Lab to Market

Goal Leaders:

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FY2016 Quarter 1

Overview

Goal Statement

o   Increase the economic impact of federally-funded research and development by accelerating and improving the transfer of new technologies from the laboratory to the commercial marketplace.

Urgency

o   There is significant potential to increase the return on public investment through innovation, job creation, societal impact, competitiveness, and economic prosperity

Vision

o   To significantly accelerate and improve technology transfer by streamlining administrative processes, facilitating partnerships with industry, evaluating impact, and opening federal research and development (R&D) assets as a platform for innovation and economic growth

Context and Framework

Context

o The Federal Government invested $138 billion on R&D during FY 2015, much of it conducted at universities and federal laboratories. This investment supports fundamental research that expands the frontiers of human knowledge, and yields extraordinary *long-term* economic impact through the creation of new knowledge and ultimately new industries – often in unexpected ways.

o The federal R&D enterprise must continue to support fundamental research that is motivated primarily by our interest in expanding the frontiers of human knowledge, and diffusing this knowledge through open data and publications.

o At the same time, some research discoveries show near-term potential for commercial products and services, and the purpose of this Cross Agency Priority (CAP) Goal is to accelerate these promising technologies from the laboratory to the marketplace.
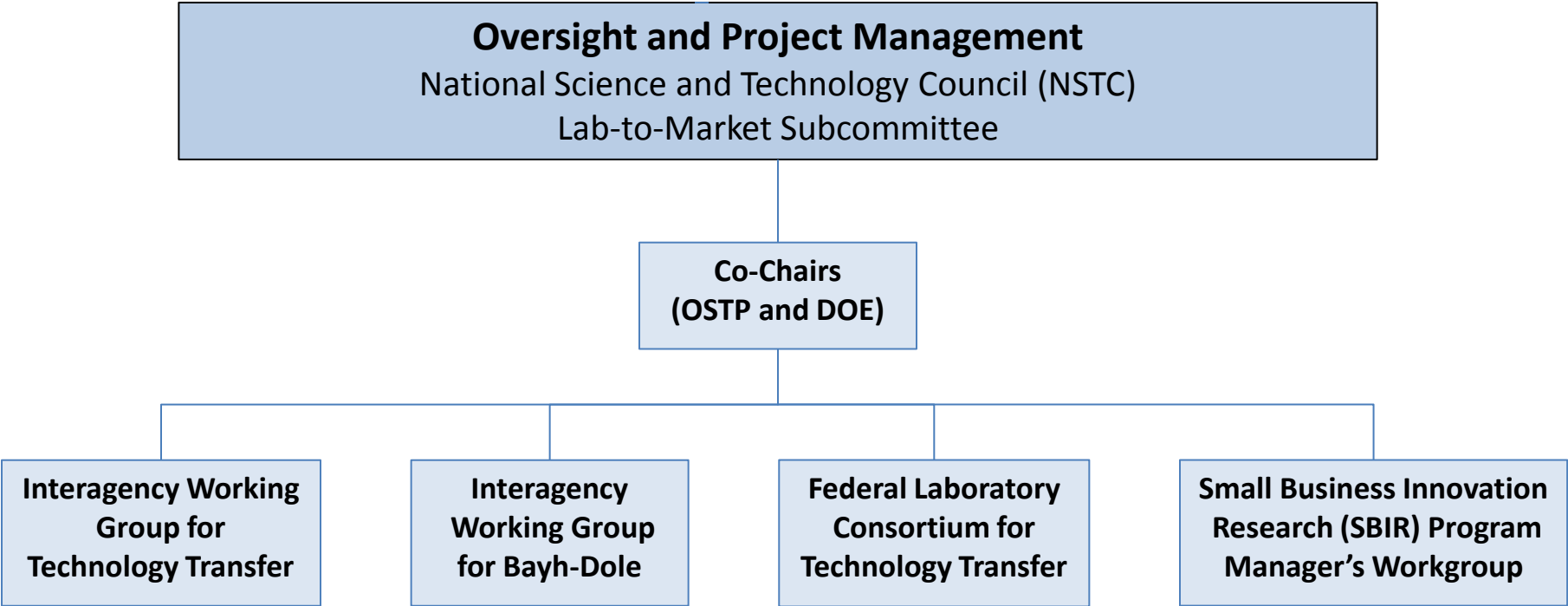
Implementation framework

o This action plan is a flexible framework, calling on agencies to tailor and prioritize Lab-to-Market activities specific to their missions, capabilities, and authorities. Agencies are likely to have different levels of participation in the elements of this action plan, and may also identify other initiatives that are agency-specific.

