| **Risk ID** | **Risk Description** | **Rating** | **Site** | **Finding** | **Ref** | **Opinion per Risk** |
| --- | --- | --- | --- | --- | --- | --- |
| R1 | Non-adherence to approved Preventive Maintenance Plan (PMP) of critical assets that might compromise the safety of the operations | VH(16) | Nairobi  Nigeria  All Offices  All Offices | No preventive maintenance or condition monitoring for some equipment | 8 | Inadequate design  Appropriate design but operating ineffectively |
| Lack of equipment register and out-of-date PMP | 9 |
| No proper training schedule/ plan to address support needs | 10 |
|  | Underutilisation of SAP maintenance Modules | 11 |
|  | Head Office | Prolonged delays in the processes of procurement | 12 |
| R2 | Incompleteness of the PMP may result in rejected claims by the Insurance company in case of breakdowns. | VH(16) | Head Office | Missing procurement files | 13 | Appropriate design but operating ineffectively  Appropriate design but operating ineffectively  Appropriate design but operating ineffectively |
| Head Office | Failure to execute disposals of obsolete, unused and damaged items -for the period 2022-2023 | 14 |
| All Offices |  |  |
|  |  |  |
| R3 | Lack of inhouse technical expertise on some critical asset for example Impact Report Mapping system | VH(16) | All Offices |  |  |  |
| R4 | Delays in purchase and delivery of maintenance related services, spares and equipment which results in loss of time and money, and compromise safety and security (in case of CCTV) of operations | VH(20l) |  |  |  |  |
|  |  |  |