\$5,675.00	Operating Expenses
\$-	Payroll
	Total Fixed Expenses
37.8%	Gross Margin/Total Sales
\$ 27,500	Total Sales
\$10,408	Gross Margin
	Gross Margin % of Sales

School uniforms create a personal language connection to global neighbors.



Overview

Virtually meeting with an artisan that makes your students' school uniforms will take students beyond theory and into a practical & personal application of interpretative, interpersonal, and presentational language skills. Mayan Guatemalans speak at a slower rate which is beneficial for students learning the Spanish language. While practicing language skills, students will build a relationship with a global neighbor. Students will have the opportunity to explore how their uniform is made, the lives of the ones making them, and the importance of their everyday decisions. In a world where most business is international, it is important to learn how to communicate with people of all backgrounds.







Course fee: \$250.00

First 1 hr experience is free for schools participating in the uniform program.

Course Duration: 5-1hr sessions

Duration of course can be adjusted to fit class periods.

Tip: We suggest an every other month session to fully benefit from the program.

Concepts

- Experiencing target language and culture and sharing information and personal reactions with others.
- Interacting with others using culturally appropriate language and gestures on familiar and unfamiliar topics.

Provided Tools

One Seed Heritage will provide 2 student worksheets for each topic. The first sheet will prepare students for the Skype call with background information. The second worksheet is meant to be used during or after the phone call so students can apply listening and writing skills.

Suggested Schedule of Topics

- MONTH 1: INTERVIEW. Introduction of students to an artisan. Students will come prepared with 1-2 questions each for the artisan to answer.
- MONTH 2: CULTURE. Artisan will present basic elements of Tz'utujil culture including dress, food, music, and religion. Students will exchange similar information
- MONTH 3: FAMILY. Students compare family structures. Topics include children, chores, occupations, and marriage practices.
- MONTH 4: HISTORY. Students will learn about the 36-year Guatemalan civil war and its impact on the small Mayan communities in the highlands of Guatemala.
- MONTH 5: INSTRUCTIONS. Students learn how to make a dream catcher by following instructions in Spanish.

^{*} All resources will be provided to the instructor in support of teaching this course. Additional online support will be available for instructor. Optional guest speaker is available to provide course for an additional fee.

Integrate your school mission into your art curriculum.



Overview

Backstrap weaving is an ancient art practiced for centuries in many parts of the world. Peru, Guatemala, China, Japan, Bolivia, and Mexico are a few of the countries where weavers use a type of backstrap loom. Today it is still used on a daily basis in many parts of Guatemala by Mayan women to weave fabric for their clothing and so much more. Students will learn about the history of the loom in the Mayan culture and why it's important today. They will learn basic weaving and dyeing techniques and symbolism of colors and traditional designs, Students will prepare a simple design for export and have the option to produce and purchase their design to support the artisans of the co-operatives.







Course fee: \$40.00/scarf

Course will be provided with minimum of 10 scarves purchased.

Course Duration: 3 hours

Duration of course can be adjusted to fit class periods.

Tip: We suggest adding to fall curriculum to receive scarves in time for Christmas.

Concepts

- Influence of technology on visual art.
- Application of elements and principles of art and design.
- Exploration of cultural values in visual work.
- Application of visual art in business.

Tools & Opportunities

VIDEO COURSE. Documentary-style video integrating the history of loom, the evolution of weaving technology, the importance of weaving in Mayan communities and in the apparel industry today. Video includes backstrap weaving and hand tinting tutorial so that students will be able to design their own scarf.

INTRO TO APPAREL PRODUCTION. Students will learn how to prepare a scarf design for export. Students will learn what a tech pack is and how it is used in the apparel industry. Students will fill out a simple tech pack provided by One Seed Heritage to prepare their own scarf for production by the artisans.

SKYPE WITH ARTISANS. Students will Skype with Guatemalan artisans to virtually experience the life of a textile producer in a developing community and the importance of understanding where their clothing comes from and how it is made.

SCARF. Students will have the opportunity to have their scarf actually produced for the listed course fee. Not only do they receive a handmade scarf that they designed, your art class is supporting women artisans in Guatemala in need of stable income.

^{*} All resources will be provided to the instructor in support of teaching this course. Additional online support will be available for instructor. Optional guest speaker is available to provide course for an additional fee.



HEIGHTS OBSERVER

News and Views from Cleveland Heights and University Heights

Beaumont offers students fair-trade school uniform option

by Anna Beyerle

Beaumont School has partnered with One Seed Heritage to offer its students the option of purchasing uniform skirts that are made by fair-trade workers and ethically sourced.

The skirts are handmade by women of the Mayan community of San Juan La Laguna in Guatemala. These women are paid fairly and create the skirts using organic cotton grown on family farms and dye created from plants. Five percent of purchases will fund scholarships for Guatemalan children, whose literacy and school enrollment rates are among the lowest in the world.

"Our women-owned cooperatives are inspired by the Beaumont community's commitment to fair trade and social justice," said Hilary Dell, founder of One Seed Heritage. "This is just the beginning of our journey to strengthen woman-owned businesses and introduce the next generation of women leaders to global entrepreneurship."



Lupe, the sewing cooperative's head seamstress, holds a skirt that will be worn by a Beaumont student.

Beaumont began exploring the option of fair-trade skirts *View Image Gallery* with One Seed Heritage during the 2014–15 school

year, with two students testing out prototypes for several months. The skirts will be offered at a price that is competive to that offered by Beaumont's existing uniform provider, which families will still be able to order from. Skirts from both providers cost around \$50.

Beaumont is supported by the Ursuline Sisters, who have a continued tradition of social justice work. A partnership with One Seed Heritage enforces Beaumont's mission by educating students about the importance of creating social and economic mobility within communities of need, inspiring human empowerment, and creating sustainable products.

Beaumont is a Catholic, all-girls high school founded in the Ursuline tradition. Visit www.beaumontschool.org to learn more about the school. To learn more about One Seed Heritage, visit www.oneseedheritage.com.



Anna Beyerle

Anna Beyerle is the public relations and marketing manager at the Beaumont School in Cleveland Heights.