o Implementation must be informed by engagement with relevant stakeholders, including small businesses, large companies, technology investors, state economic development organizations, universities, researchers, and federal laboratory contractors.

o Current implementation efforts focus on three main goal areas: Developing Human Capital, Optimizing Effective Collaborations, and Opening R&D Assets.

Milestones met in Q1 of FY 2016

o OSTP convened the White House Forum on Connecting Regional Innovation Ecosystems with Federal Labs.

o NIST published the FY13 Annual Tech Transfer Report, containing the first year of new metrics developed in response to the 2011 Presidential Memorandum, as well as agency success stories and economic impact studies.

o A total of 656 teams completed the NSF I-Corps immersion course through Q1 FY16, with participation by 7 university nodes.

o DOD, USDA and SBA have signed Memorandums of Understanding (MOUs) with NSF to include participation of their respective grantees in the NSF I-Corps program.

o SBA coordinated the SBIR Innovation Summit in Austin, Texas with over 2000 participants, and the SBIR & Growth Accelerator Day in Washington, DC.

o Current FY 2016 SBIR solicitations are now available and searchable on www.sbir.gov, and improvements continue to the user interface including a state support services locator directory.

o The National Institute of Neurological Disorders and Stroke coordinated a multi-institute Small Business Tech Transfer (STTR) announcement on behalf of 8 institutes and centers within the NIH.

o The Air Force Research Lab in Rome, NY launched the Furnace Technology Transfer Accelerator; an innovative program providing an intensive, nine-month accelerator experience for start-ups, with seed funding, office space, and access to top industry mentors to commercialize discoveries made in Air Force laboratories.

o The Office of Naval Research and Federal Law Enforcement Training Centers partnered together to begin fielding the Modular Advanced Technologies - Marksmanship Proficiency toolkit to assist in the assessment and diagnosis of shooter performance.

o The Naval Surface Warfare Center negotiated a technology partnership with Sound Metrics Corporation for the Advanced Diver's Mask-Mounted Display System.

o First cohort of DOE Lab-Corps program took place, with 14 teams from seven national labs completing the training curriculum. A second cohort is being selected for Q2.

o The Office of Energy Efficiency and Renewable Energy launched the Technologist in Residence pilot, matching seven companies with seven national laboratory experts.

o DOE announced the Gateway for Accelerated Innovation in Nuclear program to provide the nuclear energy community with access to technical, regulatory, and financial support, including publishing the Nuclear Energy Infrastructure database and committing $2M in small business vouchers.

Goal Team and Governance Plan

Oversight and Project Management
National Science and Technology Council (NSTC)
Lab-to-Market Subcommittee

**Co-Chairs
(OSTP and DOE)**

Interagency Working Group for Technology Transfer

Interagency Working Group for Bayh-Dole

Federal Laboratory Consortium for Technology Transfer

Small Business Innovation Research (SBIR) Program Manager's Workgroup

See http://www.nist.gov/tpo/lab-to-market.cfm **for descriptions of participating groups.**
Agency participants: EPA, DOC-NIST, DOC-NOAA, DOC-PTO, DOE, DHHS-CDC, DHHS-NIH, DHS, DOI, DOJ, DOT, GSA, NASA, NSF, SBA, USDA, VA (see page 9 for acronyms list)

Action Plan Summary

Sub-goal	Major Actions to Achieve Impact	Key Indicators
(1) Developing Human Capital	• Expand the number of individuals with private-sector experience serving in limited-term **technology transfer fellowships** within research agencies • Establish clear ethical and policy guidelines that enable and encourage federal researchers to work outside government for limited periods on **industrial/entrepreneurial detail**, as appropriate • Provide widespread opportunities for **experiential entrepreneurship education** among both students and investigators who work on federally funded R&D projects	• Number of researcher teams successfully completing a rigorous entrepreneurship education curriculum (e.g. NSF I-Corps)
(2) Empowering Effective Collaborations	• Increase the **priority level of R&D commercialization** activities and outcomes at federal laboratories, consistent with agency mission and commercialization strategy • Optimize **technology transfer authorities** and best practices across federal laboratories to remove barriers to collaboration with external entities, as appropriate • Fully utilize existing authority for research agencies to **co-fund projects** between agencies and leverage charitable gifts to advance R&D commercialization.	• Number of small business R&D collaborations executed and in pipeline
(3) Opening R&D Assets	• Make all **relevant data** about both (a) federally funded intellectual property (IP) and (b) federal R&D facilities open and machine-readable • Reduce the time, cost, and complexity of **executing IP licenses** • Increase the **utilization of core facilities**, user facilities, and excess/surplus R&D equipment by external innovators and entrepreneurs, where appropriate and consistent with agency mission	• Develop a single database for available federal technologies to be housed on FLC's website • 3rd Party use of data
(4) Fueling Small Business Innovation	• Make data on all open SBIR/STTR **solicitations** available to third parties in real time • Streamline the SBIR/STTR **application process** • Reduce **undue burdens** on small businesses during the award performance period, wherever appropriate • Publish and share **best practices for Phase III commercialization** from all agencies on a regular basis • Align SBIR/STTR solicitation topics with **multi-agency science and technology priorities**	• Develop a single API for all federal SBIT/STTR solicitations to be housed on SBA's website
(5) Evaluating Impact	• Report on metrics that capture R&D commercialization inputs and outputs • Develop outcome metrics that capture longer-term economic impact, in collaboration with the research community	• Continue to report new metrics in annual tech transfer report

Work plan

2016-2017 Milestone Summary			
Key Milestones	**Milestone Due Date**	**Milestone status**	**Owner**
Developing human capital. Scale up experiential entrepreneurship training for Federally funded scientist teams	Q4 of FY 2016	On Track	Co-Chairs
Developing human capital. Implement final rule authorizing tech transfer personnel exchanges among academia, industry, and Federal labs	Q3 of FY 2016	On Track	NIST / IAWGTT
Empowering effective collaborations. Expand small business R&D collaborations with Federal labs	Q4 of FY 2016	On Track	Co-Chairs
Empowering effective collaborations. Implement final rule updating Bayh-Dole regulations of Federally funded R&D at universities	Q1 of FY 2017	On Track	NIST / IAWGBD
Opening R&D assets. Federal lab intellectual property (IP) data posted in machine-readable format on data.gov	Q4 of FY 2016	On Track	NIST / FLC
Opening R&D assets. Improve validation and use of federal lab facilities data	Q4 of FY 2016	On Track	NIST / FLC
Fueling small business innovation. Improve access to SBIR/STTR solicitation data	Q4 of FY 2016	On Track	SBA/SBIR Program Managers

Key indicators

Key Implementation Data						
Indicator	**Source**	**Baseline**	**Target**	**Frequency**	**Latest data**	**Trend**
Human Capital: Scale up experiential entrepreneurship training for Federally funded scientist teams	NSF and other agencies	332 teams in pipeline for FY16	356 teams in pipeline for FY17	Annual	656 teams completed immersion course to date.	↗
Human Capital: Implement final rule authorizing tech transfer personnel exchanges among academia, industry, and Federal labs	NIST	N/A	Final rule published	Annual	In final NIST/DOC legal review before publishing in Federal Register	N/A
Collaborations: Expand small business R&D collaborations with Federal labs	DOE and other Agencies	~100 agreements in pipeline for FY16	115 agreements in pipeline for FY17	Annual	900+ users signed up to use the sbv.org in FY15. 462 applications received; ~200 applicants new to the labs.	→
Collaborations: Implement final rule updating Bayh-Dole regulations of Federally funded R&D at universities	NIST	N/A	Final rule published	Annual	In final NIST/DOC legal review before OMB submission	N/A
Opening R&D Assets: Consolidate Federal lab intellectual property (IP) data and push to data.gov	FLC	1 agency API	1 database for all agencies	Annual	Preliminary design to be completed in Q2.	N/A
Opening R&D Assets: Increase use of Available Technologies data by third parties	FLC	N/A	3 use cases	Annual		→
Opening R&D Assets: Implement annual validation of current facility data	Agencies	N/A	12 agency validations	Annual		N/A
Opening R&D Assets: Increase use of Facilities data by third parties	FLC	N/A	3 use cases	Annual		N/A
Small Business: Development of a single API consolidating all agency SBIR/STTR solicitations via www.sbir.gov	SBIR PM workgroup	11 agency datasets	1 agency API	Annual		N/A

Data.gov Status – Available IP and Facilities

Agency Intellectual Property (IP)

o Seven agencies currently have individual agency IP datasets on Data.gov:

  o DOC-NIST

  o DOC-NOAA

  o DOE

  o DOT

  o HHS-NIH

  o NASA

  o USDA

o A single consolidated database with machine-readable data automatically delivered to Data.gov will be made available in Q4 2016.

o Supplying this consolidated data in a machine-readable format through Data.gov will allow third parties to more readily use the data in their own applications, in addition to improving search functionality.

Agency User Facilities

o The complete agency user facility data set extracted from FLCBusiness is available on Data.gov with data from 12 agencies; two agencies (NOAA and DOJ) do not have user facilities.

o Supplying this data in a machine-readable format through Data.gov will allow third parties to more readily use the data in their own applications, in addition to improving search functionality.

Contributing Programs

Agencies supporting this effort include:
- Department of Homeland Security
- Department of Commerce (National Institute of Standards and Technology, National Oceanic and Atmospheric Administration, US Patent and Trademark Office)
- Department of Defense
- Department of Energy
- Department of Interior
- Department of Justice (Federal Bureau of Investigation)
- Department of Transportation
- Environmental Protection Agency
- Department of Health and Human Services (National Institutes of Health, Centers for Disease Control)
- National Aeronautics and Space Administration
- National Science Foundation
- Department of Agriculture
- Department of Veterans Affairs
- US Small Business Administration

Regulations impacting this effort include:
- 37 CFR 401: Rights to Inventions Made by Nonprofit Organizations and Small Business Firms Under Government Grants, Contracts, and Cooperative Agreements
- 37 CFR 404: Licensing of Government-Owned Inventions
- Regulations under 15 USC 3712 for personnel exchanges

Other partners and agency programs include:
- Interagency Working Group for Technology Transfer, Interagency Working Group for Bayh-Dole, Federal Laboratory Consortium for Technology Transfer, agency-specific university partners, NASA Agency Technology and Innovation Program, NSF I-Corps Program, DOE Lab-Corp Program, agency SBIR Programs.

Acronyms

- API: Application Programming Interface
- CAP: Cross Agency Priority
- CDC: Centers for Disease Control and Prevention
- CFR: Code of Federal Regulations
- CRADA: Cooperative Research and Development Agreement
- DHHS: Department of Health and Human Services
- DHS: Department of Homeland Security
- DOC: Department of Commerce
- DOD: Department of Defense
- DOE: Department of Energy
- DOI: Department of the Interior
- DOJ: Department of Justice
- DOT: Department of Transportation
- EPA: Environmental Protection Agency
- FLC: Federal Laboratory Consortium
- FY: Fiscal Year
- GSA: General Services Administration
- HHS: Health and Human Services
- IAWGBD: Interagency Working Group for Bayh-Dole
- IAWGTT: Interagency Working Group for Tech Transfer
- IP: Intellectual Property
- MOU: Memorandum of Understanding
- NASA: National Aeronautics and Space Administration

- NCATS: National Center for Advancing Translational Sciences
- NIH: National Institutes of Health
- NIST: National Institute of Standards and Technology
- NOAA: National Oceanic and Atmospheric Administration
- NSA: National Security Agency
- NSF: National Science Foundation
- OMB: Office of Management and Budget
- OSTP: Office of Science and Technology Policy
- PTO: Patent and Trademark Office
- R&D: Research and Development
- RFI: Request for Information
- SBA: Small Business Administration
- SBIR: Small Business Innovation Research
- SBIR PM WG: Small Business Innovation Research Program Managers Working Group
- STTR: Small Business Tech Transfer Research
- USC: United States Code
- USDA: United States Department of Agriculture
- USPTO: United States Patent and Trademark Office
- VA: Department of Veterans Affairs